

2019-20 Preliminary Budget



Anchorage School District

Fiscal Year 2019-2020 Preliminary Budget

> Dr. Deena Bishop Superintendent

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A Component Unit of the Municipality of Anchorage Anchorage, Alaska

Non-discrimination Statement

The Board is committed to an environment of nondiscrimination on the basis of race, color, religion, sex, age, national origin, economic status, union affiliation, disability, and other human differences. No person shall be excluded from participation in, or denied the benefits of, any academic or extracurricular program or educational opportunity or service offered by the District. The District will comply with the applicable statutes, regulations, and executive orders adopted by Federal, State and Municipal agencies. The District notes the concurrent applicability of the Individuals with Disabilities Education Act, Title II of the Americans with Disabilities Act and the relevant disability provisions of Alaska law.

Any student or employee who violates this policy will be subject to appropriate disciplinary action. Inquiries or complaints may be addressed to ASD's Compliance/Equal Employment Opportunity Senior Director, who also serves as the Title IX and ADA Coordinator, ASD Education Center, 5530 E. Northern Lights Blvd, Anchorage, AK 99504-3135 (907) 742-4132, EEO@asdk12.org., or to any of the following external agencies: Alaska State Commission for Human Rights, Anchorage Equal Rights Commission, Equal Employment Opportunity Commission, or the Office for Civil Rights-U.S. Department of Education. REVISED: 8/2007, 8/2012, 5/2013, 7/2014, 3/2017, 9/2017

PROPOSED BUDGET

For Fiscal Year 2019-2020

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The Anchorage School Board



Starr Marsett President



Deena Mitchell Vice President



Alisha Hilde Clerk



Elisa Snelling Treasurer



Mark A. Foster



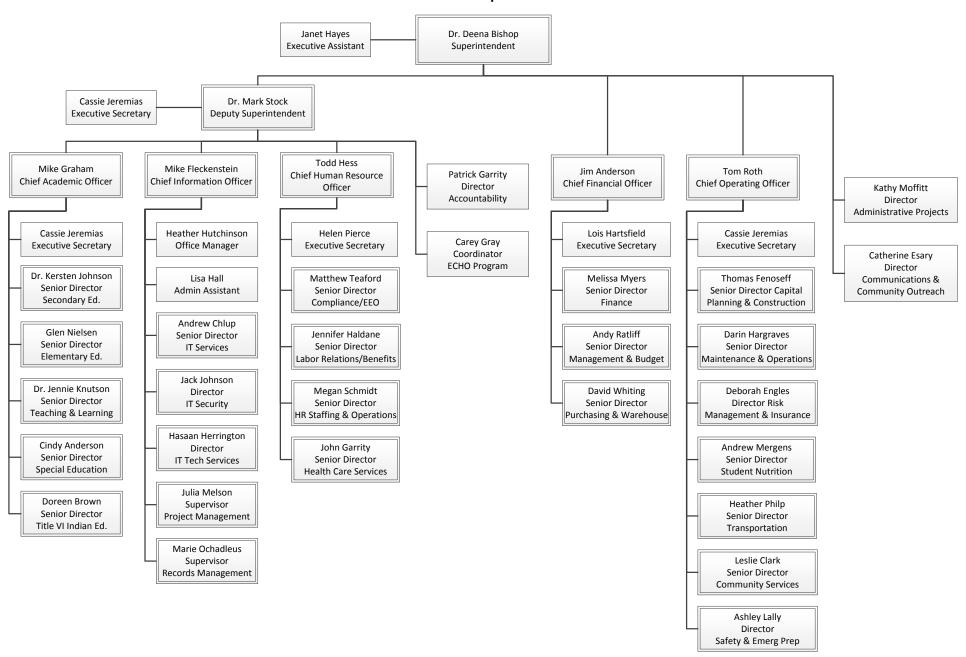
Dave Donley



Andy Holleman

The Anchorage School Board is the governing body of the Anchorage School District and is composed of seven members. The Board meets twice a month unless noticed otherwise. Work sessions begin at 4 p.m., executive sessions at 6 p.m., and regular sessions at 7 p.m. The work and regular session meetings are held in the board room of the ASD Education Center located at 5530 E. Northern Lights Boulevard. Executive sessions, when needed, are held in the Board Conference Room. In addition, special meetings and additional work sessions are scheduled throughout the year on an as-needed basis. Regular sessions may be watched live on ASD-TV online and are also available on-demand online after the meetings are over.

2018-2019 Office of the Superintendent



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DISTRICT PROFILE

The Anchorage School District (District) was established by the Home Rule Charter of the Municipality of Anchorage (Municipality) on September 16, 1975. The most recent State of Alaska Department of Labor estimate of population in the Municipality of Anchorage was 295,365 (2018) – a decrease of 0.7 percent from the prior year. The District primarily serves 46,794 students from Pre-kindergarten through the 12th grade.

The District is a component unit of the Municipality whose eleven member assembly approves the District's total budget. The District is operated under a superintendent-board system with a seven member School Board elected at-large from the community. The Superintendent acts under the direction of the School Board and is responsible for running the day to day District activities. The School Board serves as the governing body of the District and approves memorandums, significant contracts, budgets and all personnel appointments and terminations.

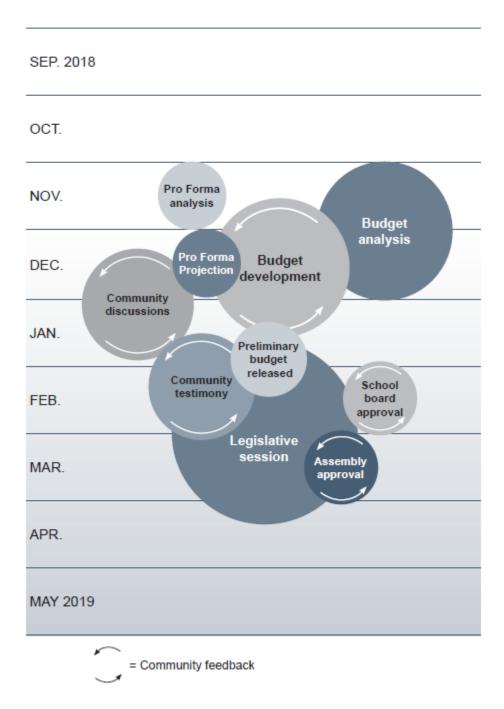
The District provides a full range of educational and certain community services. Educational opportunities within the District include a wide range of schools and programs to prepare students to be ready for college and careers. The schools range from traditional local neighborhood schools to specialized schools and programs that draw upon students from across the District. The District has a number of educational alternatives and programs such as Montessori, back to basics ABC learning, language immersion, online learning and self-paced instruction. In addition, the District offers special education services, English Language Learners, gifted, career and technical as well as multi-cultural education programs. The District offers community use of District facilities such as gymnasiums, tracks, fields, playgrounds, ice rinks, classrooms, and libraries.

The District operates nine charter schools which have been approved by the school board and the State Board of Education. Charter schools are primarily funded through the State of Alaska Public School Funding formula and local tax appropriations. Each charter school in the District is guided by an Academic Policy Committee, whose purpose is to "supervise the academic operation of a charter school" (AS 14.03.290). Charter schools remain under the purview of the Superintendent and governance of the School Board.

The School Board approves the Superintendent's budget for the General Fund, Grants, Student Nutrition, Pupil Transportation and Student Activity Special Revenue Funds, Debt Service Funds and Capital Grants. The District is required to submit the budget to the Assembly on (but not later than or prior to) the first Monday in March each year for the subsequent year's budget. The Assembly must approve the District's total budget and appropriate the funds within 30 days after receipt. If the Assembly fails to approve the budget within this time, the budget as submitted becomes the budget for the District.

The District's timeline for budget development, community engagement, and approval is below:

Budget development process for the 2019-20 school year



Budgetary control is maintained by the District by fund, organization, and object in the General Fund, Student Nutrition Special Revenue Fund, Grants Special Revenue Fund, Pupil Transportation Special Revenue Fund, and Debt Service Fund only. The Capital Project and Student Activity Funds are controlled based on the amount of revenue generated, where expenditures and encumbrances cannot exceed revenue.

Additional information regarding the District, its programs, services, facilities, events and other statistics can be found on the District's website at www.asdk12.org.

LONG-TERM FINANCIAL PLANNING

The district saw no increase to the Base Student Allocation of \$5,930 for fiscal year 2018-2019, staying the same as the previous two years. The State did provide some additional funds to school districts in the form of a one-time payout of \$20 million to be distributed on the basis of Adjusted Average Daily Membership to all districts. Anchorage is anticipating approximately \$5.77 million of the distribution.

Current statutes provide for another one-time payout of \$30 million to Alaskan districts in fiscal year 2019-2020, however, this is still contingent upon legislative funding. While the state continues to grapple with sustained low oil prices and a projected \$1.6 billion budget deficit, it is unknown what changes to K-12 education might occur.

The District initially projected a budget shortfall of approximately \$10.5 million in fiscal year 2019-2020 and used a combination of budget reductions and the use of fund balance to make up the difference. For fiscal years 2020-2021 and 2021-2022, the District expects to contend with the same current revenue challenges as well as medical and workers' compensation cost increases above the rate of inflation, normal inflation on salaries, benefits, services and supplies, and challenges related to replacing aging infrastructure and technology. The budget shortfall over the next three years is expected to be between \$40 and \$60 million and result in the elimination of up to 600 positions in order close the fiscal gap and balance the budgets.

ENROLLMENT

The majority of the District's funding is derived from the State of Alaska Public School Foundation Program, which provides formula funding based on the District's average daily membership (ADM). The District's ADM decreased by 1,161 students (2.5 percent) from the prior fiscal year to 45,917 for fiscal year 2018-2019. Projections for fiscal years 2019-2020 and 2020-2021, anticipate decreases in ADM to 45,336 and 45,054 respectively.

FACILITIES

Under Alaska law, the District cannot legally hold title to real property, therefore, all constructed or purchased school facilities are owned by the Municipality of Anchorage. The Municipality has delegated the construction management of school projects to the District.

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Anchorage School District

2019-20 Preliminary Budget





A message from the School Board

The Anchorage School Board and District Administration are deeply committed to providing a quality education that will enable our 46,000 students to be successful. Despite the economic challenges our state has endured during the past several years, we

will continue to use the best available information and data in our efforts to sustain successful programs and improve in areas that are not maximizing our students' potential.

Our efforts in providing students with maximum choices resulted in a highly successful increase in our Alaska Middle College School (AMCS) and a remarkable first year for King Tech High School! Students are motivated learners, gain focus, and are successful when they engage at school with adults who care about them and want them to learn. With that in mind, we have accelerated programs aimed at helping our teachers, coaches, and administrators to develop new skill sets, which will better prepare them to reach students in one of the most diverse school districts in our country!

The community expects and demands a quality educational experience, as our students must be prepared

to excel in a rapidly changing environment. The skill sets required for today's successful graduates are far removed from the skills that this year's kindergarten student will need in the next 13 years. We applaud our community's input and insistence that the District makes wise decisions, uses resources responsibly, and works toward efficiencies at all levels. While ASD has much work to do in order to increase student achievement, we will continue to invest in our staff, our programs, better curricula, and sustainment of successful programs as steps in the right direction. We are committed to the success of every ASD student and employee.

With the passage of HB287, this budget reflects a \$10 million dollar one-time funding allocation to ASD. There is a very real possibility that this funding will be eliminated from State Funding to Education. If that occurs, this budget will be revised to reflect the changes in promised funding from the State of Alaska.

We count on and appreciate the support of Anchorage residents. Individuals, families, community partners, business allies, and other civil and governmental partnerships make ASD successful.

Our success helps to build a better Anchorage.

Star L. Marsett

Starr Marsett, President



A message from the Superintendent

Earlier this year, I posed the thought, "What would Anchorage look like without public schools?" Another way to think of this issue is to ask, "What would Anchorage look like with adequate public education funding?" We know that Anchorage residents and the Assembly fund to the maximum allowed by statute and ordinance and we appreciate the continued strong support. The District is also appreciative of the education funding from the State of Alaska.

Alaskans must ask, "What is public education to me," and "What does it mean to me?" As with all organizations, institutions, and individuals, methods and ideas change. However, individual drive and curiosity thrive in open dialogue and learning experiences. Students who feel safe at school and know that they are valued also receive a boost in their learning. No one learning model, academic program, or educational initiative alone will ever be enough in public learning. Learning is the path to success—whether students continue in technical education, skills certifications, college, or enter the workforce directly after high school graduation.

One educator has said we need to let students get "stuck" and "unstuck." No matter the circumstances, home life, or zip code in which they live, options allow students to learn and be successful in school and beyond. Knowing

that the world is changing at a breathtaking pace, school must be a place of organizational change and innovation. Change happens all around us. Innovation requires that we introduce something new into the mix for students. In today's educational arena, we must be innovative—in our planning, our teaching, and our learning. In ASD, we want to provide students every opportunity to get "unstuck."

I love the challenges of learning, of teaching, and of building the house we call public education. Every day in Anchorage, tens of thousands of students come eager to learn, eager to connect, and eager to be successful. The future for our students is not out there somewhere—it is here—in the present.

Every day is an opportunity for students to learn and build on the foundation that strengthens a way forward, a hope for a successful future. Isn't that what we all want? No matter what path we think will get us to a successful future, we believe that our schools and community hold the promise of hope and success. This is the promise of the Anchorage School District.

May

Dr. Deena Bishop, Superintendent



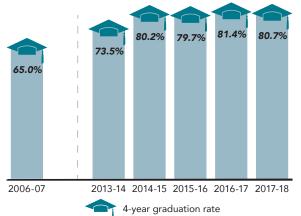
Building the ideal student experience

Student learning, achievement, and lifelong success are the focus of the Anchorage School District. Within the District, families have many academic choices to meet a variety of student needs. Equitable access and opportunity are keys to building a successful learning path for each student. ASD celebrates our differences and is committed to inclusion of all our community's languages, cultures, and perspectives.

Increasing the Graduation Rate

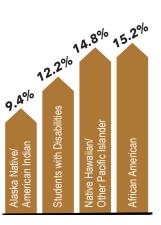
Over the last 10 years, the graduation rate for

Anchorage students has increased. Offering students maximum academic choices, high school graduates enjoy personal benefits such as better job opportunities, a sense of pride, college opportunities, and higher wages. According to United Way of Anchorage, ASD's partner in 90 by 2020, our community benefits by having better overall individual health, lower criminal activity, and lower welfare receipt.



Closing the Achievement Gap

Graduation rate increases over five-year period among underserved populations.



Nearly

46,000

students–one of the 100 largest school districts in the nation

97

schools and other facilities

more than

130

schools and programs

100+

languages are spoken by ASD families

more than

6,000 employees





Performance

90 percent of students will be proficient in reading/writing and math.



Recommendation

90 percent of parents will recommend their child's school to others.



Graduation

90 percent of students will graduate high school.



Safety

100 percent of students will be safe at school.



Attendance

Every student will attend school at least 90 percent of the time.



Efficiency

100 percent of departments will operate efficiently.





Destination 2020 Investments from FY 2019 to FY 2020

Investments	D2020 Goals
ASD/NEA Teacher Mentor Program	
New Teacher Induction Program	
Wireless access control for 10 schools	
School intercom upgrades	
Replace outdated student devices and display tech	
Increase special education support including Pre-K	Ø → X · ·
Continue positive behavioral support – MTSS	I A K & V
Partnership with Lower Yukon School District	
Increase high school summer school program	
\$4.9M fund balance to retain PTR at all grades	
Settled collective bargaining contracts	I A K & V &
Programmatic roof maintenance	
Increase PD and course offerings in Pre-AP (MS) and AP (HS)	
Increase Project Lead the Way pathway	
K-8 Literacy/ELA	
Social Emotional Learning (SEL) and positive behavior supports	

Legend



Performance





Safety



Graduation

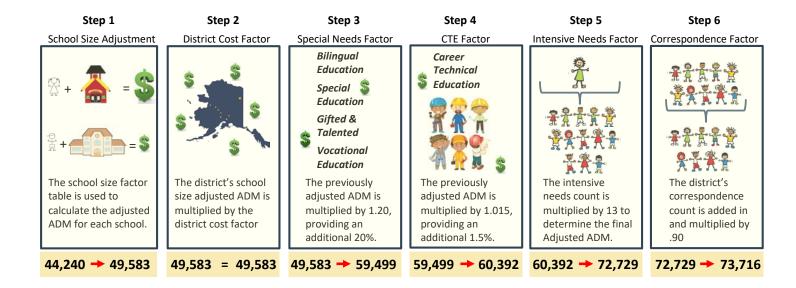


Recommendation



Efficiency

State Foundation Formula and Local Taxes



FY 2019-20 Projected State/Local Revenue for ASD

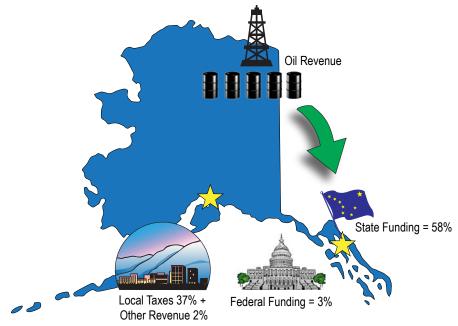
District adjusted ADM	73,716	
Base Student Allocation	\$5,930	
Basic need (BSA x ADM)	\$437,133,152	
		\$40,112,458,740 MOA Property Values
Required local effort (property taxes)	\$(106,298,016)	x 2.65 Mills
State Reduction for Federal Impact Aid Received	(7,381,238)	\$106,298,016 Total Required Local Taxes
State Foundation Revenue	323,453,898	
State Quality Schools Grant	1,179,449	
Total State Revenue	\$324,633,347	
Required Local Taxes	\$106,298,016	
Additional Allowable Taxes		
(23% of Basic Need + Quality Schools)	102,743,898	
Total Allowable Taxes	\$209,041,914	



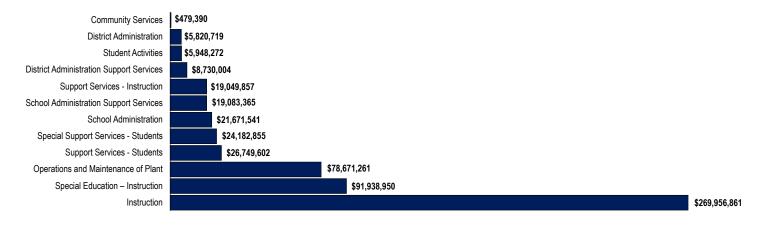
2019-20 General Fund Budget

\$572 Million

General Fund Revenue

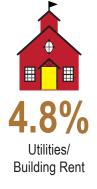


General Fund Budget by State Function



FY 2019 - 20 General Fund Expenditures by Type







4.5 70
Other Purchased Services



Supplies & Equipment

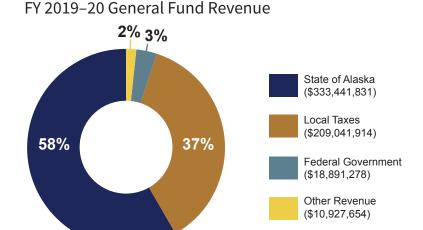


0.5% Insurance & Other Items

FY 2019-20 Preliminary Budget Highlights

General Fund Revenue

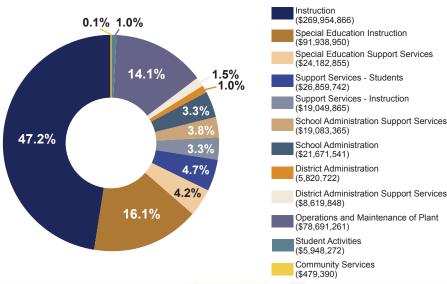
Anchorage Schools are primarily funded through the State of Alaska Foundation Funding Formula and local property taxes. Additional Federal revenues come from Federal Impact Aid and reimbursements for JRTOTC instructors and Medicaid. Other local revenues include interest earnings from the municipal investment fund, user fees, facility rental, and E-rate. E-rate is a program that reimburses some telecommunications costs. The state will slightly increase per-pupil funding next year, with one-time funds that are outside the Foundation Formula, but overall state funding is expected to decrease as the district is projecting to have 580 fewer students in FY20.



Expenditures

District expenditures are apportioned for personnel costs (87.5%), utilities/rent (4.8%), purchased services (4.3%), supplies and equipment (2.9%), and insurance or other miscellaneous items (.5%). Mt. Spurr Elementary School will be closed, providing some cost savings for personnel and utilities. Gruening Middle School and Eagle River Elementary School will remain closed in FY20, providing some additional savings as the district will temporarily reduce the school administrative positions for Eagle River, and some school administrative positions at Gruening Middle School.

FY 2019-20 General Fund Expenditures



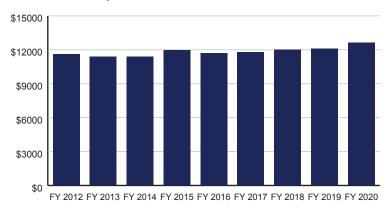


Budget Development

Student enrollment, or membership, drives the State's funding formula. Projected enrollment numbers are used to develop the budget. Enrollment data during the first 20 school days in October is used to develop the Average Daily Membership (ADM); this confirms the State's revenue for the school year.

Despite rising labor, equipment, and supply costs, the District's revenue has not increased enough to keep pace with inflation. The following chart depicts ASD's per-student revenue during the past several years.

State Revenue per Student (AADM)



	ADM	Revenue per Student
FY12	48,422	\$11,613
FY13	48,493	\$11,371
FY14	47,770	\$11,410
FY15	47,562	\$11,966
FY16	47,756	\$11,709
FY17	47,685	\$11,754
FY18	46,964	\$12,000
FY19	46,748	\$12,086
FY20	45,366	\$12,624



Budget Assumptions

The State's legislative session is scheduled to end in late April, requiring some assumptions to be made in order to develop the budget within required timelines. The budget must be balanced prior to submission to the Anchorage School Board in February and to the Anchorage Assembly no later than the first Monday in March. The following assumptions were used for the preliminary budget:

- No increase to the State's Base Student Allocation (BSA) at \$5,930
- No changes to the State's Funding Foundation Formula
- House Bill 287, passed by the legislature in 2018, provides \$8.4 million in new State Funds outside the Foundation Formula for operational expenditures
- No decrease in the State's portion of ASD's debt reimbursement
- Additional block grant revenue for targeted educational improvements

Personnel Reductions

Nearly 90 percent of the District's budget is used to pay salaries and benefits for employees. As a result, budget cuts of nearly \$6 million required a reduction of personnel along with efforts to increase revenue. The District was able to balance the budget without changing the pupil-teacher ratio (PTR)

staffing formula although metrics-based reductions occurred due to declines in enrollment. The PTR formula divides the total number of students in the school by a ratio (e.g. 1 teacher to 25 students); this determines the total number of teachers allocated per school.

School Type		FY 2019 PTR-Grade Level Groupings						
School Type	K	1	2	3	4–5	6	7–8	9–12
Secondary Schools	Secondary Schools						30	
Middle Schools						27	27	
Elementary Schools	21	22	24	25	26	27		

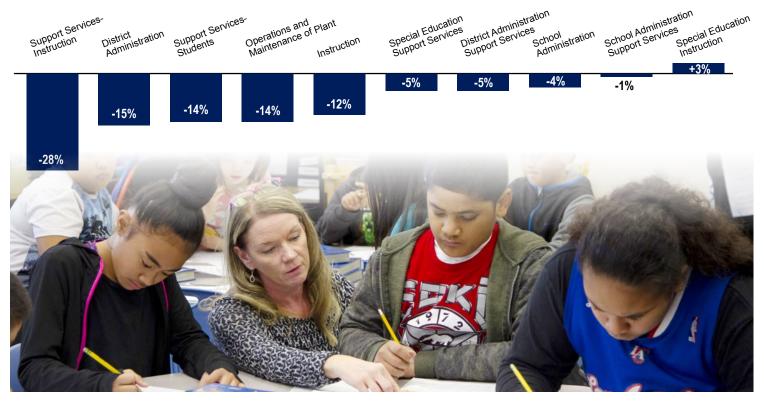
School Type		FY 2020 PTR-Grade Level Groupings						
	K	K 1 2 3 4–5 6 7–8						9–12
Secondary Schools	Secondary Schools						30	
Middle Schools						27	27	
Elementary Schools	21	22	24	25	26	27		

ASD Staffing Overview

The District has had multiple personnel reductions during the past seven years (FY13 – FY19). The chart below depicts reductions since FY13, sorted by state function. Instructional

Support services and District Administration have taken the largest share, by percentage decreased, of the reductions.

Staffing Levels Reduction from FY 13–19



School Reductions

The following series of charts depict proposed staff allocations, at all grade levels, needed to standardize the number of staff positions at each school. Some schools with unique

requirements may be allocated additional staff and other resources as needed.

Elementary Schools

The elementary school teacher allocation is being reduced by 46.2 FTE, an average of 0.8 FTE per school. The reductions are due to lower estimated enrollments next year. Actual reductions per school will vary, with larger schools having slightly higher reductions than smaller schools. Reductions of 2 FTE each for principals, librarians, nurses, and building

plant operators are due to closing Mt. Spurr and the temporary closure of Eagle River elementary school. Teaching assistants (7.31 FTE) are also being reduced due to lower estimated enrollment. Office administrative staff will increase by 1.25 FTE to give each school two full time office staff.

Number of Students	Librarians	Nurses	Office Administration	BPO		
Number of Students		FTE				
<300	1	1	1.5	1		
300 to 400	1	1	2	1		
400 to 500	1	1	2	1		
500 to 750	1	1	2	1		

Changes

- Reduced staff for Mt. Spurr closure (6.5 FTE) and Eagle River for FY20 (7 FTE)
- Reduced 46.2 FTE teachers and 4.69 FTE TAs due to decreased enrollment projections
- Staffing each school with 2 FTE office admin
- Increased 25.76 FTE in SPED Pre-K and 12.33 FTE SPED TAs
- Added clerical substitutes to elementary schools

Investments

- Enhanced professional development for principals, teachers, and instructional coaches
- Continue funding instructional coaches through Title I and Title IIA grants
- SEL and positive behavior MTSS supports
- Added funding to Kindergarten TAs if combined with noon duty positions



Middle Schools

The middle school teacher allocation is being reduced by 13.8 FTE, an average of 1.4 FTE per school. Additional reductions for librarians (1 FTE), nurses (1 FTE), and building plant operators (1 FTE) are due to Gruening Middle School being

closed for FY 2019-20. Chugiak High School will pick up responsibility for those responsibilities. Unique requirements may result in changes to these allocations.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security
Metric	400:1	300:1	1 per school	3	1 per school	450:1

			Proposed Allocations									Difference			
School	Total Housed	Principals	Counselors	Librarians	Library Asst.	Nurses	Office Admin	вро	Security	Librarians	Library Asst.	Nurs- es	вро		
Central	373	2.00	2.00	1.00	0.44	1.00	3.00	1.00	1.00						
Clark	831	3.00	3.00	1.00	0.44	1.00	4.00	1.00	2.00						
Gruening	598	2.00	2.00				3.00		1.00	(1.00)	(0.44)	(1.00)	(1.00)		
Hanshew	722	2.00	2.00	1.00	0.44	1.00	3.00	1.00	2.00						
Mears	777	2.00	3.00	1.00	0.44	1.00	3.00	1.00	2.00						
Mirror Lake	678	2.00	2.00	1.00	0.44	1.00	3.00	1.00	1.00						
Romig	764	2.00	2.50	0.50	0.44	1.00	3.00	1.00	2.00						
Wendler	443	2.00	2.00	1.00	0.44	1.00	3.00	1.00	1.00						
Goldenview	693	2.00	2.00	1.00	0.44	1.00	3.00	1.00	2.00						
Begich	996	3.00	3.00	1.00	0.44	1.00	4.00	1.00	2.00						
Totals=	6,875	22.00	23.50	8.50	3.96	9.00	32.00	9.00	16.00	(1.00)	(0.44)	(1.00)	(1.00)		

Changes

- Reduced 13.8 FTE teachers due to decreased enrollment projections
- Reduced 3.44 FTE at Gruening MS
- Reduce 1 FTE custodian at Gruening MS
- Reduced 1 FTE SPED Teacher
- Increased 3.5 FTE SPED TAs

Investments

- Summer 19 improvements to Chugiak HS to better support Gruening MS Students
- SEL and positive behavior MTSS supports
- Added funding for K-8 sports programs



High Schools

The high school teacher allocation is being reduced by 19.1 FTE, which is an average of 2.4 per school due to lower anticipated enrollment next year. Actual reductions per school

will vary, with larger schools having slightly higher reductions than smaller schools. An additional reduction for a counselor (1 FTE) is based on an anticipated decrease in enrollment.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security
Metric	400:1	300:1	1 per school	Principals + 3	1 per school	450:1

			Proposed Allocations									
School	Total Housed	Principals	Counselors	Librarians	Library Asst.	Nurses	Office Admin	вро	Security	Counselors		
Bartlett	1,384	4.00	5.00	1.00	0.88	1.00	7.00	1.00	3.00			
Chugiak	915	3.00	3.00	1.00	0.88	1.00	6.00	1.00	3.00			
Dimond	1,543	4.00	5.00	1.00	0.88	1.00	7.00	1.00	4.00			
East	1,738	5.00	6.00	1.00	0.88	1.00	8.00	1.00	4.00	(1.00)		
Service	1,498	4.00	5.00	1.00	0.88	1.00	7.00	1.00	3.00			
West	1,736	5.00	6.00	0.50	0.88	1.00	7.00	1.00	4.00			
South	1,353	4.00	5.00	1.00	0.88	1.00	7.00	1.00	3.00			
Eagle River	843	3.00	3.00	1.00	0.88	1.00	6.00	1.00	2.00			
Totals=	11,010	32.00	38.00	7.50	7.04	8.00	55.00	8.00	26.00	(1.00)		

Changes

- Reduced 19.1 FTE Teachers due to decreased enrollment projections
- Reduced 1 FTE counselor
- Increased 2.0 FTE SPED teachers and 4.37 FTE SPED TAs

Investments

- Increased high school Summer School (Credit Recovery) funding
- Funding high school sports safety equipment
- Expanding CTE pathways



Alternative Schools

Reductions or increases at alternative schools are not equally dispersed across each school as each operates differently.

	Principals	Counselors	Nurses	Office Admin	ВРО	Security
Metric	400:1	300:1	1 per school	As needed	1 per school	450:1

			Proposed Allocations									Difference			
School	Total Housed	Principals	Counselors	Librarians	Librarian Asst.	Nurses	Office Admin	вро	Security	Teaching Asst.	Principal	Counselors	Office Admin	Teaching Asst.	
King Tech High School	230	2.00	1.00			1.00	4.00	1.00	1.00	2.63				2.63	
AMCS	239	0.50	1.00				1.00				0.50				
ASD iSchool	174						1.00								
Polaris K-12	482	1.00	1.00	0.60	0.44	1.00	2.00	1.00	1.00			0.40			
Crossroads	10														
Save I	166	1.00	1.00			1.00	2.00	1.00	1.00						
Steller	263	1.00	0.60	0.40	0.44	1.00	2.00	1.00							
PAIDEIA	185	1.00	1.00				2.00			1.00	0.51	1.00	0.20	1.00	
McLaughlin	90	0.33	1.00				1.00								
SEARCH/ SAVE II	230	1.00	2.00			0.50	2.00	1.00	1.00			0.20			
AVAIL	95	0.34					0.50								
New Path	20							0.50							
Totals=	2,189	8.50	8.60	1.00	0.88	4.50	18.00	5.00	4.00	5.38	1.01	1.20	0.20	3.63	

Changes

- Increased 2.9 FTE teachers due to increased enrollment projections
- Increased staff at AMCS, Benson and PAIDEIA due to increased enrollment

Investments

- Implementing CTE partnership between King Tech HS and Lower Yukon School District
- Move PAIDEIA to Central MS in order to facilitate growth



A new partnership between Anchorage School District and the Lower Yukon School District will include access to programs at King Technical High School beginning

in 2019-20. In addition to hands-on learning, students will get industry exposure through guest speakers, field trips, and job shadows. Student outcomes will include industry certifications and credit where applicable.



District-level Reductions and Changes

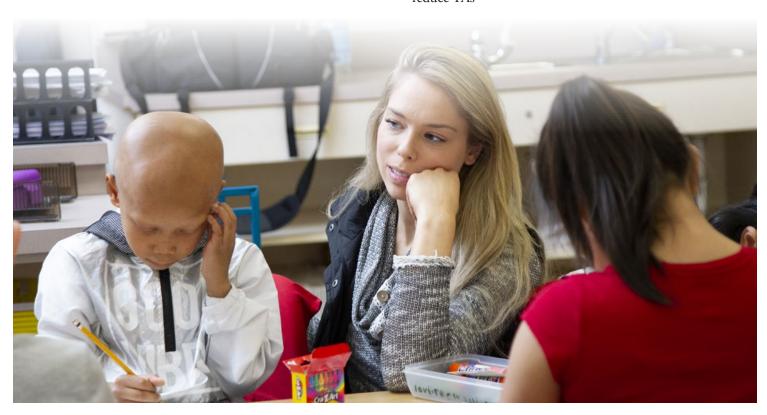
The District will continue making advances toward improving professional development, providing supports at multiple levels in order to meet student needs, and recovering our buildings from earthquake damage. English, at grades 6-8, and Math curriculum will be evaluated this year in order to provide our students the best education possible.

District-level Changes

- New Teacher Induction Program, aligned with ASD/NEA mentor grant
- Teaching and Learning reduced added duty/extra help/ substitutes
- Provided partial curriculum funding for 6-8 ELA and reduced other Teaching and Learning expenses
- Increased instructional software costs
- Increased major maintenance contracts (roof life cycle extension, carpet, tile, painting, parking lot repair) and services/supply accounts
- Increased districtwide insurance, liability claims and other fees
- Reduce attrition account, changes in districtwide services/ supply/equip, and other misc. changes in departments
- Multiple staff reorganizations

SPED

- Reduce SPED Administration Executive Secretary
- Changes in Deaf Education interpreters and TAs
- Add Whaley Intervention Coach and reduce 1.75 FTE TAs
- Speech/Language: add clerical, pathologists audiologist; reduce TA
- Add Psychologist
- Reorganize OT/PT professionals
- Add SPED Pre-K teachers and TAs
- Reduce elementary SPED Teachers and increase TAs
- Reduce middle school SPED teacher and increase TAs
- Increase high school SPED teachers and TAs
- Increase special schools teachers, TAs, supplies and equip.
- Health Services decrease, summer school trans and retention increases
- AEL reorganization: increase interpreters and teachers, reduce TAs



Alaska's Education Investment for Anchorage School District: Learning to Know and Learning to Do

Student Success & Achievement

- Reading
- Math
- Preschool

The mission of Anchorage School District (ASD) is "Educating All Students for Success in Life." This begins with a strong foundation in literacy and mathematics. ASD has focused its efforts on early learning, reading, and reading intervention to meet its goal of all students reading at grade level by third grade. In addition, ASD prioritizes learning in math. It is essential for all students to be ready for Algebra by ninth grade. Strong fundamental skills provide the foundation for our students' growth, success, and contribution to our state.

Opportunity and Choice

- STEM (Science.Technology.Engineering.Math)
- Language Immersion
- Optional Programs/Montessori Schools
- Charter Schools
- Correspondence/Homeschool
- Anchorage Basic Curriculum (ABC)
- Neighborhood Schools
- King Tech High School
- Alaska Middle College School

Building on strong foundational skills, students have multiple learning pathways and choices. ASD offers more than 130 programs in 86 schools. During the last two years, the Anchorage School Board has approved new school programs to offer even more choice for students and families. New programs include: King Tech High School, Alaska Middle College School, Yup'ik Immersion, French Immersion, International Baccalaureate Primary Years Program, and PAIDEIA statewide correspondence/homeschool. Options for student success are highly valued. Choice matters to ASD, choice matters to our community.

Career Technical Education

- Business Partnerships
- UAA Collaboration
- Industry-driven Curriculum
- Rural District Partnerships
- Student Internships
- Third-party Certifications

Gainful employment is a major component of success in life. Alaska's future depends on positive outcomes of K-12 and post-secondary education. ASD is strong in its options for students to 'LEARN' and 'DO' utilizing career pathways. Internships, apprenticeships, certifications, and dual credit are essential components of the District's CTE programs. ASD provides a foundation for students to continue post-secondary education or enter the workforce.

Safety and Security

- Facility Security
- Student Safety
- True Cost Transportation
- Bond Debt Reimbursement

Safety of students is paramount to our families and community. While brick and mortar are not the primary drivers of quality education, learning environments matter. Quality facilities, that include recent safety improvements, create safe, engaging, and welcoming schools for students and staff.

Many ASD learners come to school having experienced trauma in their lives. Recognizing and supporting emotional needs provides the stability and security that allows students to overcome barriers which may impact their learning. Quality learning in a safe place affords students hope for the future.



Governmental Funds Overview

Governmental funds are used to account for governmental activities and focus on near term inflows and outflows of spendable resources as well as on balances of spendable resources available at the end of the fiscal year. The District maintains seven individual governmental funds and adopts an annual appropriated budget for its General Fund, Grants, Student Nutrition, Pupil Transportation, Student Activities Special Revenue Funds, and Debt Service Fund. Additionally, the District adopts an annual budget for the Capital Projects Fund to account for monies received outside of voter approved, bond funded projects such as State Legislative Grants or Capital Contributions from the General Fund. The combined governmental funds budgets are approved and set the Upper Limit Spending Authority in accordance with Municipal Charter.

Governmental Funds Summary (in millions \$)	Actual [1]		Actual [1]		Actual [1]		Adopted Budget	Preliminary Budget		FY19 Adopted vs. FY20 Prelim	
	FY 2015-16	F	Y 2016-17	F	2017-18	F	Y 2018-19	F	(2019-20	\$	%
General Fund	\$ 555.162	\$	565.947	\$	579.539	\$	565.000	\$	572.303	\$ 7.303	1.3%
Project Carryover [2]	-		-		-		17.000		20.000	3.000	17.6%
Transportation Fund	31.487	•	23.524		23.799		25.132		25.029	(0.103)	-0.4%
Grants Fund	41.928		44.852		47.895		61.266		67.077	5.811	9.5%
Debt Service Fund	84.743	1	82.954		81.403		80.653		77.876	(2.777)	-3.4%
Capital Projects Fund [3]	-		-		-		4.228		10.000	5.772	136.5%
Student Nutrition Fund	21.745	1	23.377		23.678		24.598		24.476	(0.122)	-0.5%
Student Activities Fund	7.904	:	7.748		7.254		7.900		7.900	-	0.0%
ASD Managed Total	742.968		748.402		763.568		785.777		804.661	18.884	2.4%
SOA PERS/TRS On-behalf	49.77		44.188		38.586		46.000		46.000	-	0.0%
Total All Funds	\$ 792.739	\$	792.590	\$	802.154	\$	831.777	\$	850.661	\$18.884	2.3%

^[1] GAAP basis expenditures with on-behalf pension payments removed from individual funds

^[2] Change in accounting practice for transparency and efficiency only - not additional funding

^[3] Capital Projects includes capital legislative grants only; voter approved bond projects that are repaid through debt service have been excluded

The District is projecting a total increase for all Governmental Funds of approximately \$18.884 million, or 2.4 percent. This increase is primarily due to additional funding anticipated in the General Fund, Project Carryover, Grants Fund and Capital Projects Fund, partially offset by reductions in the Debt Service, Student Transportation, and Student Nutrition Funds. More detailed information of the changes in each fund is described below.

General Fund Overview

The General Fund is the general operating fund of the district. It is used to account for all financial resources traditionally associated with school districts except those required to be accounted for in another fund.

Funding Sources

Anchorage schools are primarily funded through the State of Alaska and local property taxes, with additional Federal revenues coming from Federal Impact Aid (FIA). FIA is a program to help offset lost local tax revenue for students living on Joint Base Elmendorf Richardson and other federally connected students. Other reimbursements for JROTC instructors and Medicaid are also included in Federal revenue. Other local revenues include interest earnings, user fees, facility rentals, and E-rate, a program which reimburses some costs of telecommunications.

State Revenue

The District's revenue from the State is generated through the Alaska Foundation Formula Program which uses each district's average daily membership (ADM) to calculate State revenue and, in turn, set the amount of local property taxes that a district can collect.

The ADM is based on the District's average enrollment during the first 20 days of October in the fiscal year in which funding is to be provided. Once the ADM is calculated, it is run through the six steps of the Foundation Formula to generate an adjusted daily membership (AADM). The six steps to determine the AADM through the foundation formula are as follows:

- 1. Adjusts the ADM at each school based on the school's size
- 2. Apply the District Cost Factor to the total adjusted ADM from step 1.
- 3. Apply the Special Needs Factor
- 4. Apply the Career Technical Education (CTE) Factor
- 5. Adds adjustment based on Intensive Needs (IN) count
- 6. Adds adjustment based on correspondence schools ADM

Once the AADM is determined, it is multiplied by the Base Student Allocation (BSA) to determine Basic Need. Basic Need is then reduced by an amount that is required to be funded by the local borough or municipality and reduced for a portion of Federal Impact Aid funds that are received.

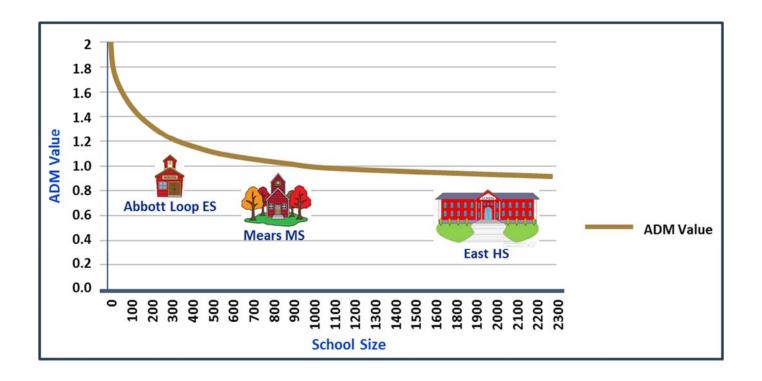
The detailed calculations to determine State revenue and local contributions for fiscal year 2019-2020 are as follows:

Step 1 - School Size Adjustment

Schools are divided into two categories: regular schools (facilities based) and correspondence (home schools). The school size adjustment applies to regular schools only and correspondence schools are added at step 6, not receiving adjustments for special needs or CTE. The school size adjustment is applied on a school-by-school basis (with the exception of alternative and charter schools under 175 and 150 ADM, respectively, which are included within the District's school with the highest ADM) and is calculated based on the following formula created by the State of Alaska:

Alaska State School Size Table								
Reference	School Size	Formula						
1	10 - 19.99	39.60						
2	20 - 29.99	39.60 + (1.62*(ADM - 20))						
3	30 - 74.99	55.80 + (1.49 * (ADM - 30))						
4	75 - 149.99	122.85 + (1.27 * (ADM - 75))						
5	150 - 249.99	218.10 + (1.08 * (ADM - 150))						
6	250 - 399.99	326.10 + (.97 * (ADM - 250))						
7	400 - 749.99	471.60 + (.92 * (ADM - 400))						
8	Over 750	793.60 + (.84 * (ADM - 750))						
Corresponde	Correspondence student counts are not adjusted for size (See Step 6)							

The school size table effectively creates a sliding scale where ADM is incrementally less for each additional student that is enrolled in the school. The graphical representation of the school size adjustment is below:



For FY 2019-20, the District is projecting an ADM of 45,336.09 (44,239.84 regular and 1,096.25 correspondence)

Step 1	Regular ADM		44,239.84
	School Size Adjustment	+	5,343.01
	Total		49,582.85

Step 2 - District Cost Factor

The second step of the formula is the District Cost Factor which is an adjustment for cost differentials between districts. Anchorage is set as the baseline and receives no cost adjustment in this step. Cost factors are specific to each district and range between 1.000 and

Step 2	AADM from Step 1		49,582.85	
	District Cost Factor	x	1.00	
	Total	49,582.85		

2.116. It is worth noting that the district cost factors have not been adjusted based on any studies completed within nearly 16 years. In that time, the cost of living in Anchorage has outpaced many other districts and may not be the least expensive place to conduct business any longer.

Step 3 - Special Needs Adjustment

The Special Needs Adjustment is block funded at 20 percent of Step 2 and is intended to assist districts in providing vocational education, non-intensive special education, gifted/talented education and bilingual/bicultural education.

Step 3	AADM from Step 2		49,582.85
	Special Needs Factor	x	1.20
	Total		59,499.42

Step 4 - Career Technical Education Funding

The CTE adjustment is block funded at 1.5 percent of Step 3 and is intended to provide for additional CTE instruction for students in grades 7-12.

Step 4	AADM from Step 3		59,499.42
	CTE Factor	x	1.015
	Total		60,391.91

Step 5 - Intensive Needs Funding

Intensive needs funding is based on the actual number of students with an IEP and are receiving intensive services. The number of IN students is multiplied by 13 and added to the total from step 4.

Step 5	Intensive Needs Count		949.00
	Intensive Needs Adjustment	x	13.00
	Subtotal		12,337.00
	AADM from Step 4	+	60,391.91
	Total		72,728.91

Step 6 - Correspondence Funding

Funding for correspondence programs is calculated by multiplying the correspondence ADM by 90 percent. This is added to the total from step 5 to get to the Foundation Formula's total Adjusted Average Daily Membership (AADM).

Step 6	Correspondence ADM		1,096.25
	Correspondence adjustment	x	0.90
	Subtotal		986.63
	AADM from Step 5	+	72,728.91
	Total AADM		73,715.54

Basic Need

After the AADM is determined, the State calculates Basic Need, which is the amount of revenue the State has determined each district needs to fund education, by multiplying the AADM by the BSA. Basic Need, however, is not the amount the District will receive from the State.

District adjusted ADM	73,715.54
Base Student Allocation	\$ 5,930
Basic need (BSA x AADM)	\$ 437,133,152

Adjustments to Basic Need

Once Basic Needs is calculated, the State makes adjustments to the amount of each district's funding based on a required local contribution that boroughs and municipalities must make towards education, Federal Impact Aid funds received, and the Quality Schools Grant which was incorporated into the formula in 1998.

Required Local Contribution

The required local contribution is calculated as the lesser of 45 percent of the prior year's Basic Need or 2.65 mills of the borough or municipality's tax base for prior tax year (e.g. 2018 tax base used for the 2019-20 fiscal year). ASD has historically used the mill rate as the basis of calculation and is shown at right:

Property Values	\$ 40,112,458,740
Mills	x 2.65
Total Required Local Taxes	\$ 106,298,016

Federal Impact Aid

Basic Need is then reduced by 90 percent of eligible revenue received from Federal Impact Aid funding that provides an 'inlieu of local tax revenue' for the children of parents living and/or working on Federal property. For Anchorage, the actual percentage of total Federal Impact Aid receipts that is recaptured in the State Funding Formula is closer to 50 percent.

Quality Schools Grant

The Quality Schools Grant is calculated based on \$16 per AADM and added in to the total funding provided by the State. The total adjustments to Basic Need and the resulting net amount of State aid to ASD are calculated as:

District adjusted ADM	73,715.54
Base Student Allocation	\$ 5,930
Basic need (BSA x AADM)	\$ 437,133,152
Required local effort (property taxes)	\$ (106,298,016)
Reduction for Federal Impact Aid	(7,381,238)
State Foundation Revenue	323,453,898
State Quality Schools Grant	1,179,449
Total State Revenue	\$ 324,633,347

Operating Grants

State funded operating grants are generally funds appropriated by the State in lieu of a permanent increase to the BSA. For FY 2019-20, the legislature has approved \$30 million for K-12 education to be distributed on the basis of each district's AADM, however, these funds still need to be appropriated by the current legislature. The Anchorage School District proportional share of the grant is expected to be approximately \$8.4 million, or about 29 percent of the statewide allocation.

Total State revenue for FY 2019-20 is expected to decrease slightly from FY 2018-19 primarily as a result of increases in operating grants outside of the Foundation Formula and having more students with intensive needs, offset by expected decreases in enrollment. Total State revenue is expected to decrease by approximately \$0.05 million, or about 0.02 percent.

Additional Local Contribution

The State allows boroughs and municipalities the opportunity to contribute additional funds to education above the amount legally required. The maximum additional allowable amount is calculated as the greater of a 2 mill tax levy on local tax base or 23 percent of the total of Basic Need, the Quality Schools Grant, and other supplemental funds provided outside of the Foundation Formula, if applicable. ASD has historically used the latter method. The total amount of local contributions as allowed by the State is shown here:

Basic Need		Φ	437,133,152
		ψ	
Quality Schools			1,179,449
Supplemental Funding	_		8,400,000
Total	_	\$	446,712,601
	x		23%
Total Allowable Contribution		\$	102,743,898

Local Revenue

The District is a component unit of the Municipality of Anchorage and has no ability to levy taxes itself, therefore, any tax appropriations must be levied by the Municipality for the benefit of the District and are subject to the State's allowable local contributions as described above.

Local Property Taxes

The District is fortunate to have a community that is very supportive of public education and expects to receive tax appropriations equal to the maximum allowed under State law. Total local property tax contributions are expected to increase by \$0.695 million, about 0.33 percent, due to an increase in funds provided outside of the foundation formula being included in the calculation of the additional allowable contribution, partially offset by declining enrollment and a reduction in property values that shift funding responsibility to the State. Additionally, the District is subject to a local tax cap defined in Municipal Charter. Information on the District's mill rate and local tax cap can be found in Appendix D - Local Property Tax Mill Rate and Appendix E - Municipal Tax Cap Limitation, respectively. The District can only collect the lesser of the State Allowable Local Contribution or the Municipal tax cap.

Fund Balance

The District has used fund balance, the governmental equivalent of savings, as a local revenue source in FY20 to alleviate additional cost cutting measures necessitated by increasing contractual obligations which have outpaced revenue growth in recent years. The District is planning to use approximately \$4.868 million in fund balance, an increase of \$0.868 over the prior year which included \$3.178 million as transfer to the Pupil Transportation Fund.

E-Rate

The E-Rate program is intended to help school districts offset the costs of telecommunications including bandwidth and telephone services.

E-Rate is expected to increase by 50 percent from the FY 2018-19 budget due to the expectation of additional funds being awarded from a favorable appeal of previously disallowed reimbursement requests. After several years of the E-Rate program phasing out telephone from the reimbursable services and reducing District payments, the annual reimbursement amount seems to have leveled off and is expected to remain consistent at around \$1 million. With the additional funds from prior applications, the total amount expected in FY 2019-20 is \$1.5 million.

Other Local Revenues

Other local revenues include interest earnings, facility rentals, user fees and other miscellaneous revenue. For FY 2019-20, the District is expecting a few changes including:

- Interest earnings the District is projecting an increase in interest earnings of \$0.5 million. This is primarily due to recent increases to the Federal Funds Rate which is now at 2.5 percent, up from 1.5 percent a year ago.
- User fees increases to user fees are expected as the District is partnering with Lower Yukon School District to provide CTE courses through King Tech High School. This is expected to generate approximately \$0.5 million in additional revenue.
- Other local other miscellaneous revenue is expected to decrease by \$0.055 million due to changes in accounting practice for items sold through King Tech classes, such as construction sales and catering revenue. An equal reduction in King Tech supply funding has also been made as the programs become self-sufficient.

Federal Revenue

Federal revenue consists of Federal Impact Aid, JROTC instructor funding and Medicaid claim reimbursements. Budgeted Impact Aid is expected to increase from FY 2018-19 levels by \$1.286 million or about 7.96 percent. The increase is primarily due to anticipating higher payments for prior fiscal years' applications. Initial payments have been made to Districts based on 80 percent of the Local Opportunity Threshold (LOT). A subsequent adjustment to the LOT in the 10 to 12 percent range has generally been made two years after the initial payment.

In FY 2014-15 the Air Force JROTC Program reduced the number of months that it funds instructor pay from 12 to 10. In FY 2015-16, the Army switched to a similar 10-month funding calendar for all new hires. The decrease in budgeted JROTC revenue over the prior period is a reflection of the current employees and the changes expected within that group.

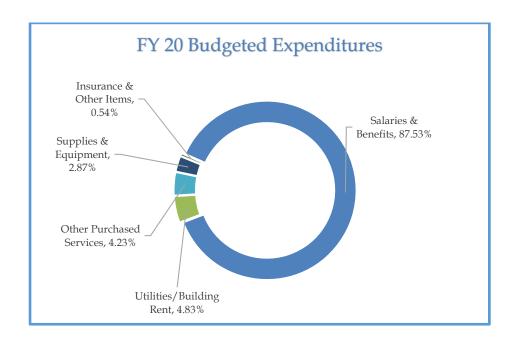
In October 2013, the State implemented a new Medicaid billing system which caused inconsistent payments. This, along with changing regulations on what is allowable as a billable service, did not produce a consistent trend line on which to base revenue projections. As payments have become more stable and predictable, the District is not anticipating any material change to reimbursements made for service covered under the Medicaid program.

The total General Fund Revenues are shown in the chart on the following page.

General Fund Revenue	Actual	Actual	Actual	Adopted Budget	Preliminary Budget	FY19 Adopted Prelimin	
	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	\$	% %
Local Revenue							
Property taxes	\$ 200,602,533	\$ 205,283,878	\$ 208,967,951	\$ 208,347,278	\$ 209,041,914	\$ 694,636	0.33%
Fund balance	-	-	-	823,850	4,867,654	4,043,804	490.84%
E-rate	1,382,411	1,199,461	4,092,825	1,000,000	1,500,000	500,000	50.00%
Interest earnings	2,689,587	1,157,191	340,719	1,000,000	1,500,000	500,000	50.00%
Facility rentals	714,073	753,599	646,485	750,000	750,000	-	0.00%
User fees	1,564,406	1,498,529	1,476,391	1,475,000	1,975,000	500,000	33.90%
Other local revenue	645,302	592,595	415,878	390,000	335,000	(55,000)	-14.10%
Total local revenue	207,598,312	210,485,253	215,940,249	213,786,128	219,969,568	6,183,440	2.89%
State Revenue							
Foundation funding	328,639,052	328,994,792	325,545,146	326,124,454	323,453,898	(2,670,556)	-0.82%
Operating grants outside BSA	-	-	-	5,772,629	8,400,000	2,627,371	45.51%
Quality School Grant	1,192,582	1,192,718	1,189,366	1,188,026	1,179,449	(8,577)	-0.72%
State tuition reimbursement	408,484	408,484	408,484	408,484	408,484	-	0.00%
Total state revenue	330,240,118	330,595,994	327,142,996	333,493,593	333,441,831	(51,762)	-0.02%
Federal Revenue							
Federal Impact Aid	20,291,845	19,350,440	18,353,170	16,145,543	17,431,278	1,285,735	7.96%
JROTC instructor reimbursement	782,520	971,013	644,368	825,000	710,000	(115,000)	-13.94%
Medicaid reimbursement	242,289	1,131,084	489,350	750,000	750,000	-	0.00%
Total federal revenue	21,316,654	21,452,537	19,486,888	17,720,543	18,891,278	1,170,735	6.61%
Total Revenue	\$ 559,155,084	\$ 562,533,784	\$ 562,570,133	\$ 565,000,264	\$ 572,302,677	\$ 7,302,413	1.29%

Expenditures

By law, the district is required to have a balanced budget where revenues are equal to expenditures. Given that the District has no authority to levy taxes or raise additional funding, balancing the budget when revenue declines generally results in a reduction of budgeted expenditures. The District spends nearly 90 percent of its revenue on salaries and benefits so reductions in expenditures predominately come from personnel.



The District has made reductions across nearly all functions since 2013 as revenues have been flat or declining for the past several years. The table below shows the authorized FTE by State Function since 2016. The description of each State Function can be found in Appendix A – State of Alaska Chart of Accounts, as well as a more detailed description of which positions are in each function, in Appendix B – General Fund Detailed Personnel History. A detailed summary of changes can be found in Appendix C – Summary of FTE and Significant Discretionary Budget Changes.

General Fund Personnel History

Personnel History						5-year	5-year %
	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	Change	Change
100 - Instruction	2,656.55	2,599.88	2,491.91	2,441.18	2,354.67	(301.88)	-11.4%
200 - Special Education Instruction	904.84	928.79	920.26	951.14	993.34	88.50	9.8%
220 - Special Education Support Services	228.18	228.30	226.01	223.39	229.88	1.71	0.7%
300 - Support Services - Students	324.70	331.09	317.37	307.01	308.21	(16.49)	-5.1%
350 - Support Services - Instruction	158.35	155.26	162.47	152.43	147.85	(10.50)	-6.6%
400 - School Administration	149.00	148.00	142.49	142.99	143.00	(6.00)	-4.0%
450 - School Administration Support Services	243.09	244.03	246.26	243.55	246.00	2.91	1.2%
510 - District Administration	32.00	28.00	27.92	23.25	27.50	(4.50)	-14.1%
550 - District Administration Support Services	181.20	182.20	184.00	186.69	186.89	5.69	3.1%
600 - Operations and Maintenance of Plant	495.80	494.60	500.13	482.18	477.76	(18.04)	-3.6%
780 - Community Services	4.00	4.00	4.00	4.00	4.00	-	0.0%
Total	5,377.70	5,344.15	5,222.82	5,157.81	5,119.10	(258.60)	-4.8%

The State of Alaska has separated the State Functions into two distinct categories for the purposes of recognizing the amount that is classified as instructional activities. Functions 100 through 400 have been defined as instructional activities while function 450 through 780 are defined as support services. Up until fiscal year 2016-17, when AS 14.17.520 was repealed, Alaskan districts were required to spend a minimum of 70 percent of operating funds on instructional activities. Anchorage School District has always been well above the minimum requirement and continues to see the value in providing the calculation to demonstrate the funds being directed to each category. The chart below shows expenditures by State Function for the General Fund and the calculation of instruction vs support.

GENERAL FUND TOTAL STATE FUNCTION		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PI	RELIMINARY 2020		FY19 ADOPTEI PRELIMIN	
	EX	PENDITURES	EX	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
100 NICTRI ICTION	ф	260 074 612	Ф	260 427 520	d.	260 104 044	¢.	260 201 005	Ф	260.056.061	ф	C74 976	0.20/
100 - INSTRUCTION	\$	269,974,612	3	269,427,520	3	269,194,944	3	269,281,985	Þ	269,956,861		674,876	0.2%
200 - SPECIAL EDUCATION INSTRUCTION		75,109,637		76,834,991		77,607,183		85,541,059		91,938,950		6,397,891	7.0%
220 - SPEC SUPPORT SVCS - STUDENTS		21,816,949		22,491,850		22,410,127		22,850,435		24,182,855		1,332,420	5.5%
300 - SUPPORT SERVICES - STUDENTS		25,165,280		25,769,794		24,725,604		25,350,743		26,749,602		1,398,859	5.2%
350 - SUPPORT SERVICES - INSTRUCTION		18,538,593		24,216,068		18,907,812		19,542,579		19,049,857		(492,722)	-2.6%
400 - SCHOOL ADMINISTRATION		21,527,717		21,451,056		21,561,931		21,603,969		21,671,541		67,572	0.3%
450 - SCHOOL ADMIN SUPPORT SERVICES		16,648,303		16,785,947		17,315,137		18,660,339		19,083,365		423,026	2.2%
510 - DISTRICT ADMINISTRATION		5,317,345		4,914,621		4,554,387		5,649,427		5,820,719		171,292	2.9%
550 - DISTRICT ADMIN SUPPORT SVCS		22,762,688		21,340,021		23,489,884		11,258,491		8,730,004		(2,528,487)	-29.0%
600 - OPERATIONS AND MAINT OF PLANT		72,197,566		76,688,119		76,615,877		79,013,411		78,691,261		(322,150)	-0.4%
700 - STUDENT ACTIVITIES		5,628,599		5,556,056		5,332,497		5,777,904		5,948,272		170,368	2.9%
780 - COMMUNITY SERVICES		473,899		470,619		455,105		469,922		479,390		9,468	2.0%
TOTAL	\$	555,161,188	\$	565,946,662	\$	562,170,488	\$	565,000,264	\$	572,302,677	\$	7,302,413	1.3%
Instructional Activities (Functions 100 - 400)	\$	432,132,788	\$	440,191,279	\$	434,407,601	\$	444,170,770	\$	453,549,666	\$	9,378,896	2.1%
Support Services (Functions 450 - 780)	\$	123,028,400	\$	125,755,383	\$	127,762,887	\$	120,829,494	\$	118,753,011	\$	(2,076,483)	-1.7%
Percent Instruction		77.8%		77.8%		77.3%		78.6%		79.2%			
Percent Support		22.2%		22.2%		22.7%		21.4%		20.8%			

Notes

Additional organizational and personnel details for General Fund expenditures can be found in the General Fund section of this document.

^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed

Pupil Transportation Fund Overview

The Pupil Transportation Fund is used to account for the operation of the District's student transportation program for home to school and school to school transportation. Transportation costs for other extracurricular or instruction purposes, such as sports and educational field trips, are recorded in the fund and function in which the activity applies.

The District is anticipating a decline in State revenue based on declining enrollment and a stagnate appropriation of \$481 per ADM that has remained unchanged since FY 2016. State revenue is expected to decrease by \$0.677 million or about 3.3 percent. The District is requesting \$3.25 million local tax revenue to offset the reduction in State revenue, coupled with rising costs of service. Additionally, the Transportation Fund expects to use \$0.5 million in fund balance to support operations. The overall Pupil Transportation revenues and expenditures are expected to decrease by \$0.103 million or 0.4%.

The chart below shows total revenue for the Pupil Transportation Fund. Additional detailed information on Pupil Transportation Fund expenditures can be found in the Other Funds section of this document.

PUPIL TRANSPORTATION FUND	Actuals	Actuals Actuals		Adopted Budget	Preliminary Budget	FY19 Adopted vs. FY20 Preliminary	
REVENUES BY SOURCE	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	\$	%
Local Sources							
General Fund contributions	\$ 9,454,974	\$ 1,688,889	\$ 1,688,889	\$ 3,176,150	\$ -	\$ (3,176,150)	-100.0%
Property taxes	-	-	510,667	-	3,249,869	3,249,869	0.0%
Transportation Fund fund balance	-	-	-	-	500,000	500,000	0.0%
Other local revenue	6,396	-	-	-	-	-	0.0%
Total local revenue	9,461,370	1,688,889	2,199,556	3,176,150	3,749,869	573,719	18.1%
State Sources							
State transportation revenue	22,727,173	20,844,488	22,233,860	21,955,966	21,279,363	(676,603)	-3.1%
Total revenue	\$ 32,188,543	\$ 22,533,377	\$ 24,433,416	\$ 25,132,116	\$ 25,029,232	\$ (102,884)	-0.4%

Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed

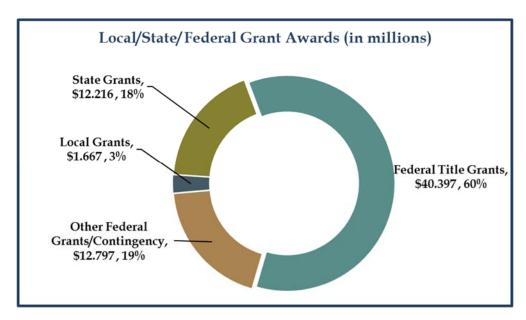
Grants Fund Overview

The Grants Fund is used to account for revenues from sources which include categorical State and Federal grants or contracts used to supplement the District's educational programs.

The District anticipates receiving \$67.077 million in grants in FY 2019-20, an increase of about 9.5 percent. Federal grants are expected to decrease by approximately \$5.07 million which is offset by increases in State and local awards.

Within the State grants, the District has included \$8.75 million of targeted legislative appropriations focusing on student success and achievement, opportunity and choice, career technical educations, and school safety and security.

Federal Title grants constitute approximately 60 percent of the Grants Fund with other Federal grants and contingency for awards which have not yet been received providing another 19 percent. State grants make up approximately 18 percent, primarily funded through legislative requests. Local grant awards make up the remaining 3 percent. The graph below shows the amounts and percentages of local, State and Federal awards which are expected for FY 2019-20. Additional detailed information on local, State, and Federal grant expenditures can be found in the Other Funds section of this document.



Debt Service Fund Overview

The Debt Service Fund is used to pay expenditures associated with voter-approved bonding for the purpose of major capital outlay relating to acquisition, construction, and renovation of capital facilities. Annual debt service payments used to pay long-term bonded debt principal, interest and related costs are expected to be 77.876 million, about \$2.777 million less than the current year, or a 3.4 percent decrease. The District's total gross bonded debt as of June 30, 2018 is \$568.859 million, down from \$788.833 million a decade ago.

Funding for repayment of principal, interest, and other expenses comes primarily from the State Capital Debt Reimbursement program and local property taxes. The calendar year tax assessment for the repayment of bonds is estimated at 1.068 mills for 2019, the same as 2018, even as assessed valuations have declined. The table below shows the revenue sources by agency and the expenditures by type for the Debt Service Fund.

DEBT SERVICE FUND				Adopted	Preliminary	FY19 Adopted	vs. FY20
	Actuals	Actuals	Actuals	Budget	Budget	Prelimina	ıry
REVENUES BY SOURCE	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	\$	%
Local Sources					-	-	_
Local Tax Appropriation	\$ 38,808,432	\$ 34,081,747	\$ 39,132,966	\$ 37,228,168	\$ 36,575,536	\$ (652,632)	-1.8%
General Fund Contribution	-	5,648,542	-	-	-	-	0.0%
Interest Earnings	184	319	810	-	-	-	0.0%
Total Local Revenue	38,808,616	39,730,608	39,133,776	37,228,168	36,575,536	(652,632)	-1.8%
State Sources							
State Debt Reimbursement	46,518,625	34,081,747	43,263,394	43,190,202	41,077,291	(2,112,911)	-4.9%
Federal Sources							
Build America Bonds	258,548	257,577	258,687	234,446	222,720	(11,726)	-5.0%
Total Debt Service Revenue	\$ 85,585,789	\$ 74,069,932	\$ 82,655,857	\$ 80,652,816	\$ 77,875,547	\$ (2,777,269)	-3.4%
EXPENDITURES							
Refunding Bond Issuance Cost	\$ 149,156	\$ 131,362	\$ 141,879	\$ -	\$ -	\$ -	0.0%
Principal on Bonds	58,940,000	56,445,000	56,500,000	56,153,000	55,756,000	(397,000)	-0.7%
Interest on Bonds	25,649,885	26,374,289	24,758,330	24,484,816	22,104,547	(2,380,269)	-9.7%
Angency Fees	4,425	3,050	2,900	15,000	15,000	-	0.0%
Total Expenditures	\$ 84,743,466	\$ 82,953,701	\$ 81,403,109	\$ 80,652,816	\$ 77,875,547	\$ (2,777,269)	-3.4%

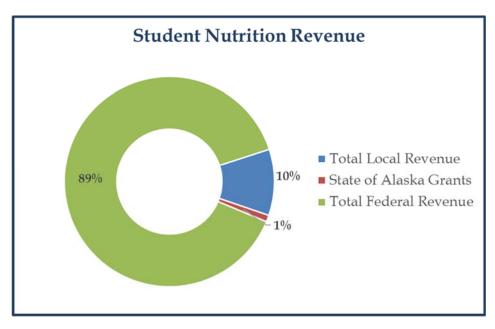
Capital Projects Fund Overview

The Capital Projects Fund is used to account for the acquisition and major repair of school facilities and equipment. Capital projects are financed by proceeds from general obligation bonds, local, State, and Federal grants and transfers from other funds. For upper limit spending authority purposes, the District budgets for additional spending authority for funds received outside of voter-approved bonds. There were no Legislative grants issued during the 2015, 2016, 2017, or 2018 sessions and the total of \$10.0 million is included to preserve upper limit spending authority within the fund if any grants are received. Additional information regarding the administrative costs and personnel of the Capital Projects Fund can be found in the Other Funds section of this budget document.

Student Nutrition Fund Overview

The Student Nutrition Fund is used to account for the operation of the School District's student nutrition program. Funding is provided by user fees and proceeds received under the National School Lunch and Breakfast Programs as well as from the State of Alaska's Fresh Fruit and Vegetable grants. For FY 2019-20, the District has included \$0.1 million in transfers from the General Fund to pay for uncollectible, unpaid meal balances, primarily for students in foster care or who subsequently became eligible for free or reduced meals.

Overall revenue for the Student Nutrition Fund is expected to decrease by \$0.123 million or about 0.5 percent. The anticipated revenue is shown in the chart



below and detailed statements of expenditures and personnel can be found in the Other Funds section of this budget document.

STUDENT NUTRITION FUND	Actuals	Actuals	Actuals	Adopted Budget	Preliminary Budget	FY19 Adopted v Prelimina	
REVENUES BY SOURCE	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	\$	0/ ₀
Local Sources							
Lunch Sales	\$ 1,607,371	\$ 1,746,837	\$ 1,829,967	\$ 1,810,355	\$ 2,014,669	\$ 204,314	11.3%
Breakfast Sales	129,383	132,448	122,801	129,190	138,043	8,853	6.9%
A la Carte Program	348,858	280,216	44,757	255,171	204,872	(50,299)	-19.7%
Other Revenues	78,369	69,991	60,980	50,000	50,000	-	0.0%
General Fund Contribution	-	-	83,706	-	100,000	100,000	0.0%
Total Local Revenue	2,163,981	2,229,492	2,058,505	2,244,716	2,507,584	262,868	11.7%
State Sources							
State of Alaska Grants	76,168	127,962	138,762	799,977	250,000	(549,977)	-68.7%
Federal Sources							
Lunch Reimbursements	12,459,875	13,498,786	13,708,275	14,282,692	13,855,240	(427,452)	-3.0%
Breakfast Reimbursements	4,918,836	5,157,775	5,149,136	5,274,069	5,179,697	(94,372)	-1.8%
After School Program	620,385	800,569	711,480	837,000	688,800	(148,200)	-17.7%
Summer Program	-	127,049	185,602	159,560	162,340	2,780	1.7%
Fresh Fruit and Vegetable Grants	568,017	680,905	727,560	500,000	696,308	196,308	39.3%
USDA Commodities	534,492	1,059,836	926,233	500,000	1,135,754	635,754	127.2%
Total Federal Revenue	19,101,605	21,324,920	21,408,286	21,553,321	21,718,139	164,818	0.8%
Total Revenue	\$ 21,341,754	\$ 23,682,374	\$ 23,605,553	\$ 24,598,014	\$ 24,475,723	\$ (122,291)	-0.5%

Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed

Student Activities Fund Overview

The Student Activities Fund is used to account for revenues and expenditures generated from student body organizations. For fiscal year 2019-20, no material change is expected from the current year.

The chart below shows revenues and expenditures since fiscal year 2015-16.

STUDENT ACTIVITIES FUND	I	Actuals FY 2015-16				Actuals FY 2016-17		Actuals FY 2017-18		Adopted Budget FY 2018-19		reliminary Budget Y 2019-20	FY19 Adop FY20 Prelin		
REVENUES															
Student Activites	\$	7,968,370	\$	7,946,684	\$	7,245,291	\$	7,900,000	\$	7,900,000	\$	-	0.0%		
Total Revenue	\$	7,968,370	\$	7,946,684	\$	7,245,291	\$	7,900,000	\$	7,900,000	\$	-	0.0%		
EXPENDITURES															
Student Activities	\$	7,904,182	\$	7,747,924	\$	7,254,313	\$	7,900,000	\$	7,900,000	\$	-	0.0%		
Total Expenditures	\$	7,904,182	\$	7,747,924	\$	7,254,313	\$	7,900,000	\$	7,900,000	\$	-	0.0%		

TOTAL BY ORGANIZATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	EXPENDITURES			BUDGET	BUDGET	\$	%
1001 - ANCHORAGE SCHOOL BOARD	\$ 690,366	\$ 702,642	\$ 746,972	* *		\$ (2,599)	-0.3%
1002 - SUPERINTENDENT	2,111,251	1,908,321	1,955,290	2,640,271	2,432,948	(207,323)	-7.9%
1004 - CHIEF FINANCIAL OFFICER	323,081	333,787	349,983	340,968	368,122	27,154	8.0%
1006 - CHIEF ACADEMIC OFFICER	464,188	876,562	460,102	487,862	481,512	(6,350)	-1.3%
1007 - CHIEF OPERATING OFFICER	407,788	399,080	319,346	222,445	223,735	1,290	0.6%
1010 - OFFICE OF MANAGEMENT & BUDGET	521,224	523,476	581,727	565,463	572,973	7,510	1.3%
1011 - ACCOUNTING	1,110,045	1,113,736	1,228,423	1,344,101	1,362,786	18,685	1.4%
1012 - PURCHASING	1,398,432	1,275,852	1,270,833	1,508,488	1,511,161	2,673	0.2%
1013 - RISK MANAGEMENT	506,093	483,038	506,613	529,937	651,817	121,880	23.0%
1015 - PAYROLL	872,351	894,510	941,632	955,006	964,491	9,485	1.0%
1016 - HUMAN RESOURCES	3,363,689	3,554,999	3,322,801	3,867,936	4,343,223	475,287	12.3%
1019 - PROJECT MANAGEMENT	199,477	210,881	363,576	554,660	441,850	(112,810)	-20.3%
1028 - TEACHING AND LEARNING	=	-	23,226	5,351,258	5,428,789	77,531	1.4%
1029 - INSTRUCTIONAL SUPPORT	244,005	259,735	4,573	-	-	-	0.0%
1030 - HIGH SCHOOL ADMINISTRATION	550,765	665,024	703,764	791,254	911,003	119,749	15.1%
1031 - ELEMENTARY EDUCATION	513,323	1,397,051	1,115,874	1,077,593	1,069,306	(8,287)	-0.8%
1032 - MIDDLE SCHOOL EDUCATION	236,009	243,112	249,969	236,470	239,787	3,317	1.4%
1033 - STUDENT ACTIVITIES HIGH SCHOOL	1,240,459	1,122,641	1,167,180	1,463,741	1,541,841	78,100	5.3%
1034 - STUDENT ACTIVITIES MIDDLE SCHL	97,811	97,736	120,307	160,250	160,250	-	0.0%
1036 - CURRICULUM & INSTRUCTIONAL SVC	4,971,950	3,466,210	8,339,850	-	-	-	0.0%
1037 - PROFESSIONAL LEARNING	886,132	989,377	2,388,413	-	-	-	0.0%
1038 - ASSESSMENT & EVALUATION	1,205,893	996,901	251,925	874,955	903,096	28,141	3.2%
1039 - TECHNOLOGY/MIS	15,121,266	23,860,898	18,538,052	21,008,168	20,959,077	(49,091)	-0.2%
1043 - FINE ARTS	3,947,120	3,868,257	3,816,450	4,028,520	4,148,325	119,805	3.0%
1044 - CAREER TECHNOLOGY EDUCATION	1,625,619	1,972,407	1,248,260	1,454,446	1,447,368	(7,078)	-0.5%
1048 - DEVELOPMENT AND GRANTS	243,377	225,901	220,237	258,135	282,186	24,051	9.3%
1049 - PUBLICATION SERVICES	764,878	779,622	708,575	799,635	800,892	1,257	0.2%
1050 - COMMUNICATIONS & COMMUNITY OUT	841,455	821.111	465,961	565,658	903,237	337,579	59.7%
1051 - LIBRARY RESOURCES	715,082	463,360	425,728	-	-	-	0.0%
1061 - CUSTODIAL SERVICES	18,566,593	19,061,818	18,529,865	17,772,192	18,124,274	352,082	2.0%
1062 - SECURITY/EMERG PREPAREDNESS	-	193,743	549,946	540,635	565,726	25,091	4.6%
1063 - MAINTENANCE	18,483,777	19,626,965	19,479,489	20,346,415	20,675,003	328,588	1.6%
1064 - MAINTENANCE PROJECTS	852,355	1,481,949	1,986,988	1,149,357	1,754,357	605,000	52.6%
1065 - WAREHOUSE	1,753,125	1,810,389	1,972,595	1,992,447	2,016,288	23,841	1.2%
1066 - RENTALS	1,034,277	1,042,561	1,016,371	1,047,053	1,068,659	21,606	2.1%
1067 - COMMUNITY RESOURCES	92,088	87,271	88,277	82,920	82,741	(179)	-0.2%
1084 - F/M VEHICLE MAINTENANCE	1,304,167	1,305,126	1,229,630	1,309,634	1,265,236	(44,398)	-3.4%
1097 - ASSOCIATION BENEFITS	730,019	702,856	1,564,114	795,175	792,500	(2,675)	-0.3%
1098 - SICK LEAVE BANK	215,153	226,490	197,206	272,161	272,161	-	0.0%
1099 - NON DEPARTMENTAL	4,677,083	3,057,579	3,380,187	(8,701,041)	(13,821,217)	(5,120,176)	58.8%
1100 - ABBOTT LOOP ELEMENTARY SCHOOL	2,596,825	2,515,722	2,560,628	2,310,491	2,418,279	107,788	4.7%
1110 - AIRPORT HEIGHTS ELEM SCHOOL	2,495,105	2,195,395	2,176,617	2,289,785	2,372,311	82,526	3.6%
1112 - ALPENGLOW ELEMENTARY SCHOOL	3,685,621	3,526,058	3,532,511	3,327,523	3,404,546	77,023	2.3%
1114 - AURORA ELEMENTARY SCHOOL	2,100,331	1,879,618	1,916,170	1,859,001	2,987,258	1,128,257	60.7%
1115 - BAXTER ELEMENTARY SCHOOL	2,798,951	2,649,169	2,835,387	2,618,969	2,822,620	203,651	7.8%
1116 - BAYSHORE ELEMENTARY SCHOOL	3,106,543	3,070,861	3,030,853	3,252,404	3,344,202	91,798	2.8%
1118 - BEAR VALLEY ELEMENTARY SCHOOL	2,907,614	3,078,193	2,872,841	2,884,086	2,882,864	(1,222)	0.0%
1120 - BIRCHWOOD ABC ELEM SCHOOL	2,443,906	2,284,470	2,347,015	2,247,393	3,362,704	1,115,311	49.6%
1120 Ditteri (1000 fibe beein beriode	2,113,700	2,201,470	2,517,015	2,217,373	3,302,704	1,115,511	17.070

2016 2017 2018 2019 2020 PRELIMINAE	Y % 4.1% 2.7% 0.4%
1125 - BOWMAN ELEMENTARY SCHOOL 3,285,954 3,210,843 3,498,378 3,507,909 3,650,919 143,010	4.1% 2.7%
	2.7%
1130 - CAMPBELL STEM ELEMENTARY 2,826,898 2,695,280 2,655,177 2,620,980 2,692,270 71,290	
	0.4%
1140 - CHESTER VALLEY ELEM SCHOOL 1,967,580 1,901,597 1,964,166 1,975,809 1,983,184 7,375	
1150 - CHINOOK ELEMENTARY SCHOOL 3,191,190 3,530,871 3,766,857 3,762,938 3,653,581 (109,357)	-2.9%
1160 - CHUGACH OPEN OPTIONAL ELEM 2,116,138 2,064,041 2,035,937 2,033,928 2,169,575 135,647	6.7%
1170 - CHUGIAK ELEMENTARY SCHOOL 3,103,503 3,293,274 3,471,615 3,414,928 3,499,453 84,525	2.5%
1174 - COLLEGE GATE ELEM SCHOOL 3,228,010 3,249,746 2,570,887 2,552,731 2,739,680 186,949	7.3%
1180 - CREEKSIDE PARK ELEM SCHOOL 2,952,048 3,132,862 2,973,961 2,969,509 2,925,212 (44,297)	-1.5%
1190 - DENALI MONTESSORI SCHOOL 2,908,739 2,818,320 2,839,050 2,815,442 2,939,354 123,912	4.4%
1200 - EAGLE RIVER ELEMENTARY SCHOOL 2,771,811 2,755,448 3,133,068 2,962,049 47,553 (2,914,496)	-98.4%
1210 - FAIRVIEW ELEMENTARY SCHOOL 3,135,376 3,115,133 2,998,918 2,991,901 2,701,998 (289,903)	-9.7%
1215 - FIRE LAKE ELEMENTARY SCHOOL 2,361,543 2,291,970 2,314,614 2,395,159 2,365,584 (29,575)	-1.2%
1220 - GIRDWOOD ELEMENTARY SCHOOL 1,705,783 1,791,874 1,850,956 1,622,718 1,770,123 147,405	9.1%
1230 - GOVERNMENT HILL ELEM SCHOOL 3,150,090 3,248,067 3,506,422 3,411,182 3,412,856 1,674	0.0%
1235 - HOMESTEAD ELEMENTARY SCHOOL 2,275,119 2,302,572 2,338,882 2,525,370 3,231,181 705,811	27.9%
1237 - HUFFMAN ELEMENTARY SCHOOL 2,797,811 2,765,681 2,612,884 2,636,967 2,673,921 36,954	1.4%
1240 - INLET VIEW ELEMENTARY SCHOOL 2,059,516 1,867,292 1,861,919 1,889,402 2,157,598 268,196	14.2%
1242 - KASUUN ELEMENTARY SCHOOL 2,942,266 2,896,593 3,084,561 2,892,355 2,837,004 (55,351)	-1.9%
1245 - KLATT ELEMENTARY SCHOOL 2,662,640 2,694,202 2,797,043 2,742,657 2,730,543 (12,114)	-0.4%
1246 - KINCAID ELEMENTARY SCHOOL 3,656,815 3,710,078 3,638,392 3,647,161 3,769,662 122,501	3.4%
1248 - LAKE HOOD ELEMENTARY SCHOOL 2,555,556 2,502,543 2,683,867 2,705,291 2,784,219 78,928	2.9%
1250 - LAKE OTIS ELEMENTARY SCHOOL 2,989,537 2,962,203 2,952,549 2,996,260 2,934,024 (62,236)	-2.1%
1257 - MT SPURR ELEMENTARY SCHOOL 2,059,212 2,111,411 2,029,448 2,067,960 58,824 (2,009,136)	-97.2%
1260 - MTN VIEW ELEMENTARY SCHOOL 2,613,815 2,620,936 2,462,929 2,068,314 2,135,268 66,954	3.2%
1270 - MULDOON ELEMENTARY SCHOOL 2,994,758 2,760,752 2,633,639 3,141,183 3,374,592 233,409	7.4%
1280 - NORTH STAR ELEMENTARY SCHOOL 2,968,220 2,970,926 2,578,291 2,950,394 2,701,925 (248,469)	-8.4%
1290 - NORTHERN LIGHTS ABC SCHOOL 3,744,996 3,819,727 3,832,806 4,022,380 4,166,937 144,557	3.6%
1300 - NORTHWOOD ELEMENTARY SCHOOL 2,625,089 2,445,093 2,935,964 2,959,732 2,986,480 26,748	0.9%
1310 - NUNAKA VALLEY ELEM SCHOOL 2,123,778 2,011,347 1,981,264 1,876,418 1,840,311 (36,107)	-1.9%
1315 - OCEAN VIEW ELEMENTARY SCHOOL 2,933,613 2,940,084 3,056,550 3,000,882 2,952,939 (47,943)	-1.6%
1320 - O'MALLEY ELEMENTARY SCHOOL 2,523,643 2,427,399 2,313,014 2,371,052 2,323,820 (47,232)	-2.0%
1324 - ORION ELEMENTARY SCHOOL 2,652,732 2,330,685 2,242,044 2,469,234 2,381,426 (87,808)	-3.6%
1328 - PTARMIGAN ELEMENTARY SCHOOL 2,709,260 2,766,681 2,790,643 2,901,287 2,818,129 (83,158)	-2.9%
1330 - RABBIT CREEK ELEM SCHOOL 3,135,041 3,023,316 3,173,163 3,144,200 3,137,626 (6,574)	-0.2%
1335 - RAVENWOOD ELEMENTARY SCHOOL 2,911,638 2,801,572 2,978,417 3,151,508 3,269,793 118,285	3.8%
1340 - ROGERS PARK ELEMENTARY SCHOOL 3,192,526 3,039,808 2,993,530 3,515,452 2,450,161 (1,065,291)	-30.3%
1345 - RUSSIAN JACK ELEM SCHOOL 2,560,080 2,516,238 2,306,345 2,599,314 2,815,381 216,067	8.3%
1350 - SAND LAKE ELEMENTARY SCHOOL 4,457,074 4,300,418 4,448,373 4,379,482 4,370,277 (9,205)	-0.2%
1360 - SCENIC PARK ELEMENTARY SCHOOL 2,755,804 2,848,364 3,091,509 3,222,135 3,149,976 (72,159)	-2.2%
1362 - SPRING HILL ELEMENTARY SCHOOL 2,813,551 2,764,948 2,837,793 2,825,127 2,658,735 (166,392)	-5.9%
1363 - TRAILSIDE ELEMENTARY SCHOOL 3,029,528 2,964,515 3,044,602 2,875,152 2,746,064 (129,088)	-4.5%
1364 - SUSITNA ELEMENTARY SCHOOL 3,105,234 3,091,458 3,113,253 3,037,980 3,040,894 2,914	0.1%
1365 - TAKU ELEMENTARY SCHOOL 2,811,990 2,641,345 2,503,059 2,592,348 2,525,568 (66,780)	-2.6%
1370 - TUDOR ELEMENTARY SCHOOL 2,559,815 2,769,321 2,677,538 2,586,776 2,882,559 295,783	11.4%
1371 - TUDOR MONTESSORI 79,652 35,047 43,537	0.0%
1380 - TURNAGAIN ELEMENTARY SCHOOL 3,356,923 3,222,844 2,969,798 2,823,528 2,890,474 66,946	2.4%
1384 - WILLIAM TYSON ELEM SCHOOL 3,218,380 3,042,419 3,113,274 3,154,610 3,151,936 (2,674)	-0.1%
1386 - URSA MAJOR ELEMENTARY SCHOOL 2,635,261 2,613,618 2,646,967 3,129,904 3,059,833 (70,071)	-2.2%

TOTAL BY ORGANIZATION	ACTUAL ACTUAL		ACTUAL	ADOPTED	PRELIMINARY	FY19 ADOPTED VS FY20		
	2016	2017	2018	2019	2020	PRELIMINA		
	EXPENDITURES			BUDGET	BUDGET	\$	%	
1388 - URSA MINOR ELEMENTARY SCHOOL	2,423,846	2,423,796	2,413,635	2,405,791	2,479,106	73,315	3.0%	
1390 - WILLIWAW ELEMENTARY SCHOOL	2,640,397	2,657,342	2,584,930	2,495,245	2,619,427	124,182	5.0%	
1400 - WILLOW CREST ELEM SCHOOL	2,594,323	2,777,727	2,584,655	2,616,571	2,693,458	76,887	2.9%	
1410 - WONDER PARK ELEMENTARY SCHOOL	2,793,584	2,701,348	2,741,983	2,921,830	2,876,479	(45,351)	-1.6%	
1418 - GLADYS WOOD ELEM SCHOOL	3,069,768	2,876,362	3,021,797	2,725,285	2,933,698	208,413	7.6%	
1450 - POLARIS K-12	3,638,457	3,632,861	3,363,989	3,509,338	3,660,759	151,421	4.3%	
1460 - RESOURCE TUTORIAL	-	163	-	-	-	-	0.0%	
1489 - SUMMER SCHOOL ELEMENTARY	31,042	-	-	-	-	-	0.0%	
1499 - UNALLOCATED ELEM RESOURCES	-	-	-	1,407,986	2,017,655	609,669	43.3%	
1501 - CHARTER SCHOOL ADMINISTRATION	139,301	149,362	174,116	179,315	188,428	9,113	5.1%	
1506 - AK NATIVE CHARTER SCHOOL	3,008,522	3,001,222	2,954,952	3,057,085	3,442,157	385,072	12.6%	
1510 - AQUARIAN CHARTER SCHOOL	3,521,855	3,507,550	3,748,414	3,817,248	3,871,769	54,521	1.4%	
1530 - EAGLE ACADEMY CHARTER SCHOOL	1,747,832	1,895,993	1,687,112	2,034,907	2,059,057	24,150	1.2%	
1540 - FAMILY PARTNERSHIP CHTR SCHOOL	2,926,014	3,425,321	3,798,696	4,350,500	4,483,742	133,242	3.1%	
1545 - FRONTIER CHARTER SCHOOL	2,024,640	1,959,567	1,979,499	1,961,863	1,770,011	(191,852)	-9.8%	
1550 - HIGHLAND ACADEMY	2,128,327	2,039,874	2,110,864	2,002,112	2,109,914	107,802	5.4%	
1555 - PAIDEIA CO-OP CHARTER SCHOOL	534,189	678,662	919,537	-,,	-,,,		0.0%	
1560 - RILKE SCHULE CHARTER SCHOOL	3,961,513	4,297,493	4,308,319	4,462,830	4,793,203	330,373	7.4%	
1570 - ANCHORAGE STREAM ACADEMY C.S.	18	868,309	1,359,645	1,813,794	1,855,355	41,561	2.3%	
1595 - WINTERBERRY CHARTER SCHOOL	2,611,220	2,461,958	3,105,826	2,680,299	2,837,283	156,984	5.9%	
1599 - UNALLOCATED CHARTER SCHOOLS	2,011,220	2,101,250	-	300,000	300,000	-	0.0%	
1601 - SPECIAL EDUCATION/SERVICES	984,556	1,083,037	998,491	931,473	861,286	(70,187)	-7.5%	
1603 - SPECIAL ED DEAF	2,324,172	2,063,458	2,365,572	2,734,213	2,831,802	97,589	3.6%	
1604 - SPED BLIND/VISUALLY IMPAIRED	752,088	793,127	820,354	872,091	890,483	18,392	2.1%	
1612 - GIFTED	4,955,648	4,892,309	4,940,260	4,227,784	4,382,171	154,387	3.7%	
1625 - SPECIAL ED WHALEY SCHOOL	4,878,382	4,903,596	5,029,139	5,599,417	5,678,405	78,988	1.4%	
1638 - SPECIAL ED WHALE I SCHOOL 1638 - SPECIAL SVCS SPEECH/LANGUAGE	9,091,568	9,170,914	9,172,476	9,458,000	10,092,945	634,945	6.7%	
1653 - SPECIAL SERVICES PSYCHOLOGY	4,783,130	4,885,017	4,817,864	4,955,626	5,257,259	301,633	6.1%	
1655 - SPECIAL ED OT/PT PROGRAM	3,744,116	3,842,669	3,891,702	3,808,225	3,903,615	95,390	2.5%	
1658 - SPECIAL ED MIDDLE SCHOOL	9,667,239	10,143,934	9,818,930	11,571,032	11,951,178	380,146	3.3%	
	9,007,239	10,145,954	9,818,930		, ,	,		
1659 - SPECIAL ED PRESCHOOL	27.057.747	29 600 710	41 675 977	6,056,098 39,430,649	8,671,294	2,615,196	43.2% 3.9%	
1660 - SPECIAL ED ELEMENTARY SCHOOL	37,957,747	38,609,710	41,675,877	39,430,049	40,981,379	1,550,730		
1663 - MT ILIAMNA SCHOOL	3,067,687	3,365,520	34,802	14 100 020	14 007 202	716.262	0.0%	
1665 - SPECIAL ED HIGH SCHOOL	13,320,155	13,681,967	14,108,729	14,190,839	14,907,202	716,363	5.0%	
1666 - SPECIAL ED OUTREACH	176,289	301,703	263,070	244,248	260,538	16,290	6.7%	
1667 - SPED ALTERNATIVE CAREER EDUC	2,881,607	3,029,755	2,943,827	3,276,874	3,334,579	57,705	1.8%	
1670 - SPECIAL SCHOOLS PROGRAM	2,055,501	2,229,034	2,292,025	2,476,843	2,952,731	475,888	19.2%	
1673 - SPECIAL SVCS HEALTH SERVICES	1,118,849	1,252,743	1,054,952	1,545,780	1,594,775	48,995	3.2%	
1678 - SUMMER SCHOOL SPECIAL EDUCATN	992,890	1,018,761	1,109,426	1,115,648	1,171,194	55,546	5.0%	
1679 - UNALLOCATED SPEC ED RESOURCES	-	-	(2,818)	367,655	887,385	519,730	141.4%	
1680 - ENGLISH LANGUAGE LEARNER	12,080,827	12,473,838	12,486,879	12,198,576	12,309,348	110,772	0.9%	
1690 - NATIVE EDUCATION	686,516	615,058	758,964	665,818	627,265	(38,553)	-5.8%	
1700 - CENTRAL SCH OF SCIENCE MS	3,983,936	3,977,318	3,702,922	3,343,492	3,374,838	31,346	0.9%	
1710 - CLARK MIDDLE SCHOOL	5,920,610	5,809,741	6,070,871	6,331,831	6,113,346	(218,485)	-3.5%	
1730 - GRUENING MIDDLE SCHOOL	4,393,435	4,399,910	4,295,528	4,474,282	3,938,665	(535,617)	-12.0%	
1740 - HANSHEW MIDDLE SCHOOL	5,789,047	5,668,598	5,009,171	5,182,930	5,156,205	(26,725)	-0.5%	
1750 - MEARS MIDDLE SCHOOL	5,316,469	5,426,559	5,542,390	5,548,002	5,529,686	(18,316)	-0.3%	
1755 - MIRROR LAKE MIDDLE SCHOOL	5,040,148	5,039,329	4,679,345	5,126,340	5,041,073	(85,267)	-1.7%	

TOTAL BY ORGANIZATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
	EXPENDITURES	EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	\$	%	
1760 - ROMIG MIDDLE SCHOOL	5,196,563	5,348,486	5,158,432	5,218,664	5,427,006	208,342	4.0%	
1770 - WENDLER MIDDLE SCHOOL	3,833,777	4,064,153	3,565,745	3,920,734	3,738,684	(182,050)	-4.6%	
1780 - GOLDENVIEW MIDDLE SCHOOL	5,303,653	5,347,869	4,806,148	5,000,634	4,965,376	(35,258)	-0.7%	
1785 - NICHOLAS J. BEGICH MIDDLE SCHL	6,545,714	6,839,485	6,391,738	6,940,661	6,951,624	10,963	0.2%	
1799 - UNALLOCATED MIDDL SCH RESOURCE	-	-	-	516,436	527,926	11,490	2.2%	
1800 - BARTLETT HIGH SCHOOL	10,436,780	10,586,853	9,950,388	9,736,068	9,910,908	174,840	1.8%	
1805 - MLK TECHNICAL HIGH SCHOOL	5,515,574	5,292,826	5,176,722	6,260,175	6,940,737	680,562	10.9%	
1810 - CHUGIAK HIGH SCHOOL	8,561,350	8,423,211	7,855,880	7,671,022	7,516,561	(154,461)	-2.0%	
1815 - CROSSROADS	446,672	349,156	139,592	206,520	208,979	2,459	1.2%	
1820 - DIMOND HIGH SCHOOL	10,859,797	10,766,579	11,060,479	10,534,721	10,465,510	(69,211)	-0.7%	
1830 - EAST HIGH SCHOOL	13,062,566	13,004,771	12,706,326	12,546,352	11,955,273	(591,079)	-4.7%	
1835 - SAVE ALTERNATIVE HIGH SCHOOL	2,035,450	2,049,858	1,745,873	1,559,353	1,720,319	160,966	10.3%	
1840 - SERVICE HIGH SCHOOL	11,200,884	11,013,702	10,029,879	10,271,652	10,235,283	(36,369)	-0.4%	
1845 - STELLER OPEN OPTIONAL HS	2,191,464	2,190,480	2,082,867	2,057,860	2,193,377	135,517	6.6%	
1848 - SUMMER SCHOOL SECONDARY	1,007,587	532,920	288,957	200,000	200,000	-	0.0%	
1850 - WEST HIGH SCHOOL	11,919,537	11,865,537	11,340,223	11,687,828	11,776,401	88,573	0.8%	
1860 - SOUTH ANCHORAGE HIGH SCHOOL	9,795,728	10,033,400	9,446,865	9,624,372	9,368,881	(255,491)	-2.7%	
1865 - EAGLE RIVER HIGH SCHOOL	6,388,531	6,463,848	6,455,722	6,415,438	6,390,238	(25,200)	-0.4%	
1870 - ALASKA MIDDLE COLLEGE SCHOOL	-	-	1,349,055	1,605,938	2,590,405	984,467	61.3%	
1875 - MCLAUGHLIN YOUTH CENTER	1,737,169	1,503,528	1,396,044	1,486,281	1,543,342	57,061	3.8%	
1878 - PAIDEIA CORRESPONDENCE SCHOOL	-	=	-	871,342	1,849,223	977,881	112.2%	
1880 - BENNY BENSON ALTERNATIVE HS	1,652,626	1,701,138	1,585,459	1,610,804	1,641,235	30,431	1.9%	
1881 - SEARCH ALTERNATIVE HIGH SCHL	721,280	735,153	627,812	639,408	653,792	14,384	2.2%	
1885 - AVAIL ALTERNATIVE HIGH SCHOOL	647,955	650,661	640,708	617,579	676,660	59,081	9.6%	
1886 - THE NEW PATH HIGH SCHOOL	415,942	445,009	434,752	452,209	464,591	12,382	2.7%	
1892 - ASD ISCHOOL	1,694,931	1,722,302	1,745,920	1,871,085	1,796,072	(75,013)	-4.0%	
1899 - UNALLOCATED SECONDARY RESOURCE		-	-	1,800,366	2,026,837	226,471	12.6%	
TOTAL	\$ 555,161,188	\$ 565,946,662	\$ 562,170,488	\$ 565,000,264	\$ 572,302,677	\$ 7,302,413	1.3%	
STATE ON-BEHALF PENSION PAYMENTS	678,980,119	46,502,795	41,327,009	46,000,000	46,000,000	-	0.0%	
TOTAL GENERAL FUND	\$ 1,234,141,307	\$ 612,449,457	\$ 603,497,497	\$ 611,000,264	\$ 618,302,677	\$ 7,302,413	1.2%	

- Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
 State of Alaska on-behalf pension payments have been removed from individual organizations

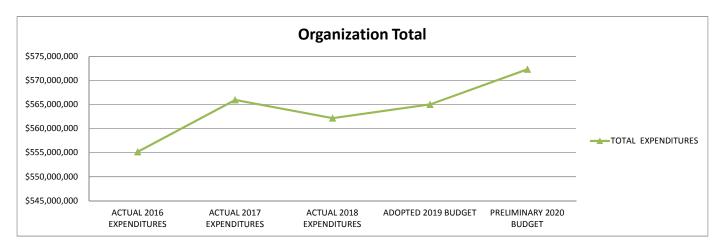
TOTAL BY DISTRICT OBJECT	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	ARY
		EXPENDITURES		BUDGET	BUDGET	\$	%
1011 - SCHOOL BOARD COMPENSATION	\$ 195,280	\$ 199,827					3.0%
1100 - SUPERINTENDENT	195,810	235,900	235,900	233,069	235,900	2,831	1.2%
1110 - CHIEF ACADEMIC OFFICER	144,563	151,927	322,000	318,120	322,000	3,880	1.2%
1111 - CHIEF OPERATING OFFICER	118,132	134,963	145,000	143,253	145,000	1,747	1.2%
1170 - PROGRAM DIRECTORS CERTIFICATED	1,895,066	2,221,503	2,045,992	2,246,088	2,276,171	30,083	1.3%
1171 - PROGRAM DIRECTORS CLASSIFIED	2,152,459	2,501,186	2,733,764	2,803,075	2,954,503	151,428	5.4%
1180 - OTHER PROFESSIONALS CERTIFICAT	524,696	502,064	582,796	765,377	869,892	104,515	13.7%
1181 - OTHER PROFESSIONALS CLASSIFIED	7,673,344	7,975,708	8,451,372	8,771,607	9,261,089	489,482	5.6%
1190 - TECHNICAL CERTIFICATED	411,875	444,963	457,199	433,520	345,524	(87,996)	-20.3%
1191 - TECHNICAL CLASSIFIED	6,678,025	6,866,049	6,614,108	7,083,233	7,593,229	509,996	7.2%
1201 - CLERICAL	12,289,786	12,319,988	12,134,972	12,344,497	12,417,397	72,900	0.6%
1211 - EXTRA HELP CLASSIFIED	2,682,087	3,153,874	3,224,370	1,939,191	2,226,919	287,728	14.8%
1220 - EXTRA HELP CERTIFICATED	190,130	554,682	352,083	143,500	287,307	143,807	100.2%
1231 - TEACHERS ASSISTANTS	19,242,751	19,562,783	19,251,578	20,963,514	22,011,091	1,047,577	5.0%
1240 - NURSES	5,776,184	5,913,448	5,698,998	5,971,316	6,065,800	94,484	1.6%
1260 - SR CURRICULUM SPEC CERTIFICATD	472,741	444,255	443,789	452,590	463,826	11,236	2.5%
1271 - SICK LEAVE BANK CLASSIFIED	198,125	208,710	181,460	250,000	250,000	-	0.0%
1280 - LIBRARIANS	5,818,403	6,024,301	5,884,095	6,174,977	6,230,304	55,327	0.9%
1300 - PRINCIPALS	15,778,828	15,708,775	15,764,383	15,776,006	15,844,505	68,499	0.4%
1310 - ELEMENTARY TEACHERS	91,628,771	90,277,644	89,675,599	86,372,383	86,422,231	49,848	0.1%
1320 - SECONDARY TEACHERS	61,931,768	62,668,571	60,786,232	61,345,759	61,151,403	(194,356)	-0.3%
1330 - ADDED DUTY CERTIFICATED	4,927,778	4,707,710	4,712,358	4,795,926	5,140,987	345,061	7.2%
1331 - ADDED DUTY CLASSIFIED	429,487	368,224	396,507	350,643	408,395	57,752	16.5%
1340 - DEPT CHAIRPERSON	688,482	721,381	720,203	732,576	738,370	5,794	0.8%
1350 - ADDED DAYS CERTIFICATED	2,751,845	2,081,138	2,533,023	2.269.005	2.239.312	(29,693)	-1.3%
	318,501		, ,	, ,	,,-		
1351 - ADDED DAYS CLASSIFIED		313,207	323,455	314,443	314,646	203	0.1%
1360 - SPECIAL SERVICE TEACHERS	45,498,243	46,266,848	47,259,155	50,105,132	53,670,464	3,565,332	7.1%
1370 - SUB TEACHERS CERTIFICATED	99,725	81,827	97,359	64,241	20,240	(44,001)	-68.5%
1371 - SUBSTITUTE TEACHERS	8,481,447	8,714,261	9,001,669	8,956,666	8,481,840	(474,826)	-5.3%
1380 - PERSONAL LEAVE CERTIFICATED	3,912,279	3,979,288	6,362,451	6,216,507	6,072,646	(143,861)	-2.3%
1381 - PERSONAL LEAVE CLASSIFIED	7,547,882	7,642,061	7,470,322	7,989,594	7,471,503	(518,091)	-6.5%
1390 - CAREER TECHNOLOGY ED TEACHERS	5,526,530	5,610,567	4,771,698	4,275,481	4,697,221	421,740	9.9%
1400 - COUNSELORS	7,925,207	8,204,649	7,848,914	7,900,662	8,025,304	124,642	1.6%
1410 - RECRUITMENT INCENTIVE	24,000	-	105,000	273,000	248,000	(25,000)	-9.2%
1420 - BONUS CERTIFICATED	4,503,339	3,360,874	198,950	202,230	180,751	(21,479)	-10.6%
1421 - BONUS CLASSIFIED	594,497	116,000	162,850	1,101,285	791,500	(309,785)	-28.1%
1681 - CUSTODIAN SECURITY SUPERVISOR	610,174	639,093	600,468	342,333	360,778	18,445	5.4%
1701 - CUSTODIANS	11,953,612	12,246,413	11,924,323	11,494,670	11,548,618	53,948	0.5%
1741 - CUSTODIANS EXTRA HELP	373,568	326,263	338,416	465,000	465,000	-	0.0%
1801 - MAINTENANCE	9,779,242	10,186,079	10,032,660	10,244,900	10,397,240	152,340	1.5%
1841 - MAINTENANCE EXTRA HELP	36,153	71,513	138,746	142,400	167,400	25,000	17.6%
1851 - SAFETY-SECURITY SPECIALIST	2,155,621	2,187,386	1,985,238	1,876,955	1,795,390	(81,565)	-4.3%
1861 - NOON DUTY ATTENDANTS	726,602	874,864	952,819	1,106,911	1,501,107	394,196	35.6%
1891 - WAGE SETTLEMENTS CLASSIFIED	-	-	44,943	-	-	-	0.0%
1930 - LEAVE USAGE ADJ - CERTIFICATED	(2,833,931)	(2,887,026)	(3,030,640)	(3,642,770)	(3,553,366)	89,404	-2.5%
1931 - LEAVE USAGE ADJ - CLASSIFIED	(5,507,329)	(5,579,276)	(5,483,749)	(5,582,590)	(5,483,191)	99,399	-1.8%
1980 - ATTRITION SALARIES	- '	-	-	(5,000,000)	(5,500,000)	(500,000)	10.0%
					/	,	

TOTAL BY DISTRICT OBJECT	ACTUAL ACTUAL 2016 2017		ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	ARY
	EXPENDITURES	EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	\$	%
2100 - GROUP LIFE	557,148	557,241	504,178	571,529	568,552	(2,977)	-0.5%
2200 - GROUP MEDICAL	86,799,378	86,052,830	87,490,383	98,167,978	99,866,463	1,698,485	1.7%
2250 - INSURANCE-OTHER	15,000	15,000	15,000	15,000	15,000	-	0.0%
2350 - EMPLOYEE ASSISTANCE	12,260	12,311	12,271	78,162	78,162	-	0.0%
2500 - WORKERS' COMPENSATION	3,780,879	3,897,022	4,619,821	5,082,329	5,158,253	75,924	1.5%
2550 - UNEMPLOYMENT INSURANCE	126,703	174,351	145,754	500,577	509,699	9,122	1.8%
2600 - SOCIAL SECURITY	5,492,029	5,602,499	5,509,669	5,814,375	5,955,797	141,422	2.4%
2610 - MEDICARE	4,942,380	4,884,647	4,871,665	5,027,574	5,118,157	90,583	1.8%
2700 - CERTIFICATED RETIREMENT	31,562,930	31,518,959	31,351,508	31,333,877	31,931,522	597,645	1.9%
2701 - INCREMENTAL TRS INCREASE	-	-	· · · · ·		· · · · · -	-	0.0%
2750 - PROFESSIONAL AFFILIATIONS	25,400	25,200	24,200	30,000	30,000	-	0.0%
2800 - PUBLIC EMPLOYEES RETIREMENT	16,464,660	16,872,638	16,636,818	17,133,710	17,846,955	713,245	4.2%
2801 - INCREMENTAL PERS INCREASE	-	-	-	-	-	-	0.0%
2980 - ATTRITION BENEFITS	_	_	_	(11,000,000)	(14,000,000)	(3,000,000)	27.3%
3010 - CONT.SERVICES - ADMINISTRATION	2,975,617	3,831,661	3,525,885	4,366,176	4,781,477	415,301	9.5%
3020 - INDIRECT COST	(2,015,747)	(2,295,253)	(2,641,654)	(2,300,000)	(2,300,000)	415,501	0.0%
3030 - CONTR. SERVICES-INSTRUCTIONAL	6,473,136	8,382,565	9,017,967	7,588,827	8,634,181	1,045,354	13.8%
3040 - CONTRACTED ASD SERVICES	0,473,130	6,362,303	9,017,907	(200,000)	(200,000)	1,043,334	0.0%
3050 - EOUIPMENT REPAIR	474,815	483,714	523,077	763,326	653,742	(109,584)	-14.4%
	39,094	6,960	323,077	5,000	3,000	(2,000)	
3060 - CONTRACTED SERVICE-CUSTODIAL	,	,	400 122	688,000			-40.0%
3070 - CONTRACTED SERVICE-GROUNDS	401,430	571,400	498,123	,	908,000	220,000	32.0%
3080 - CONTRACTED SERVICE-BUILDINGS	2,221,128	2,888,002	3,376,375	2,565,282	3,004,923	439,641	17.1%
3100 - LEGAL FEES	463,258	156,685	98,561	402,000	202,000	(200,000)	-49.8%
3101 - SPECIAL ED LEGAL	518,354	620,311	455,957	600,000	600,000	-	0.0%
3120 - CONTRACTED TRANSPORTATION	347,199	305,329	395,829	466,800	499,800	33,000	7.1%
3130 - ACTIVITY/FIELD TRIPS	869,466	819,595	812,385	787,585	770,205	(17,380)	-2.2%
3150 - STIPEND-STUDENT	-	1,200	-	-	-	-	0.0%
3160 - STUDENT TRAVEL	97,422	123,686	132,178	120,500	117,500	(3,000)	-2.5%
3180 - CONTRACT SVCS STUDENT ACTIVITY	-	-	-	-	173,600	173,600	0.0%
3200 - RENTAL-LAND & BUILDINGS	6,688,664	6,982,883	7,248,778	7,041,203	7,061,214	20,011	0.3%
3210 - RENTAL-EQUIPMENT	95,301	110,290	122,421	166,077	204,852	38,775	23.3%
3220 - CONTRACT SVCS, COPIER LEASE	684,430	704,853	796,998	825,987	799,042	(26,945)	-3.3%
3230 - ADVERTISING	187,983	149,008	173,059	167,820	159,620	(8,200)	-4.9%
3400 - BOARD CONTINGENCY	=	-	-	3,600	3,600	-	0.0%
3410 - CONTRACTED SERVICES-BOARD	38,501	2,342	-	-	-	-	0.0%
3430 - PARKING/MILEAGE (IN-DISTRICT)	287,130	294,230	275,497	382,079	334,078	(48,001)	-12.6%
3500 - HEAT FOR BUILDINGS	4,144,751	4,868,190	4,951,042	5,906,400	5,451,200	(455,200)	-7.7%
3510 - WATER & SEWER	564,102	577,158	558,435	661,700	656,600	(5,100)	-0.8%
3520 - ELECTRICITY	9,823,186	10,492,779	9,958,855	11,955,800	11,334,493	(621,307)	-5.2%
3530 - TELEPHONE	2,172,794	2,640,857	2,685,735	2,769,910	2,150,206	(619,704)	-22.4%
3540 - REFUSE	818,144	838,394	831,815	941,225	964,850	23,625	2.5%
3600 - TRAVEL OUT OF DISTRICT	169,124	248,979	221,480	312,742	388,525	75,783	24.2%
3610 - OUT-OF-DISTRICT TVL REGISTRATN	67,114	73,081	108,820	89,725	100,025	10,300	11.5%
3613 - OTHER REGISTRATION/MEMBERSHIP	190,352	220,408	204,586	244,551	269,065	24,514	10.0%
3650 - REIMBURSEMENT EXPENSE	170,552	282	204,300	600	600	24,514	0.0%
3980 - UNALLOCATED ADJUSTMENTS	-	202	_	5,068,278	4,222,691	(845,587)	-16.7%
4010 - OFFICE SUPPLIES	1.104.144	1.154.044	795.912	1,033,014	937,405	(95,609)	-9.3%
TOTO - OFFICE SUFFEIES	1,104,144	1,134,044	193,912	1,033,014	937,403	(33,003)	-9.3%

TOTAL BY DISTRICT OBJECT	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	ARY
	EXPENDITURES		EXPENDITURES	BUDGET	BUDGET	\$	%
4020 - TEXTBOOKS	2,724,310	1,787,140	6,267,025	1,588,323	2,138,661	550,338	34.6%
4030 - LIBRARY A/V SUPPLIES	253,812	265,508	237,298	262,629	202,567	(60,062)	-22.9%
4040 - TEACHING SUPPLIES	3,917,268	4,376,756	3,874,555	3,366,067	3,199,038	(167,029)	-5.0%
4050 - HEALTH SUPPLIES	112,011	119,439	84,748	107,452	100,267	(7,185)	-6.7%
4060 - MEALS & FOOD	43,390	102,118	119,871	153,435	142,828	(10,607)	-6.9%
4080 - STUDENT ACTIVITIES SUPPLIES	99,330	110,107	109,337	275,645	258,045	(17,600)	-6.4%
4090 - RESALE/FEES/CHARGES	7	267	-	-	-	-	0.0%
4100 - FUEL	329,951	383,633	428,626	501,870	518,590	16,720	3.3%
4110 - OIL, GREASE, & LUBE	5,803	46,382	43,886	40,880	40,880	-	0.0%
4120 - TIRES	36,998	39,301	35,430	41,160	41,160	-	0.0%
4130 - REPAIR PARTS	723,188	541,236	683,486	755,202	771,482	16,280	2.2%
4140 - GARAGE SUPPLIES	7,763	7,430	7,505	8,800	8,800	-	0.0%
4200 - CUSTODIAL SUPPLIES	816,188	706,817	853,510	821,608	873,278	51,670	6.3%
4250 - BLDGS/GROUNDS SUPPLIES	1,834,232	2,241,781	2,020,754	1,610,500	1,734,000	123,500	7.7%
4260 - WAREHOUSE SUPPLIES	6,154	6,000	6,755	8,000	8,000	-	0.0%
4880 - SELF-INSURED SUPPLIES	- -	-	146	3,000	3,000	-	0.0%
4980 - INVENTORY ADJUSTMENT	3,488	24	253	6,000	6,000	-	0.0%
5400 - EXPENDABLE EQUIPMENT	1,472,013	2,876,036	895,465	953,683	1,215,566	261,883	27.5%
5415 - FURNITURE AND FIXTURES	397,956	311,684	289,153	188,477	229,229	40,752	21.6%
5420 - TAGGED EQUIPMENT	1,091,311	5,021,785	857,062	1,956,426	2,148,295	191,869	9.8%
5460 - OTHER CAPITAL OUTLAY EXPENSE	1,339,229	1,355,705	1,426,535	1,611,232	1,764,311	153,079	9.5%
5470 - CAPITAL EQUIPMENT	190,839	330,424	154,044	125,000	25,000	(100,000)	-80.0%
5880 - SELF-INSURED EQUIPMENT	-	2,500	-	55,000	55,000	-	0.0%
6010 - ASAA DUES	152,320	155,940	155,670	157,271	161,920	4,649	3.0%
6020 - PUPIL ACTIVITY EXPENSES	-	-	-	-	4,200	4,200	0.0%
6050 - PROPERTY INSURANCE	775,989	757,409	731,481	850,000	907,525	57,525	6.8%
6060 - FIDELITY INSURANCE	17.293	17,051	18,746	3,006	19,679	16,673	554.7%
6070 - LIABILITY INSURANCE	619,676	667,539	707,896	914,339	810,376	(103,963)	-11.4%
6071 - RISK MANAGEMENT CLAIMS	359,674	535,983	1,179,590	700,000	1,000,000	300,000	42.9%
6080 - BAD DEBT EXPENSE	1,995	1,409	17,232	20,000	120,000	100,000	500.0%
6100 - SETTLEMENTS	121,140	5,000	-	-	-	-	0.0%
6120 - FEDERAL EXCISE TAX	8,384	-	-	_	-	-	0.0%
6220 - OTHER EXPENSES	-	_	-	_	-	_	0.0%
6230 - TRANSFER TO MUNICIPALITY	1,500,000	-	-	5,000	45,000	40,000	800.0%
6500 - OVER/SHORT	331	(144)	(806)	-	-	-	0.0%
6550 - NSF CHECKS	(2,292)	3,607	3,187	5,000	5,000	_	0.0%
TOTAL	\$ 555,161,188	\$ 565,946,662		\$ 565,000,264		\$ 7,302,413	1.3%
STATE ON-BEHALF PENSION PAYMENTS	678,980,119	46,502,795	41,327,009	46,000,000	46,000,000	-	0.0%
TOTAL GENERAL FUND	\$ 1,234,141,307	\$ 612,449,457	\$ 603,497,497	\$ 611,000,264	\$ 618,302,677	\$ 7,302,413	1.2%

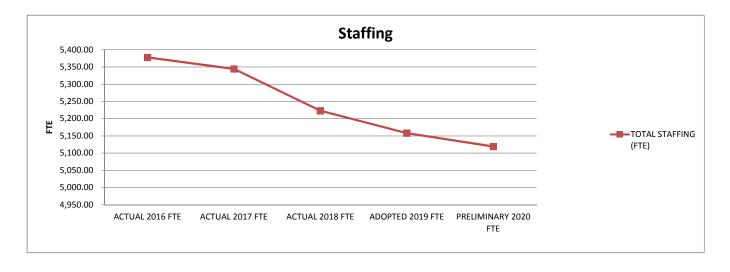
- 1. Actuals are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from the object totals

GENERAL FUND TOTAL STATE OBJECT SUMMARY		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTEI PRELIMIN	1.00
STATE OBJECT SUMMARI	EX	PENDITURES	EX		EXI			BUDGET		BUDGET		\$	% %
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	253,880,053	\$	253,296,001	\$	247,465,086	\$	242,208,188	\$	246,422,146	\$	4,213,958	1.7%
320 - NON-CERTIFICATED SALARIES		81,181,564		83,387,115		83,354,806		85,311,652		87,813,631		2,501,979	2.9%
360 - EMPLOYEE BENEFITS		161,238,928		161,234,047		165,014,040		166,961,212		166,622,709		(338,503)	-0.2%
TOTAL PERSONNEL EXPENDITURES		496,300,545		497,917,163		495,833,932		494,481,052		500,858,486		6,377,434	1.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	11,968,866	\$	12,993,563	\$	13,098,370	\$	12,765,603	\$	14,239,858	\$	1,474,255	11.5%
420 - STAFF TRAVEL		523,368		616,290		605,797		784,546		822,628		38,082	4.9%
425 - STUDENT TRAVEL		1,314,087		1,248,610		1,340,392		1,374,885		1,387,505		12,620	0.9%
430 - UTILITY SERVICES		3,555,040		4,056,409		4,075,985		4,372,835		3,771,656		(601,179)	-13.7%
435 - ENERGY		13,967,937		15,360,969		14,909,897		17,862,200		16,785,693		(1,076,507)	-6.0%
440 - OTHER PURCHASED SERVICES		10,792,845		11,897,110		12,738,831		12,222,695		12,794,393		571,698	4.7%
445 - INSURANCE AND BOND PREMIUMS		1,772,632		1,977,982		2,637,713		2,467,345		2,737,580		270,235	11.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		14,979,317		20,097,488		17,610,777		13,682,171		14,581,291		899,120	6.6%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		472,196		382,830		360,256		5,470,700		4,654,276		(816,424)	-14.9%
495 - INDIRECT COSTS		(2,015,713)		(2,290,381)		(2,622,041)		(2,275,000)		(2,175,000)		100,000	-4.4%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		190,839		332,924		154,044		180,000		80,000		(100,000)	-55.6%
540 - CAPITAL OUTLAY OTHER EXPENSES		1,339,229		1,355,705		1,426,535		1,611,232		1,764,311		153,079	9.5%
TOTAL NON-PERSONNEL EXPENDITURES		58,860,643		68,029,499		66,336,556		70,519,212		71,444,191		924,979	1.3%
TOTAL EXPENDITURES	\$	555,161,188	\$	565,946,662	\$	562,170,488	\$	565,000,264	\$	572,302,677	\$	7,302,413	1.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed

GENERAL FUND TOTAL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	19.00	20.00	21.00	22.00	22.00	-	0.0%	
PRINCIPAL	149.00	148.00	142.49	142.99	143.00	0.01	0.0%	
CLASSROOM TEACHER	2,344.09	2,291.04	2,200.03	2,149.05	2,070.05	(79.00)	-3.7%	
SPECIAL SERVICE TEACHER	697.15	700.34	697.65	703.03	721.32	18.29	2.6%	
PROFESSIONAL/TECHNICAL	12.00	9.50	11.00	13.00	13.00	-	0.0%	
OTHER CERTIFICATED	272.59	276.50	271.50	274.70	269.90	(4.80)	-1.7%	
TOTAL CERTIFICATED	3,493.83	3,445.38	3,343.67	3,304.77	3,239.27	(65.50)	-2.0%	
CLASSIFIED								
DIRECTOR	30.00	32.00	32.25	32.25	33.50	1.25	3.9%	
PROFESSIONAL/TECHNICAL	233.39	235.20	237.78	239.32	251.85	12.53	5.2%	
CLERICAL	322.81	318.38	318.89	307.25	307.43	0.18	0.1%	
TEACHERS ASSISTANTS	668.76	685.35	669.01	679.31	698.39	19.08	2.8%	
CUSTODIAL	341.80	342.80	343.80	325.85	320.85	(5.00)	-1.5%	
MAINTENANCE	153.00	151.00	154.00	153.00	153.00	-	0.0%	
OTHER CLASSIFIED	134.11	134.04	123.42	116.06	114.82	(1.24)	-1.1%	
TOTAL CLASSIFIED	1,883.87	1,898.77	1,879.15	1,853.04	1,879.83	26.79	1.4%	
TOTAL STAFFING (FTE)	5,377.70	5,344.15	5,222.82	5,157.81	5,119.10	(38.71)	-0.8%	



GENERAL FUND TOTAL	ACTUAL			ACTUAL		ACTUAL	ADOPTED		PRELIMINARY				VS FY20
STATE FUNCTION AND OBJECT		2016		2017		2018		2019		2020		PRELIMINA	RY
	EX	PENDITURES	EX	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
100 - INSTRUCTION													
310 - CERTIFICATED SALARIES	\$	170,113,663	\$	167,704,870	\$	161,851,036	\$	158,552,117	\$	159,244,757	\$	692,640	0.4%
320 - NON-CERTIFICATED SALARIES	Ψ	13,367,828	Ψ	13,495,977	Ψ	13,280,871	Ψ	13,931,603	Ψ	13,589,023	Ψ	(342,580)	-2.5%
360 - EMPLOYEE BENEFITS		74,762,644		73,875,886		75,877,910		78,966,496		78,680,450		(286,046)	-0.4%
410 - PROFESSIONAL AND TECHNICAL		3,444,611		5,016,234		6,005,564		5,803,477		7,210,647		1,407,170	24.2%
420 - STAFF TRAVEL		150,700		191,482		159,766		201,454		186,278		(15,176)	-7.5%
425 - STUDENT TRAVEL		221,838		124,968		99,500		171,400		162,900		(8,500)	-5.0%
430 - UTILITY SERVICES		27,102		133,464		137,495		160,000		173,524		13,524	8.5%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		861,758		897,182		974,697		1,051,372		1,037,075		(14,297)	-1.4%
445 - INSURANCE AND BOND PREMIUMS		_		-		-		_		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		6,863,172		7,781,715		10,637,466		6,309,465		7,086,995		777,530	12.3%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		28,930		49,353		35,567		3,981,516		2,440,452		(1,541,064)	-38.7%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		15,043		49,038		34,361		25,000		25,000		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		117,323		107,351		100,711		128,085		119,760		(8,325)	-6.5%
TOTAL	\$	269,974,612	\$	269,427,520	\$	269,194,944	\$	269,281,985	\$	269,956,861	\$	674,876	0.2%
200 - SPECIAL EDUCATION INSTRUCTION													
310 - CERTIFICATED SALARIES	\$	31,087,870	\$	32,246,070	\$	31,939,484	\$	34,271,629	\$	36,908,497	\$	2,636,868	7.7%
320 - NON-CERTIFICATED SALARIES	Ψ	15,950,736	Ψ	16,276,730	Ψ	16,458,293	Ψ	16,378,997	Ψ	17,762,293	Ψ	1,383,296	8.4%
360 - EMPLOYEE BENEFITS		27,344,133		27,343,919		28,274,756		33,900,192		35,687,368		1,787,176	5.3%
410 - PROFESSIONAL AND TECHNICAL		165,215		247,662		263,478		167,600		204,550		36,950	22.0%
420 - STAFF TRAVEL		68,761		65,036		67,743		94,600		89,600		(5,000)	-5.3%
425 - STUDENT TRAVEL		224,513		259,219		336,059		345,300		378,300		33,000	9.6%
430 - UTILITY SERVICES		3,255		3,915		3,177		7,180		3,177		(4,003)	-55.8%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		12,225		14,105		20,303		83,862		86,992		3,130	3.7%
445 - INSURANCE AND BOND PREMIUMS		-		· -		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		252,794		377,985		243,615		291,099		317,173		26,074	9.0%
480 - TUITION AND STIPENDS		-		-		· -		-		-		-	0.0%
490 - OTHER EXPENSES		135		350		275		600		501,000		500,400	83400.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		_		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES						<u>-</u>		<u> </u>				<u> </u>	0.0%
TOTAL	\$	75,109,637	\$	76,834,991	\$	77,607,183	\$	85,541,059	\$	91,938,950	\$	6,397,891	7.0%

GENERAL FUND TOTAL	ACTUAL		ACTUAL			ACTUAL		ADOPTED		PRELIMINARY		FY19 ADOPTED VS FY20		
STATE FUNCTION AND OBJECT		2016		2017		2018		2019		2020		PRELIMI		
	EXP.	ENDITURES	EXP	ENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%	
220 - SPEC SUPPORT SVCS - STUDENTS														
310 - CERTIFICATED SALARIES	\$	10,845,239	\$	10,784,831	\$	10,983,806	\$	11,588,280	\$	12,553,263	\$	964,983	8.3%	
320 - NON-CERTIFICATED SALARIES		2,480,322		2,811,413		2,576,471		2,799,249		2,809,650		10,401	0.4%	
360 - EMPLOYEE BENEFITS		6,129,586		6,141,027		6,401,418		7,367,630		7,737,757		370,127	5.0%	
410 - PROFESSIONAL AND TECHNICAL		2,126,035		2,501,567		2,228,154		827,700		827,700		-	0.0%	
420 - STAFF TRAVEL		41,565		42,907		38,831		62,000		62,000		-	0.0%	
425 - STUDENT TRAVEL		-		1,147		-		-		-		-	0.0%	
430 - UTILITY SERVICES		25,363		27,086		26,551		42,360		22,771		(19,589)	-46.2%	
435 - ENERGY		-		-		-		-		-		-	0.0%	
440 - OTHER PURCHASED SERVICES		13,818		15,036		14,636		21,898		21,521		(377)	-1.7%	
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		149,907		152,064		136,850		130,818		141,193		10,375	7.9%	
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%	
490 - OTHER EXPENSES		5,114		4,178		3,410		10,500		7,000		(3,500)	-33.3%	
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%	
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%	
510 - EQUIPMENT		-		10,506		-		-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES		-		88		-		-		-		-	0.0%	
TOTAL	\$	21,816,949	\$	22,491,850	\$	22,410,127	\$	22,850,435	\$	24,182,855	\$	1,332,420	5.5%	
300 - SUPPORT SERVICES - STUDENTS														
310 - CERTIFICATED SALARIES	\$	13,934,240	\$	14,229,856	\$	13,341,416	\$	13,323,661	\$	13,996,555	\$	672,894	5.1%	
320 - NON-CERTIFICATED SALARIES		3,495,947		3,702,337		3,572,087		3,667,966		4,017,616		349,650	9.5%	
360 - EMPLOYEE BENEFITS		7,461,869		7,525,995		7,598,096		8,044,173		8,421,787		377,614	4.7%	
410 - PROFESSIONAL AND TECHNICAL		119,397		111,937		79,689		183,500		177,200		(6,300)	-3.4%	
420 - STAFF TRAVEL		8,767		8,420		17,497		8,326		12,200		3,874	46.5%	
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%	
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%	
435 - ENERGY		-		-		-		-		-		-	0.0%	
440 - OTHER PURCHASED SERVICES		19,747		11,360		11,261		10,887		14,512		3,625	33.3%	
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		124,948		142,496		103,098		111,330		108,832		(2,498)	-2.2%	
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%	
490 - OTHER EXPENSES		365		195		2,460		900		900		-	0.0%	
495 - INDIRECT COSTS		-		-		-		-		_		-	0.0%	
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%	
510 - EQUIPMENT		-		34,725		-		-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES		-		2,473		-		-		-		-	0.0%	
TOTAL	\$	25,165,280	\$	25,769,794	\$	24,725,604	\$	25,350,743	\$	26,749,602	\$	1,398,859	5.2%	

GENERAL FUND TOTAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PRELIMINARY	FY19 ADOPTI	ED VS FY20
STATE FUNCTION AND OBJECT	2016	2017	2018	2019	2020	PRELIMI	
	EXPENDITURES	EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	\$	%
350 - SUPPORT SERVICES - INSTRUCTION			•				
310 - CERTIFICATED SALARIES	\$ 8,944,606		\$ 10,407,769	\$ 10,246,426	\$ 10,011,544	\$ (234,882)	-2.3%
320 - NON-CERTIFICATED SALARIES	2,235,985	2,089,918	2,174,957	2,443,697	2,516,734	73,037	3.0%
360 - EMPLOYEE BENEFITS	4,706,650	4,881,906	5,168,388	5,463,949	5,416,094	(47,855)	-0.9%
410 - PROFESSIONAL AND TECHNICAL	536,840	1,450,329	431,938	660,960	424,810	(236,150)	-35.7%
420 - STAFF TRAVEL	45,120	69,647	48,949	53,870	62,220	8,350	15.5%
425 - STUDENT TRAVEL	-	-	-	14,385	15,200	815	5.7%
430 - UTILITY SERVICES	7,005	6,984	6,019	7,300	6,019	(1,281)	-17.5%
435 - ENERGY	-	-	-	-	-	-	0.0%
440 - OTHER PURCHASED SERVICES	75,971	416,530	137,325	110,160	111,770	1,610	1.5%
445 - INSURANCE AND BOND PREMIUMS	-	-	-	-	-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA	1,979,846	5,494,486	507,599	521,074	448,875	(72,199)	-13.9%
480 - TUITION AND STIPENDS	-	-	-	-	-	-	0.0%
490 - OTHER EXPENSES	6,570	4,556	24,868	20,758	36,591	15,833	76.3%
495 - INDIRECT COSTS	-	-	-	-	-	-	0.0%
500 - CAPITAL OUTLAY	-	-	-	-	-	-	0.0%
510 - EQUIPMENT	-	-	-	-	-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-	-	-	-	-	0.0%
TOTAL	\$ 18,538,593	\$ 24,216,068	\$ 18,907,812	\$ 19,542,579	\$ 19,049,857	\$ (492,722)	-2.6%
400 - SCHOOL ADMINISTRATION							
310 - CERTIFICATED SALARIES	\$ 16,401,084	\$ 16,253,927	\$ 16,459,050	\$ 16,321,009	\$ 16,383,303	\$ 62,294	0.4%
320 - NON-CERTIFICATED SALARIES	378					-	0.0%
360 - EMPLOYEE BENEFITS	5,058,959	5,000,007	5,055,984	5,236,671	5,269,775	33,104	0.6%
410 - PROFESSIONAL AND TECHNICAL	-	140,864	-	-	-	-	0.0%
420 - STAFF TRAVEL	41,462	39,778	40,258	44,149	13,150	(30,999)	-70.2%
425 - STUDENT TRAVEL	3,961	-	-	-	-	-	0.0%
430 - UTILITY SERVICES	-	-	-	-	-	-	0.0%
435 - ENERGY	-	-	-	-	-	-	0.0%
440 - OTHER PURCHASED SERVICES	-	-	-	-	-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS	- 	-	-	-	-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA	18,238	14,801	4,900	400	3,563	3,163	790.8%
480 - TUITION AND STIPENDS	-	-	-	-	-	-	0.0%
490 - OTHER EXPENSES	3,635	1,679	1,739	1,740	1,750	10	0.6%
495 - INDIRECT COSTS	-	-	-	-	-	-	0.0%
500 - CAPITAL OUTLAY	-	-	-	-	-	-	0.0%
510 - EQUIPMENT	-	-	-	-	-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES	-	-	-	-	-	-	0.0%
TOTAL	\$ 21,527,717	\$ 21,451,056	\$ 21,561,931	\$ 21,603,969	\$ 21,671,541	\$ 67,572	0.3%

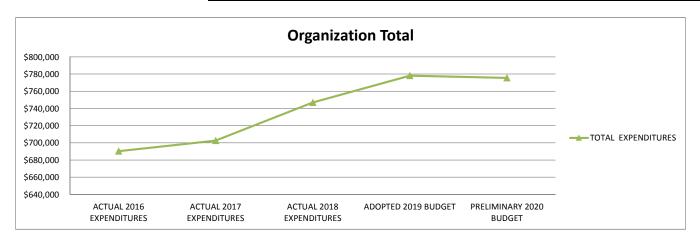
GENERAL FUND TOTAL	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PRELIMINARY	FY19 ADOPTI	ED VS FY20
STATE FUNCTION AND OBJECT	2016	2017	2018	2019	2020	PRELIMI	NARY
	EXPENDITURES	EXPENDITURES	EXPENDITURES	BUDGET	BUDGET	\$	%
450 - SCHOOL ADMIN SUPPORT SERVICES	•	•	•				
310 - CERTIFICATED SALARIES	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES	8,450,090	8,526,525	8,735,400	9,033,540	9,315,627	282,087	3.1%
360 - EMPLOYEE BENEFITS	7,508,362	7,649,773	7,928,611	8,855,552	9,039,632	184,080	2.1%
410 - PROFESSIONAL AND TECHNICAL	54,245	20,623	20,858	64,479	48,599	(15,880)	-24.6%
420 - STAFF TRAVEL	5,468		4,697	4,889	1,950	(2,939)	-60.1%
425 - STUDENT TRAVEL	-	-	14	-	-	-	0.0%
430 - UTILITY SERVICES	-	-	150	_	-	-	0.0%
435 - ENERGY	-	-	-	-	-	-	0.0%
440 - OTHER PURCHASED SERVICES	91,564	68,766	80,069	49,856	48,848	(1,008)	-2.0%
445 - INSURANCE AND BOND PREMIUMS	100	-	· <u>-</u>	-	-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA	525,299	489,071	529,803	637,316	603,937	(33,379)	-5.2%
480 - TUITION AND STIPENDS	_	-	_	_	-	=	0.0%
490 - OTHER EXPENSES	12,925	26,675	15,535	14,707	24,772	10,065	68.4%
495 - INDIRECT COSTS	-	-	-	-	-	-	0.0%
500 - CAPITAL OUTLAY	_	-	-	-	-	-	0.0%
510 - EQUIPMENT	-	-	-	-	-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES	-	-	-	-	-	-	0.0%
TOTAL	\$ 16,648,303	\$ 16,785,947	\$ 17,315,137	\$ 18,660,339	\$ 19,083,365	\$ 423,026	2.2%
510 - DISTRICT ADMINISTRATION							
310 - CERTIFICATED SALARIES	\$ 645,482						11.3%
320 - NON-CERTIFICATED SALARIES	1,520,081	1,487,566	1,222,326	1,399,748	1,585,017	185,269	13.2%
360 - EMPLOYEE BENEFITS	1,163,305	, ,	923,637	960,105	1,108,786	148,681	15.5%
410 - PROFESSIONAL AND TECHNICAL	1,541,082		1,140,495	2,240,189	1,995,734	(244,455)	-10.9%
420 - STAFF TRAVEL	51,867		43,974	71,925	93,625	21,700	30.2%
425 - STUDENT TRAVEL	2,342		-	-	-	-	0.0%
430 - UTILITY SERVICES	162	162	162	170	162	(8)	-4.7%
435 - ENERGY	-	-	-	-	-	-	0.0%
440 - OTHER PURCHASED SERVICES	55,921	42,633	57,751	74,220	72,200	(2,020)	-2.7%
445 - INSURANCE AND BOND PREMIUMS	-	-	-	-	-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA	240,254	367,968	356,708	60,674	53,174	(7,500)	-12.4%
480 - TUITION AND STIPENDS	-	-	-	-	-	-	0.0%
490 - OTHER EXPENSES	80,556	84,683	54,965	89,490	65,790	(23,700)	-26.5%
495 - INDIRECT COSTS	-	-	-	-	-	-	0.0%
500 - CAPITAL OUTLAY	-	-	-	-	-	-	0.0%
510 - EQUIPMENT	-	1,872	-	-	-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES	16,293	17,979	28,584	18,945	29,551	10,606	56.0%
TOTAL	\$ 5,317,345	\$ 4,914,621	\$ 4,554,387	\$ 5,649,427	\$ 5,820,719	\$ 171,292	2.9%

GENERAL FUND TOTAL		ACTUAL	AC	TUAL		ACTUAL	ADOPTED	PR	RELIMINARY		FY19 ADOPTE	D VS FY20
STATE FUNCTION AND OBJECT		2016		2017		2018	2019		2020	PRELIMINARY		
	EXI	PENDITURES	EXPEN	NDITURES	EXP	PENDITURES	BUDGET		BUDGET		\$	%
550 - DISTRICT ADMIN SUPPORT SVCS							 					
310 - CERTIFICATED SALARIES	\$	39,582	\$	-	\$	4,847	\$ (4,995,000)	\$	(5,500,000)	\$	(505,000)	10.1%
320 - NON-CERTIFICATED SALARIES		11,210,892		11,719,215		12,286,474	13,109,761		13,245,226		135,465	1.0%
360 - EMPLOYEE BENEFITS		7,417,669		7,621,768		7,960,753	(2,321,047)		(5,212,593)		(2,891,546)	124.6%
410 - PROFESSIONAL AND TECHNICAL		3,246,644		1,391,081		2,186,504	2,382,565		2,874,031		491,466	20.6%
420 - STAFF TRAVEL		99,594		113,679		130,422	212,064		235,464		23,400	11.0%
425 - STUDENT TRAVEL		-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES		-		41		(77)	730		-		(730)	-100.0%
435 - ENERGY		-		-		-	-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		190,700		182,459		275,197	672,636		560,844		(111,792)	-16.6%
445 - INSURANCE AND BOND PREMIUMS		961,109		1,198,266		1,879,252	1,592,345		1,805,055		212,710	13.4%
450 - SUPPLIES, MATERIALS, AND MEDIA		642,764		625,574		491,054	913,561		723,640		(189,921)	-20.8%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		155,480		20,228		30,175	949,292		1,139,998		190,706	20.1%
495 - INDIRECT COSTS		(2,015,713)		(2,290,381)		(2,622,041)	(2,275,000)		(2,175,000)		100,000	-4.4%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		100,051		27,986		64,921	155,000		55,000		(100,000)	-64.5%
540 - CAPITAL OUTLAY OTHER EXPENSES		713,916		730,105		802,403	861,584		978,339		116,755	13.6%
TOTAL	\$	22,762,688	\$ 2	21,340,021	\$	23,489,884	\$ 11,258,491	\$	8,730,004	\$	(2,528,487)	-29.0%
600 - OPERATIONS AND MAINT OF PLANT							4.00.000				40.000	
310 - CERTIFICATED SALARIES	\$	(4,029)			\$	-	\$ 138,000	\$	148,000	\$	10,000	7.2%
320 - NON-CERTIFICATED SALARIES		21,004,677		21,752,193		21,516,650	21,210,288		21,453,342		243,054	1.1%
360 - EMPLOYEE BENEFITS		19,054,882		19,539,864		19,349,433	19,849,859		19,836,363		(13,496)	-0.1%
410 - PROFESSIONAL AND TECHNICAL		193,627		257,371		238,894	48,033		44,953		(3,080)	-6.4%
420 - STAFF TRAVEL		9,240		14,460		50,332	26,711		39,200		12,489	46.8%
425 - STUDENT TRAVEL		-		1,191		-	-		-		-	0.0%
430 - UTILITY SERVICES		3,492,153		3,884,757		3,902,508	4,155,095		3,566,003		(589,092)	-14.2%
435 - ENERGY		13,967,937		15,360,969		14,909,897	17,862,200		16,785,693		(1,076,507)	-6.0%
440 - OTHER PURCHASED SERVICES		9,190,978		9,995,873		10,938,157	9,887,304		10,577,990		690,686	7.0%
445 - INSURANCE AND BOND PREMIUMS		792,842		757,409		733,816	850,000		907,525		57,525	6.8%
450 - SUPPLIES, MATERIALS, AND MEDIA		3,918,191		4,440,931		4,396,684	4,329,829		4,638,064		308,235	7.1%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		24,641		34,758		33,227	54,041		57,467		3,426	6.3%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		60,730		152,896		51,442	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		491,697		495,447		494,837	 602,051		636,661		34,610	5.7%
TOTAL	\$	72,197,566	\$ 7	76,688,119	\$	76,615,877	\$ 79,013,411	\$	78,691,261	\$	(322,150)	-0.4%

GENERAL FUND TOTAL STATE FUNCTION AND OBJECT	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PR	RELIMINARY 2020		FY19 ADOPTED PRELIMINA	1.15
	EXPE	NDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
700 - STUDENT ACTIVITIES						'							
310 - CERTIFICATED SALARIES	\$	1,872,066	\$	1,808,513	\$	1,751,893	\$	2,028,105	\$	1,859,547	\$	(168,558)	-8.3%
320 - NON-CERTIFICATED SALARIES		1,233,469		1,295,930		1,322,787		1,112,428		1,308,045		195,617	17.6%
360 - EMPLOYEE BENEFITS		456,576		442,693		310,264		462,562		467,208		4,646	1.0%
410 - PROFESSIONAL AND TECHNICAL		490,195		461,765		434,616		335,600		380,134		44,534	13.3%
420 - STAFF TRAVEL		764		949		3,259		4,408		26,091		21,683	491.9%
425 - STUDENT TRAVEL		861,433		862,085		904,819		843,800		831,105		(12,695)	-1.5%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		_		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		277,163		253,166		229,435		259,000		261,141		2,141	0.8%
445 - INSURANCE AND BOND PREMIUMS		18,581		22,307		24,645		25,000		25,000		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		249,492		201,679		189,424		359,845		411,445		51,600	14.3%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		153,845		156,175		158,035		347,156		378,556		31,400	9.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		15,015		49,099		3,320		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		1,695		-		-		-		-	0.0%
TOTAL	\$	5,628,599	\$	5,556,056	\$	5,332,497	\$	5,777,904	\$	5,948,272	\$	170,368	2.9%
780 - COMMUNITY SERVICES													
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$	_	\$	_	\$		0.0%
320 - NON-CERTIFICATED SALARIES	Ф	231,159	Ф	229,311	Ф	208,490	Ф	224,375	Ф	211.058	Ф	(13,317)	-5.9%
360 - EMPLOYEE BENEFITS		174,293		175,221		164,790		175,070		170,082		(4,988)	-3.9% -2.8%
410 - PROFESSIONAL AND TECHNICAL		50,975		50,000		68,180		51,500		51,500		(4,900)	0.0%
420 - STAFF TRAVEL		50,975		50,000		69		150		850		700	466.7%
420 - STAFF TRAVEL 425 - STUDENT TRAVEL		00		-		09		130		830		700	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES 435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		3,000		-		-		1,500		1,500		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		3,000		-		-		1,500		1,500		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		14,412		8.718		13,576		16,760		44.400		27,640	164.9%
480 - TUITION AND STIPENDS		14,412		0,710		13,370		10,700		44,400		27,040	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EOUIPMENT		-		6,802		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		567		-		567		-		(567)	-100.0%
TOTAL	\$	473,899	\$	470,619	\$	455,105	\$	469,922	\$	479,390	\$	9,468	2.0%
TOTAL	Ψ	473,077	Ψ	770,017	Ψ	755,105	Ψ	707,722	Ψ	477,370	Ψ	2,700	2.070
GRAND TOTAL	\$ 5	555,161,188	\$	565,946,662	\$	562,170,488	\$	565,000,264	\$	572,302,677	\$	7,302,413	1.3%

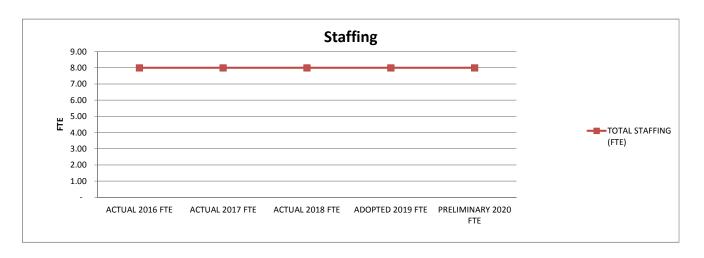
^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed

LOCATION: 1001 - ANCHORAGE SCHOOL BOARD	ACTUAL 2016				ACTUAL ADOPTED 2018 2019		PRELIMINARY 2020		FY19 ADOPTED VS FY20 PRELIMINARY			
	EXPE		EXF		EX	PENDITURES	BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		252,233		260,751		273,648	272,536		279,598		7,062	2.6%
360 - EMPLOYEE BENEFITS		89,699		86,478		87,109	106,100		94,447		(11,653)	-11.0%
TOTAL PERSONNEL EXPENDITURES		341,932		347,229		360,757	378,636		374,045		(4,591)	-1.2%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	275,784	\$	284,099	\$	322,194	\$ 328,900	\$	328,900	\$	-	0.0%
420 - STAFF TRAVEL		23,752		23,445		21,694	27,775		27,775		-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES		162		162		162	170		162		(8)	-4.7%
435 - ENERGY		-		-		-	-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		4,203		150		-	-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		4,059		7,929		1,696	4,948		3,948		(1,000)	-20.2%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		40,474		39,628		40,469	37,750		40,750		3,000	7.9%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		-		-		-	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		348,434		355,413		386,215	399,543		401,535		1,992	0.5%
TOTAL EXPENDITURES	\$	690,366	\$	702,642	\$	746,972	\$ 778,179	\$	775,580	\$	(2,599)	-0.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

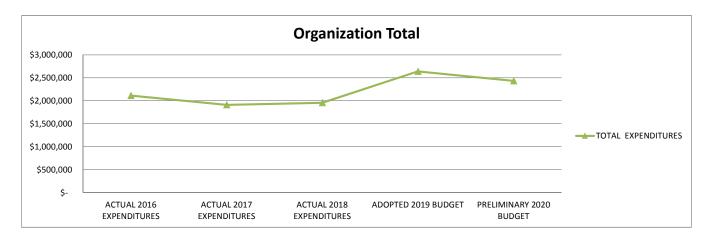
LOCATION: 1001 - ANCHORAGE SCHOOL BOARD	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
IWI INCHORIOL SCHOOL BOIND	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%	
CLASSIFIED								
DIRECTOR	7.00	7.00	7.00	7.00	7.00	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%	
TOTAL CLASSIFIED	8.00	8.00	8.00	8.00	8.00	-	0.0%	
TOTAL STAFFING (FTE)	8.00	8.00	8.00	8.00	8.00	-	0.0%	



STATEMENT OF PROGRAM:

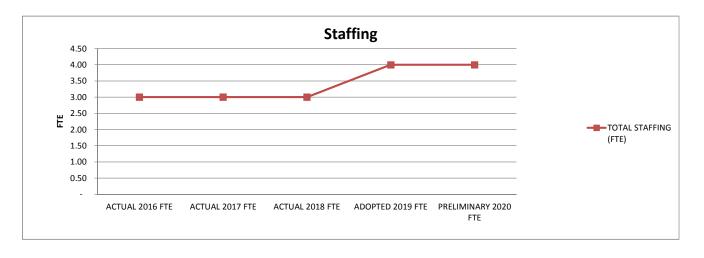
The School Board is the policy making and legislative body of the School District. The powers granted to the School Board are set forth in Titles 10, 14 and 29 of the Alaska Statutes. The School Board is responsible for adopting, amending or revoking as necessary School District policies. The School Board's decisions are made and related actions taken after consideration and evaluation of both administrative recommendations and public testimony and consultation.

LOCATION: 1002 - SUPERINTENDENT		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTED VS FY20 PRELIMINARY		
	EXP		EXI		EX	PENDITURES		BUDGET		BUDGET		\$	%	
PERSONNEL EXPENDITURES														
310 - CERTIFICATED SALARIES	\$	194,343	\$	232,070	\$	388,616	\$	389,421	\$	391,203	\$	1,782	0.5%	
320 - NON-CERTIFICATED SALARIES		164,274		186,680		189,349		188,889		190,770		1,881	1.0%	
360 - EMPLOYEE BENEFITS		191,082		180,738		256,475		252,461		253,975		1,514	0.6%	
TOTAL PERSONNEL EXPENDITURES		549,699		599,488		834,440		830,771		835,948		5,177	0.6%	
NON-PERSONNEL EXPENDITURES														
410 - PROFESSIONAL AND TECHNICAL	\$	1,513,763	\$	1,238,909	\$	1,087,193	\$	1,718,000	\$	1,518,500	\$	(199,500)	-11.6%	
420 - STAFF TRAVEL		6,640		13,646		8,318		26,000		30,000		4,000	15.4%	
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%	
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%	
435 - ENERGY		-		-		-		-		-		-	0.0%	
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%	
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		3,815		16,383		14,140		17,900		27,900		10,000	55.9%	
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%	
490 - OTHER EXPENSES		37,334		39,895		11,199		47,600		20,600		(27,000)	-56.7%	
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%	
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%	
510 - EQUIPMENT		-		-		-		-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%	
TOTAL NON-PERSONNEL EXPENDITURES		1,561,552		1,308,833		1,120,850		1,809,500		1,597,000		(212,500)	-11.7%	
TOTAL EXPENDITURES	\$	2,111,251	\$	1,908,321	\$	1,955,290	\$	2,640,271	\$	2,432,948	\$	(207,323)	-7.9%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
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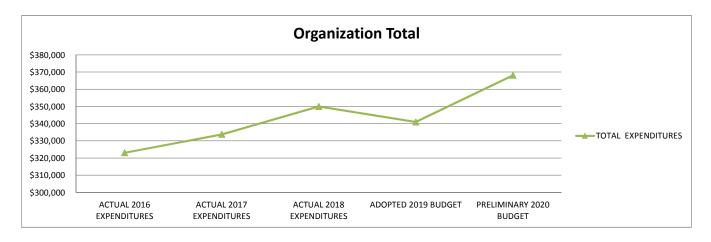
LOCATION: 1002 - SUPERINTENDENT	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	1.00	2.00	2.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	1.00	1.00	1.00	2.00	2.00	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL STAFFING (FTE)	3.00	3.00	3.00	4.00	4.00		0.0%



STATEMENT OF PROGRAM:

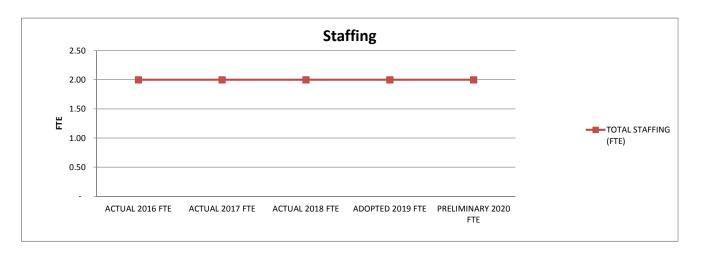
The Superintendent is responsible for the overall direction and administration of the affairs and programs of the District to include conformity with applicable State Statutes, rules and regulations, and the policies of the School Board. Additionally, the Superintendent holds responsibility for the planning, coordinating, supervising and direction of the educational, operational and fiscal activities of the school system as a unified enterprise.

LOCATION: 1004 - CHIEF FINANCIAL OFFICER		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTED VS FY20 PRELIMINARY		
	EXPE	ENDITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%	
PERSONNEL EXPENDITURES														
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$	_	\$	-	\$	_	0.0%	
320 - NON-CERTIFICATED SALARIES		172,091		178,073		209,788		214,534		229,309		14,775	6.9%	
360 - EMPLOYEE BENEFITS		96,734		101,819		132,992		121,148		126,352		5,204	4.3%	
TOTAL PERSONNEL EXPENDITURES		268,825		279,892		342,780		335,682		355,661		19,979	6.0%	
NON-PERSONNEL EXPENDITURES														
410 - PROFESSIONAL AND TECHNICAL	\$	53,363	\$	48,896	\$	1	\$	-	\$	-	\$	-	0.0%	
420 - STAFF TRAVEL		-		1,404		4,466		3,000		10,100		7,100	236.7%	
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%	
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%	
435 - ENERGY		-		-		-		-		-		-	0.0%	
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%	
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		743		1,632		1,861		1,861		1,861		-	0.0%	
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%	
490 - OTHER EXPENSES		150		1,963		875		425		500		75	17.6%	
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%	
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%	
510 - EQUIPMENT		-		-		-		-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES		-						-					0.0%	
TOTAL NON-PERSONNEL EXPENDITURES		54,256		53,895		7,203		5,286		12,461		7,175	135.7%	
TOTAL EXPENDITURES	\$	323,081	\$	333,787	\$	349,983	\$	340,968	\$	368,122	\$	27,154	8.0%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

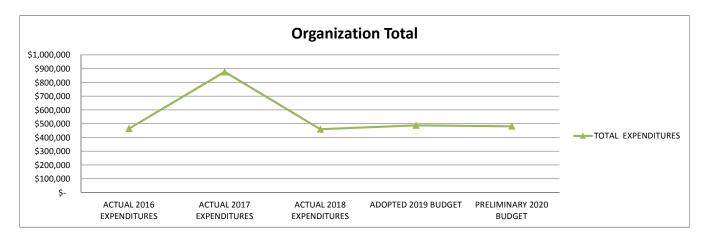
LOCATION: 1004 - CHIEF FINANCIAL OFFICER	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED		-	-	-	-	-	0.0%	
TOTAL CERTIFICATED		-	-	-	-	-	0.0%	
CLASSIFIED								
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	1.00	1.00	0.0%	
CLERICAL	1.00	1.00	1.00	1.00	-	(1.00)	-100.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED		-	-	-	-	-	0.0%	
TOTAL CLASSIFIED	2.00	2.00	2.00	2.00	2.00	-	0.0%	
TOTAL STAFFING (FTE)	2.00	2.00	2.00	2.00	2.00	-	0.0%	



STATEMENT OF PROGRAM:

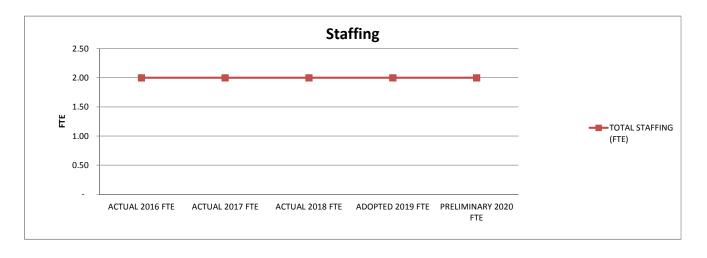
The Chief Financial Officer (CFO) is responsible for the direction, management and supervision of all aspects of business and finance functions of the district. The Business Management Service's mission is to provide improving value through business support systems that support increased student achievement as identified in Destination 2020: the district's strategic plan. This is accomplished through the support and management of business functions including Finance (Accounting and Payroll), Fiscal Compliance, Office of Management and Budget, Grant Writing and Procurement.

LOCATION: 1006 - CHIEF ACADEMIC OFFICER	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTE	
	EXPI	ENDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	142,248	\$	148.053	\$	154,441	\$	152,488	\$	153,194	\$	706	0.5%
320 - NON-CERTIFICATED SALARIES	Ψ	59,798	Ψ	63,703	Ψ	56,892	Ψ	56,630	Ψ	57.516	Ψ	886	1.6%
360 - EMPLOYEE BENEFITS		91,104		96,153		96,466		95,709		96,092		383	0.4%
TOTAL PERSONNEL EXPENDITURES		293,150		307,909		307,799		304,827		306,802		1,975	0.6%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	50,000	\$	458,152	\$	50,000	\$	50,000	\$	50,000	\$	-	0.0%
420 - STAFF TRAVEL		3,274		4,937		702		3,750		3,750		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		´-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		441		742		670		1,200		1,200		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		200		220		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		117,323		104,622		100,711		128,085		119,760		(8,325)	-6.5%
TOTAL NON-PERSONNEL EXPENDITURES		171,038		568,653		152,303		183,035		174,710		(8,325)	-4.5%
TOTAL EXPENDITURES	\$	464,188	\$	876,562	\$	460,102	\$	487,862	\$	481,512	\$	(6,350)	-1.3%



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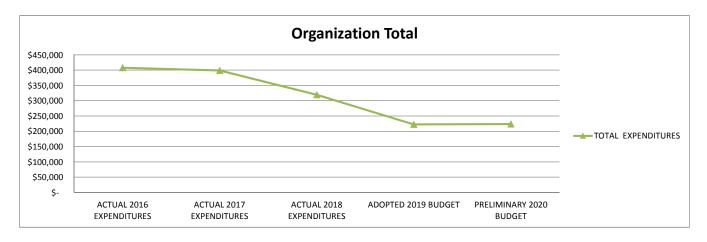
LOCATION: 1006 - CHIEF ACADEMIC OFFICER	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTE PRELIMIN	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1000 - CHIEF ACADEMIC OFFICER	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	_	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	2.00	2.00	2.00	2.00	2.00	-	0.0%



STATEMENT OF PROGRAM:

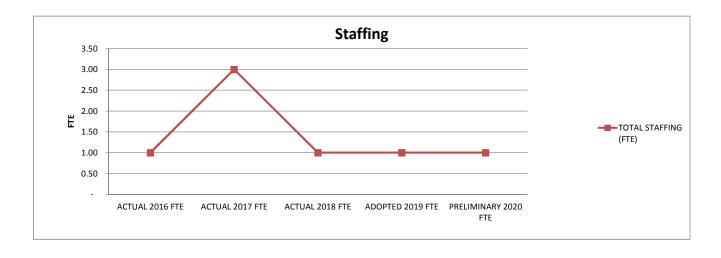
The Office of Academic Services develops, oversees and manages the daily operations of the District's educational programs and services while maintaining the priority of improved student achievement and closing of the achievement gap at every school in a safe, caring school environment. This is achieved through the management of all academic service departments including Elementary Education, Secondary Education, Charter Schools, Special Education, Teaching & Learning, Assessment and Evaluation, and Federal Programs including Title I, Indian Education, Migrant Education and Academic English Learners.

LOCATION: 1007 - CHIEF OPERATING OFFICER	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
	EXPE	NDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ _	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		226,739		218,206		162,372	140,693		141,270	577	0.4%
360 - EMPLOYEE BENEFITS		150,474		120,697		100,761	74,692		75,405	713	1.0%
TOTAL PERSONNEL EXPENDITURES		377,213		338,903		263,133	215,385		216,675	1,290	0.6%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	22,885	\$	57,175	\$	52,825	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		6,088		2,946		3,276	5,800		5,800	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	_		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		1,602		56		112	260		260	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	1,000		1,000	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		30,575		60,177		56,213	7,060		7,060	-	0.0%
TOTAL EXPENDITURES	\$	407,788	\$	399,080	\$	319,346	\$ 222,445	\$	223,735	\$ 1,290	0.6%



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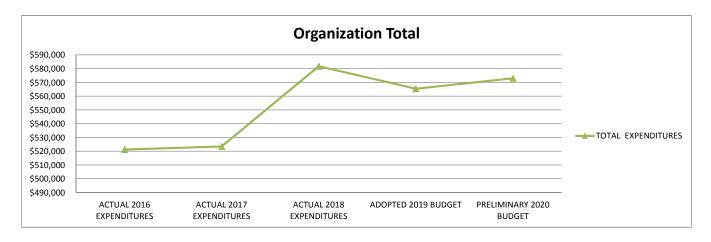
LOCATION: 1007 - CHIEF OPERATING OFFICER	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	2.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	1.00	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	3.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	1.00	3.00	1.00	1.00	1.00	-	0.0%



STATEMENT OF PROGRAM:

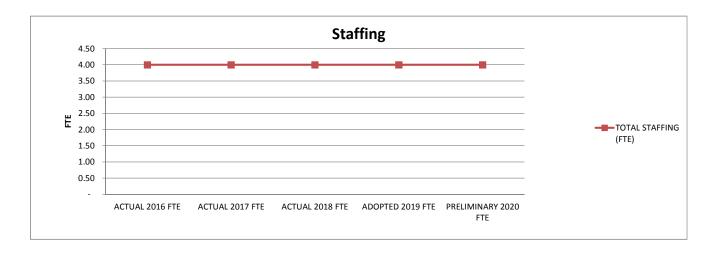
The Chief Operating Officer provides support in the management of non-instructional areas within the Anchorage School District. This position provides focus and supervision of traditional business areas that include: Student Nutrition, Student Transportation, Facilities, Maintenance & Operations, Risk Management & Safety, Security & Emergency Preparedness, and Community Services. The Support Services team provides support to all district departments; ensuring support is carried out in the most cost effective and efficient manner possible while furthering the Anchorage School District's mission of preparing all students for success in life.

LOCATION: 1010 - OFFICE OF MANAGEMENT & BUDGET	A	CTUAL 2016	A	CTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTEI PRELIMIN	The second secon
	EXPE	NDITURES	EXPE	NDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$ _	\$	_	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		317,552		327,668		349,643	356,151		361,157	5,006	1.4%
360 - EMPLOYEE BENEFITS		188,188		194,434		203,939	207,657		210,016	2,359	1.1%
TOTAL PERSONNEL EXPENDITURES		505,740		522,102		553,582	563,808		571,173	7,365	1.3%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	14,570	\$	-	\$	25,000	\$ _	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		32		208		1,495	150		150	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		249		533		750	870		750	(120)	-13.8%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		633		633		900	635		900	265	41.7%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		15,484		1,374		28,145	1,655		1,800	145	8.8%
TOTAL EXPENDITURES	\$	521,224	\$	523,476	\$	581,727	\$ 565,463	\$	572,973	\$ 7,510	1.3%



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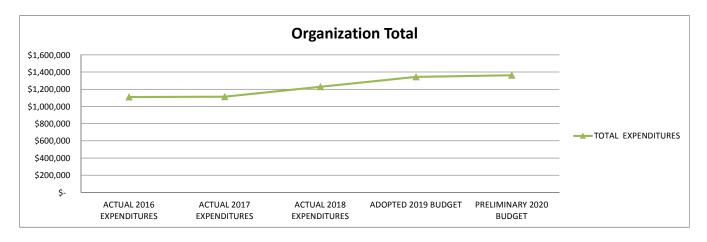
LOCATION: 1010 - OFFICE OF MANAGEMENT & BUDGET	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
TOTAL OF THE OF MARKING MENT WEED OF THE	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	3.00	3.00	3.00	3.00	3.00	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	4.00	4.00	4.00	4.00	4.00	-	0.0%
TOTAL STAFFING (FTE)	4.00	4.00	4.00	4.00	4.00	-	0.0%



STATEMENT OF PROGRAM:

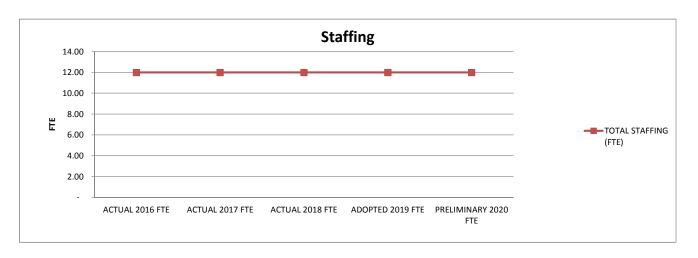
OMB's principle responsibility is for the planning, development, compilation, execution and monitoring of the district's budget and financial planning. This includes developing extensive revenue projections based on state statute, evaluating prospective changes to statutes, estimating future costs of labor, benefits, supplies and services and assessing the risk in each area. Additionally, OMB provides training for school and administrative staff and provides support in financial modeling and reporting to other departments

LOCATION: 1011 - ACCOUNTING	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		RELIMINARY 2020	FY19 ADOPTE PRELIMI	100
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$	_	\$	_	\$ _	0.0%
320 - NON-CERTIFICATED SALARIES		616,966		653,172		733,315		784,703		793,796	9,093	1.2%
360 - EMPLOYEE BENEFITS		428,482		398,773		462,583		522,191		526,916	4,725	0.9%
TOTAL PERSONNEL EXPENDITURES		1,045,448		1,051,945		1,195,898		1,306,894		1,320,712	13,818	1.1%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	48,571	\$	17,087	\$	16,099	\$	15,910	\$	15,910	\$ -	0.0%
420 - STAFF TRAVEL		185		3,130		278		3,589		8,089	4,500	125.4%
425 - STUDENT TRAVEL		-		-		-		-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-	-	0.0%
435 - ENERGY		-		-		-		-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		2,599		2,632		3,730		2,933		3,300	367	12.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		11,237		36,565		9,556		11,915		11,915	-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-	-	0.0%
490 - OTHER EXPENSES		2,005		2,377		2,862		2,860		2,860	-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-	-	0.0%
510 - EQUIPMENT		-		-		-		-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		64,597		61,791		32,525		37,207		42,074	4,867	13.1%
TOTAL EXPENDITURES	\$	1,110,045	\$	1,113,736	\$	1,228,423	\$	1,344,101	\$	1,362,786	\$ 18,685	1.4%



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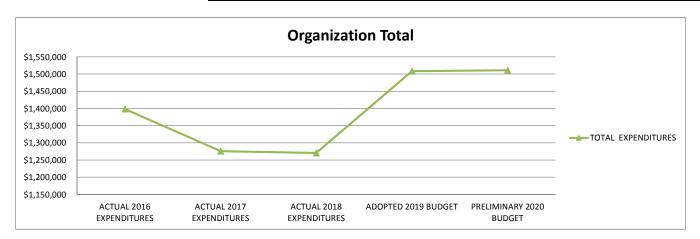
LOCATION: 1011 - ACCOUNTING	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	2.00	2.00	1.00	2.00	1.00	100.0%
PROFESSIONAL/TECHNICAL	9.00	8.00	8.00	9.00	8.00	(1.00)	-11.1%
CLERICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	12.00	12.00	12.00	12.00	12.00	-	0.0%
TOTAL STAFFING (FTE)	12.00	12.00	12.00	12.00	12.00	-	0.0%



STATEMENT OF PROGRAM:

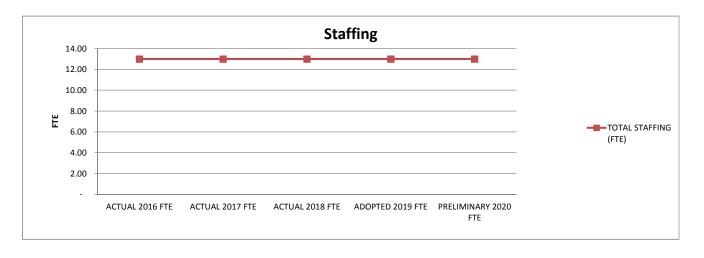
The goal of the Accounting Department is to maintain and improve an accounting system which provides information to optimize educational and administrative decision making, is consistent with generally accepted accounting principles, and operates so as to maximize funds available for the educational programs. In attaining this goal, the primary emphasis lies in providing service to other departments and the public.

LOCATION: 1012 - PURCHASING	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	Pl	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$ _	\$	-	\$ _	0.0%
320 - NON-CERTIFICATED SALARIES		728,306		715,265		713,926	781,179	Ċ	811,474	30,295	3.9%
360 - EMPLOYEE BENEFITS		516,688		479,266		448,032	546,534		566,107	19,573	3.6%
TOTAL PERSONNEL EXPENDITURES		1,244,994		1,194,531		1,161,958	1,327,713		1,377,581	49,868	3.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	57,927	\$	16,595	\$	1,563	\$ 3,600	\$	3,600	\$ -	0.0%
420 - STAFF TRAVEL		´-		2,441		2,105	2,800		3,300	500	17.9%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		13,968		13,914		21,699	21,560		15,999	(5,561)	-25.8%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		5,925		5,058		6,811	7,548		8,214	666	8.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		74,488		42,723		75,987	137,160		94,060	(43,100)	-31.4%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		1,130		590		710	8,107		8,407	300	3.7%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		153,438		81,321		108,875	180,775		133,580	(47,195)	-26.1%
TOTAL EXPENDITURES	\$	1,398,432	\$	1,275,852	\$	1,270,833	\$ 1,508,488	\$	1,511,161	\$ 2,673	0.2%



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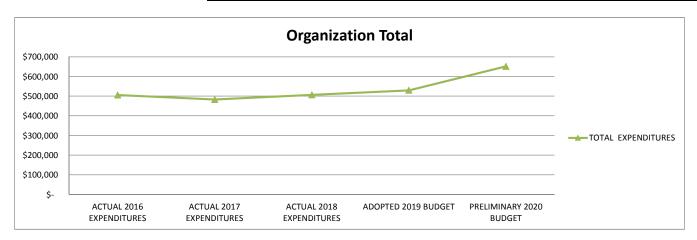
LOCATION: 1012 - PURCHASING	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	PRELIMINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	5.00	5.00	5.00	6.00	6.00	-	0.0%
CLERICAL	7.00	7.00	7.00	6.00	6.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	13.00	13.00	13.00	13.00	13.00	-	0.0%
TOTAL STAFFING (FTE)	13.00	13.00	13.00	13.00	13.00	-	0.0%



STATEMENT OF PROGRAM:

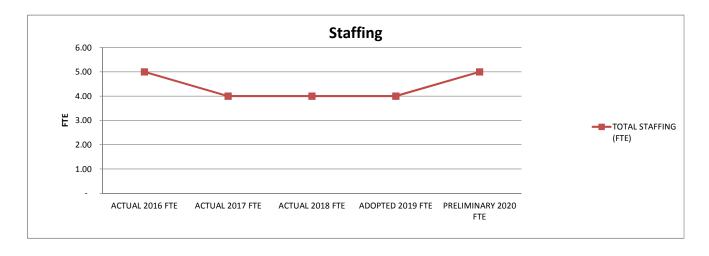
The primary goal of the Purchasing Department is to provide timely and cost effective support to all schools, departments and operating departments of the District, through the purchase of supplies, services and equipment at the lowest cost consistent with quality, price, and timely delivery, in accordance with School Board Policy. The Purchasing Department provides assistance and guidance in the preparation of specifications and other acquisition requirements in order to obtain the most value for dollars spent. Purchasing also provides follow up actions on incomplete, late, or damaged shipments and maintains permanent files on all purchases.

LOCATION: 1013 - RISK MANAGEMENT	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
TOTAL MININGENERAL	EXPE		EXF		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		258,623		280,822		301,102	314,942		386,771	71,829	22.8%
360 - EMPLOYEE BENEFITS		167,016		182,905		190,126	192,295		236,546	44,251	23.0%
TOTAL PERSONNEL EXPENDITURES		425,639		463,727		491,228	507,237		623,317	116,080	22.9%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	74,834	\$	12,681	\$	3,366	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		1,859		232		4,063	8,000		15,000	7,000	87.5%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	500		-	(500)	-100.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		2,467		5,735		5,031	9,500		10,000	500	5.3%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		1,294		663		2,925	4,700		3,500	(1,200)	-25.5%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		80,454		19,311		15,385	22,700		28,500	5,800	25.6%
TOTAL EXPENDITURES	\$	506,093	\$	483,038	\$	506,613	\$ 529,937	\$	651,817	\$ 121,880	23.0%



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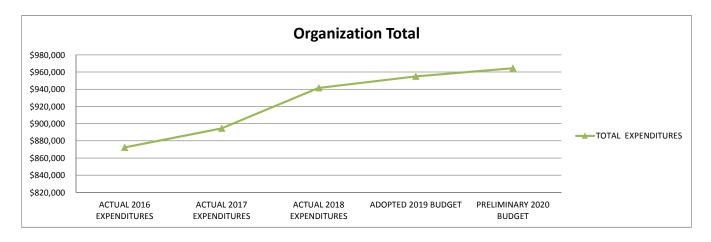
LOCATION: 1013 - RISK MANAGEMENT	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	4.00	2.00	2.00	2.00	4.00	2.00	100.0%
CLERICAL	-	1.00	1.00	1.00	-	(1.00)	-100.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	5.00	4.00	4.00	4.00	5.00	1.00	25.0%
TOTAL STAFFING (FTE)	5.00	4.00	4.00	4.00	5.00	1.00	25.0%



STATEMENT OF PROGRAM:

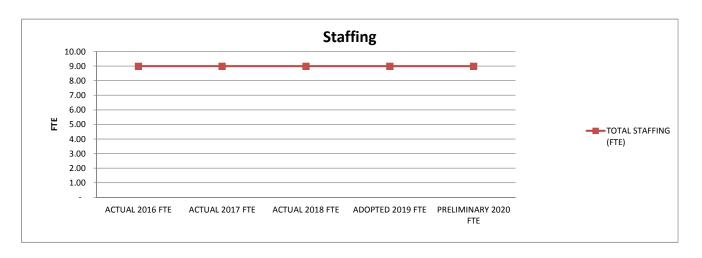
The Risk Management Department is responsible for oversight of the workers' compensation and liability self-insurance programs. The Department procures all property/casualty excess insurance, reviews insurance requirements for contracted services, monitors safety programs, and assures compliance with environmental health and safety regulations. In addition, the Department maintains the software program for the claims data reporting system and coordinates a Return to Work program for employees who are injured on the job.

LOCATION: 1015 - PAYROLL	A	CTUAL 2016	4	ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1.15
	EXPE	NDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES 310 - CERTIFICATED SALARIES 320 - NON-CERTIFICATED SALARIES 360 - EMPLOYEE BENEFITS TOTAL PERSONNEL EXPENDITURES	\$	517,979 354,277 872,256	\$	533,829 360,567 894,396	\$	558,879 382,654 941,533	\$ 568,491 386,515 955,006	\$	574,331 390,160 964,491	\$ 5,840 3,645 9,485	0.0% 1.0% 0.9% 1.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		95		114		99	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	-		-	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		95		114		99	-		-	-	0.0%
TOTAL EXPENDITURES	\$	872,351	\$	894,510	\$	941,632	\$ 955,006	\$	964,491	\$ 9,485	1.0%



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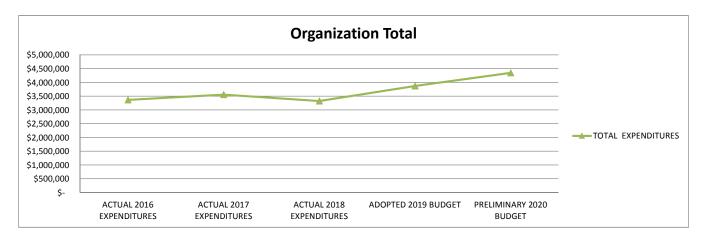
LOCATION: 1015 - PAYROLL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
1410 11111022	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	7.00	7.00	7.00	7.00	7.00	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	9.00	9.00	9.00	9.00	9.00	-	0.0%
TOTAL STAFFING (FTE)	9.00	9.00	9.00	9.00	9.00	-	0.0%



STATEMENT OF PROGRAM:

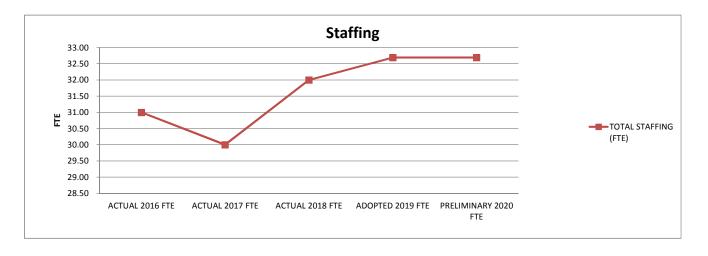
The main objective of the Payroll Department is to comply with Board Policy, State and Federal statutes and regulations, Collective Bargaining Agreements and established policies and procedures. All payroll information will be protected and kept confidential. Earnings, deductions and contributions will be processed timely and accurately ensuring all district employees are compensated appropriately. Record keeping will be kept in compliance with generally accepted principles of governmental accounting and budgetary guidelines.

LOCATION: 1016 - HUMAN RESOURCES	Ā	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	EXP		EXI		EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	4,847	\$ 190,802	\$	400,252	\$ 209,450	109.8%
320 - NON-CERTIFICATED SALARIES		1,872,381		2,012,321		1,917,771	2,058,739		2,247,828	189,089	9.2%
360 - EMPLOYEE BENEFITS		1,302,715		1,357,074		1,262,293	1,456,225		1,523,073	66,848	4.6%
TOTAL PERSONNEL EXPENDITURES		3,175,096		3,369,395		3,184,911	3,705,766		4,171,153	465,387	12.6%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	118,073	\$	102,470	\$	43,962	\$ 26,500	\$	26,500	\$ -	0.0%
420 - STAFF TRAVEL		13,248		34,245		46,930	65,700		58,700	(7,000)	-10.7%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		28,818		22,922		22,384	40,950		40,950	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		13,593		22,174		16,605	17,820		30,320	12,500	70.1%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		14,861		3,793		8,009	11,200		15,600	4,400	39.3%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		188,593		185,604		137,890	162,170		172,070	9,900	6.1%
TOTAL EXPENDITURES	\$	3,363,689	\$	3,554,999	\$	3,322,801	\$ 3,867,936	\$	4,343,223	\$ 475,287	12.3%



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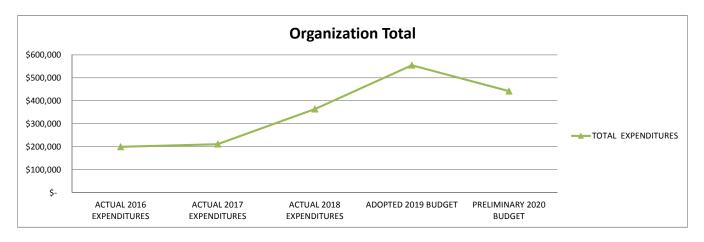
LOCATION: 1016 - HUMAN RESOURCES	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
1919 HOME (RESOURCES	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	1.00	1.00	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	1.00	1.00	-	0.0%
CLASSIFIED							
DIRECTOR	5.00	5.00	5.00	5.00	5.00	-	0.0%
PROFESSIONAL/TECHNICAL	11.00	11.00	12.00	12.69	13.69	1.00	7.9%
CLERICAL	15.00	14.00	15.00	14.00	13.00	(1.00)	-7.1%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	31.00	30.00	32.00	31.69	31.69	-	0.0%
TOTAL STAFFING (FTE)	31.00	30.00	32.00	32.69	32.69	-	0.0%



STATEMENT OF PROGRAM:

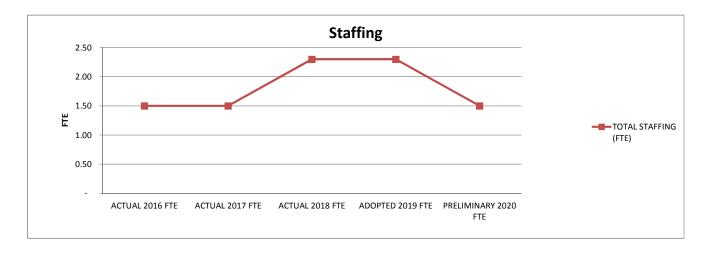
The Human Resources Division, comprised of HR Administration, Recruitment, Staffing & Operations, Contract Administration, and EEO offices, supports the School Board's mission to educate all students for success in life by striving to attract and retain highly qualified employees to fulfill regulatory mandates and to address the needs of students, parents and the community. HR is responsible for helping to ensure that the district has a diverse workforce committed to that mission. Essential HR functions include recruitment, staffing, records management, compensation, benefits, retirement administration, contract administration and negotiations, compliance and Equal Employment Opportunity.

LOCATION: 1019 - PROJECT MANAGEMENT	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	Pl	RELIMINARY 2020	FY19 ADOPTE PRELIMI	The second secon
1015 - I ROJECT MANAGEMENT	EXPE		EXF		EX	PENDITURES	BUDGET		BUDGET	\$	% %
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		88,135		89,421		157,555	171,554		102,583	(68,971)	-40.2%
360 - EMPLOYEE BENEFITS		61,977		63,575		105,600	107,433		67,344	(40,089)	-37.3%
TOTAL PERSONNEL EXPENDITURES		150,112		152,996		263,155	278,987		169,927	(109,060)	-39.1%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	44,078	\$	46,490	\$	78,223	\$ 48,700	\$	48,700	\$ -	0.0%
420 - STAFF TRAVEL		231		50		2,038	11,000		8,500	(2,500)	-22.7%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		1,878	200,000		200,000	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		726		3,922		4,529	6,250		6,000	(250)	-4.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		6,330	2,300		1,300	(1,000)	-43.5%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		4,330		7,423		7,423	7,423		7,423	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		49,365		57,885		100,421	275,673		271,923	(3,750)	-1.4%
TOTAL EXPENDITURES	\$	199,477	\$	210,881	\$	363,576	\$ 554,660	\$	441,850	\$ (112,810)	-20.3%



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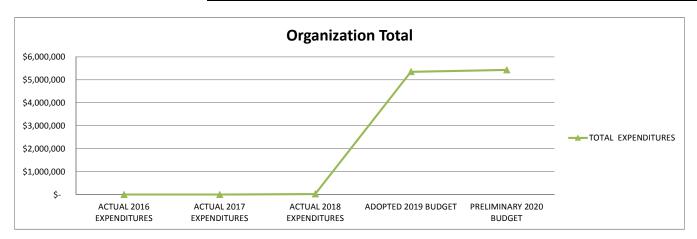
LOCATION: 1019 - PROJECT MANAGEMENT	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.80	1.80	1.00	(0.80)	-44.4%
CLERICAL	0.50	0.50	0.50	0.50	0.50	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.50	1.50	2.30	2.30	1.50	(0.80)	-34.8%
TOTAL STAFFING (FTE)	1.50	1.50	2.30	2.30	1.50	(0.80)	-34.8%



STATEMENT OF PROGRAM:

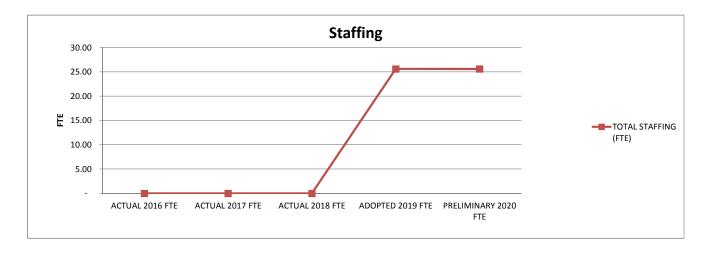
Project Support provides information and services to ensure optimal use and management of bond, grant, and general funds to support major maintenance, energy conservation, and capital renewal, and supports the Capital Improvement Advisory Committee and Capital Planning Committee in preparation of annual CIP (Capital Improvement Plan) and municipal bond propositions. The division also manages production of Six-Year CIP, school boundary maps, and energy conservation projects and initiatives.

LOCATION: 1028 - TEACHING AND LEARNING	_	TUAL 016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTED PRELIMINA	· · · ·
			EXP		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	18,101	\$ 2,151,056	\$	1,993,519	\$ (157,537)	-7.3%
320 - NON-CERTIFICATED SALARIES		-		-		-	772,951		701,152	(71,799)	-9.3%
360 - EMPLOYEE BENEFITS		-		-		5,125	1,125,095		1,093,248	(31,847)	-2.8%
TOTAL PERSONNEL EXPENDITURES		-		-		23,226	4,049,102		3,787,919	(261,183)	-6.5%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ 530,950	\$	254,750	\$ (276,200)	-52.0%
420 - STAFF TRAVEL		-		-		-	9,500		14,000	4,500	47.4%
425 - STUDENT TRAVEL		-		-		-	14,385		15,200	815	5.7%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	11,100		9,810	(1,290)	-11.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	717,719		1,312,600	594,881	82.9%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	18,502		34,510	16,008	86.5%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-			-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-	1,302,156		1,640,870	338,714	26.0%
TOTAL EXPENDITURES	\$	-	\$	-	\$	23,226	\$ 5,351,258	\$	5,428,789	\$ 77,531	1.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

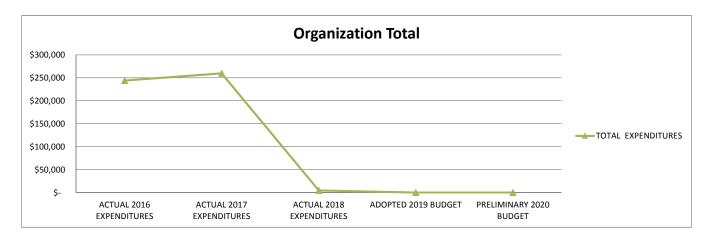
LOCATION: 1028 - TEACHING AND LEARNING	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	4.00	4.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	4.80	4.80	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	2.00	2.00	-	0.0%
OTHER CERTIFICATED		-	-	5.00	5.00	-	0.0%
TOTAL CERTIFICATED		-	-	15.80	15.80	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	9.82	9.80	(0.02)	-0.2%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED		-	-	9.82	9.80	(0.02)	-0.2%
TOTAL STAFFING (FTE)		-	-	25.62	25.60	(0.02)	-0.1%



STATEMENT OF PROGRAM:

The Teaching and Learning Department encompasses resources and support for PK-12 students and staff including: curriculum and instruction, library services, gifted education, English Language Learner services, Title I services, Migrant Education services, and professional learning for instructional staff. The department is responsible for ongoing analysis of school and student data, standards, application of local and national research findings, and review and implementation of relevant and engaging curriculum. The Teaching and Learning Department collaborates across the academic services division to align curriculum and support equitable, high quality instruction in the Anchorage School District.

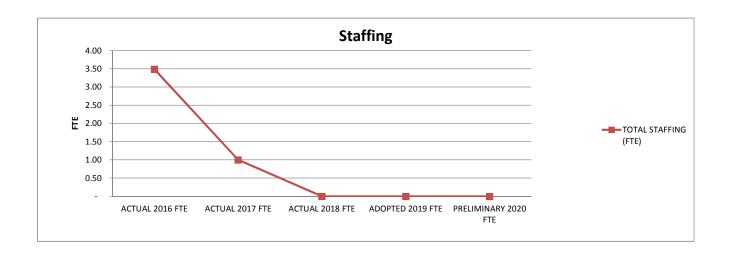
LOCATION: 1029 - INSTRUCTIONAL SUPPORT	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	· · · · ·
	EXPE	ENDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	153,332	\$	135,380	\$	3,975	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		3,820		35,611		´-	-		-	-	0.0%
360 - EMPLOYEE BENEFITS		57,288		75,752		598	-		-	-	0.0%
TOTAL PERSONNEL EXPENDITURES		214,440		246,743		4,573	-		-	-	0.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	2,850	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		2,165		333		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,400		9,809		-	-		-	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		29,565		12,992		-	-		-	-	0.0%
TOTAL EXPENDITURES	\$	244,005	\$	259,735	\$	4,573	\$ -	\$	-	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1029 - INSTRUCTIONAL SUPPORT	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	2.00	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	3.00	1.00	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	0.49	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	0.49	-	-	-	-	-	0.0%

0.0%



1.00

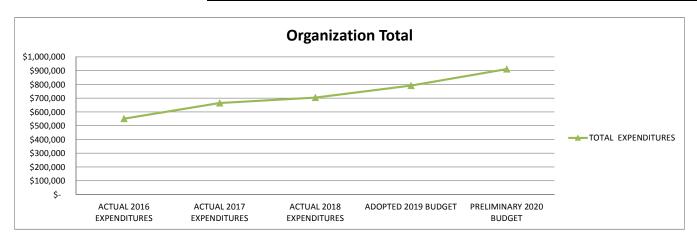
3.49

STATEMENT OF PROGRAM:

TOTAL STAFFING (FTE)

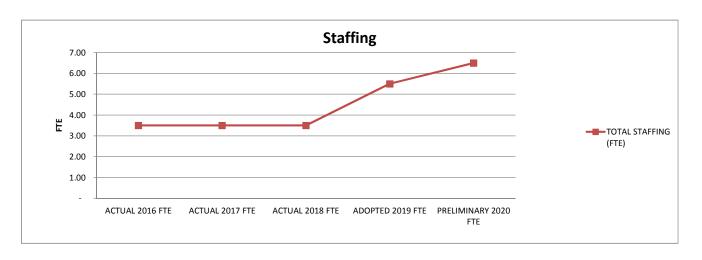
This department was eliminated for FY 2017-2018

A					ACTUAL		ADOPTED	PF				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
EVDE		EVD		TOWN.								
EAPE	NDITURES	EAP	ENDITURES	LAI	PENDITURES		BUDGEI		BUDGET		Ф	%
\$	233 916	\$	332 924	\$	248 404	\$	347 625	¢	351 867	\$	4 242	1.2%
Ψ	,-	Ψ	,-	Ψ		Ψ		Ψ	,	Ψ	,	34.4%
	,		. ,		, -				- , -		,	19.0%
	- ,		,				,				,	14.6%
	, , , , ,		,		, ,		,				,	
\$	44,474	\$	57,063	\$	53,230	\$	22,000	\$	26,000	\$	4,000	18.2%
	272		1,893		2,846		1,950		3,500		1,550	79.5%
	-		-		-		-		-		-	0.0%
	-		-		-		-		-		_	0.0%
	-		-		-		-		-		-	0.0%
	544		-		-		-		-		-	0.0%
	-		-		-		-		-		-	0.0%
	14,146		3,737		22,220		2,160		5,000		2,840	131.5%
	-		-		-		-		-		-	0.0%
	-		1,625		1,255		-		-		-	0.0%
	-		-		-		-		-		-	0.0%
	-		-		-		-		-		-	0.0%
	-		-		-		-		-		-	0.0%
	-		-		-		-		-		-	0.0%
	59,436		64,318		79,551		26,110		34,500		8,390	32.1%
\$	550.765	\$	665,024	\$	703.764	\$	791.254	\$	911.003	\$	119.749	15.1%
	EXPE	\$ 233,916 111,898 145,515 491,329 \$ 44,474 272 - - - 544 - 14,146 - - - - - 59,436	\$ 233,916 \$ 111,898 145,515 491,329 \$ 44,474 \$ 272 544 14,146	\$ 233,916 \$ 332,924 111,898 94,390 145,515 173,392 491,329 600,706 \$ 44,474 \$ 57,063 272 1,893 544 14,146 3,737 1,625 59,436 64,318	\$ 233,916 \$ 332,924 \$ 111,898 94,390 145,515 173,392 491,329 600,706 \$ 44,474 \$ 57,063 \$ 272 1,893 544 14,146 3,737 1,625 59,436 64,318	2016 EXPENDITURES EXPENDITURES	2016 2017 2018	2016 EXPENDITURES 2017 EXPENDITURES 2018 EXPENDITURES 2019 BUDGET \$ 233,916 111,898 94,390 145,515 145,515 173,392 9600,706 1491,329 149	2016 2017 2018 2019 BUDGET BUDGET S			



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

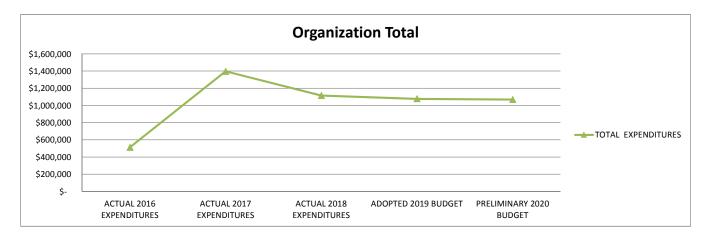
LOCATION: 1030 - HIGH SCHOOL ADMINISTRATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	PRELIMINARY	
1000 - Mon senool abiministration	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	2.00	2.00	2.00	2.00	2.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	1.00	1.00	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	2.00	2.00	2.00	3.00	3.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	1.00	1.00	-	0.0%
CLERICAL	1.50	1.50	1.50	1.50	2.50	1.00	66.7%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.50	1.50	1.50	2.50	3.50	1.00	40.0%
TOTAL STAFFING (FTE)	3.50	3.50	3.50	5.50	6.50	1.00	18.2%



STATEMENT OF PROGRAM:

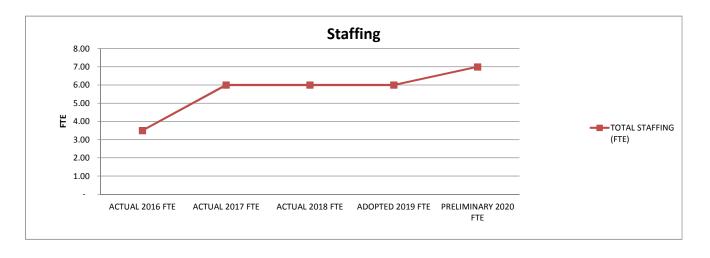
The High School Education Department is responsible for eight (8) comprehensive high schools and 13 alternative schools/programs. The division assists the principals with the goals and objectives they outline in accordance with their job descriptions. The division is responsible for improving the articulation of programs 6-12, coordinating with staff curriculum and instructional improvement, reviewing Secondary unit budgets and allocation of staff, evaluating unit principals, promoting a program of public relations and information, being currently informed about teaching techniques and methods of instruction, developing and maintaining a balanced activities program.

LOCATION: 1031 - ELEMENTARY EDUCATION	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
1051 - ELEMENTART EDUCATION	EXPE		EXI		EX	2018 PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	271.837	\$	742.036	\$	694,063	\$	604,752	\$	606,114	\$	1.362	0.2%
320 - NON-CERTIFICATED SALARIES	Ψ	65,303	Ψ	59,631	Ψ	58,185	Ψ	174,540	Ψ	112,783	Ψ.	(61,757)	-35.4%
360 - EMPLOYEE BENEFITS		138,614		273,886		307,803		269,801		296,409		26,608	9.9%
TOTAL PERSONNEL EXPENDITURES		475,754		1,075,553		1,060,051		1,049,093		1,015,306		(33,787)	-3.2%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	19,008	\$	4,250	\$	300	\$	34,300	\$	34,000	11333.3%
420 - STAFF TRAVEL		2,484		30,877		9,229		18,000		12,000		(6,000)	-33.3%
425 - STUDENT TRAVEL		_		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		34,290		269,318		25,949		9,400		6,900		(2,500)	-26.6%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		795		2,295		16,395		800		800		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		37,569		321,498		55,823		28,500		54,000		25,500	89.5%
TOTAL EXPENDITURES	\$	513,323	\$	1,397,051	\$	1,115,874	\$	1,077,593	\$	1,069,306	\$	(8,287)	-0.8%



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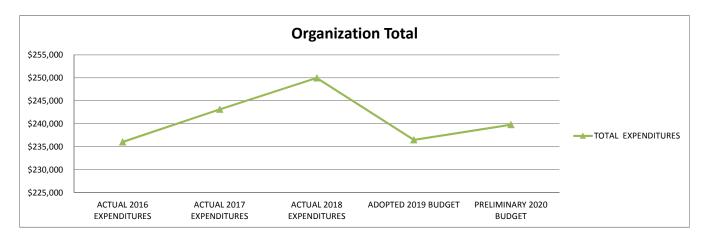
LOCATION: 1031 - ELEMENTARY EDUCATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	2.00	5.00	5.00	5.00	5.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	0.50	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	2.50	5.00	5.00	5.00	5.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	1.00	1.00	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	1.00	2.00	1.00	100.0%
TOTAL STAFFING (FTE)	3.50	6.00	6.00	6.00	7.00	1.00	16.7%



STATEMENT OF PROGRAM:

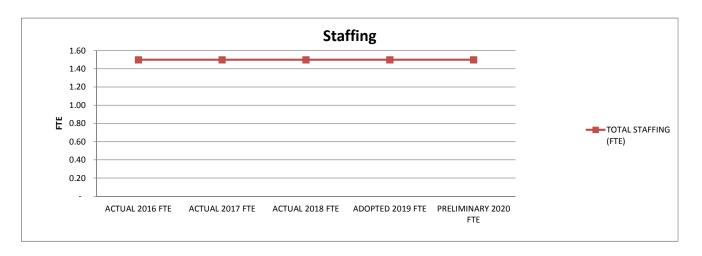
The Elementary Education division strongly supports partnerships with parents and the community and believes that such partnerships are critical to the success of the District's mission of educating students for success in life. We believe that all children can and will learn in our classrooms and schools. All of our efforts are aimed at improving academic achievement in safe and caring schools and classrooms. Each school is encouraged and expected to create opportunities to ensure academic progress and success for every child at every grade level.

LOCATION: 1032 - MIDDLE SCHOOL EDUCATION	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1.00
	EXPE	NDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	98,695	\$	114,045	\$	117,410	\$ 117,338	\$	118,368	\$ 1,030	0.9%
320 - NON-CERTIFICATED SALARIES		35,930		35,506		38,697	32,942		33,384	442	1.3%
360 - EMPLOYEE BENEFITS		59,885		62,052		64,171	64,056		64,451	395	0.6%
TOTAL PERSONNEL EXPENDITURES		194,510		211,603		220,278	214,336		216,203	1,867	0.9%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	39,305	\$	28,420	\$	20,749	\$ 18,850	\$	20,300	\$ 1,450	7.7%
420 - STAFF TRAVEL		847		1,947		6,515	1,950		1,950	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		1,347		1,142		2,427	1,334		1,334	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		41,499		31,509		29,691	22,134		23,584	1,450	6.6%
TOTAL EXPENDITURES	\$	236,009	\$	243,112	\$	249,969	\$ 236,470	\$	239,787	\$ 3,317	1.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

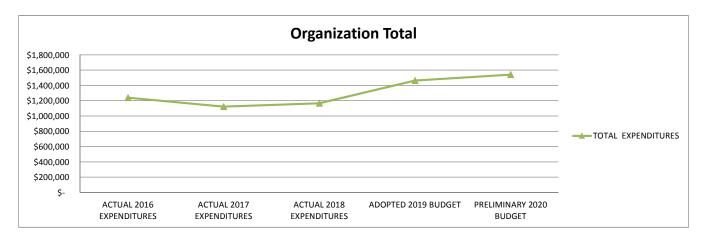
LOCATION: 1032 - MIDDLE SCHOOL EDUCATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 · -
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	0.50	0.50	0.50	0.50	0.50	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	0.50	0.50	0.50	0.50	0.50	-	0.0%
TOTAL STAFFING (FTE)	1.50	1.50	1.50	1.50	1.50	-	0.0%



STATEMENT OF PROGRAM:

The Middle School Education Department is responsible for the ten (10) middle schools and Polaris K-12 school. The division assists the principals with the goals and objectives they outline in accordance with their job descriptions. The division is responsible for improving the articulation of programs 6-12, coordinating with staff curriculum and instructional improvement, reviewing Secondary unit budgets and allocation of staff, evaluating unit principals, promoting a program of public relations and information, being currently informed about teaching techniques and methods of instruction, developing and maintaining a balanced activities program.

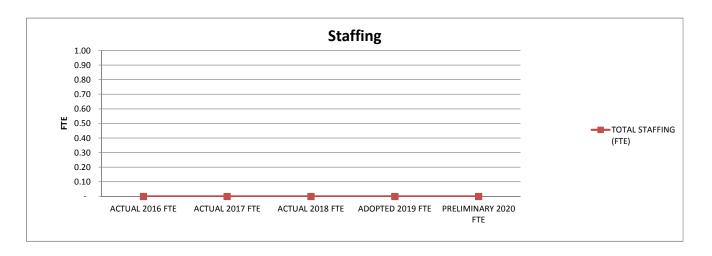
LOCATION: 1033 - STUDENT ACTIVITIES HIGH SCHOOL	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	3,500	\$	3,500	\$	18,165	\$	33,796	\$	33,796	\$	_	0.0%
320 - NON-CERTIFICATED SALARIES	-	2,410	-	2,960	_	1,667	-	5,000	_	5,000	_	-	0.0%
360 - EMPLOYEE BENEFITS		679		723		2,912		5,589		5,589		-	0.0%
TOTAL PERSONNEL EXPENDITURES		6,589		7,183		22,744		44,385		44,385		-	0.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	127,280	\$	94,761	\$	118,547	\$	63,000	\$	75,000	\$	12,000	19.0%
420 - STAFF TRAVEL		237		714		1,718		150		150		· -	0.0%
425 - STUDENT TRAVEL		17,342		63,584		9,321		104,000		104,000		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		886,442		762,673		819,919		866,750		896,750		30,000	3.5%
445 - INSURANCE AND BOND PREMIUMS		18,581		22,307		24,645		25,000		25,000		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		42,003		26,319		25,366		25,000		25,000		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		141,985		145,100		144,920		335,456		371,556		36,100	10.8%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,233,870		1,115,458		1,144,436		1,419,356		1,497,456		78,100	5.5%
TOTAL EXPENDITURES	\$	1,240,459	\$	1,122,641	\$	1,167,180	\$	1,463,741	\$	1,541,841	\$	78,100	5.3%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

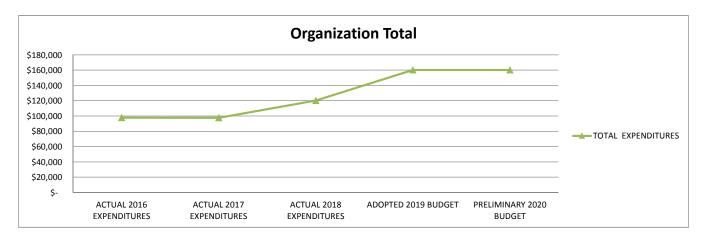
LOCATION: 1033 - STUDENT ACTIVITIES HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1033 - STUDENT ACTIVITIES HIGH SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)		-	-	-	-	_	0.0%



STATEMENT OF PROGRAM:

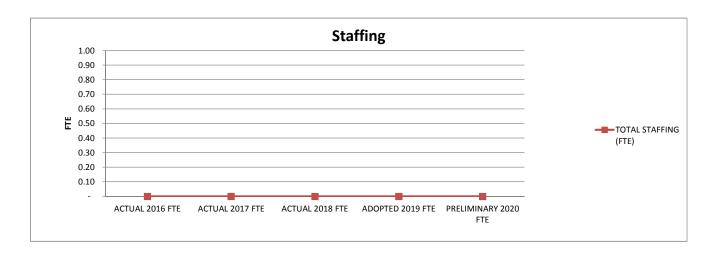
Student Activities is responsible for providing the necessary support facilities and resources for extracurricular activities districtwide at the High School level. This includes athletics, music, drama, academic competition, and other activities which are associated with curriculum and programs of the schools.

LOCATION: 1034 - STUDENT ACTIVITIES MIDDLE SCHL		CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTE PRELIMI	NARY
	EXPE	NDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _	0.0%
320 - NON-CERTIFICATED SALARIES		(87)		-		-	-		-	-	0.0%
360 - EMPLOYEE BENEFITS		(30)		_		-	-		-	-	0.0%
TOTAL PERSONNEL EXPENDITURES		(117)		-		-	-		-	-	0.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	45,516	\$	45,385	\$	52,389	\$ 57,000	\$	57,000	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		1,212		1,151		118	1,500		1,500	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		51,200		51,200		67,800	55,250		55,250	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	46,500		46,500	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES						-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		97,928		97,736		120,307	160,250		160,250	-	0.0%
TOTAL EXPENDITURES	\$	97,811	\$	97,736	\$	120,307	\$ 160,250	\$	160,250	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

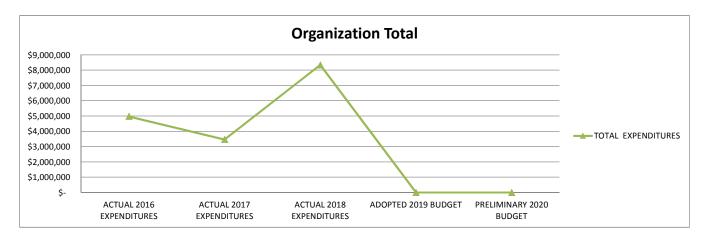
LOCATION: 1034 - STUDENT ACTIVITIES MIDDLE SCHL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED		-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)		-	-	-	-	-	0.0%



STATEMENT OF PROGRAM:

Middle School activities provide opportunities for experience in athletic, academic, leadership, community service, music, drama and other curricular and co-curricular areas for middle school students, which are not usually available in a classroom setting.

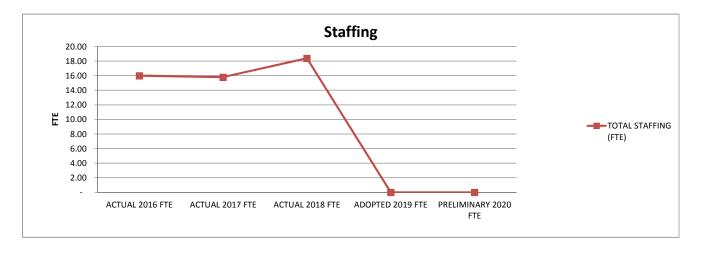
LOCATION: 1036 - CURRICULUM & INSTRUCTIONAL SVC	I	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1.15
	EXP	ENDITURES	EXI	PENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,171,874	\$	1,061,271	\$	1,404,767	\$ _	\$	_	\$ _	0.0%
320 - NON-CERTIFICATED SALARIES		267,345		191,820		268,264	_		-	_	0.0%
360 - EMPLOYEE BENEFITS		584,617		487,520		641,396	_		-	_	0.0%
TOTAL PERSONNEL EXPENDITURES		2,023,836		1,740,611		2,314,427	-		-	-	0.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	93,804	\$	96,367	\$	55,896	\$ _	\$	-	\$ _	0.0%
420 - STAFF TRAVEL		12,160		8,704		4,259	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		6,613		6,662		10,064	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		2,831,459		1,610,936		5,930,897	-		-	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		4,078		558		2,317	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		21,990	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		2,372		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		2,948,114		1,725,599		6,025,423	-		-	-	0.0%
TOTAL EXPENDITURES	\$	4,971,950	\$	3,466,210	\$	8,339,850	\$ -	\$	-	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:ACTUALACTUALACTUALADOPTEDPRELIMINARYFY19 ADOPTED VS FY201036 - CURRICULUM & INSTRUCTIONAL SVC20162017201820192020PRELIMINARYFTEFTEFTEFTEFTEFTEFTEFTEFTE

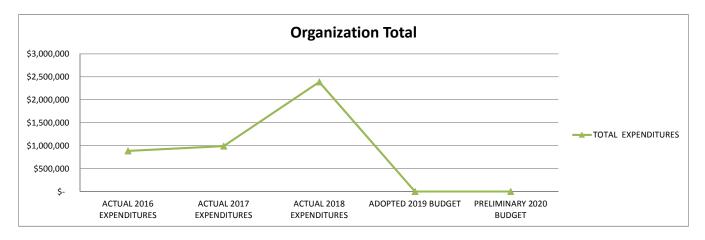
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	2.00	1.00	2.00	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	2.00	2.80	6.80	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	-	-	-	0.0%
OTHER CERTIFICATED	5.00	5.00	4.00	-	-	-	0.0%
TOTAL CERTIFICATED	10.00	9.80	13.80	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	6.00	6.00	4.59	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	6.00	6.00	4.59	-	-	-	0.0%
TOTAL STAFFING (FTE)	16.00	15.80	18.39	-	-	-	0.0%



STATEMENT OF PROGRAM:

Curriculum and Instruction has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

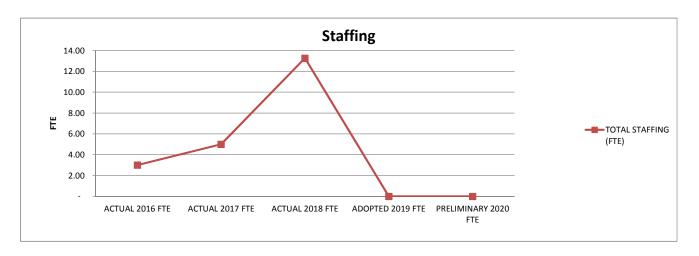
LOCATION: 1037 - PROFESSIONAL LEARNING	A	CTUAL 2016	1	ACTUAL 2017	A	ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020	_1	FY19 ADOPTEI PRELIMIN	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1037 - FROF ESSIONAL LEARNING	EXPE		EXP		EXP	ENDITURES		BUDGET		BUDGET		\$	%
DEDGONNEL ENDENDITHIDEG													
PERSONNEL EXPENDITURES 310 - CERTIFICATED SALARIES	¢	202.720	¢.	267 200	d.	1 222 470	di.		\$		dr.		0.0%
320 - NON-CERTIFICATED SALARIES	\$	293,729 262,016	Þ	367,399 254,932	Þ	1,322,479 269,944	Э	-	Э	-	\$	-	0.0%
360 - EMPLOYEE BENEFITS		198.129		250,522		463,395		-		-		-	0.0%
TOTAL PERSONNEL EXPENDITURES		753,874		872,853		2,055,818							0.0%
TOTAL PERSONNEL EXPENDITURES		133,814		672,633		2,033,818		-		-		-	0.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	103,515	\$	63,991	\$	268,267	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		9,389		78		10,214		-		-		-	0.0%
425 - STUDENT TRAVEL		´-		-		´-		-		-		-	0.0%
430 - UTILITY SERVICES		_		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		808		815		1,366		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		17,969		51,217		51,963		-		-		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		577		423		785		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		132,258		116,524		332,595		-		-		-	0.0%
TOTAL EXPENDITURES	\$	886,132	\$	989,377	\$	2,388,413	\$	-	\$	-	\$	-	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1037 - PROFESSIONAL LEARNING	ACTUAL 2016 FTE	ACTUAL 2017 FTE	ACTUAL 2018 FTE	ADOPTED 2019 FTE	PRELIMINARY 2020 FTE	FY19 ADOPTI PRELIM FTE	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%

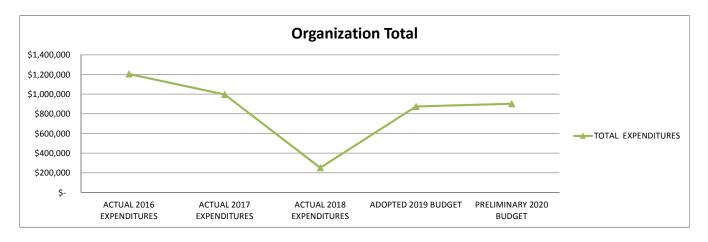
	<u> </u>		<u> </u>			
47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
1.00	1.00	1.00	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	0.50	6.00	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	0.50	3.00	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	2.00	10.00	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.00	2.00	2.45	-	-	-	0.0%
1.00	1.00	0.82	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
2.00	3.00	3.27	-	-	-	0.0%
3.00	5.00	13.27	-	-	-	0.0%
	1.00 - - - - 1.00 1.00 - - - - - - 2.00	1.00 1.00 0.50 0.50 - 1.00 2.00 - 1.00 2.00 - 1.00 2.00 - 1.00 1.00	1.00 1.00 1.00	1.00	1.00 1.00 1.00	1.00



STATEMENT OF PROGRAM:

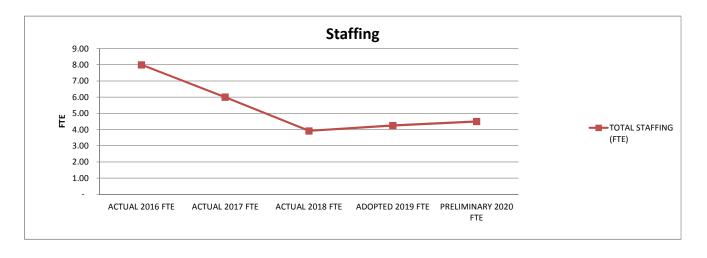
Professional Learning has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

LOCATION: 1038 - ASSESSMENT & EVALUATION	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1036 - ASSESSMENT & EVALUATION	EXP		EX		EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	295,298	•	86.099	¢	(571)	¢	192,052	Ф	272.283	¢	80.231	41.8%
320 - NON-CERTIFICATED SALARIES	Ф	357,990	Ф	306,323	Ф	93,349	Ф	334.974	Ф	282,965	Φ	(52,009)	-15.5%
360 - EMPLOYEE BENEFITS		330,751		231,840		51.538		203,309		200,178		(3.131)	-1.5%
TOTAL PERSONNEL EXPENDITURES		984,039		624,262		144,316		730,335		755,426		25,091	3.4%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	5,744	\$	67,166	\$	99,085	\$	129,400	\$	130,370	\$	970	0.7%
420 - STAFF TRAVEL	-	4,331	-	14,141	_	3,478	_	500	-	11,100	_	10,600	2120.0%
425 - STUDENT TRAVEL		-		´-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		4,209		2,794		3,211		3,820		1,800		(2,020)	-52.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		207,177		287,969		1,835		10,500		4,000		(6,500)	-61.9%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		393		569		-		400		400		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		221,854		372,639		107,609		144,620		147,670		3,050	2.1%
TOTAL EXPENDITURES	\$	1,205,893	\$	996,901	\$	251,925	\$	874,955	\$	903,096	\$	28,141	3.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

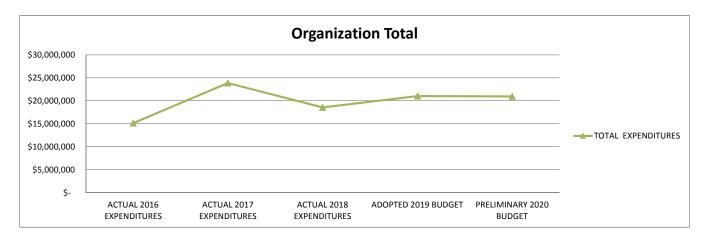
LOCATION: 1038 - ASSESSMENT & EVALUATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	1.00	-	2.00	3.00	1.00	50.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	3.00	1.00	-	2.00	3.00	1.00	50.0%
CLASSIFIED							
DIRECTOR	-	_	0.25	0.25	0.50	0.25	100.0%
PROFESSIONAL/TECHNICAL	4.00	4.00	3.00	2.00	1.00	(1.00)	-50.0%
CLERICAL	1.00	1.00	0.67	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	5.00	5.00	3.92	2.25	1.50	(0.75)	-33.3%
TOTAL STAFFING (FTE)	8.00	6.00	3.92	4.25	4.50	0.25	5.9%



STATEMENT OF PROGRAM:

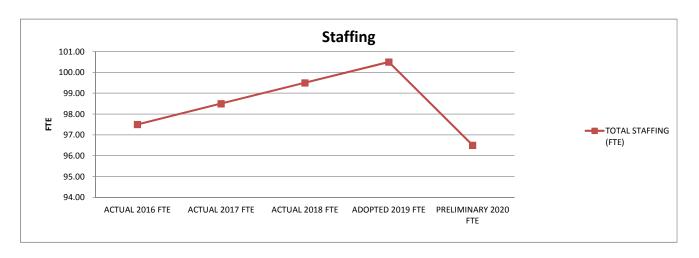
The Assessment and Evaluation Department serves schools and students within the learning community by supporting the multiple systems of support that contribute to our mission to ensure success in life for all students. The department overseas data collection including state required and district adopted assessments and data analysis by supporting research and evaluation projects. The department, in close collaboration with the Information Technology Department, strives to provide accurate data and analysis to support key decision makers from the classroom to the boardroom so that the district can deliver the best possible education to all students.

LOCATION:		ACTUAL		ACTUAL		ACTUAL		ADOPTED	PI	RELIMINARY		FY19 ADOPTE	1.15
1039 - TECHNOLOGY/MIS	EVI	2016	ושים	2017	EV	2018 PENDITURES		2019 BUDGET		2020 BUDGET		PRELIMI	NAKY %
	LAI	ENDITURES	LA	PENDITUKES	LA	PENDITUKES		DUDGET		DUDGEI		φ	70
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	455,204	\$	549,997	\$	570,383	\$	417,106	\$	66,111	\$	(350,995)	-84.2%
320 - NON-CERTIFICATED SALARIES	_	5,765,814	-	6.100.095	-	6,455,364	-	7,095,550	-	7.081.045	_	(14,505)	-0.2%
360 - EMPLOYEE BENEFITS		3,753,624		4,000,797		4,256,094		4,595,860		4,502,975		(92,885)	-2.0%
TOTAL PERSONNEL EXPENDITURES		9,974,642		10,650,889		11,281,841		12,108,516		11,650,131		(458,385)	-3.8%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	3,176,843	\$	4,943,738	\$	4,737,089	\$	5,486,915	\$	6,047,119	\$	560,204	10.2%
420 - STAFF TRAVEL		87,351		84,301		80,465		88,325		109,225		20,900	23.7%
425 - STUDENT TRAVEL		´-		´-		´-		´-		´-		´-	0.0%
430 - UTILITY SERVICES		324,643		652,510		542,351		569,590		237,333		(332,257)	-58.3%
435 - ENERGY		48,799		116,121		160,557		173,100		179,300		6,200	3.6%
440 - OTHER PURCHASED SERVICES		153,162		473,210		265,801		380,134		304,160		(75,974)	-20.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		631,017		6,253,843		694,690		1,333,221		1,549,170		215,949	16.2%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		5,933		7,122		11,023		7,494		7,389		(105)	-1.4%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		100,051		48,151		64,921		100,000		-		(100,000)	-100.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		618,825		631,013		699,314		760,873		875,250		114,377	15.0%
TOTAL NON-PERSONNEL EXPENDITURES		5,146,624		13,210,009		7,256,211		8,899,652		9,308,946		409,294	4.6%
TOTAL EXPENDITURES	\$	15,121,266	\$	23,860,898	\$	18,538,052	\$	21,008,168	\$	20,959,077	\$	(49,091)	-0.2%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

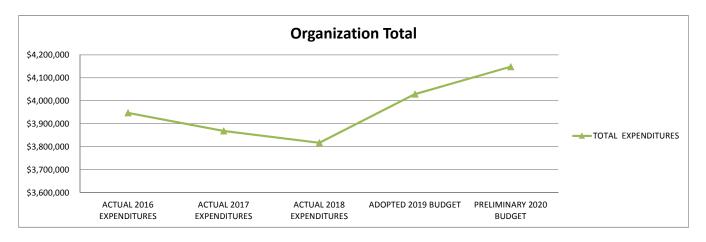
LOCATION: 1039 - TECHNOLOGY/MIS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1005 12021.02001.120	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	7.00	7.00	7.00	5.00	1.00	(4.00)	-80.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	8.00	7.00	7.00	5.00	1.00	(4.00)	-80.0%
CLASSIFIED							
DIRECTOR	3.00	3.00	3.00	4.00	4.00	-	0.0%
PROFESSIONAL/TECHNICAL	76.00	78.00	79.00	80.00	81.00	1.00	1.3%
CLERICAL	3.00	3.00	3.00	4.00	3.00	(1.00)	-25.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	0.50	0.50	0.50	0.50	0.50	-	0.0%
MAINTENANCE	7.00	7.00	7.00	7.00	7.00	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	89.50	91.50	92.50	95.50	95.50	-	0.0%
TOTAL STAFFING (FTE)	97.50	98.50	99.50	100.50	96.50	(4.00)	-4.0%



STATEMENT OF PROGRAM:

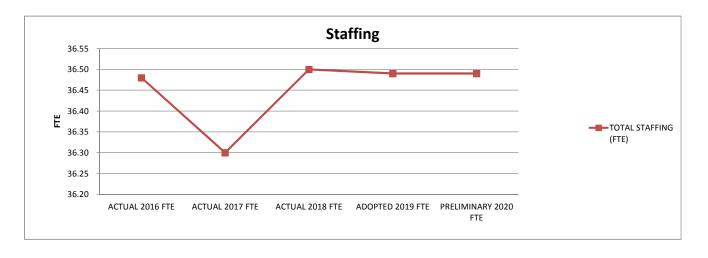
Information Technology plans, develops, implements, integrates and supports systems that provide essential information for the operation and management of the Anchorage School District, as well as providing hardware, software, services and support for instructional initiatives.

LOCATION: 1043 - FINE ARTS	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2,583,866	\$	2,585,262	\$	2,494,776	\$ 2,575,415	\$	2,658,291	\$ 82,876	3.2%
320 - NON-CERTIFICATED SALARIES		93,234		115,112		107,438	69,036		68,599	(437)	-0.6%
360 - EMPLOYEE BENEFITS		1,051,860		1,021,695		1,033,595	1,200,231		1,234,717	34,486	2.9%
TOTAL PERSONNEL EXPENDITURES		3,728,960		3,722,069		3,635,809	3,844,682		3,961,607	116,925	3.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	14,459	\$	18,240	\$	32,397	\$ 44,355	\$	44,355	\$ -	0.0%
420 - STAFF TRAVEL		30,571		32,931		27,788	34,855		38,155	3,300	9.5%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		5,507		5,487		5,190	5,610		5,190	(420)	-7.5%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		24,710		36,820		34,065	34,762		35,262	500	1.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		142,595		52,177		80,868	63,356		62,856	(500)	-0.8%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		318		533		333	900		900	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES				-		-			-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		218,160		146,188		180,641	183,838		186,718	2,880	1.6%
TOTAL EXPENDITURES	\$	3,947,120	\$	3,868,257	\$	3,816,450	\$ 4,028,520	\$	4,148,325	\$ 119,805	3.0%



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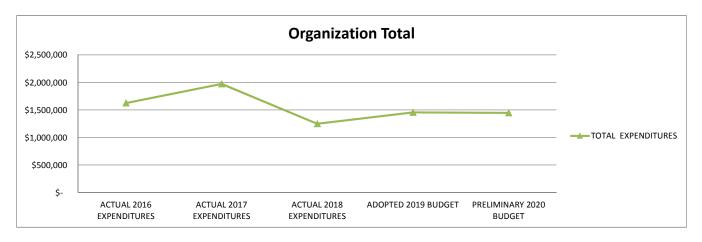
LOCATION: 1043 - FINE ARTS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	33.48	33.30	33.50	33.49	33.49	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	35.48	35.30	35.50	35.49	35.49	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	36.48	36.30	36.50	36.49	36.49	-	0.0%



STATEMENT OF PROGRAM:

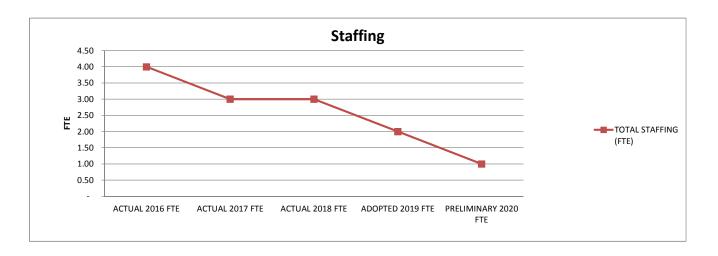
The Music and Fine Arts Department provides funding, instruction, and direct supervision for the elementary band, 6-12 orchestra, and middle school choir programs. Our itinerant instrumental music and choral teachers teach more than 5000 students throughout the District. The M & FA budget also funds orchestra and band in the secondary optional programs. In addition to funding and supervision, The M & FA Department also provides support and event coordination for the entire K-12 Music program and K-12 Art program. This includes curriculum support, teacher in-service, professional development, resource materials, festivals, concerts, art shows, and a variety of other services to all schools.

LOCATION: 1044 - CAREER TECHNOLOGY EDUCATION	A	ACTUAL 2016		2017		ACTUAL 2018		ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	EXP	ENDITURES	EXF	PENDITURES	EXI	PENDITURES		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	404,543	\$	357,790	\$	231,471	\$	366,752	\$	364,573	\$ (2.179)	-0.6%
320 - NON-CERTIFICATED SALARIES		78,177		72,190		74,236		84,495		79,363	(5,132)	-6.1%
360 - EMPLOYEE BENEFITS		134,285		137,342		67,482		119,944		99,729	(20,215)	-16.9%
TOTAL PERSONNEL EXPENDITURES		617,005		567,322		373,189		571,191		543,665	(27,526)	-4.8%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	142,452	\$	119,111	\$	117,344	\$	130,000	\$	150,448	\$ 20,448	15.7%
420 - STAFF TRAVEL		33,386		77,869		34,029		70,500		70,500	-	0.0%
425 - STUDENT TRAVEL		90,915		57,447		62,334		125,000		125,000	-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-	-	0.0%
435 - ENERGY		-		-		-		-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		4,186		4,599		1,274		3,000		3,000	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		725,831		1,116,286		637,864		524,533		524,533	-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-	-	0.0%
490 - OTHER EXPENSES		6,345		11,985		9,855		5,222		5,222	-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-	-	0.0%
510 - EQUIPMENT		5,499		17,788		12,371		25,000		25,000	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-						-			-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,008,614		1,405,085		875,071		883,255		903,703	20,448	2.3%
TOTAL EXPENDITURES	\$	1,625,619	\$	1,972,407	\$	1,248,260	\$	1,454,446	\$	1,447,368	\$ (7,078)	-0.5%



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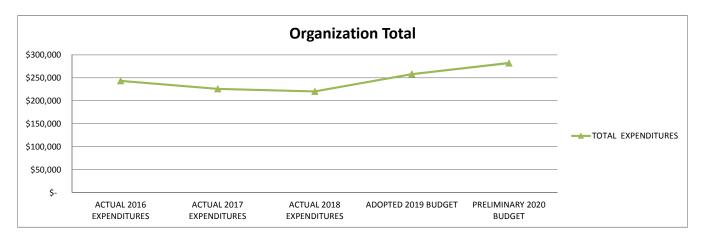
LOCATION: 1044 - CAREER TECHNOLOGY EDUCATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	1.00	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	2.00	1.00	1.00	1.00	-	(1.00)	-100.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	3.00	2.00	2.00	1.00	-	(1.00)	-100.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	4.00	3.00	3.00	2.00	1.00	(1.00)	-50.0%



STATEMENT OF PROGRAM:

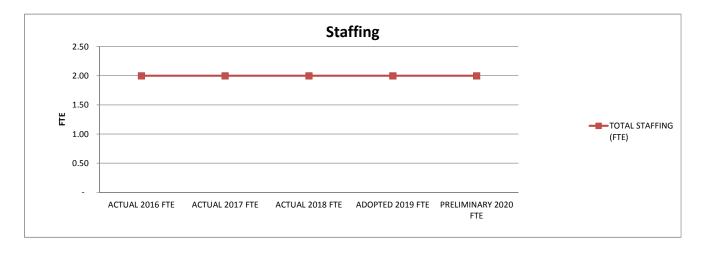
The Career and Technical Education (CTE) Department coordinates all CTE programs in the district. Responsibilities include developing and revising CTE curriculum, Career Pathways, Programs of Study and providing professional development for instructors. CTE also coordinates guidance and counseling and supports them in developing individual Personal Career Learning Plans for all students, career resources and professional development. CTE partners with business, industry and post-secondary institutions with program advisory boards, articulation agreements and workplace learning.

LOCATION: 1048 - DEVELOPMENT AND GRANTS	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1.15
1040 - DEVELOTMENT AND GRANTS	EXPE		EXI		EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		146,861		129,916		143,576	163,333		172,444	9,111	5.6%
360 - EMPLOYEE BENEFITS		94,737		83,714		73,091	92,952		100,492	7,540	8.1%
TOTAL PERSONNEL EXPENDITURES		241,598		213,630		216,667	256,285		272,936	16,651	6.5%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	9,000	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		973	50		5,050	5,000	10000.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		2,400	2,400	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		1,779		3,271		1,443	1,800		1,800	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		1,154	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,779		12,271		3,570	1,850		9,250	7,400	400.0%
TOTAL EXPENDITURES	\$	243,377	\$	225,901	\$	220,237	\$ 258,135	\$	282,186	\$ 24,051	9.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1048 - DEVELOPMENT AND GRANTS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	2.00	2.00	2.00	-	0.0%
CLERICAL	1.00	1.00	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL STAFFING (FTE)	2.00	2.00	2.00	2.00	2.00	-	0.0%



STATEMENT OF PROGRAM:

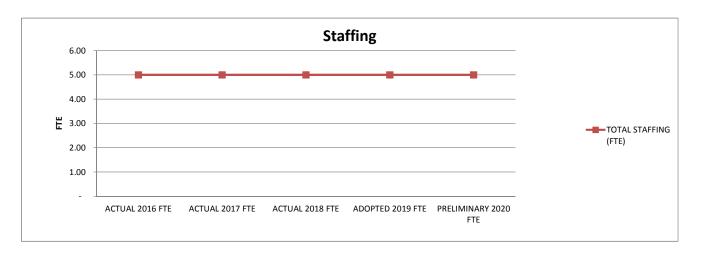
The Development and Grants Department acts as the central oversight for ASD's external funding opportunities. The Department provides research, prepares competitive grant proposals, and plans for growing the peripheral relationships and networking capacity for ASD to gain funding prospects. The staff works closely with ASD leadership and Academic Services to identify school/instructional funding needs and to strategically align with ASD's long-term goals/objectives. Under the Finance Department, the Development and Grants Dept. works closely with Accounting staff regarding notification of awards, post-award compliance training, budget adjustments, and new award criteria.

LOCATION: 1049 - PUBLICATION SERVICES	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXPI	ENDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		304,081		312,708		324,223	330,799		331,138	339	0.1%
360 - EMPLOYEE BENEFITS		198,396		204,012		211,538	215,012		215,930	918	0.4%
TOTAL PERSONNEL EXPENDITURES		502,477		516,720		535,761	545,811		547,068	1,257	0.2%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	81,872	\$	78,893	\$	21,109	\$ 64,460	\$	64,460	\$ -	0.0%
420 - STAFF TRAVEL		6,878		5,763		19	5,978		5,978	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		41,724		48,764		64,085	62,882		62,882	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		131,372		129,082		87,507	120,123		120,123	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		555		400		94	381		381	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		262,401		262,902		172,814	253,824		253,824	-	0.0%
TOTAL EXPENDITURES	\$	764,878	\$	779,622	\$	708,575	\$ 799,635	\$	800,892	\$ 1,257	0.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

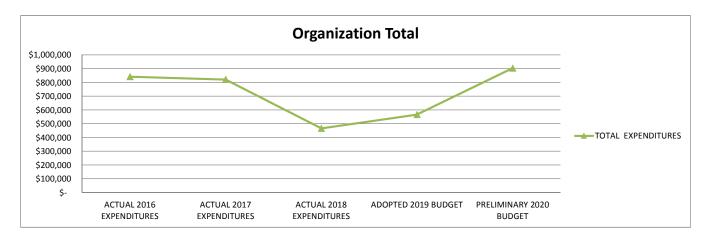
LOCATION: 1049 - PUBLICATION SERVICES	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	5.00	5.00	5.00	5.00	5.00	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	_	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	5.00	5.00	5.00	5.00	5.00	-	0.0%
TOTAL STAFFING (FTE)	5.00	5.00	5.00	5.00	5.00	-	0.0%



STATEMENT OF PROGRAM:

The Publications Services Department provides quality printed materials as needed by all departments and school units to the extent possible within budgetary limits.

LOCATION: 1050 - COMMUNICATIONS & COMMUNITY OUT	A	CTUAL 2016	2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		PRELIMINARY		- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	EXPI	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	13,593	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - NON-CERTIFICATED SALARIES	Ψ	399,722	Ψ	365,494	Ψ.	188,033	Ψ	191,492	Ψ	403,589	Ψ.	212,097	110.8%
360 - EMPLOYEE BENEFITS		274,307		269,023		105,681		106,686		262,337		155,651	145.9%
TOTAL PERSONNEL EXPENDITURES		687,622		634,517		293,714		298,178		665,926		367,748	123.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	64,919	\$	75,996	\$	78,150	\$	146,715	\$	105,715	\$	(41,000)	-27.9%
420 - STAFF TRAVEL		10,898		4,899		1,815		5,100		5,100		-	0.0%
425 - STUDENT TRAVEL		2,342		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		33,278		30,163		50,040		70,400		70,400		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		23,898		53,257		11,456		24,005		24,005		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		2,205		2,428		2,202		2,315		2,540		225	9.7%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		1,872		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		16,293		17,979		28,584		18,945		29,551		10,606	56.0%
TOTAL NON-PERSONNEL EXPENDITURES		153,833		186,594		172,247		267,480		237,311		(30,169)	-11.3%
TOTAL EXPENDITURES	\$	841,455	\$	821,111	\$	465,961	\$	565,658	\$	903,237	\$	337,579	59.7%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL

ADOPTED

PRELIMINARY

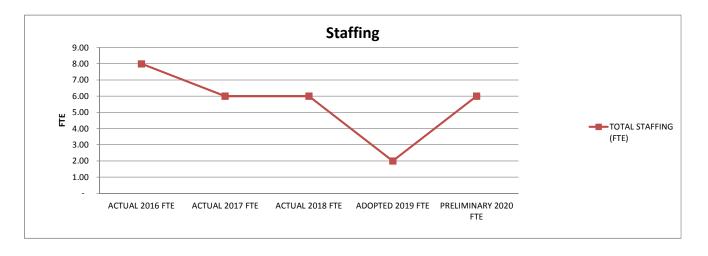
ACTUAL

ACTUAL

FY19 ADOPTED VS FY20

LOCATION:
1050 - COMMUNICATIONS & COMMUNITY OUT

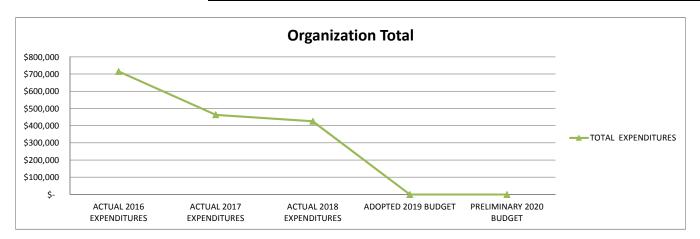
1050 - COMMUNICATIONS & COMMUNITY OUT	2016	2017	2018	2019	2020	PRELIMINA	ARY
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	5.00	3.00	3.00	1.00	4.00	3.00	300.0%
CLERICAL	2.00	2.00	2.00	-	1.00	1.00	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	8.00	6.00	6.00	2.00	6.00	4.00	200.0%
TOTAL STAFFING (FTE)	8.00	6.00	6.00	2.00	6.00	4.00	200.0%



STATEMENT OF PROGRAM:

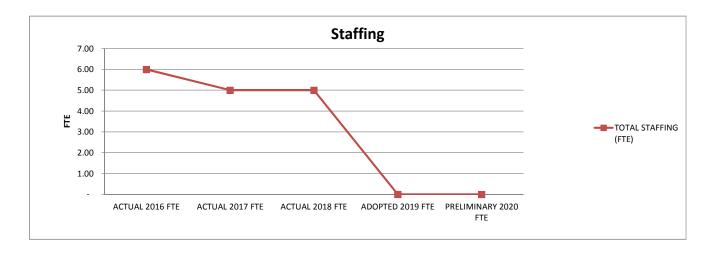
The Communications and Community Outreach Department supports Anchorage's students, staff and the community by providing accurate and timely information about student achievement, budget and District initiatives. We focus efforts on media relations, strong internal communications, crisis communications and external communications with residents and community partners.

LOCATION: 1051 - LIBRARY RESOURCES	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXPE	NDITURES	EXP	ENDITURES	EXF	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	-	\$ -	\$	-	\$ _	0.0%
320 - NON-CERTIFICATED SALARIES		282,836		248,227		225,553	-		-	-	0.0%
360 - EMPLOYEE BENEFITS		240,761		206,683		192,436	-		-	-	0.0%
TOTAL PERSONNEL EXPENDITURES		523,597		454,910		417,989	-		-	-	0.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	185,383	\$	_	\$	-	\$ -	\$	-	\$ _	0.0%
420 - STAFF TRAVEL		39		42		-	-		-	_	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		124		145		232	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		5,692		7,916		7,156	-		-	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		247		347		351	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		191,485		8,450		7,739	-		-	-	0.0%
TOTAL EXPENDITURES	\$	715,082	\$	463,360	\$	425,728	\$ -	\$	-	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

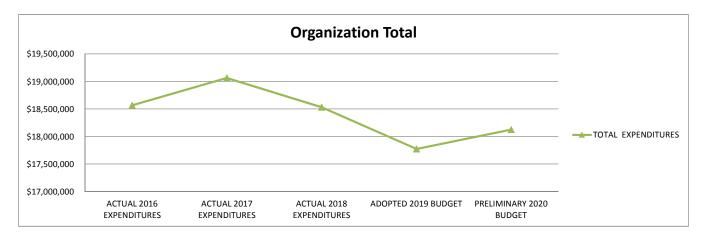
LOCATION: 1051 - LIBRARY RESOURCES	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	PRELIMINARY		
1031 - LIBRART RESOURCES	FTE	FTE	FTE	FTE	FTE	FTE	% %	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	-	-	-	0.0%	
CLERICAL	5.00	4.00	4.00	-	-	-	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%	
TOTAL CLASSIFIED	6.00	5.00	5.00	-	-	-	0.0%	
TOTAL STAFFING (FTE)	6.00	5.00	5.00	-	-	-	0.0%	



STATEMENT OF PROGRAM:

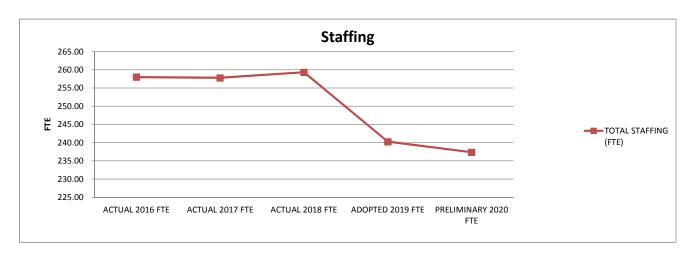
Library Resources has been consolidated into Teaching and Learning for FY 2018-19, Organization 1028

LOCATION: 1061 - CUSTODIAL SERVICES	ACTUAL 2016			ACTUAL 2017	ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1001 - CUSTODIAL SERVICES	EXF		EXF		EX	PENDITURES		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	(4,029)	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		8,840,372		9,015,178		8,824,178		8,414,899		8,699,039	284,140	3.4%
360 - EMPLOYEE BENEFITS		8,716,486		9,144,985		8,630,443		8,348,219		8,308,537	(39,682)	-0.5%
TOTAL PERSONNEL EXPENDITURES		17,552,829		18,160,163		17,454,621		16,763,118		17,007,576	244,458	1.5%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	96,196	\$	98,364	\$	110,148	\$	95,988	\$	105,988	\$ 10,000	10.4%
420 - STAFF TRAVEL		5,138		9,361		11,843		7,000		12,000	5,000	71.4%
425 - STUDENT TRAVEL		-		-		-		-		-	-	0.0%
430 - UTILITY SERVICES		3,315		3,281		2,938		3,430		2,938	(492)	-14.3%
435 - ENERGY		-		-		-		-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		56,604		18,334		3,683		29,900		7,900	(22,000)	-73.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		827,486		708,925		923,809		847,792		964,412	116,620	13.8%
480 - TUITION AND STIPENDS		-		-		-		-		-	-	0.0%
490 - OTHER EXPENSES		740		700		-		-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-	-	0.0%
510 - EQUIPMENT		-		37,995		-		-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		24,285		24,695		22,823		24,964		23,460	(1,504)	-6.0%
TOTAL NON-PERSONNEL EXPENDITURES	-	1,013,764		901,655		1,075,244		1,009,074		1,116,698	107,624	10.7%
TOTAL EXPENDITURES	\$	18,566,593	\$	19,061,818	\$	18,529,865	\$	17,772,192	\$	18,124,274	\$ 352,082	2.0%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

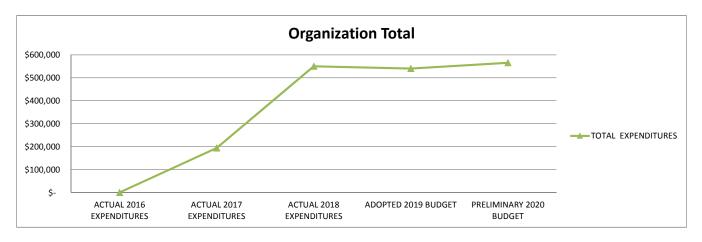
LOCATION: 1061 - CUSTODIAL SERVICES	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	2.00	1.50	1.50	-	0.0%
PROFESSIONAL/TECHNICAL	4.00	3.80	2.33	1.33	1.41	0.08	5.8%
CLERICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	251.00	251.00	253.00	235.45	232.45	(3.00)	-1.3%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	258.00	257.80	259.33	240.28	237.36	(2.92)	-1.2%
TOTAL STAFFING (FTE)	258.00	257.80	259.33	240.28	237.36	(2.92)	-1.2%



STATEMENT OF PROGRAM:

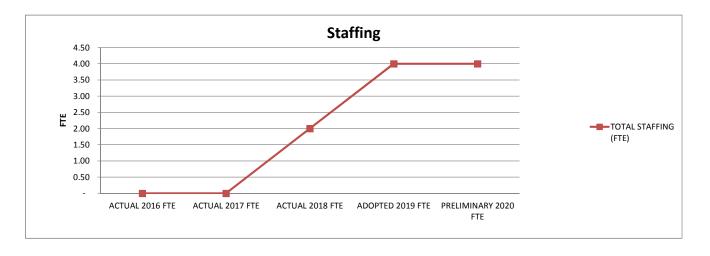
Operations provides, on a day-to-day basis, services for cleaning of schools and other District facilities; support coverage and clean-up during and after facility use by various community organizations, to include after-school related activities; collection and disposal of trash and recycled materials from all facilities; pest control services, and after hours security services.

LOCATION: 1062 - SECURITY/EMERG PREPAREDNESS	ACTUAL 2016 EXPENDITURES F		2017		2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTED PRELIMIN		
	EXPENI	DITURE	EXP.	ENDITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - NON-CERTIFICATED SALARIES	-	_	-	98,170	-	312,232	_	309,405	-	333,555	-	24,150	7.8%
360 - EMPLOYEE BENEFITS		-		44,534		188,279		194,580		198,971		4,391	2.3%
TOTAL PERSONNEL EXPENDITURES		-		142,704		500,511		503,985		532,526		28,541	5.7%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	36,628	\$	29,750	\$	25,000	\$	12,000	\$	(13,000)	-52.0%
420 - STAFF TRAVEL		-		184		8,320		9,400		15,500		6,100	64.9%
425 - STUDENT TRAVEL		-		1,191		-		´-		´-		-	0.0%
430 - UTILITY SERVICES		-		_		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		12,986		11,285		1,500		5,200		3,700	246.7%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		50		80		750		500		(250)	-33.3%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES	-	-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		51,039		49,435		36,650		33,200		(3,450)	-9.4%
TOTAL EXPENDITURES	\$	-	\$	193,743	\$	549,946	\$	540,635	\$	565,726	\$	25,091	4.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

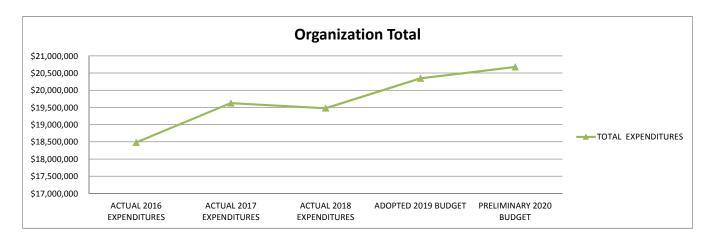
LOCATION: 1062 - SECURITY/EMERG PREPAREDNESS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	1.00	2.00	3.00	1.00	50.0%
CLERICAL	-	-	-	1.00	-	(1.00)	-100.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	2.00	4.00	4.00	-	0.0%
TOTAL STAFFING (FTE)		-	2.00	4.00	4.00	-	0.0%



STATEMENT OF PROGRAM:

This department focuses on school crisis planning, security management and reporting, and emergency preparedness and training in collaboration with schools and departments within the Anchorage School District. In addition, the director works as a liaison to the Municipality of Anchorage, the State of Alaska, and federal emergency response agencies to ensure that emergency and security plans fall within mandated guidelines. The Director reports to the Assistant Superintendent of Support Services.

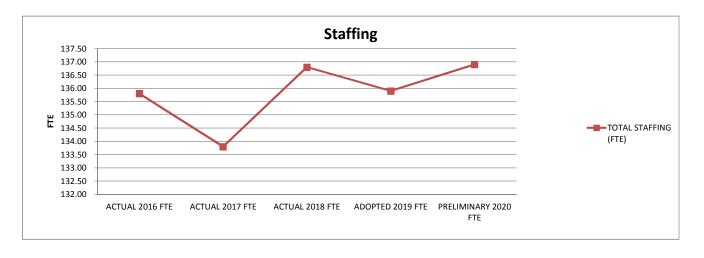
LOCATION: 1063 - MAINTENANCE		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE	
	EXP		EXI		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		7,903,197		8,309,390		8,169,993	8,493,776		8,516,960	23,184	0.3%
360 - EMPLOYEE BENEFITS		6,444,798		6,479,082		6,669,015	7,220,345		7,334,783	114,438	1.6%
TOTAL PERSONNEL EXPENDITURES		14,347,995		14,788,472		14,839,008	15,714,121		15,851,743	137,622	0.9%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	81,560	\$	106,274	\$	84,851	\$ (86,613)	\$	(86,693)	\$ (80)	0.1%
420 - STAFF TRAVEL		966		2,077		25,976	6,000		6,000	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		84,413		97,749		93,305	123,300		99,112	(24,188)	-19.6%
435 - ENERGY		131,090		143,162		140,685	180,700		156,700	(24,000)	-13.3%
440 - OTHER PURCHASED SERVICES		796,255		830,318		885,697	957,270		982,270	25,000	2.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		2,335	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		2,499,678		3,119,884		2,861,450	2,822,550		3,000,670	178,120	6.3%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		22,180		33,973		32,938	52,000		52,000	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		52,228		62,274		41,230	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		467,412		442,782		472,014	577,087		613,201	36,114	6.3%
TOTAL NON-PERSONNEL EXPENDITURES		4,135,782		4,838,493		4,640,481	4,632,294		4,823,260	190,966	4.1%
TOTAL EXPENDITURES	\$	18,483,777	\$	19,626,965	\$	19,479,489	\$ 20,346,415	\$	20,675,003	\$ 328,588	1.6%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

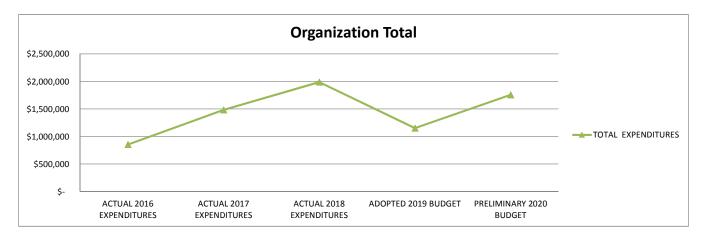
LOCATION: 1063 - MAINTENANCE	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.50	1.50	-	0.0%
PROFESSIONAL/TECHNICAL	7.00	7.00	7.00	8.00	9.00	1.00	12.5%
CLERICAL	4.00	4.00	4.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	0.80	0.80	0.80	0.40	0.40	-	0.0%
MAINTENANCE	123.00	121.00	124.00	123.00	123.00	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	135.80	133.80	136.80	135.90	136.90	1.00	0.7%
TOTAL STAFFING (FTE)	135.80	133.80	136.80	135.90	136.90	1.00	0.7%



STATEMENT OF PROGRAM:

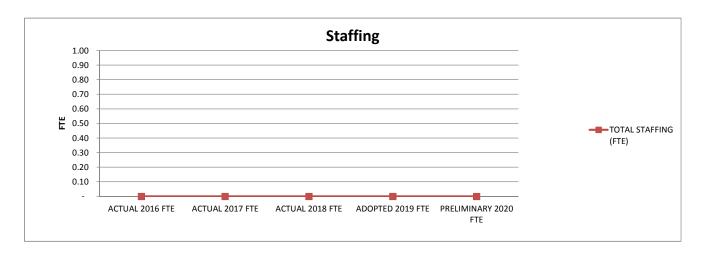
The Maintenance Department consists of fourteen crafts: Electrical, Carpentry, Automation, Fire and Security, Lock and Key, Welding, Student Nutrition, Plumbing, Electronics, Roofing, Paint, Glass, Heating, and Facilities Maintenance. Maintenance personnel manage and address the corrective maintenance, preventive maintenance, emergency response, regulatory compliance, and contracted services for all District facilities. The Maintenance Department also participates in the shared services program with Solid Waste Services and the Port of Anchorage.

LOCATION: 1064 - MAINTENANCE PROJECTS	ACTUAL 2016		2017			ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTE PRELIMI	The second secon
	EXPE		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		-		-		-		-		-		-	0.0%
360 - EMPLOYEE BENEFITS		-		-		-		-		-		-	0.0%
TOTAL PERSONNEL EXPENDITURES		-		-		-		-		-		-	0.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		842,781		1,420,076		1,975,586		1,149,357		1,754,357		605,000	52.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		1,072		7,722		1,190		-		-		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		8,502		52,627		10,212		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		1,524		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		852,355		1,481,949		1,986,988		1,149,357		1,754,357		605,000	52.6%
TOTAL EXPENDITURES	\$	852,355	\$	1,481,949	\$	1,986,988	\$	1,149,357	\$	1,754,357	\$	605,000	52.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

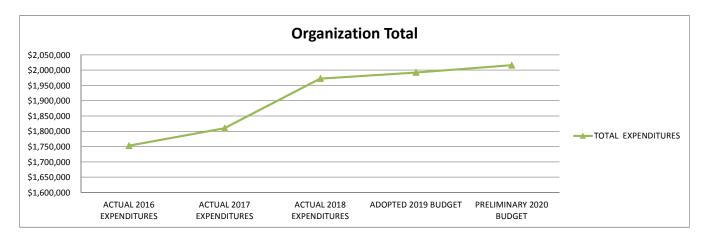
LOCATION: 1064 - MAINTENANCE PROJECTS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1007 - MAINTENANCE I ROJECTO	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)		-	-	-	<u>-</u>	-	0.0%



STATEMENT OF PROGRAM:

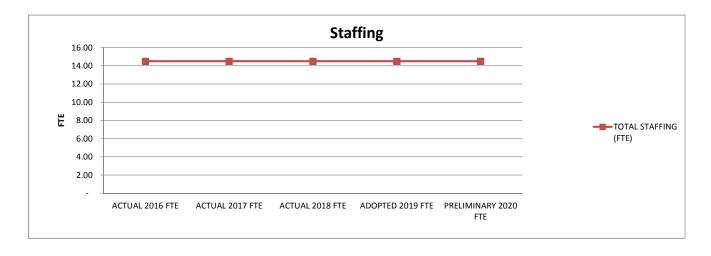
The Major Maintenance budget is for projects which are of a size and scope not normally performed by in-house labor and are to address facilities needs that require long term planning.

LOCATION: 1065 - WAREHOUSE	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1.15
Total Wilkelio Col	EXP		EXI		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		852,577		873,374		944,672	926,917		959,397	32,480	3.5%
360 - EMPLOYEE BENEFITS		663,904		694,911		765,362	755,535		766,383	10,848	1.4%
TOTAL PERSONNEL EXPENDITURES		1,516,481		1,568,285		1,710,034	1,682,452		1,725,780	43,328	2.6%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	2,899	\$	38	\$	9,010	\$ 4,007	\$	4,007	\$ _	0.0%
420 - STAFF TRAVEL		_		20		25	500		500	_	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		20,023		26,712		40,326	37,680		30,815	(6,865)	-18.2%
435 - ENERGY		80,152		83,050		74,639	91,900		79,900	(12,000)	-13.1%
440 - OTHER PURCHASED SERVICES		678		916		861	3,220		3,220	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		42,131		38,080		42,034	74,400		71,400	(3,000)	-4.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	5,000		5,000	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		90,761		93,288		95,666	93,288		95,666	2,378	2.5%
TOTAL NON-PERSONNEL EXPENDITURES		236,644		242,104		262,561	309,995		290,508	(19,487)	-6.3%
TOTAL EXPENDITURES	\$	1,753,125	\$	1,810,389	\$	1,972,595	\$ 1,992,447	\$	2,016,288	\$ 23,841	1.2%



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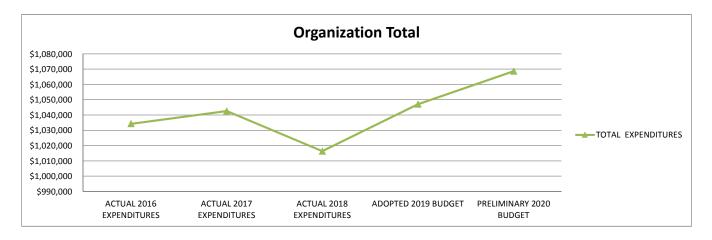
LOCATION: 1065 - WAREHOUSE	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	0.50	0.50	0.50	0.50	0.50	-	0.0%
MAINTENANCE	12.00	12.00	12.00	12.00	12.00	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	14.50	14.50	14.50	14.50	14.50	-	0.0%
TOTAL STAFFING (FTE)	14.50	14.50	14.50	14.50	14.50	-	0.0%



STATEMENT OF PROGRAM:

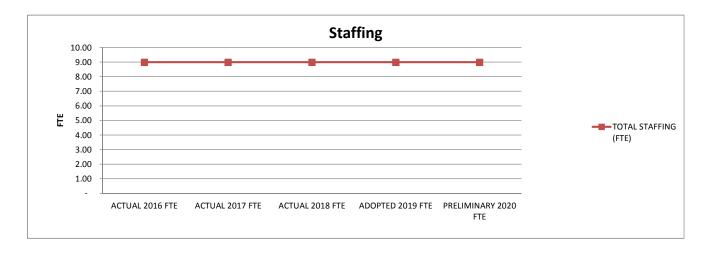
Warehouse receives and verifies shipments of materials, equipment and supplies. Distributes these items to appropriate district locations. Also provides truck transfers, courier services, archive storage and transport and maintaining school/support centralized supply inventories. Coordinates the redistribution and sales activities related to disposal of surplus equipment and material. Provides support in property movements related to major maintenance and capital projects. Responsible for coding and tagging of equipment into fixed asset system. Transport of science kits to and from all elementary schools.

LOCATION: 1066 - RENTALS	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		566,580		573,640		542,395	560,899		551,658	(9,241)	-1.6%
360 - EMPLOYEE BENEFITS		439,973		445,249		432,524	455,877		456,651	774	0.2%
TOTAL PERSONNEL EXPENDITURES	_	1,006,553		1,018,889		974,919	1,016,776		1,008,309	(8,467)	-0.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	915	\$	80	\$	18,350	\$ 1,500	\$	1,500	\$ -	0.0%
420 - STAFF TRAVEL		3,055		2,010		3,180	3,550		6,550	3,000	84.5%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		3,000		-		-	1,500		1,500	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		20,754		14,213		19,922	23,160		50,800	27,640	119.3%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		6,802		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		567		-	567		-	(567)	-100.0%
TOTAL NON-PERSONNEL EXPENDITURES		27,724		23,672		41,452	30,277		60,350	30,073	99.3%
TOTAL EXPENDITURES	\$	1,034,277	\$	1,042,561	\$	1,016,371	\$ 1,047,053	\$	1,068,659	\$ 21,606	2.1%



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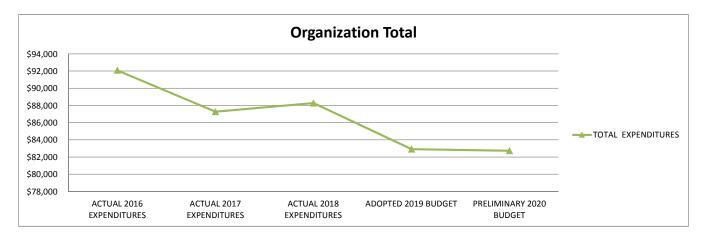
LOCATION: 1066 - RENTALS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-		-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	3.00	3.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	5.00	5.00	5.00	5.00	5.00	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	9.00	9.00	9.00	9.00	9.00	-	0.0%
TOTAL STAFFING (FTE)	9.00	9.00	9.00	9.00	9.00	=	0.0%



STATEMENT OF PROGRAM:

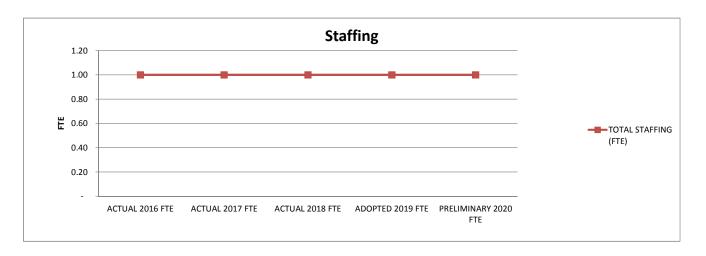
The Rentals Department coordinates district and community use and rental of ASD facilities for school, community, cultural and recreational events. Spaces available for facility rentals include auditoriums, gyms, multi-purpose rooms, classrooms, outside spaces and more. The department uses a web based program that allows community rental groups to check site availability and to schedule their own rental requests. The department's goal is to make tools available that support rental groups' facility scheduling needs and provide more customer service assistance. Facility rental revenues generated were \$714,000 for FY15-16, \$753,600 for FY16-17 and are budgeted as \$725,000 for FY17-18.

LOCATION: 1067 - COMMUNITY RESOURCES	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1007 COMMENTE MESOCICES		EXF		EXF	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES										
310 - CERTIFICATED SALARIES	\$ -	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES	50,872		47,773		47,747	42,247		41,818	(429)	-1.0%
360 - EMPLOYEE BENEFITS	 41,031		39,498		40,478	40,523		40,773	250	0.6%
TOTAL PERSONNEL EXPENDITURES	91,903		87,271		88,225	82,770		82,591	(179)	-0.2%
NON-PERSONNEL EXPENDITURES										
410 - PROFESSIONAL AND TECHNICAL	\$ -	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL	-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL	-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES	-		-		-	-		-	-	0.0%
435 - ENERGY	-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES	-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS	-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA	185		-		52	150		150	-	0.0%
480 - TUITION AND STIPENDS	-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES	-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS	-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY	-		-		-	-		-	-	0.0%
510 - EQUIPMENT	-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES	 -		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	185		-		52	150		150	-	0.0%
TOTAL EXPENDITURES	\$ 92,088	\$	87,271	\$	88,277	\$ 82,920	\$	82,741	\$ (179)	-0.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

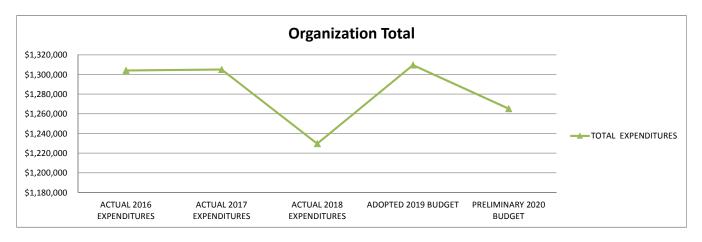
LOCATION: 1067 - COMMUNITY RESOURCES	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	_	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	1.00	1.00	1.00	1.00	1.00	-	0.0%



STATEMENT OF PROGRAM:

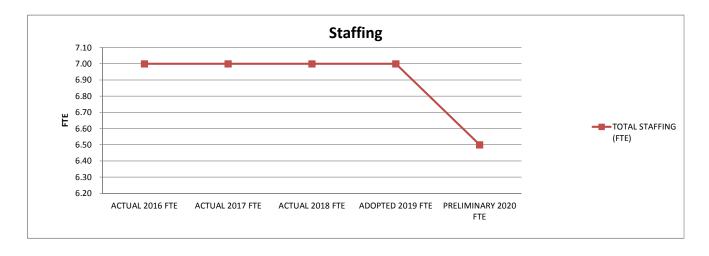
The Community Resources Department works closely with classroom teachers, community-wide resources and special events coordinators to enhance the instructional process for students. This is achieved by scheduling assemblies, speakers and field trips for ASD classrooms. The department uses a web based program that allows school staff to submit requests online, track requests and status changes, and receive immediate email notifications. Throughout the year, the department schedules People Mover buses for many field trips. Use of People Mover increases classroom mobility, eases congestion and decreases overall District transportation costs.

LOCATION: 1084 - F/M VEHICLE MAINTENANCE		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$ _	\$	_	\$ _	0.0%
320 - NON-CERTIFICATED SALARIES		417,902		427,952		400,086	407,708		385,101	(22,607)	-5.5%
360 - EMPLOYEE BENEFITS		351,408		333,822		309,794	349,039		327,248	(21,791)	-6.2%
TOTAL PERSONNEL EXPENDITURES		769,310		761,774		709,880	756,747		712,349	(44,398)	-5.9%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	15,850	\$	15,974	\$	13,975	\$ 13,658	\$	13,658	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		68,285		56,707		34,455	65,000		61,324	(3,676)	-5.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		449,001		444,190		471,111	472,938		472,938	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		1,721		35		209	1,291		4,967	3,676	284.7%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		26,446		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		534,857		543,352		519,750	552,887		552,887	-	0.0%
TOTAL EXPENDITURES	\$	1,304,167	\$	1,305,126	\$	1,229,630	\$ 1,309,634	\$	1,265,236	\$ (44,398)	-3.4%



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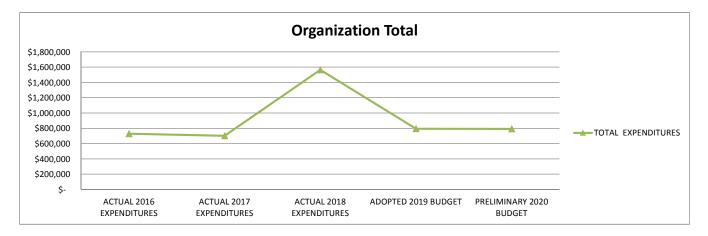
LOCATION: 1084 - F/M VEHICLE MAINTENANCE	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	0.50	0.50	0.50	0.50	-	(0.50)	-100.0%
CLERICAL	0.50	0.50	0.50	0.50	0.50	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	6.00	6.00	6.00	6.00	6.00	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	7.00	7.00	7.00	7.00	6.50	(0.50)	-7.1%
TOTAL STAFFING (FTE)	7.00	7.00	7.00	7.00	6.50	(0.50)	-7.1%



STATEMENT OF PROGRAM:

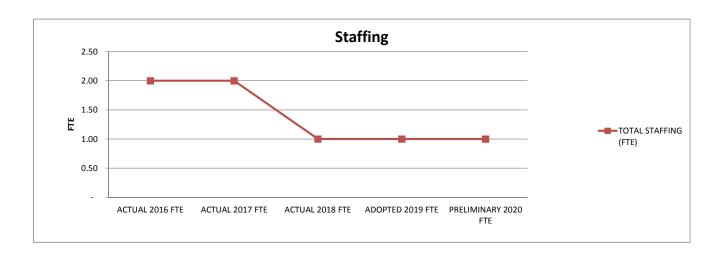
The Vehicle Maintenance shop, located in the Maintenance Department facility on Labar Road, is responsible for maintenance of all district non-pupil transportation vehicles, including warehouse and food delivery vans, maintenance department vans, pickups, snowplows, tractors, bulldozers, graders, lawn mowers and snow blowers. Vehicle maintenance personnel also coordinate repairs with local body shops, orders and maintains parts inventory and keeps vehicle maintenance records on assigned vehicles.

LOCATION: 1097 - ASSOCIATION BENEFITS	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	Pl	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
107 - ASSOCIATION BENEFITS	EXPI		EXI	PENDITURES	EXI		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	471,175	\$	438,975	\$	442,550	\$ 486,500	\$	485,124	\$ (1,376)	-0.3%
320 - NON-CERTIFICATED SALARIES		113,099		121,343		111,701	153,922		150,343	(3,579)	-2.3%
360 - EMPLOYEE BENEFITS		145,745		142,538		1,009,863	154,753		157,033	2,280	1.5%
TOTAL PERSONNEL EXPENDITURES		730,019		702,856		1,564,114	795,175		792,500	(2,675)	-0.3%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		_		-		-	-		-	_	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	-		-	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-	-		-	-	0.0%
TOTAL EXPENDITURES	\$	730,019	\$	702,856	\$	1,564,114	\$ 795,175	\$	792,500	\$ (2,675)	-0.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

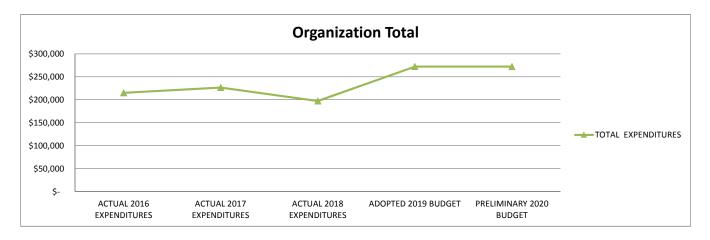
LOCATION: 1097 - ASSOCIATION BENEFITS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1077 ROSSOCIATION BENEFITS	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	1.00	1.00	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	1.00	1.00	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	2.00	2.00	1.00	1.00	1.00	-	0.0%



STATEMENT OF PROGRAM:

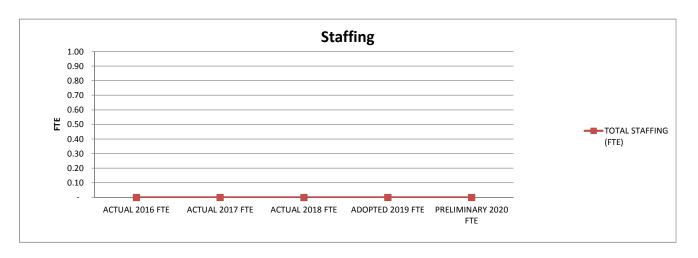
The Association Benefits cost center accounts for partial salaries, leave days and substitutes for employees while performing their duties as representatives of bargaining groups.

LOCATION: 1098 - SICK LEAVE BANK	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 2
	EXPE		EXI	PENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		198,125		208,710		181,460	250,000		250,000	-	0.0%
360 - EMPLOYEE BENEFITS		17,028		17,780		15,746	22,161		22,161	-	0.0%
TOTAL PERSONNEL EXPENDITURES		215,153		226,490		197,206	272,161		272,161	-	0.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	-		-	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-	-		-	-	0.0%
TOTAL EXPENDITURES	\$	215,153	\$	226,490	\$	197,206	\$ 272,161	\$	272,161	\$ -	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

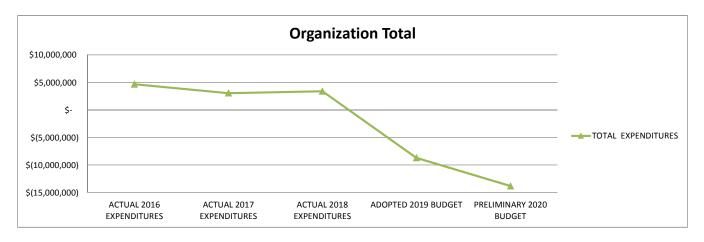
LOCATION: 1098 - SICK LEAVE BANK	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	<u> </u>	-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)		-	-	_		-	0.0%



STATEMENT OF PROGRAM:

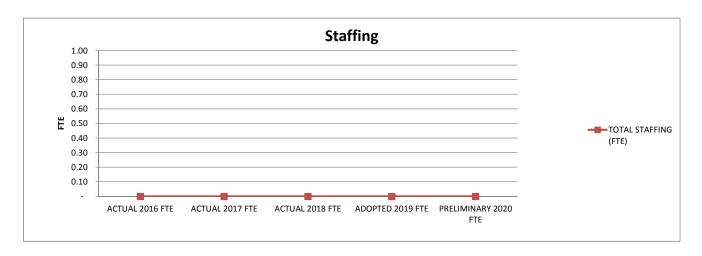
The Sick Leave Bank provides additional sick leave for participating employees who have exceeded their normal accrued leave.

LOCATION: 1099 - NON DEPARTMENTAL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTE	1.75
1099 - NON DEFARTMENTAL	EXP		EXI		EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	_	\$	-	\$ (5,000,000)	\$	(5,500,000)	\$ (500,000)	10.0%
320 - NON-CERTIFICATED SALARIES		-		-		44,943	- '		-	· -	0.0%
360 - EMPLOYEE BENEFITS		45,467		21,392		40,337	(10,896,838)		(13,896,838)	(3,000,000)	27.5%
TOTAL PERSONNEL EXPENDITURES		45,467		21,392		85,280	(15,896,838)		(19,396,838)	(3,500,000)	22.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	1,428,667	\$	(121,921)	\$	(78,284)	\$ 60,500	\$	273,393	\$ 212,893	351.9%
420 - STAFF TRAVEL		(60)		-		30	35,000		35,000	-	0.0%
425 - STUDENT TRAVEL		-		-		-	_		-	-	0.0%
430 - UTILITY SERVICES		173,957		172,151		172,672	196,180		149,045	(47,135)	-24.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		3,248,312		3,322,577		3,321,510	3,362,499		3,338,061	(24,438)	-0.7%
445 - INSURANCE AND BOND PREMIUMS		1,664,659		1,877,932		2,488,705	2,331,345		2,600,580	269,235	11.5%
450 - SUPPLIES, MATERIALS, AND MEDIA		2,270		68,329		12,315	385,850		204,500	(181,350)	-47.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		129,524		5,000		-	3,049,423		1,100,042	(1,949,381)	-63.9%
495 - INDIRECT COSTS		(2,015,713)		(2,290,381)		(2,622,041)	(2,275,000)		(2,175,000)	100,000	-4.4%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		2,500		-	50,000		50,000	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		4,631,616		3,036,187		3,294,907	7,195,797		5,575,621	(1,620,176)	-22.5%
TOTAL EXPENDITURES	\$	4,677,083	\$	3,057,579	\$	3,380,187	\$ (8,701,041)	\$	(13,821,217)	\$ (5,120,176)	58.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

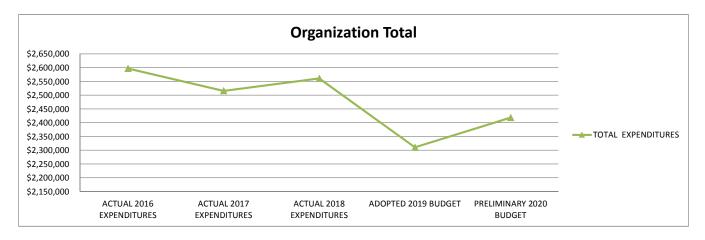
LOCATION: 1099 - NON DEPARTMENTAL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	- 1 · · ·
1000 2211111112012112	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED TOTAL CERTIFICATED	<u> </u>	-	-				0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	_	_	_	_	_	_	0.0%
PROFESSIONAL/TECHNICAL	_	_	_	_	_	_	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED		-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)							0.0%
TOTAL STAITING (FTE)							0.0%



STATEMENT OF PROGRAM:

The Non Departmental cost center is used to account for districtwide charges and amounts not specifically provided for in any other cost center.

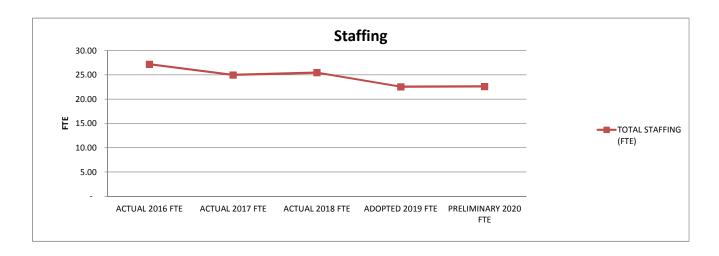
LOCATION: 1100 - ABBOTT LOOP ELEMENTARY SCHOOL	A	ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1100 - ABBOTT LOOP ELEMENTARY SCHOOL	EVD	2016	EVI	2017	EVI	2018 PENDITURES		2019 BUDGET		2020 BUDGET		PRELIMI \$	NAKY %
	EAP	ENDITURES	EAR	ENDITURES	LAI	PENDITURES		BUDGET		BUDGET		Ф	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,529,500	\$	1,502,404	\$	1,507,579	\$	1.261.941	\$	1.310.725	\$	48,784	3.9%
320 - NON-CERTIFICATED SALARIES	Ψ	181,428	Ψ	145,694	Ψ	144,389	Ψ	171,969	Ψ	195,337	Ψ	23,368	13.6%
360 - EMPLOYEE BENEFITS		728,830		699,071		737,909		682,598		719,099		36,501	5.3%
TOTAL PERSONNEL EXPENDITURES		2,439,758		2,347,169		2,389,877		2,116,508		2,225,161		108,653	5.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		88		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		_		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		22,428		22,792		23,486		25,130		28,535		3,405	13.5%
435 - ENERGY		109,790		115,567		121,932		140,000		134,200		(5,800)	-4.1%
440 - OTHER PURCHASED SERVICES		4,571		4,241		4,440		5,315		6,095		780	14.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		20,190		25,953		20,893		23,538		24,112		574	2.4%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		176		176	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		157,067		168,553		170,751		193,983		193,118		(865)	-0.4%
TOTAL EXPENDITURES	\$	2,596,825	\$	2,515,722	\$	2,560,628	\$	2,310,491	\$	2,418,279	\$	107,788	4.7%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

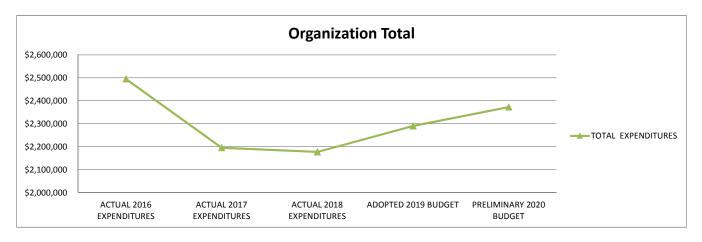
LOCATION: 1100 - ABBOTT LOOP ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	339.41	311.45	320.20	305.21	291.00	(14.21)	-4.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	18.80	16.80	16.40	14.00	14.00	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	22.30	20.30	19.90	17.50	17.50	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	0.88	0.88	1.31	1.31	0.88	(0.44)	-33.3%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	4.88	4.69	5.56	5.06	5.13	0.06	1.2%
TOTAL STAFFING (FTE)	27.18	24.99	25.46	22.56	22.63	0.06	0.3%



STATEMENT OF PROGRAM:

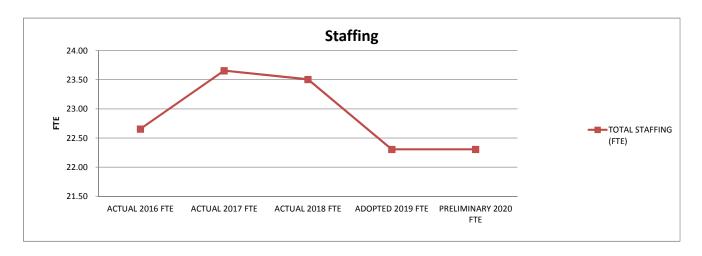
Abbott Loop Elementary School houses a K-6 traditional program with a full-day kindergarten program, and special education resource classes. Abbott Loop emphasizes academic achievement and mastery of the basics, and Social Emotional Learning for all students. Abbott Loop received Alaska's top Green Star Award and the Anchorage Chamber of Commerce Star Award for outstanding school-business partnerships.

LOCATION: 1110 - AIRPORT HEIGHTS ELEM SCHOOL	1	ACTUAL 2016		ACTUAL 2017	A	ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	EXP		EXP	ENDITURES	EXP		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1.441.827	\$	1,252,178	\$	1,190,287	\$ 1.264.484	\$	1.311.889	\$ 47,405	3.7%
320 - NON-CERTIFICATED SALARIES		192,001		198,583		220,923	194,454		203,735	9,281	4.8%
360 - EMPLOYEE BENEFITS		716,084		631,878		653,983	704,002		728,654	24,652	3.5%
TOTAL PERSONNEL EXPENDITURES		2,349,912		2,082,639		2,065,193	2,162,940		2,244,278	81,338	3.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ _	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		24,433		24,648		22,458	26,650		25,446	(1,204)	-4.5%
435 - ENERGY		91,901		63,826		59,753	69,400		72,700	3,300	4.8%
440 - OTHER PURCHASED SERVICES		4,670		4,800		5,356	6,005		5,965	(40)	-0.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		24,189		19,482		23,857	24,790		23,746	(1,044)	-4.2%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		176	176	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		145,193		112,756		111,424	126,845		128,033	1,188	0.9%
TOTAL EXPENDITURES	\$	2,495,105	\$	2,195,395	\$	2,176,617	\$ 2,289,785	\$	2,372,311	\$ 82,526	3.6%



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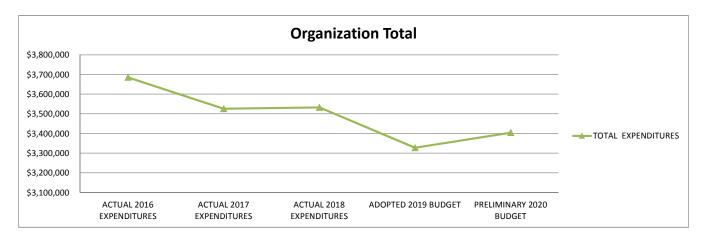
LOCATION: 1110 - AIRPORT HEIGHTS ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	335.45	322.56	314.80	314.80	305.00	(9.80)	-3.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	14.60	15.60	15.20	14.00	14.00	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	18.10	19.10	18.70	17.50	17.50	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.56	4.56	4.81	4.81	4.81	-	0.0%
TOTAL STAFFING (FTE)	22.66	23.66	23.51	22.31	22.31	-	0.0%



STATEMENT OF PROGRAM:

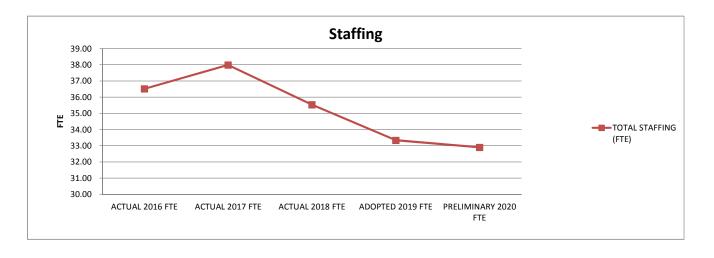
Airport Heights Elementary School provides a comprehensive school experience for children in kindergarten through grade six. The school uses a research-based curriculum combined with ongoing assessment and progress monitoring to deliver data driven, differentiated instruction for all students. By instilling the value of learning, and teaching the skills necessary for social and academic success, we will develop life-long learners who are responsible, productive members of their families and the community.

LOCATION: 1112 - ALPENGLOW ELEMENTARY SCHOOL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXP	ENDITURES	EXI	PENDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2,312,181	\$	2,212,306	\$	2,112,188	\$ 1.892.409	\$	1.971.398	\$ 78,989	4.2%
320 - NON-CERTIFICATED SALARIES		248,648		223,088		265,007	237,432		240,535	3,103	1.3%
360 - EMPLOYEE BENEFITS		945,000		918,328		989,174	1,002,860		1,006,821	3,961	0.4%
TOTAL PERSONNEL EXPENDITURES		3,505,829		3,353,722		3,366,369	3,132,701		3,218,754	86,053	2.7%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$ _	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		202		113		378	124		-	(124)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		21,192		23,726		23,452	24,490		26,199	1,709	7.0%
435 - ENERGY		103,381		106,296		100,828	123,500		114,900	(8,600)	-7.0%
440 - OTHER PURCHASED SERVICES		6,989		7,104		7,405	8,070		7,730	(340)	-4.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		48,028		35,097		34,079	38,638		36,689	(1,949)	-5.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		274	274	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		179,792		172,336		166,142	194,822		185,792	(9,030)	-4.6%
TOTAL EXPENDITURES	\$	3,685,621	\$	3,526,058	\$	3,532,511	\$ 3,327,523	\$	3,404,546	\$ 77,023	2.3%



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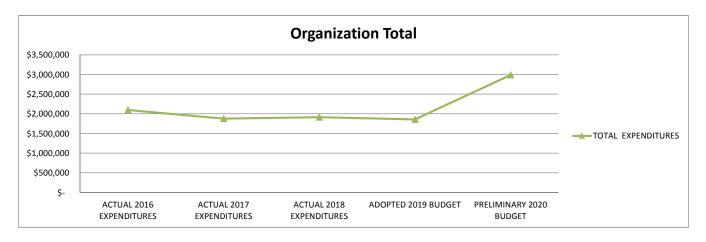
LOCATION: 1112 - ALPENGLOW ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	ARY
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	584.35	516.41	521.50	481.38	499.00	17.62	3.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	27.20	28.80	25.60	23.40	23.40	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	30.70	32.30	29.10	26.90	26.90	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.81	1.69	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	2.19	2.19	1.75	(0.44)	-20.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.81	5.69	6.44	6.44	6.00	(0.44)	-6.8%
TOTAL STAFFING (FTE)	36.51	37.99	35.54	33.34	32.90	(0.44)	-1.3%



STATEMENT OF PROGRAM:

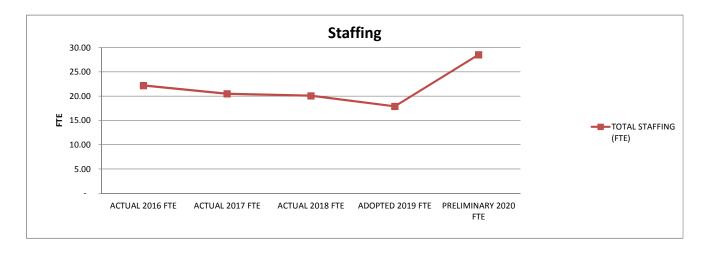
Alpenglow Elementary School is set in the picturesque Eagle River Valley, a local K-6 neighborhood school. While high academic achievement continues to be a success story, its best attribute is the cohesive community of parents and staff who work together to make each day a positive experience. Alpenglow is a high achieving school that fosters both high expectations and consideration for the social emotional development of the whole child. Alpenglow enjoys strong parental involvement and is dedicated to continuing and expanding its partnership with the community. We are proud to hold a high standard at Alpenglow and pleased to celebrate the many successes of all our hard working students.

LOCATION: 1114 - AURORA ELEMENTARY SCHOOL	I	ACTUAL 2016	6 2017 2018 2019		ADOPTED 2019	PRELIMINARY 2020			FY19 ADOPTED VS FY20 PRELIMINARY				
	EXP		EXP	ENDITURES	EXP			BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,215,992	\$	1,130,039	\$	1,110,556	\$	995,293	\$	1,683,703	\$	688,410	69.2%
320 - NON-CERTIFICATED SALARIES		175,325		143,310		162,601		168,663		231,581		62,918	37.3%
360 - EMPLOYEE BENEFITS		590,982		499,550		529,977		557,503		927,845		370,342	66.4%
TOTAL PERSONNEL EXPENDITURES		1,982,299		1,772,899		1,803,134		1,721,459		2,843,129		1,121,670	65.2%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		196		14		216		-		(216)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		17,942		17,479		19,836		19,140		25,991		6,851	35.8%
435 - ENERGY		78,520		70,423		74,298		99,000		81,300		(17,700)	-17.9%
440 - OTHER PURCHASED SERVICES		3,275		3,230		3,074		3,935		6,475		2,540	64.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		18,295		15,391		15,814		15,251		30,141		14,890	97.6%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		222		222	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		118,032		106,719		113,036		137,542		144,129		6,587	4.8%
TOTAL EXPENDITURES	\$	2,100,331	\$	1,879,618	\$	1,916,170	\$	1,859,001	\$	2,987,258	\$	1,128,257	60.7%



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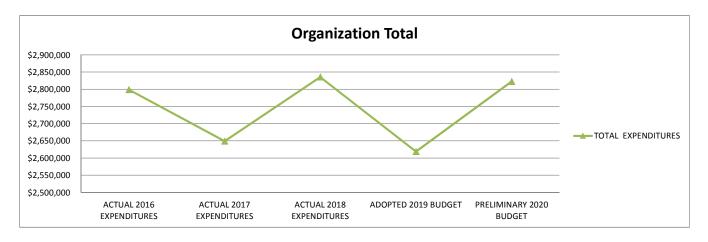
LOCATION: 1114 - AURORA ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	233.70	219.50	209.30	175.85	405.00	229.15	130.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	14.20	12.00	11.60	10.60	19.80	9.20	86.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.50	2.50	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	17.20	15.50	15.10	13.60	22.80	9.20	67.6%
CLASSIFIED							
DIRECTOR	-	_	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	1.50	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.75	0.44	33.3%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	1.18	0.50	1.00	0.50	101.0%
TOTAL CLASSIFIED	4.99	4.99	4.99	4.31	5.75	1.44	33.4%
TOTAL STAFFING (FTE)	22.19	20.49	20.09	17.91	28.55	10.64	59.4%



STATEMENT OF PROGRAM:

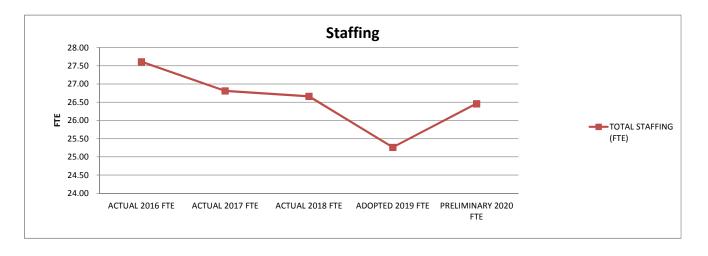
Aurora Elementary School is located on Joint Base Elmendorf Richardson. Our school motto is" Soaring to success because we H.O.P.E. (Have Only Positive Expectations) in a safe, caring and enriching learning environment." The majority of our students are military dependents, transitioning to and from other states and countries. We are a culturally responsive school, fostering a climate of caring and respect.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1115 - BAXTER ELEMENTARY SCHOOL	EXD	2016	TO 200	2017	TOTAL	2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EXI	'ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,670,235	\$	1,567,335	\$	1,656,162	\$	1,435,663	\$	1,566,839	\$	131,176	9.1%
320 - NON-CERTIFICATED SALARIES	Ψ	166,384	Ψ	181,667	Ψ	178,874	Ψ	199,232	Ψ	214,575	Ψ	15,343	7.7%
360 - EMPLOYEE BENEFITS		797,830		730,224		783,557		773,657		827,528		53,871	7.0%
TOTAL PERSONNEL EXPENDITURES		2,634,449		2,479,226		2,618,593		2,408,552		2,608,942		200,390	8.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		105		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		_		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		28,373		28,046		29,304		30,960		33,710		2,750	8.9%
435 - ENERGY		108,640		120,726		139,616		143,600		145,100		1,500	1.0%
440 - OTHER PURCHASED SERVICES		5,496		5,705		6,681		6,950		6,330		(620)	-8.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		21,888		15,466		41,193		28,907		28,332		(575)	-2.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		- 1	0.0%
490 - OTHER EXPENSES		-		-		-		-		206		206	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	-	164,502		169,943		216,794		210,417		213,678		3,261	1.5%
TOTAL EXPENDITURES	\$	2,798,951	\$	2,649,169	\$	2,835,387	\$	2,618,969	\$	2,822,620	\$	203,651	7.8%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

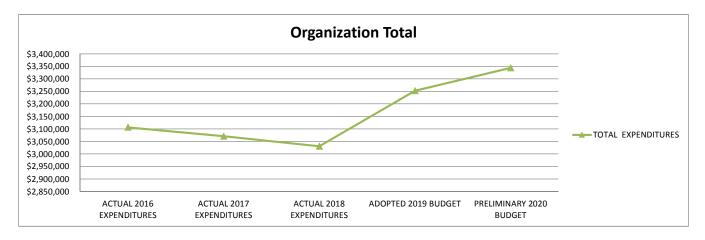
LOCATION: 1115 - BAXTER ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	368.70	384.68	360.56	341.70	358.00	16.30	4.8%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	18.80	18.00	17.60	15.20	16.40	1.20	7.9%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	22.30	21.50	21.10	19.70	20.90	1.20	6.1%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	27.61	26.81	26.66	25.26	26.46	1.20	4.8%



STATEMENT OF PROGRAM:

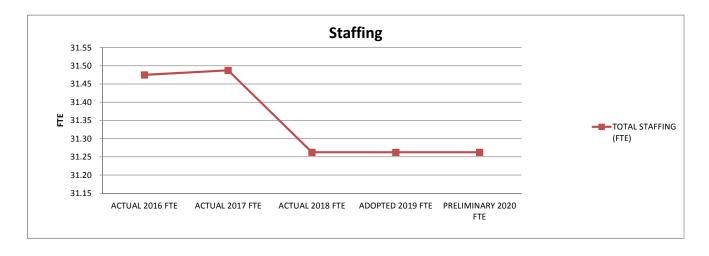
Baxter Elementary provides a comprehensive educational program for students in Kindergarten through sixth grade. Baxter is the alternative site for the MSI (Multi-Sensory Instruction) program in the Anchorage School District. MSI is a structured, systematic, explicit approach to teaching Language Arts and Reading. The approach is highly effective with students with Specific Language Disability and those that struggle in reading, writing, and spelling. Baxter has two Life Skills classes for students with disabilities. The Baxter staff is dedicated to providing a safe and positive educational environment in which students are challenged, excellence is expected, and diversity is valued.

LOCATION: 1116 - BAYSHORE ELEMENTARY SCHOOL	A	ACTUAL 2016	A	CTUAL 2017	A	ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTE PRELIMI	
1110 - BAYSHOKE ELEMENTAKY SCHOOL	EXP	2016 ENDITURES	EXPE		EXP		BUDGET		BUDGET	\$	NAKY %
										·	
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,966,474	\$	1,896,614	\$	1,836,353	\$ 1,817,921	\$	1,889,355	\$ 71,434	3.9%
320 - NON-CERTIFICATED SALARIES		150,023		177,803		188,093	234,402		245,931	11,529	4.9%
360 - EMPLOYEE BENEFITS		809,119		799,797		795,895	971,329		995,222	23,893	2.5%
TOTAL PERSONNEL EXPENDITURES		2,925,616		2,874,214		2,820,341	3,023,652		3,130,508	106,856	3.5%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	49	\$	-	\$	26	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		101		-		379	10		-	(10)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		22,829		26,952		27,804	31,640		34,796	3,156	10.0%
435 - ENERGY		121,412		130,036		141,534	154,600		137,700	(16,900)	-10.9%
440 - OTHER PURCHASED SERVICES		5,256		5,773		6,780	7,185		7,170	(15)	-0.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		31,280		33,886		33,989	35,317		33,778	(1,539)	-4.4%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		250	250	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		180,927		196,647		210,512	 228,752		213,694	(15,058)	-6.6%
TOTAL EXPENDITURES	\$	3,106,543	\$	3,070,861	\$	3,030,853	\$ 3,252,404	\$	3,344,202	\$ 91,798	2.8%



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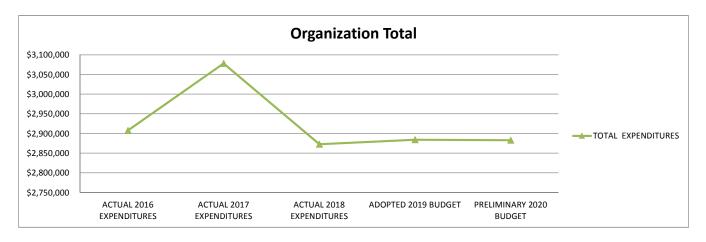
LOCATION: 1116 - BAYSHORE ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY2 PRELIMINARY FTE %	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	464.71	466.15	463.85	462.65	457.00	(5.65)	-1.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	22.60	22.80	22.20	22.20	22.20	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	26.10	26.30	25.70	25.70	25.70	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.81	1.63	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.38	5.19	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	31.48	31.49	31.26	31.26	31.26	-	0.0%



STATEMENT OF PROGRAM:

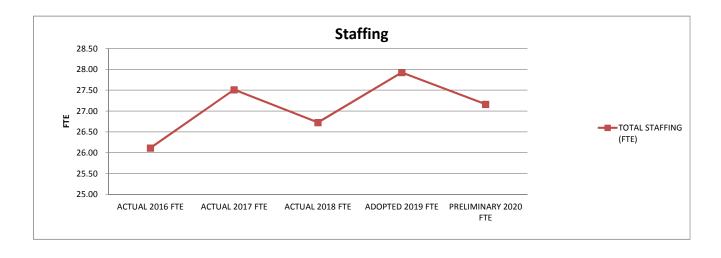
Bayshore Elementary School provides a well-rounded education for children in grades K-6 in a traditional neighborhood setting. The rigorous program is focused on district and state standards. Our dedicated 90-minute literacy and math blocks help students learn in flexible groups based on regular review of performance. Reading and math instruction is provided according to students' specific needs. We also use assessment-driven instruction in writing. PTA and staff members are dedicated to providing personal development activities for students such as: chorus, choir chimes, community service, Student Council, spirit days and numerous sports opportunities.

LOCATION: 1118 - BEAR VALLEY ELEMENTARY SCHOOL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
	EXP	ENDITURES	EXI	PENDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,742,698	\$	1,853,331	\$	1,637,177	\$ 1,613,940	\$	1,590,595	\$ (23,345)	-1.4%
320 - NON-CERTIFICATED SALARIES		231,479		219,956		227,674	219,716	Ċ	241,260	21,544	9.8%
360 - EMPLOYEE BENEFITS		796,588		852,981		857,266	876,108		875,963	(145)	0.0%
TOTAL PERSONNEL EXPENDITURES		2,770,765		2,926,268		2,722,117	2,709,764		2,707,818	(1,946)	-0.1%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		17		328		197	361		-	(361)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	_	0.0%
430 - UTILITY SERVICES		19,173		19,195		19,152	21,090		23,969	2,879	13.7%
435 - ENERGY		85,361		97,386		96,366	116,400		115,300	(1,100)	-0.9%
440 - OTHER PURCHASED SERVICES		4,706		5,159		6,107	6,485		6,380	(105)	-1.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,592		29,857		28,652	29,736		29,147	(589)	-2.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		250	250		250	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		136,849		151,925		150,724	174,322		175,046	724	0.4%
TOTAL EXPENDITURES	\$	2,907,614	\$	3,078,193	\$	2,872,841	\$ 2,884,086	\$	2,882,864	\$ (1,222)	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1118 - BEAR VALLEY ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	395.80	414.25	412.80	384.05	396.00	11.95	3.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	_	-	_	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	17.80	19.20	18.60	19.80	18.60	(1.20)	-6.1%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	20.80	22.20	21.60	22.80	21.60	(1.20)	-5.3%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	0.88	0.88	1.31	0.44	50.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	5.13	5.13	5.56	0.44	8.5%



27.51

26.73

27.93

27.16

(0.76)

-2.7%

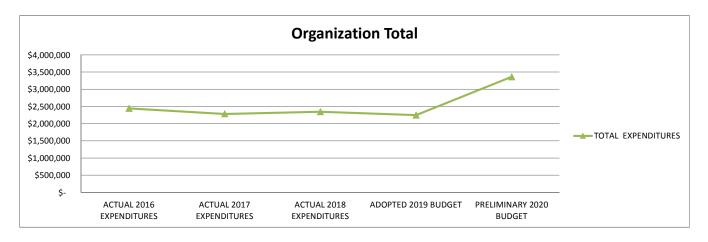
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STATEMENT OF PROGRAM:

TOTAL STAFFING (FTE)

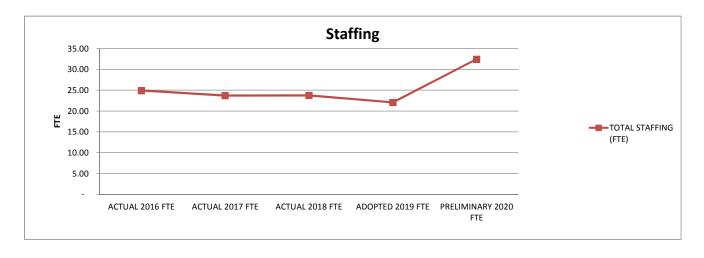
Bear Valley Elementary, nestled in the mountains above Anchorage, is committed to providing students a well-rounded education in support of life-long learning. Parent involvement is welcome and acknowledged as integral to student success. Bear Valley is dedicated to providing students with successful learning experiences, enrichment opportunities and assistance in reaching their full potential as safe, respectful and responsible members of the community.

LOCATION: 1120 - BIRCHWOOD ABC ELEM SCHOOL	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTE	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1120 - BIRCHWOOD ABC ELEM SCHOOL	EXP		EXP		EXP	2018 ENDITURES	BUDGET		BUDGET		\$	%
											·	
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	1,429,994	\$	1,330,169	\$	1,347,067	\$ 1,211,014	\$	1,887,759	\$	676,745	55.9%
320 - NON-CERTIFICATED SALARIES		174,235		175,161		166,401	186,697		258,568		71,871	38.5%
360 - EMPLOYEE BENEFITS		684,414		619,506		673,603	668,016		1,028,061		360,045	53.9%
TOTAL PERSONNEL EXPENDITURES		2,288,643		2,124,836		2,187,071	2,065,727		3,174,388		1,108,661	53.7%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		203		200		201	220		-		(220)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES		26,223		28,697		26,359	30,250		27,443		(2,807)	-9.3%
435 - ENERGY		99,830		101,754		106,232	123,300		116,700		(6,600)	-5.4%
440 - OTHER PURCHASED SERVICES		4,627		4,682		5,055	5,645		8,445		2,800	49.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		24,380		24,301		22,097	22,251		35,467		13,216	59.4%
480 - TUITION AND STIPENDS		_		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-	-		261		261	0.0%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		-		-		-	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		155,263		159,634		159,944	181,666		188,316		6,650	3.7%
TOTAL EXPENDITURES	\$	2,443,906	\$	2,284,470	\$	2,347,015	\$ 2,247,393	\$	3,362,704	\$	1,115,311	49.6%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1120 - BIRCHWOOD ABC ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	- 1 · · · · · · · · · · · · · · · · · ·
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	336.05	324.20	292.45	251.25	465.00	213.75	85.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	16.80	15.60	15.20	14.00	22.20	8.20	58.6%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.50	0.50	25.0%
TOTAL CERTIFICATED	19.80	18.60	18.20	17.00	25.70	8.70	51.2%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.56	1.56	2.00	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.75	0.44	33.3%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	2.00	0.75	60.0%
TOTAL CLASSIFIED	5.13	5.13	5.56	5.06	6.75	1.69	33.3%
TOTAL STAFFING (FTE)	24.93	23.73	23.76	22.06	32.45	10.39	47.1%



STATEMENT OF PROGRAM:

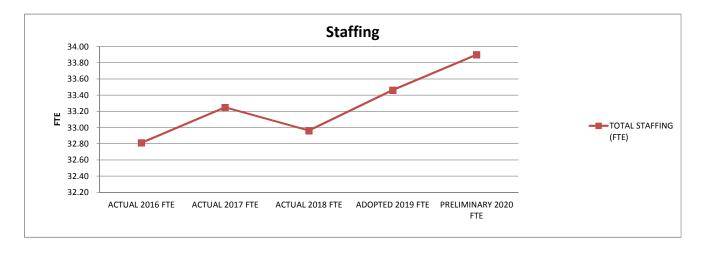
Birchwood ABC is a neighborhood school in the Anchorage School District with an alternative curricular program. The staff emphasizes basic academic skills and subject matter along with character building, citizenship, and patriotism. The school seeks to build a sense of responsibility, confidence, and community. Parent participation is a key component to our success as many parents volunteer six or more hours of their time each quarter, this partnership creates the optimal climate for promoting student success.

LOCATION: 1125 - BOWMAN ELEMENTARY SCHOOL	1	ACTUAL 2016		ACTUAL 2017	1	ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY	FY19 ADOPTE PRELIMI	
1125 - BOWMAN ELEMENTARY SCHOOL	EXP		EXP		EXP	2018 ENDITURES	BUDGET		2020 BUDGET	\$	NAKY %
	LIL	ENDITORES	Liki	E. (DITCRES	Litt	ENDITORES	Debger		DebGET	Ψ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2,007,437	\$	1,924,532	\$	2,080,028	\$ 1,998,937	\$	2,075,443	\$ 76,506	3.8%
320 - NON-CERTIFICATED SALARIES		203,319		213,678		224,727	226,414		244,916	18,502	8.2%
360 - EMPLOYEE BENEFITS		866,835		853,805		966,581	1,030,087		1,093,328	63,241	6.1%
TOTAL PERSONNEL EXPENDITURES		3,077,591		2,992,015		3,271,336	3,255,438		3,413,687	158,249	4.9%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		874		1,149		835	1,263		-	(1,263)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		23,852		24,291		26,209	27,390		32,163	4,773	17.4%
435 - ENERGY		131,599		146,531		151,624	170,700		151,800	(18,900)	-11.1%
440 - OTHER PURCHASED SERVICES		6,734		6,440		9,919	8,705		9,025	320	3.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		45,304		40,417		38,455	44,413		43,924	(489)	-1.1%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		320	320	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		208,363		218,828		227,042	252,471		237,232	(15,239)	-6.0%
TOTAL EXPENDITURES	\$	3,285,954	\$	3,210,843	\$	3,498,378	\$ 3,507,909	\$	3,650,919	\$ 143,010	4.1%



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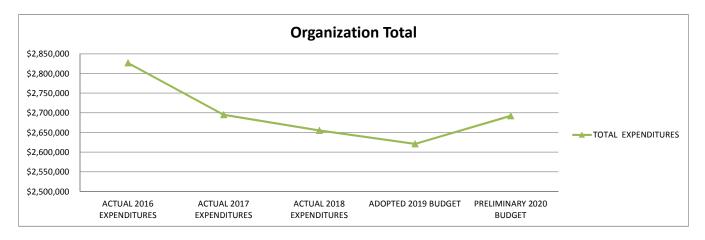
LOCATION: 1125 - BOWMAN ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	521.40	528.85	562.62	550.76	525.00	(25.76)	-4.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.50	1.50	2.00	2.00	-	0.0%
CLASSROOM TEACHER	24.00	24.00	23.40	23.40	23.40	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	27.50	28.00	27.40	27.90	27.90	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.69	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.75	0.44	33.3%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.25	5.56	5.56	6.00	0.44	7.9%
TOTAL STAFFING (FTE)	32.81	33.25	32.96	33.46	33.90	0.44	1.3%



STATEMENT OF PROGRAM:

Willard L. Bowman provides a variety of educational opportunities for students. Our school has a K-6 neighborhood program, a K-6 Open Optional program, two special education developmental preschool classes, a special education PreK-6 structured learning program with four classrooms. The instructional staff includes classroom teachers, specialists, special education teachers, special education department chair, physical therapists, occupational therapists, speech therapists, nurse, two bilingual tutors, part-time counselor, and teacher assistants (kindergarten and special education). Parent and community involvement are integral components of the Bowman community.

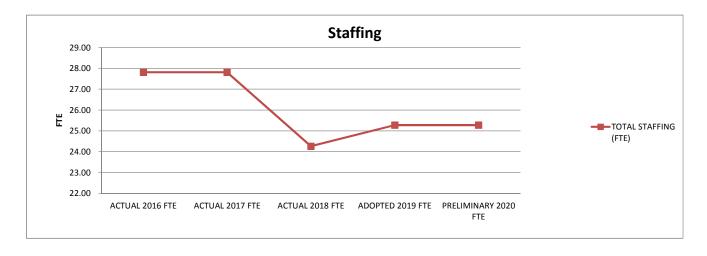
LOCATION: 1130 - CAMPBELL STEM ELEMENTARY	A	ACTUAL 2016		ACTUAL 2017	1	ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY	FY19 ADOPTE PRELIMI	The second secon
1130 - CAMPBELL STEM ELEMENTARY	EXP		EXP	2017 ENDITURES	EXP		BUDGET		2020 BUDGET	\$	NAKY %
	•										
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,671,774	\$	1,588,636	\$	1,508,267	\$ 1,425,024	\$	1,478,245	\$ 53,221	3.7%
320 - NON-CERTIFICATED SALARIES		246,369		206,417		201,685	221,393		224,748	3,355	1.5%
360 - EMPLOYEE BENEFITS		768,414		752,819		751,706	802,059		824,289	22,230	2.8%
TOTAL PERSONNEL EXPENDITURES		2,686,557		2,547,872		2,461,658	2,448,476		2,527,282	78,806	3.2%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	3,200	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		278		192		1,768	275		-	(275)	-100.0%
425 - STUDENT TRAVEL		_		-		-	-		-	- 1	0.0%
430 - UTILITY SERVICES		20,602		20,161		19,884	22,380		27,417	5,037	22.5%
435 - ENERGY		86,944		96,640		100,457	117,300		103,700	(13,600)	-11.6%
440 - OTHER PURCHASED SERVICES		4,768		4,920		5,356	6,075		6,265	190	3.1%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,650		25,275		61,855	26,474		27,405	931	3.5%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		99		220		999	-		201	201	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		140,341		147,408		193,519	172,504		164,988	(7,516)	-4.4%
TOTAL EXPENDITURES	\$	2,826,898	\$	2,695,280	\$	2,655,177	\$ 2,620,980	\$	2,692,270	\$ 71,290	2.7%



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^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

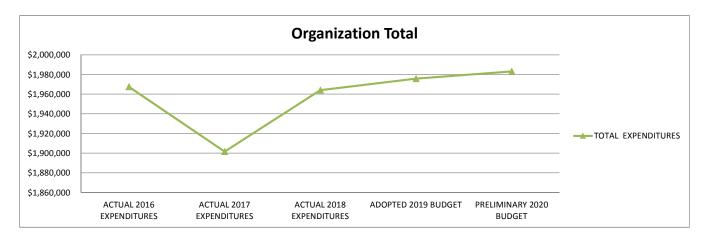
LOCATION: 1130 - CAMPBELL STEM ELEMENTARY	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	19.00	19.00	15.20	16.40	16.40	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	22.50	22.50	18.70	19.90	19.90	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.06	1.06	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	5.56	5.38	5.38	-	0.0%
TOTAL STAFFING (FTE)	27.81	27.81	24.26	25.28	25.28	-	0.0%



STATEMENT OF PROGRAM:

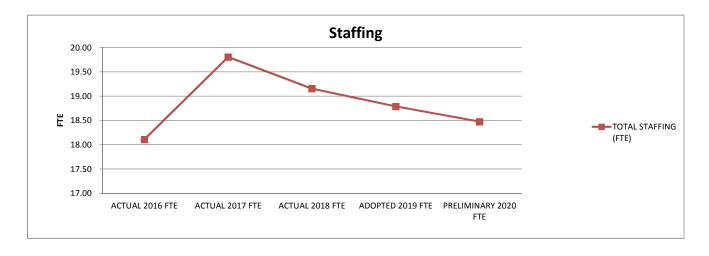
Campbell STEM Elementary is ASD's first official STEM (science, technology, engineering and math) alternative school serving the Campbell neighborhood and students throughout Anchorage who are interested in STEM. In addition to PE, Music, Health, Art, and Band or Orchestra for 6th graders, Campbell STEM includes integration of science, technology, engineering and math into all subject areas. Campbell STEM places an emphasis on engineering design process, project-based and place-based learning, and STEM career exposure at every grade level as well as STEM labs and maker-spaces. Campbell STEM utilizes partnership businesses, UAA and high schools to provide STEM experiences for students.

LOCATION:	A	CTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1140 - CHESTER VALLEY ELEM SCHOOL	EVD	2016	EVI	2017 DENDITUDES	ושים	2018 PENDITURES		2019 BUDGET		2020 BUDGET		\$	NAKY %
	LAP	ENDITURES	LAI	ENDITURES	LA.	PENDITURES		DUDGEI		DUDGEI		Φ	70
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.149.616	\$	1.103.978	\$	1.090.402	\$	1.092.561	\$	1.062,165	\$	(30,396)	-2.8%
320 - NON-CERTIFICATED SALARIES	Ψ	155,475	Ψ	159,368	Ψ	158,032	Ψ	153,523	Ψ	176,802	Ψ.	23,279	15.2%
360 - EMPLOYEE BENEFITS		554.821		528,458		598,211		600,822		607,668		6,846	1.1%
TOTAL PERSONNEL EXPENDITURES		1,859,912		1,791,804		1,846,645		1,846,906		1,846,635		(271)	0.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	99	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		145		218		72		239		-		(239)	-100.0%
425 - STUDENT TRAVEL		_		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		18,003		18,130		18,744		19,180		20,381		1,201	6.3%
435 - ENERGY		66,729		67,980		75,256		84,000		91,600		7,600	9.0%
440 - OTHER PURCHASED SERVICES		3,632		4,033		4,782		5,430		4,960		(470)	-8.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		_	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		19,159		19,333		18,667		20,054		19,464		(590)	-2.9%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		144		144	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	-	107,668		109,793		117,521		128,903		136,549		7,646	5.9%
TOTAL EXPENDITURES	\$	1,967,580	\$	1,901,597	\$	1,964,166	\$	1,975,809	\$	1,983,184	\$	7,375	0.4%



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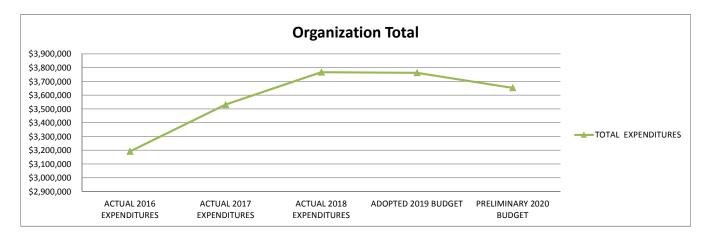
LOCATION: 1140 - CHESTER VALLEY ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 · -
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	251.90	250.75	251.02	248.90	241.00	(7.90)	-3.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	10.80	12.00	11.60	11.60	10.60	(1.00)	-8.6%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	13.80	15.50	15.10	15.10	14.10	(1.00)	-6.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.50	1.50	1.50	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.68	0.31	0.50	0.19	60.0%
TOTAL CLASSIFIED	4.31	4.31	4.06	3.69	4.38	0.69	18.6%
TOTAL STAFFING (FTE)	18.11	19.81	19.16	18.79	18.48	(0.31)	-1.7%



STATEMENT OF PROGRAM:

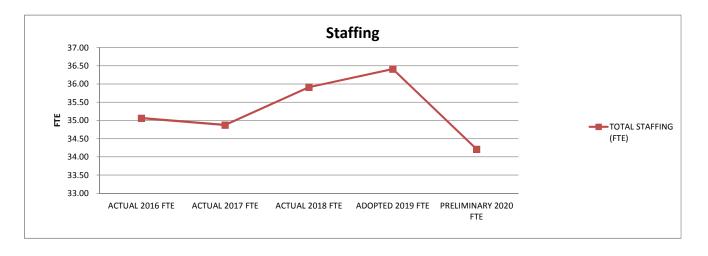
Chester Valley Elementary is a welcoming, community-based neighborhood school serving a diverse group of students and their families. We offer multi-age classrooms within a highly structured environment, promoting student safety, citizenship skills, academic achievement and personal growth. Our child-centered approach to teaching and learning engages and inspires students, resulting in a focused instructional program where every child is challenged and supported while striving to meet their individual goals.

LOCATION: 1150 - CHINOOK ELEMENTARY SCHOOL	1	ACTUAL		ACTUAL 2017		ACTUAL	ADOPTED	Pl	RELIMINARY	FY19 ADOPTE PRELIMI	1.15
1150 - CHINOOK ELEMENTAKY SCHOOL	EXP	2016 ENDITURES	EXI	2017 PENDITURES	EXI	2018 PENDITURES	2019 BUDGET		2020 BUDGET	\$	NARY %
		BI (BII OILE)		Bribiron		I DI (DII CILIS	Debobi		Debobi	Ψ	,,,
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,878,880	\$	2,098,438	\$	2,246,641	\$ 2,153,121	\$	2,077,502	\$ (75,619)	-3.5%
320 - NON-CERTIFICATED SALARIES		230,716		215,506		234,105	259,605		268,963	9,358	3.6%
360 - EMPLOYEE BENEFITS		892,269		1,015,687		1,083,868	1,125,310		1,091,349	(33,961)	-3.0%
TOTAL PERSONNEL EXPENDITURES		3,001,865		3,329,631		3,564,614	3,538,036		3,437,814	(100,222)	-2.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	99	\$	99	\$	99	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		657		831		654	914		-	(914)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		26,215		26,917		27,328	30,250		32,684	2,434	8.0%
435 - ENERGY		122,355		128,370		128,340	145,300		138,100	(7,200)	-5.0%
440 - OTHER PURCHASED SERVICES		6,218		6,376		8,724	8,500		8,015	(485)	-5.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		33,781		38,647		37,098	39,938		36,694	(3,244)	-8.1%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		274	274	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		189,325		201,240		202,243	224,902		215,767	(9,135)	-4.1%
TOTAL EXPENDITURES	\$	3,191,190	\$	3,530,871	\$	3,766,857	\$ 3,762,938	\$	3,653,581	\$ (109,357)	-2.9%



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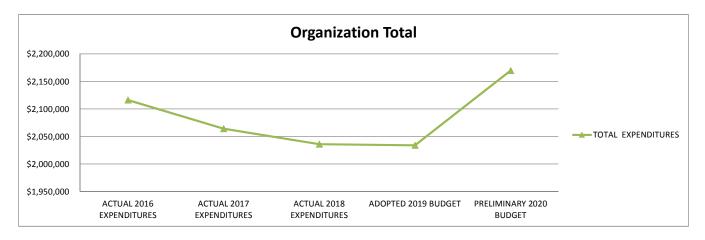
LOCATION: 1150 - CHINOOK ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	475.95	531.50	539.20	488.75	493.00	4.25	0.9%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.50	2.00	2.00	-	0.0%
CLASSROOM TEACHER	25.00	25.00	25.60	25.60	23.40	(2.20)	-8.6%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	29.00	29.00	29.60	30.10	27.90	(2.20)	-7.3%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.75	1.75	1.75	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.56	1.56	1.56	1.56	1.56	-	0.0%
TOTAL CLASSIFIED	6.06	5.88	6.31	6.31	6.31	-	0.0%
TOTAL STAFFING (FTE)	35.06	34.88	35.91	36.41	34.21	(2.20)	-6.0%



STATEMENT OF PROGRAM:

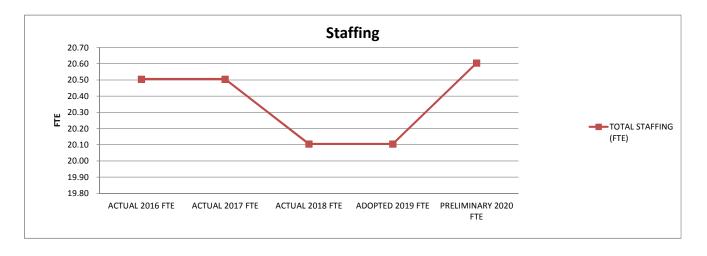
Chinook is a Title 1 elementary school providing a comprehensive instruction program for grades K-6. The staff is committed to improving student achievement. Our focus on reading, language arts and the Common Core State Standards continue throughout all grade levels. The staff welcomes focused and intensive staff development, to increase their knowledge and skill set. Chinook is also fortunate to have two active parent associations, the PTA and Chinook Optional School Association (COSA). These associations work together to benefit all students and provide enriching experiences for our students.

LOCATION: 1160 - CHUGACH OPEN OPTIONAL ELEM	1	ACTUAL 2016		ACTUAL 2017	Ā	ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTE PRELIMI	
1100 - CHUGACH OF EN OF HONAL ELEM	EXP		EXP	ENDITURES	EXP			BUDGET		BUDGET		\$	%
DED COLUMN EXPENDITURES													
PERSONNEL EXPENDITURES	ф	1 254 704	Ф	1 100 650	Ф	1 100 656	ф	1 120 760	ф	1 176 100	ф	12.726	2.00/
310 - CERTIFICATED SALARIES 320 - NON-CERTIFICATED SALARIES	\$	1,254,794 154,760	\$	1,190,659	\$	1,180,656	\$	1,132,762	\$	1,176,498	\$	43,736 29,235	3.9% 18.0%
360 - EMPLOYEE BENEFITS		- ,		198,781 547,809		155,742 575,009		162,825 611.646		192,060 659,940		29,235 48.294	
TOTAL PERSONNEL EXPENDITURES		603,813		- ,,		,		. ,		,-		-, -	7.9% 6.4%
TOTAL PERSONNEL EXPENDITURES		2,013,367		1,937,249		1,911,407		1,907,233		2,028,498		121,265	0.4%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	_	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		15,182		16,757		18,065		18,550		20,726		2,176	11.7%
435 - ENERGY		66,708		79,666		83,665		85,000		96,600		11,600	13.6%
440 - OTHER PURCHASED SERVICES		3,273		3,540		3,757		4,500		4,520		20	0.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		17,608		26,829		19,043		18,645		19,231		586	3.1%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		102,771		126,792		124,530		126,695		141,077		14,382	11.4%
TOTAL EXPENDITURES	\$	2,116,138	\$	2,064,041	\$	2,035,937	\$	2,033,928	\$	2,169,575	\$	135,647	6.7%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

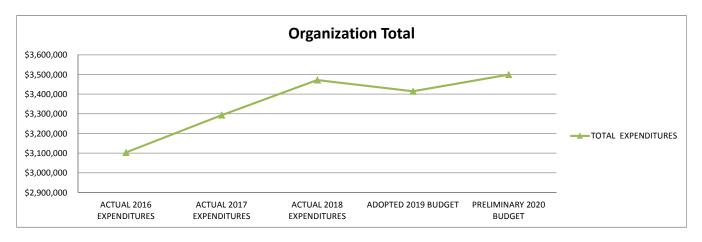
LOCATION: 1160 - CHUGACH OPEN OPTIONAL ELEM	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	264.85	258.00	255.20	270.10	257.00	(13.10)	-4.9%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	13.20	13.20	12.80	12.80	12.80	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	16.20	16.20	15.80	15.80	15.80	-	0.0%
CLASSIFIED							
DIRECTOR	-	_	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.50	1.50	1.50	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.31	4.31	4.31	4.31	4.81	0.50	11.6%
TOTAL STAFFING (FTE)	20.51	20.51	20.11	20.11	20.61	0.50	2.5%



STATEMENT OF PROGRAM:

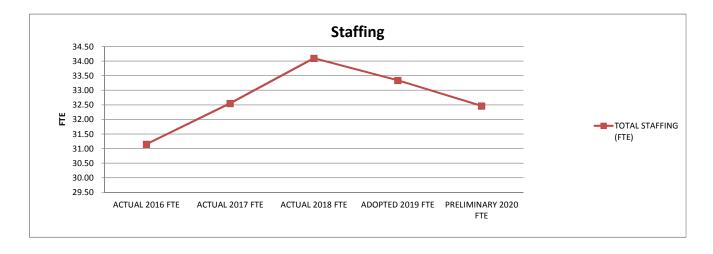
The students at Chugach Optional Elementary develop a sense of responsibility for themselves and others while becoming confident, independent learners. The open method at Chugach focuses on "doing" and reflects an experiential approach to learning. In practice this means extensive use of manipulative teaching materials, formulation and testing of hypotheses, numerous field trips and classroom visits by a variety of resource persons. Chugach has a strong sense of community with close home school connections.

LOCATION: 1170 - CHUGIAK ELEMENTARY SCHOOL	I	ACTUAL 2016		ACTUAL 2017	4	ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	EXP		EXF		EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1.849.004	\$	1,971,916	\$	2.015.043	\$ 1.892.475	\$	1,969,044	\$ 76,569	4.0%
320 - NON-CERTIFICATED SALARIES		265,325		244,255		298,171	271,646		250,938	(20,708)	-7.6%
360 - EMPLOYEE BENEFITS		814,599		884,755		959,889	1,030,501		1,069,574	39,073	3.8%
TOTAL PERSONNEL EXPENDITURES		2,928,928		3,100,926		3,273,103	3,194,622		3,289,556	94,934	3.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		654		489		102	662		-	(662)	-100.0%
425 - STUDENT TRAVEL		_		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		28,778		30,724		30,474	32,090		29,434	(2,656)	-8.3%
435 - ENERGY		111,352		118,792		124,059	142,700		137,000	(5,700)	-4.0%
440 - OTHER PURCHASED SERVICES		5,283		6,111		7,405	7,995		7,540	(455)	-5.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		28,508		36,232		36,472	36,859		35,660	(1,199)	-3.3%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		263	263	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		174,575		192,348		198,512	 220,306		209,897	(10,409)	-4.7%
TOTAL EXPENDITURES	\$	3,103,503	\$	3,293,274	\$	3,471,615	\$ 3,414,928	\$	3,499,453	\$ 84,525	2.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

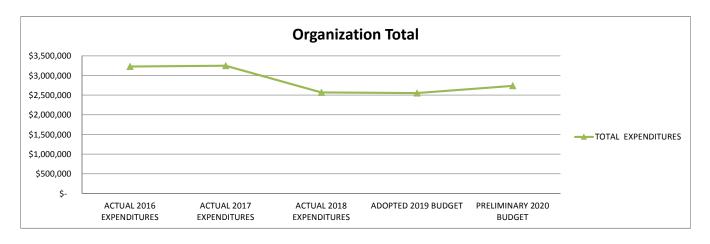
LOCATION: 1170 - CHUGIAK ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	453.85	503.50	499.70	502.00	477.00	(25.00)	-5.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	21.40	22.80	24.60	23.40	23.40	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	25.40	26.80	28.10	26.90	26.90	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.75	2.19	1.31	(0.88)	-40.1%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.75	5.75	6.00	6.44	5.56	(0.88)	-13.6%
TOTAL STAFFING (FTE)	31.15	32.55	34.10	33.34	32.46	(0.88)	-2.6%



STATEMENT OF PROGRAM:

Offered within the walls of Chugiak Elementary one will find our Natiya Program, an academically rigorous educational program working harmoniously with the District's only one-way Spanish Immersion School. Adding to the richness of our school one will also find an award winning art program, a high-energy physical education program that is committed to a lifelong fitness, a state of the art library, and a music program offering the regular music curriculum as well as a handbell choir, an honor choir, and regularly scheduled performances. We are also fortunate to have caring and dedicated support staff in our Teacher's Assistants, office personnel, recess attendants, and bus drivers.

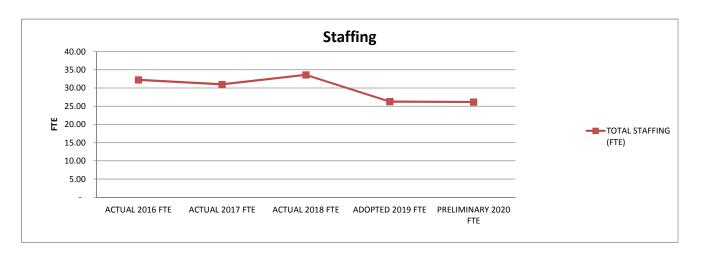
LOCATION: 1174 - COLLEGE GATE ELEM SCHOOL	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		RELIMINARY 2020	FY19 ADOPTED PRELIMIN	- 1 · · ·
	EXP	ENDITURES	EXF	PENDITURES	EXI	PENDITURES		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	1,895,639	\$	1,881,837	\$	1,501,544	\$	1,381,177	\$	1,525,765	\$ 144,588	10.5%
320 - NON-CERTIFICATED SALARIES		254,056		261,152		171,038		229,798		220,568	(9,230)	-4.0%
360 - EMPLOYEE BENEFITS		947,224		959,835		754,427		777,630		819,022	41,392	5.3%
TOTAL PERSONNEL EXPENDITURES		3,096,919		3,102,824		2,427,009		2,388,605		2,565,355	176,750	7.4%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	350	\$	433	\$	458	\$	399	\$	-	\$ (399)	-100.0%
420 - STAFF TRAVEL		1,326		943		8		32		-	(32)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-	-	0.0%
430 - UTILITY SERVICES		23,725		22,688		25,130		25,140		27,819	2,679	10.7%
435 - ENERGY		83,780		100,906		96,879		106,900		113,500	6,600	6.2%
440 - OTHER PURCHASED SERVICES		4,177		4,539		5,014		5,770		5,885	115	2.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		17,733		17,413		16,389		25,885		26,920	1,035	4.0%
480 - TUITION AND STIPENDS		-		-		-		-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-		-		201	201	0.0%
495 - INDIRECT COSTS		-		-		-		-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-	-	0.0%
510 - EQUIPMENT		-		-		-		-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		131,091		146,922		143,878		164,126		174,325	10,199	6.2%
TOTAL EXPENDITURES	\$	3,228,010	\$	3,249,746	\$	2,570,887	\$	2,552,731	\$	2,739,680	\$ 186,949	7.3%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

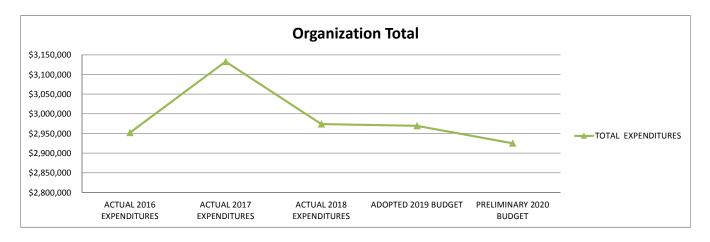
LOCATION: 1174 - COLLEGE GATE ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	339.39	358.00	347.25	362.95	354.00	(8.95)	-2.5%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	19.30	18.30	19.10	16.40	17.60	1.20	7.3%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	4.00	4.00	4.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	24.30	23.30	24.10	19.40	20.60	1.20	6.2%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.50	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	3.94	3.94	5.25	2.63	1.31	(1.31)	-50.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	7.94	7.69	9.50	6.88	5.56	(1.31)	-19.1%
TOTAL STAFFING (FTE)	32.24	30.99	33.60	26.28	26.16	(0.11)	-0.4%



STATEMENT OF PROGRAM:

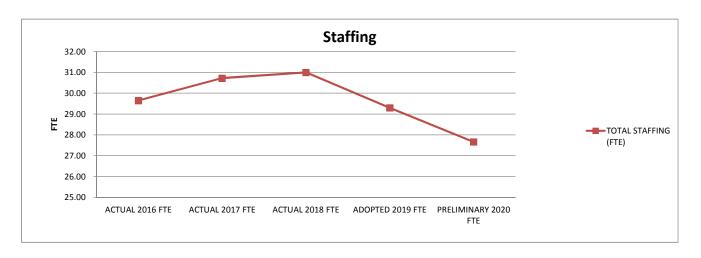
College Gate is a neighborhood school that enjoys a strong partnership with parents and our PTA. We provide a comprehensive instructional program for students in grades K-6. Our program emphasizes academic excellence, responsibility, decision-making and meeting our social/emotional needs. We strive to help each student be the best he or she can be. We focus on reading, mathematics, writing and higher-level thinking across the curriculum.

LOCATION:	A	CTUAL		ACTUAL		ACTUAL		ADOPTED	PR	ELIMINARY		FY19 ADOPTE	D VS FY20
1180 - CREEKSIDE PARK ELEM SCHOOL		2016		2017		2018		2019		2020		PRELIMIN	NARY
	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%
DEDGGLAVEY EVENTANDES													
PERSONNEL EXPENDITURES	do	1 721 600		1.005.115	Φ.	1 500 500	Φ.	1 647 000	Φ.	1 (27 (00	d	(10.410)	1.20/
310 - CERTIFICATED SALARIES	\$	1,731,699	\$	1,806,145	\$	1,702,733	\$	1,647,090	\$	1,627,680	\$	(19,410)	-1.2%
320 - NON-CERTIFICATED SALARIES		183,965		243,106		192,521		215,290		216,458		1,168	0.5%
360 - EMPLOYEE BENEFITS		855,027		899,982		885,118		888,159		876,519		(11,640)	-1.3%
TOTAL PERSONNEL EXPENDITURES		2,770,691		2,949,233		2,780,372		2,750,539		2,720,657		(29,882)	-1.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	99	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		600		288		298		317		-		(317)	-100.0%
425 - STUDENT TRAVEL		_		793		-		-		-		-	0.0%
430 - UTILITY SERVICES		29,646		29,774		29,396		32,280		36,276		3,996	12.4%
435 - ENERGY		117,015		120,642		131,214		147,000		127,800		(19,200)	-13.1%
440 - OTHER PURCHASED SERVICES		5,752		6,130		7,064		7,625		7,605		(20)	-0.3%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		28,344		25,903		25,617		31,748		32,636		888	2.8%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		238		238	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		_		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		181,357		183,629		193,589		218,970		204,555		(14,415)	-6.6%
TOTAL EXPENDITURES	\$	2,952,048	\$	3,132,862	\$	2,973,961	\$	2,969,509	\$	2,925,212	\$	(44,297)	-1.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

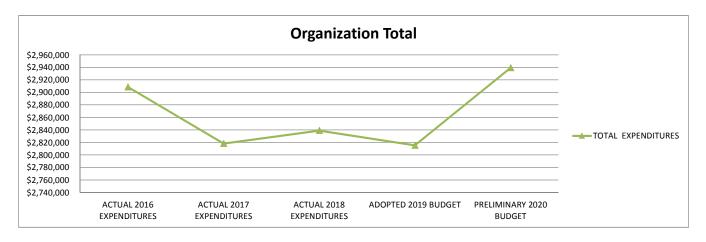
LOCATION: 1180 - CREEKSIDE PARK ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
1100 - CREEKSIDE I ARK ELEM SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	448.95	419.28	409.05	424.57	405.00	(19.57)	-4.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.50	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	21.60	21.00	19.80	18.60	(1.20)	-6.1%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.90	25.10	25.00	23.30	22.10	(1.20)	-5.2%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.63	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.75	1.75	1.31	(0.44)	-25.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.75	5.63	6.00	6.00	5.56	(0.44)	-7.3%
TOTAL STAFFING (FTE)	29.65	30.73	31.00	29.30	27.66	(1.64)	-5.6%



STATEMENT OF PROGRAM:

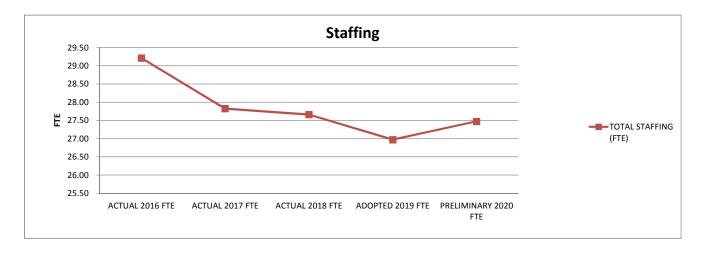
Creekside Park Elementary is a TITLE 1 neighborhood school. We are committed to the provision of quality educational programs to maximize student learning and citizenship. We are proud of our diverse student body representing children from many countries and speaking many different languages. We are also an area-site for students with significant disabilities and have two self-contained classroom for up to ten students from the neighborhood and area schools. Creekside Park currently houses a Pre-School Communications classroom and partners with Headstart for a regular Pre-School for four year olds.

LOCATION: 1190 - DENALI MONTESSORI SCHOOL	I	ACTUAL 2016		ACTUAL 2017	1	ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	EXP		EXF	PENDITURES	EXP.		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1.711.621	\$	1,602,824	\$	1,550,146	\$ 1,537,372	\$	1.636.078	\$ 98,706	6.4%
320 - NON-CERTIFICATED SALARIES		199,202		224,794		262,188	216,047		219,315	3,268	1.5%
360 - EMPLOYEE BENEFITS		835,406		791,871		821,898	846,066		854,682	8,616	1.0%
TOTAL PERSONNEL EXPENDITURES		2,746,229		2,619,489		2,634,232	2,599,485		2,710,075	110,590	4.3%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	4,777	\$	6,960	\$ 5,000	\$	5,000	\$ -	0.0%
420 - STAFF TRAVEL		29		276		444	304		-	(304)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		22,055		22,365		23,423	24,370		28,478	4,108	16.9%
435 - ENERGY		106,287		136,391		137,965	147,500		157,000	9,500	6.4%
440 - OTHER PURCHASED SERVICES		5,391		5,581		6,148	6,810		6,975	165	2.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		28,748		29,441		29,878	31,973		26,826	(5,147)	-16.1%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		5,000	5,000	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES							<u>-</u>			-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		162,510		198,831		204,818	215,957		229,279	13,322	6.2%
TOTAL EXPENDITURES	\$	2,908,739	\$	2,818,320	\$	2,839,050	\$ 2,815,442	\$	2,939,354	\$ 123,912	4.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

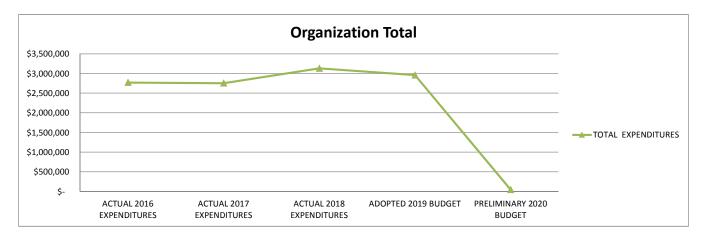
LOCATION: 1190 - DENALI MONTESSORI SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	412.90	404.52	411.45	411.80	409.00	(2.80)	-0.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	19.20	18.60	18.60	18.60	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.00	2.50	0.50	25.0%
TOTAL CERTIFICATED	23.90	22.70	22.10	21.60	22.10	0.50	2.3%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.06	1.06	-	0.0%
TOTAL CLASSIFIED	5.31	5.13	5.56	5.38	5.38	-	0.0%
TOTAL STAFFING (FTE)	29.21	27.83	27.66	26.98	27.48	0.50	1.9%



STATEMENT OF PROGRAM:

Denali Montessori School uses the Montessori method of instruction for its students. The emphasis is highly customized using proprietary materials appropriate to the child's developmental level. The child progresses academically at his or her own pace. Denali's classes are multi age with individual and small group instruction. Independent learning, teamwork, inquiry and freedom within a structured academic environment are encouraged.

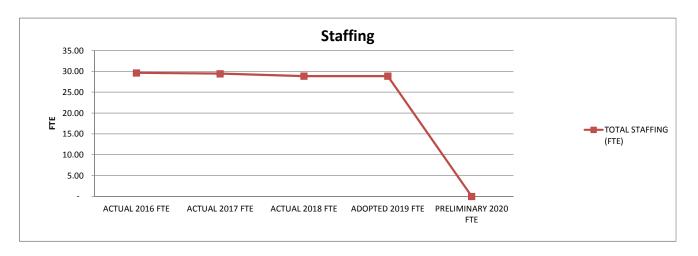
LOCATION:	A	CTUAL		ACTUAL		ACTUAL		ADOPTED	PI	RELIMINARY		FY19 ADOPTE	· · · ·
1200 - EAGLE RIVER ELEMENTARY SCHOOL	TOTAL	2016	****	2017	TO TAKE	2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EXI	'ENDITURES	EX.	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.639.864	¢	1,592,218	¢	1.817.680	¢	1,657,938	¢	_	\$	(1,657,938)	-100.0%
320 - NON-CERTIFICATED SALARIES	φ	199,384	φ	216,361	φ	217.469	φ	214.911	Ψ		φ	(214.911)	-100.0%
360 - EMPLOYEE BENEFITS		784,874		780,439		925,614		897,912				(897.912)	-100.0%
TOTAL PERSONNEL EXPENDITURES	-	2,624,122		2,589,018		2,960,763		2,770,761		-		(2,770,761)	-100.0%
NON-PERSONNEL EXPENDITURES	do				d		Φ.		ф		4		0.00/
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$		\$	-	\$		\$	-	\$	-	0.0%
420 - STAFF TRAVEL		85		65		928		72		-		(72)	-100.0%
425 - STUDENT TRAVEL				240						-		-	0.0%
430 - UTILITY SERVICES		25,306		28,276		26,679		29,530		-		(29,530)	-100.0%
435 - ENERGY		89,746		100,225		103,987		122,800		47,553		(75,247)	-61.3%
440 - OTHER PURCHASED SERVICES		4,921		5,490		6,685		7,200		-		(7,200)	-100.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,631		32,134		34,026		31,686		-		(31,686)	-100.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		147,689		166,430		172,305		191,288		47,553		(143,735)	-75.1%
TOTAL EXPENDITURES	\$	2,771,811	\$	2,755,448	\$	3,133,068	\$	2,962,049	\$	47,553	\$	(2,914,496)	-98.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PRELIMINARY	FY19 ADOPTI	ED VS FY20
1200 - EAGLE RIVER ELEMENTARY SCHOOL	2016	2017	2018	2019	2020	PRELIM	INARY
	FTE	FTE	FTE	FTE	FTE	FTE	%

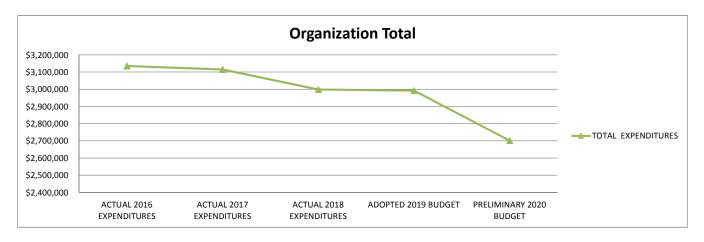
FIE	FIE	FIE	FIE	FIE	FIE	%
415.76	434.09	418.45	414.25	0.00	(414.25)	-100.0%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
20.40	20.40	19.80	19.80	-	(19.80)	-100.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
2.50	2.50	2.50	2.50	-	(2.50)	-100.0%
23.90	23.90	23.30	23.30	-	(23.30)	-100.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.75	1.56	2.00	2.00	-	(2.00)	-100.0%
1.75	1.75	1.31	1.31	-	(1.31)	-100.0%
1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
-	-	-	-	-	-	0.0%
1.25	1.25	1.25	1.25	-	(1.25)	-100.0%
5.75	5.56	5.56	5.56	-	(5.56)	-100.0%
29.65	29.46	28.86	28.86	-	(28.86)	-100.0%
	1.00 20.40 - - 2.50 23.90 - 1.75 1.75 1.00 - 1.25 5.75	1.00 1.00 20.40 20.40	1.00 1.00 1.00 1.00 20.40 19.80 20.40 20.40 250 250 2.50 23.90 23.90 23.30 23.90 23.30 23.	1.00 1.00 1.00 1.00 1.00 20.40 20.40 19.80 19.80 19.80	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$



STATEMENT OF PROGRAM:

Eagle River Elementary will be closed for FY 2019-20 due to earthquake related damages. Students were moved to 1120 - Birchwool Elementary and 1235 - Homstead Elementary.

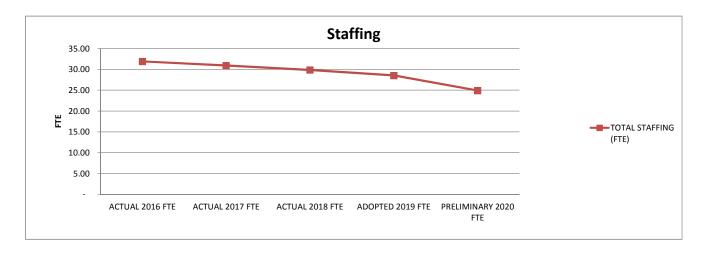
LOCATION: 1210 - FAIRVIEW ELEMENTARY SCHOOL	I	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1210 - FAIRVIEW ELEMENTART SCHOOL	EXP		EXP		EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,925,416	\$	1,884,037	\$	1,725,662	\$ 1,657,887	\$	1,460,003	\$ (197,884)	-11.9%
320 - NON-CERTIFICATED SALARIES		200,429		236,001		275,057	229,582		210,459	(19,123)	-8.3%
360 - EMPLOYEE BENEFITS		834,125		805,442		822,916	902,817		823,275	(79,542)	-8.8%
TOTAL PERSONNEL EXPENDITURES		2,959,970		2,925,480		2,823,635	2,790,286		2,493,737	(296,549)	-10.6%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	99	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		29		9		227	10		-	(10)	-100.0%
425 - STUDENT TRAVEL		598		1,184		-	-		-	-	0.0%
430 - UTILITY SERVICES		23,159		24,643		22,410	26,790		27,214	424	1.6%
435 - ENERGY		118,086		128,564		124,173	138,600		147,000	8,400	6.1%
440 - OTHER PURCHASED SERVICES		6,465		6,331		6,722	7,355		6,765	(590)	-8.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,069		28,922		21,652	28,860		27,081	(1,779)	-6.2%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		201	201	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		175,406		189,653		175,283	201,615		208,261	6,646	3.3%
TOTAL EXPENDITURES	\$	3,135,376	\$	3,115,133	\$	2,998,918	\$ 2,991,901	\$	2,701,998	\$ (289,903)	-9.7%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

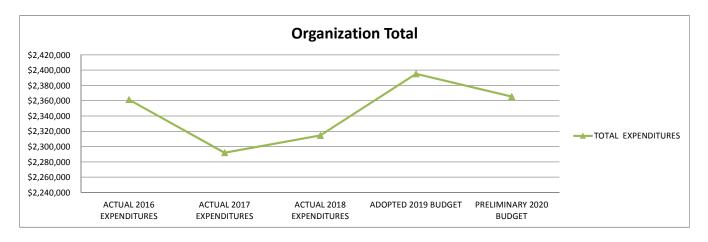
LOCATION: 1210 - FAIRVIEW ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	441.20	417.80	386.48	372.15	353.00	(19.15)	-5.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	1.00	(1.00)	-50.0%
CLASSROOM TEACHER	22.60	21.60	19.80	18.60	16.40	(2.20)	-11.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	26.60	25.60	23.80	23.10	19.90	(3.20)	-13.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.75	1.13	1.13	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	6.06	5.44	5.01	(0.44)	-8.0%
TOTAL STAFFING (FTE)	31.91	30.91	29.86	28.54	24.91	(3.64)	-12.7%



STATEMENT OF PROGRAM:

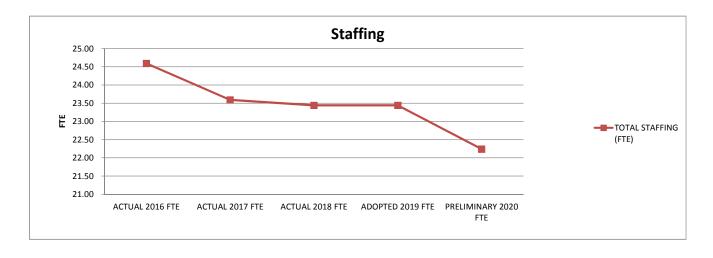
Fairview Elementary is a Title I school where the staff and students take pride in our diversity and community support. Fairview uses small class size, and integrated core curriculum to help students achieve proficiency in language arts, and mathematics. The Fairview staff is dedicated to the continuing academic success and the social and emotional growth of all students.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	1.15
1215 - FIRE LAKE ELEMENTARY SCHOOL		2016		2017		2018		2019		2020		PRELIMI	NARY
	EXP	ENDITURES	EXI	PENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1 202 222	d.	1.348.963	dr.	1 200 402	di di	1 202 002	ф	1.266.221	d.	(27.592)	2.00/
320 - NON-CERTIFICATED SALARIES	Þ	1,382,222 175,995	Э	1,348,963	Э	1,308,402 163,605	Э	1,303,803 195,050	Э	212.391	Э	(37,582) 17.341	-2.9% 8.9%
360 - EMPLOYEE BENEFITS		652,909		621.129		672.697		708.137		695.094		- /-	
TOTAL PERSONNEL EXPENDITURES		/		- , -		,		,				(13,043)	-1.8%
TOTAL PERSONNEL EXPENDITURES		2,211,126		2,131,067		2,144,704		2,206,990		2,173,706		(33,284)	-1.5%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		331		33		-		36		-		(36)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		<u> </u>	0.0%
430 - UTILITY SERVICES		24,502		28,355		26,819		30,020		29,973		(47)	-0.2%
435 - ENERGY		99,489		104,589		114,019		127,200		130,500		3,300	2.6%
440 - OTHER PURCHASED SERVICES		4,156		4,216		4,725		5,440		5,620		180	3.3%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		21,939		23,710		24,347		25,473		25,598		125	0.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		187		187	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		150,417		160,903		169,910		188,169		191,878		3,709	2.0%
TOTAL EXPENDITURES	\$	2,361,543	\$	2,291,970	\$	2,314,614	\$	2,395,159	\$	2,365,584	\$	(29,575)	-1.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

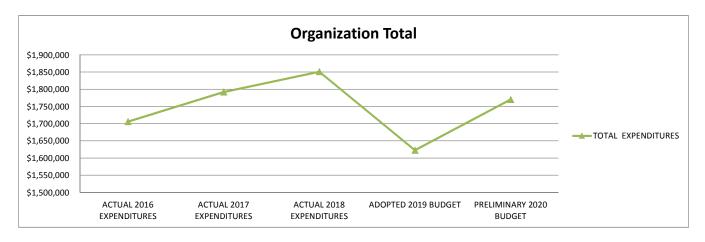
LOCATION: 1215 - FIRE LAKE ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	318.75	318.12	323.20	322.55	321.00	(1.55)	-0.5%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	16.60	15.60	15.20	15.20	14.00	(1.20)	-7.9%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	19.60	18.60	18.20	18.20	17.00	(1.20)	-6.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.99	4.99	5.24	5.24	5.24	-	0.0%
TOTAL STAFFING (FTE)	24.59	23.59	23.44	23.44	22.24	(1.20)	-5.1%



STATEMENT OF PROGRAM:

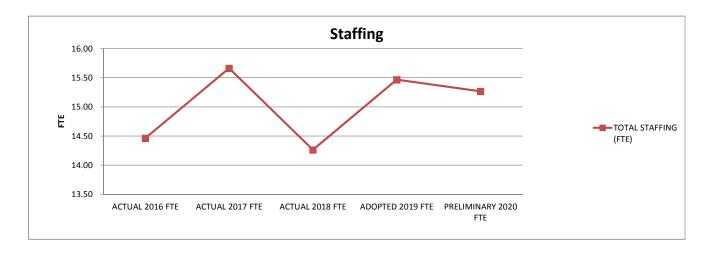
Fire Lake Elementary provides a K-5 program with emphasis on academic achievement through strategies based on current research and data analysis. Students are expected to make positive choices and use effective strategies to solve problems and maintain fun, beneficial relationships. Our school helps our students succeed through quality staff, parent involvement and community partnerships.

LOCATION:	A	ACTUAL	A	ACTUAL		ACTUAL	ADOPTED	PR	RELIMINARY	FY19 ADOPTE	D VS FY20
1220 - GIRDWOOD ELEMENTARY SCHOOL		2016		2017		2018	2019		2020	PRELIMI	NARY
	EXP	ENDITURES	EXP	ENDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,020,191	\$	1,059,701	\$	1,080,025	\$ 897,952	\$	949,475	\$ 51,523	5.7%
320 - NON-CERTIFICATED SALARIES		134,537		134,147		139,451	141,159		166,607	25,448	18.0%
360 - EMPLOYEE BENEFITS		448,154		487,263		516,694	462,094		532,025	69,931	15.1%
TOTAL PERSONNEL EXPENDITURES		1,602,882		1,681,111		1,736,170	1,501,205		1,648,107	146,902	9.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	_	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		553		1,150		778	1,267		-	(1,267)	-100.0%
425 - STUDENT TRAVEL		4,497		5,718		6,687	3,600		3,600	-	0.0%
430 - UTILITY SERVICES		19,850		18,809		18,862	20,770		20,134	(636)	-3.1%
435 - ENERGY		60,816		66,528		68,861	75,700		77,900	2,200	2.9%
440 - OTHER PURCHASED SERVICES		2,670		2,668		2,893	3,570		3,625	55	1.5%
445 - INSURANCE AND BOND PREMIUMS		-		_		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		14,515		15,890		16,705	16,606		16,499	(107)	-0.6%
480 - TUITION AND STIPENDS		´-		´-		´-	-		´-	`- ´	0.0%
490 - OTHER EXPENSES		_		_		-	-		258	258	0.0%
495 - INDIRECT COSTS		_		_		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		_		-	_		_	_	0.0%
510 - EQUIPMENT		_		_		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	_		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		102,901		110,763		114,786	121,513		122,016	503	0.4%
TOTAL EXPENDITURES	\$	1,705,783	\$	1,791,874	\$	1,850,956	\$ 1,622,718	\$	1,770,123	\$ 147,405	9.1%



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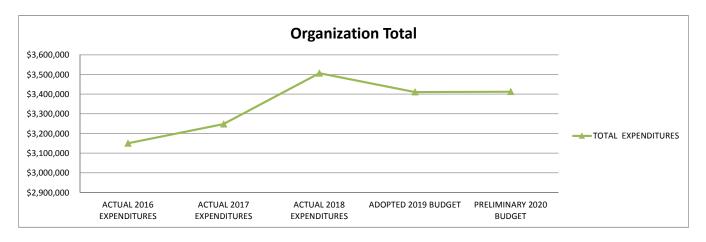
LOCATION: 1220 - GIRDWOOD ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
1220 - GIRDWOOD ELEMENTARY SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	192.90	190.75	191.89	181.95	188.00	6.05	3.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	8.40	9.60	8.20	9.40	8.20	(1.20)	-12.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.50	1.50	1.50	1.50	2.00	0.50	33.3%
TOTAL CERTIFICATED	10.90	12.10	10.70	11.90	11.20	(0.70)	-5.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.50	1.50	1.50	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.63	0.63	0.63	0.63	0.63	-	0.0%
TOTAL CLASSIFIED	3.56	3.56	3.56	3.57	4.07	0.50	14.0%
TOTAL STAFFING (FTE)	14.46	15.66	14.26	15.47	15.27	(0.20)	-1.3%



STATEMENT OF PROGRAM:

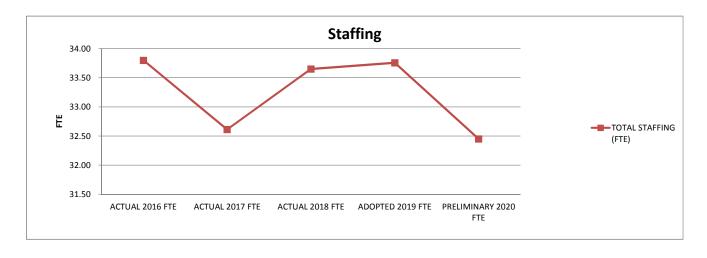
Girdwood K-8 School serves a small community at the base of Mount Alyeska. The education program, based on ASD curriculum and state standards, includes all academic areas, physical education, music, art, technology, band and orchestra, ELL tutoring, special education services, and gifted enrichment. Girdwood school is a learning community that fosters high academic achievement and community involvement through Four Valleys Community School Program and actively works to develop a strong sense of community through cooperative service-learning projects and school activities to produce healthy, active and well-educated students who are prepared for high school, both socially and academically.

LOCATION: 1230 - GOVERNMENT HILL ELEM SCHOOL	I	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PI	RELIMINARY 2020		FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXP	ENDITURES	EXI	PENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.877.081	\$	1.948.441	\$	2,029,928	\$	1.891.185	\$	1.884.568	\$	(6,617)	-0.3%
320 - NON-CERTIFICATED SALARIES	_	244,528	-	205,142	-	247,067	_	264,917	-	273,014	_	8,097	3.1%
360 - EMPLOYEE BENEFITS		855,561		903,362		1,017,695		1,039,724		1,031,285		(8,439)	-0.8%
TOTAL PERSONNEL EXPENDITURES		2,977,170		3,056,945		3,294,690		3,195,826		3,188,867		(6,959)	-0.2%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		159		309		199		340		-		(340)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		_	0.0%
430 - UTILITY SERVICES		22,366		24,814		25,293		27,050		29,459		2,409	8.9%
435 - ENERGY		114,842		137,567		130,072		144,100		150,400		6,300	4.4%
440 - OTHER PURCHASED SERVICES		5,895		5,982		6,613		7,305		7,855		550	7.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		29,658		22,450		49,555		36,561		36,158		(403)	-1.1%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		117		117	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		172,920		191,122		211,732		215,356		223,989		8,633	4.0%
TOTAL EXPENDITURES	\$	3,150,090	\$	3,248,067	\$	3,506,422	\$	3,411,182	\$	3,412,856	\$	1,674	0.0%



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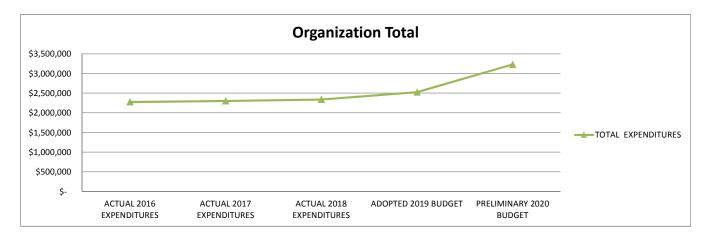
LOCATION: 1230 - GOVERNMENT HILL ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	462.60	464.50	469.75	478.11	470.00	(8.11)	-1.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	23.80	22.80	23.40	23.40	22.20	(1.20)	-5.1%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	27.30	26.30	26.90	26.90	25.70	(1.20)	-4.5%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	2.50	2.50	2.50	2.61	2.50	(0.11)	-4.1%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	6.50	6.31	6.75	6.86	6.75	(0.11)	-1.6%
TOTAL STAFFING (FTE)	33.80	32.61	33.65	33.76	32.45	(1.31)	-3.9%



STATEMENT OF PROGRAM:

Government Hill is dedicated to providing a positive, safe school climate that meets the needs of a bilingual multicultural community. We are positive, multicultural, Title 1 school that houses a neighborhood and Spanish Immersion Program. We have high expectations for students and actively see to involve parents in the education of their children.

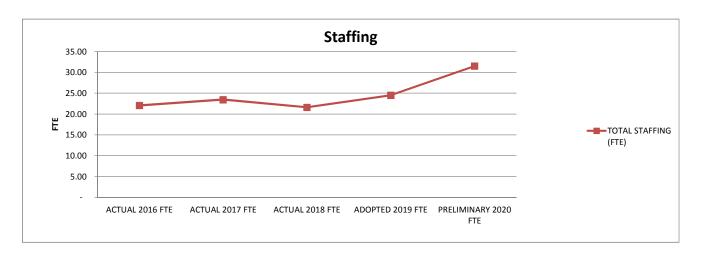
LOCATION: 1235 - HOMESTEAD ELEMENTARY SCHOOL	A	ACTUAL 2016	A	ACTUAL 2017	Ā	ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTE PRELIMI	
1255 - HOMESTEAD ELEMENTART SCHOOL	EXP		EXP		EXP	2018 ENDITURES		BUDGET		BUDGET		\$	%
DEDGONNEL EXPENDITURES													
PERSONNEL EXPENDITURES 310 - CERTIFICATED SALARIES	\$	1 216 971	¢.	1 220 022	dr.	1 222 072	ď	1 207 070	ď	1 011 200	d)	422 410	20.50/
320 - NON-CERTIFICATED SALARIES	3	1,316,871 177,808	Þ	1,328,033 191,176	Þ	1,323,973 172,210	Э	1,387,978 203,282	Э	1,811,388 246,820	Э	423,410 43,538	30.5% 21.4%
360 - EMPLOYEE BENEFITS		638,814		638,350		694,109		765,569		998.496		43,338 232,927	30.4%
TOTAL PERSONNEL EXPENDITURES		2,133,493		2,157,559		2,190,292		2,356,829		3,056,704		699.875	29.7%
TOTAL PERSONNEL EXPENDITURES		2,133,493		2,137,339		2,190,292		2,330,829		3,030,704		099,873	29.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	_	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		394		194		236		214		-		(214)	-100.0%
425 - STUDENT TRAVEL		-		_		-		-		-		- 1	0.0%
430 - UTILITY SERVICES		20,504		23,504		21,672		24,380		24,736		356	1.5%
435 - ENERGY		93,741		94,466		97,089		113,600		105,200		(8,400)	-7.4%
440 - OTHER PURCHASED SERVICES		3,948		4,928		4,905		5,590		8,215		2,625	47.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		23,039		21,921		24,688		24,757		36,059		11,302	45.7%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		267		267	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		141,626		145,013		148,590		168,541		174,477		5,936	3.5%
TOTAL EXPENDITURES	\$	2,275,119	\$	2,302,572	\$	2,338,882	\$	2,525,370	\$	3,231,181	\$	705,811	27.9%



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^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

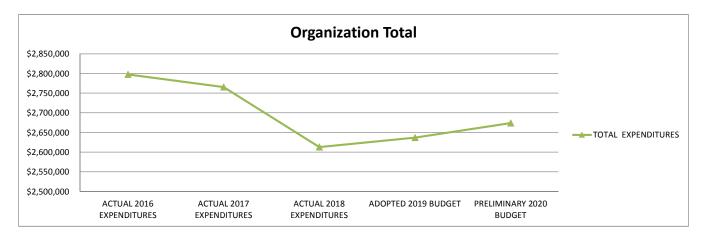
LOCATION: 1235 - HOMESTEAD ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1200 HOMESTERN ELECTRICAL SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	324.05	321.25	323.00	322.20	468.00	145.80	45.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	14.20	15.60	14.00	16.40	22.20	5.80	35.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	17.20	18.60	17.00	19.40	25.20	5.80	29.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	1.50	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	1.31	0.44	50.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	2.00	0.75	60.0%
TOTAL CLASSIFIED	4.88	4.88	4.63	5.13	6.31	1.19	23.2%
TOTAL STAFFING (FTE)	22.08	23.48	21.63	24.53	31.51	6.99	28.5%



STATEMENT OF PROGRAM:

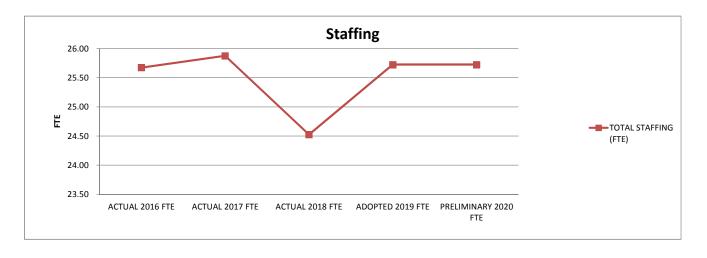
As a neighborhood school, Homestead Elementary provides a complete K-6 educational program based on the adopted curriculum of the ASD. We believe in educating students for success in life with a focus on academic achievement, personal responsibility and social-emotional learning. We are dedicated to providing a learning environment, in which students achieve academically, develop self-discipline, utilize problem-solving abilities, an exercise good interpersonal skills. Our goal is partner with our families and to help students become active participants in the learning process. At Homestead, we "run with the best" and reach for the stars.

LOCATION: 1237 - HUFFMAN ELEMENTARY SCHOOL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	Pl	RELIMINARY 2020	FY19 ADOPTE PRELIMI	The state of the s
1237 - HOFFMAN ELEMENTARY SCHOOL	EXP		EXI	PENDITURES	EXP		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,690,231	\$	1,654,199	\$	1,529,664	\$ 1,455,198	\$	1,477,882	\$ 22,684	1.6%
320 - NON-CERTIFICATED SALARIES		175,968		191,282		188,870	206,372		208,205	1,833	0.9%
360 - EMPLOYEE BENEFITS		779,387		770,970		740,882	806,416		815,503	9,087	1.1%
TOTAL PERSONNEL EXPENDITURES		2,645,586		2,616,451		2,459,416	2,467,986		2,501,590	33,604	1.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		27		-	30		-	(30)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		21,010		20,881		20,164	22,890		24,056	1,166	5.1%
435 - ENERGY		97,404		93,916		99,042	111,300		112,900	1,600	1.4%
440 - OTHER PURCHASED SERVICES		4,752		4,990		5,588	6,285		6,180	(105)	-1.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		29,059		29,416		28,674	28,476		29,195	719	2.5%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		152,225		149,230		153,468	168,981		172,331	3,350	2.0%
TOTAL EXPENDITURES	\$	2,797,811	\$	2,765,681	\$	2,612,884	\$ 2,636,967	\$	2,673,921	\$ 36,954	1.4%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1237 - HUFFMAN ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	371.25	378.30	365.29	373.01	377.00	3.99	1.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	17.80	18.00	16.40	17.60	17.60	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	20.80	21.00	19.40	20.60	20.60	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	4.88	4.88	5.13	5.13	5.13	-	0.0%
TOTAL STAFFING (FTE)	25.68	25.88	24.53	25.73	25.73	-	0.0%



STATEMENT OF PROGRAM:

Huffman Elementary is a K-6 neighborhood school emphasizing strong, caring relationships and high academic expectations. In addition to the K-6 neighborhood program, Huffman offers a K-6 Extended Resource program for children with significant cognitive delays. We are committed to providing a well-rounded education where students are challenged to take academic risks and share their unique perspectives. We strive to meet the individual needs of every student. Parent and community involvement are vital to Huffman's success and we are lucky to have a strong and involved PTA and parent group. Huffman emphasizes our motto, "We are safe, respectful, responsible, friendly, and caring" everyday.

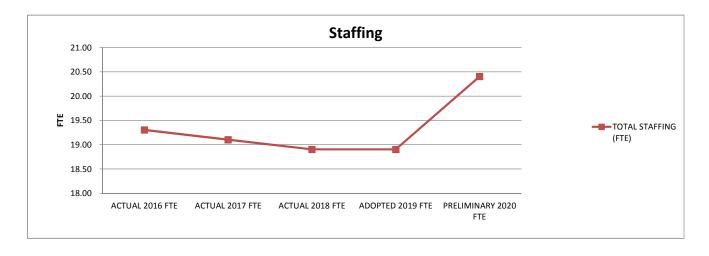
LOCATION: 1240 - INLET VIEW ELEMENTARY SCHOOL	A	ACTUAL 2016		ACTUAL 2017	1	ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTE PRELIMI	The second secon
1240 - INDET VIEW ELEMENTARY SCHOOL	EXP		EXF	PENDITURES	EXP			BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,207,859	\$	1,075,042	\$	1.066,186	\$	1.044.804	\$	1.156.378	\$	111.574	10.7%
320 - NON-CERTIFICATED SALARIES	Ψ	158,239	Ψ	136,737	Ψ	131,992	Ψ	149,999	Ψ	200,926	Ψ	50.927	34.0%
360 - EMPLOYEE BENEFITS		592,517		545,527		551,998		571,295		661,997		90,702	15.9%
TOTAL PERSONNEL EXPENDITURES		1,958,615		1,757,306		1,750,176		1,766,098		2,019,301		253,203	14.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	99	\$	-	\$	99	\$	13,500	\$	13,401	13536.4%
420 - STAFF TRAVEL		215		181		41		200		´-		(200)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		- 1	0.0%
430 - UTILITY SERVICES		17,685		17,533		18,967		19,020		19,417		397	2.1%
435 - ENERGY		62,839		72,741		78,012		82,100		83,000		900	1.1%
440 - OTHER PURCHASED SERVICES		2,910		2,818		3,306		4,105		4,240		135	3.3%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		17,252		16,614		11,417		16,780		18,005		1,225	7.3%
480 - TUITION AND STIPENDS		-		-		-		-		_		-	0.0%
490 - OTHER EXPENSES		-		-		-		1,000		135		(865)	-86.5%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		100,901		109,986		111,743		123,304		138,297		14,993	12.2%
TOTAL EXPENDITURES	\$	2,059,516	\$	1,867,292	\$	1,861,919	\$	1,889,402	\$	2,157,598	\$	268,196	14.2%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

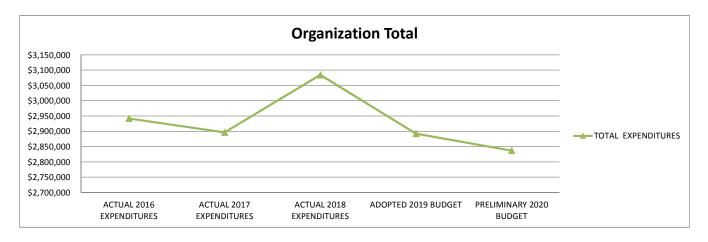
LOCATION: 1240 - INLET VIEW ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 · -
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	222.70	235.35	242.05	249.50	236.00	(13.50)	-5.4%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	12.00	11.80	11.60	11.60	12.60	1.00	8.6%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	15.00	14.80	14.60	14.60	15.60	1.00	6.8%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.50	1.50	1.50	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.31	4.31	4.31	4.31	4.81	0.50	11.6%
TOTAL STAFFING (FTE)	19.31	19.11	18.91	18.91	20.41	1.50	7.9%



STATEMENT OF PROGRAM:

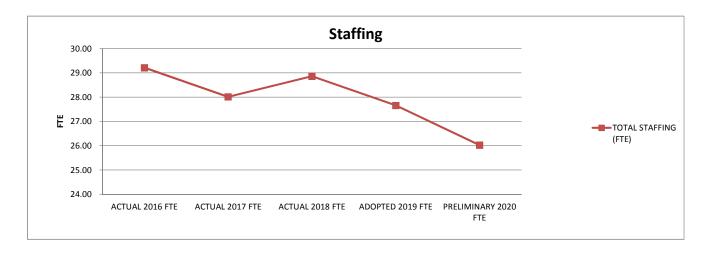
Inlet View Elementary is a small family oriented school located in downtown Anchorage. Inlet View staff uses Common Core Curriculum, Universal Screening, Interventions, and Progress Monitoring to drive instruction and meet the needs of all students. Our staff provides Social and Emotional Learning instruction to students. Collaborations with our community and PTA offers students opportunities to participate in a wide range of on site activities.

LOCATION: 1242 - KASUUN ELEMENTARY SCHOOL	I	ACTUAL 2016		ACTUAL 2017	A	ACTUAL 2018		ADOPTED 2019	PR	RELIMINARY 2020		FY19 ADOPTED PRELIMIN	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1242 - RASUUN ELEMENTART SCHOOL	EXP		EXP	ENDITURES	EXP			BUDGET		BUDGET	H	\$	%
PERSONNEL EXPENDITURES	·												_
310 - CERTIFICATED SALARIES	\$	1,735,771	¢	1.683,903	¢	1.840.480	¢	1,600,623	ď	1,576,287	¢	(24,336)	-1.5%
320 - NON-CERTIFICATED SALARIES	Ф	192,343	Ф	235,465	Ф	201.637	Ф	213,053	Ф	208.934	Ф	(4.119)	-1.9%
360 - EMPLOYEE BENEFITS		830,546		796,386		841.441		866.761		845,215		(21.546)	-2.5%
TOTAL PERSONNEL EXPENDITURES		2,758,660		2,715,754		2,883,558		2,680,437		2,630,436		(50,001)	-1.9%
NON DEDCONNEL EVDENDENIDE													
NON-PERSONNEL EXPENDITURES 410 - PROFESSIONAL AND TECHNICAL	\$		\$	_	\$		\$	_	\$	_	\$		0.0%
420 - STAFF TRAVEL	Ф	35	Ф	-	Ф	127	Ф	-	Ф	-	ф	-	0.0%
425 - STUDENT TRAVEL		33		-				-		-		-	0.0%
430 - UTILITY SERVICES		19,487		19.831		25,140		22,520		26.556		4.036	17.9%
430 - UTILITY SERVICES 435 - ENERGY		129,330		125,641		25,140 140,467		150,800		20,550 146,500		(4,300)	-2.9%
440 - OTHER PURCHASED SERVICES		5,653		5,070		8,681		7,010		6.050			-2.9%
440 - OTHER PURCHASED SERVICES 445 - INSURANCE AND BOND PREMIUMS		3,033		3,070		0,001		7,010		0,030		(960)	0.0%
		20 101		20.207		26.500		21 500		27.462		(4.126)	
450 - SUPPLIES, MATERIALS, AND MEDIA 480 - TUITION AND STIPENDS		29,101		30,297		26,588		31,588		27,462		(4,126)	-13.1% 0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES 495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	
		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		102.606		100.020		201.002		211.010		206.560		(5.250)	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		183,606		180,839		201,003		211,918		206,568		(5,350)	-2.5%
TOTAL EXPENDITURES	\$	2,942,266	\$	2,896,593	\$	3,084,561	\$	2,892,355	\$	2,837,004	\$	(55,351)	-1.9%



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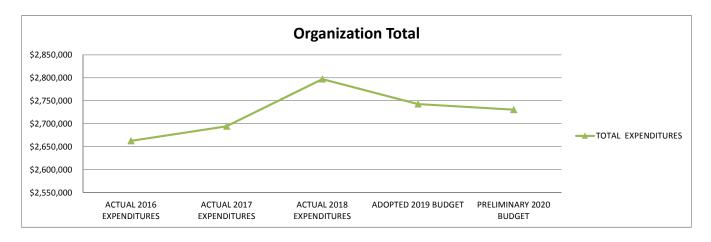
LOCATION: 1242 - KASUUN ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	418.50	425.15	401.71	376.41	357.00	(19.41)	-5.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	20.40	19.20	19.80	17.60	16.40	(1.20)	-6.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.90	22.70	23.30	22.10	20.90	(1.20)	-5.4%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	5.56	5.56	5.13	(0.44)	-7.9%
TOTAL STAFFING (FTE)	29.21	28.01	28.86	27.66	26.03	(1.64)	-5.9%



STATEMENT OF PROGRAM:

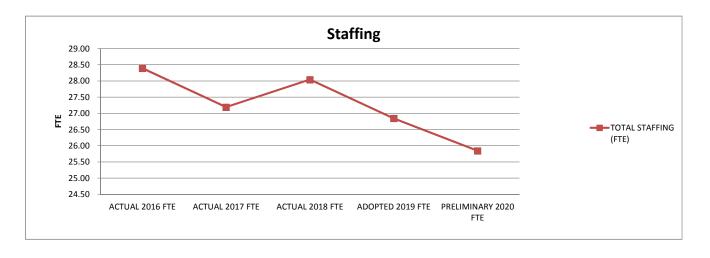
Kasuun Elementary School is a neighborhood school. In addition to our traditional K-6 education program, our school provides bilingual support and fulfills gifted education needs. We also house an Early Intervention Preschool Program. We are committed to providing a safe and engaging environment for the success of all of our students. Our well-rounded academics incorporate technology, art, music and character building. We stress a strong commitment to the relationship between home and school and encourage our families to become involved at the school. By working together this approach will set up our students to become life-long learners.

LOCATION: 1245 - KLATT ELEMENTARY SCHOOL	I	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMIN	1.15
	EXP	ENDITURES	EXI	PENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,619,242	\$	1,605,545	\$	1,589,296	\$ 1,523,292	\$	1,510,890	\$ (12,402)	-0.8%
320 - NON-CERTIFICATED SALARIES		151,915		156,966		200,974	204,944		211,773	6,829	3.3%
360 - EMPLOYEE BENEFITS		749,282		773,191		845,136	829,906		827,371	(2,535)	-0.3%
TOTAL PERSONNEL EXPENDITURES		2,520,439		2,535,702		2,635,406	2,558,142		2,550,034	(8,108)	-0.3%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		108		-		51	45		-	(45)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		22,038		23,631		22,326	27,190		27,830	640	2.4%
435 - ENERGY		84,124		98,564		101,930	118,400		115,700	(2,700)	-2.3%
440 - OTHER PURCHASED SERVICES		5,354		5,371		7,005	7,525		6,570	(955)	-12.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		30,577		30,934		30,325	31,355		30,409	(946)	-3.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		142,201		158,500		161,637	184,515		180,509	(4,006)	-2.2%
TOTAL EXPENDITURES	\$	2,662,640	\$	2,694,202	\$	2,797,043	\$ 2,742,657	\$	2,730,543	\$ (12,114)	-0.4%



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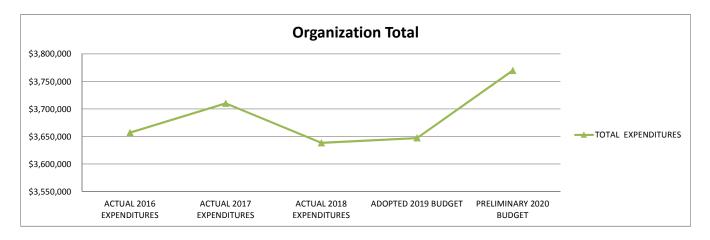
LOCATION: 1245 - KLATT ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	408.95	433.95	408.80	396.20	396.00	(0.20)	-0.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	19.20	19.80	18.60	17.60	(1.00)	-5.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	23.40	22.20	22.80	21.60	20.60	(1.00)	-4.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.99	4.99	5.24	5.24	5.24	-	0.0%
TOTAL STAFFING (FTE)	28.39	27.19	28.04	26.84	25.84	(1.00)	-3.7%



STATEMENT OF PROGRAM:

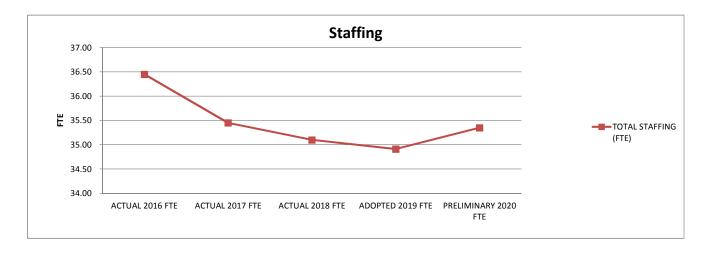
Klatt Elementary is a Title I neighborhood elementary school. We are committed to providing a safe, engaging and nurturing environment for our students and families. We have a diverse group of students speaking 24 different languages. We are committed to providing academic instruction geared towards individual student needs. Klatt is privileged to have a dedicated PTA that works to support students and our school. Creating strong parent-school involvement is a top priority for our school. Klatt opens its doors to all, providing an inviting environment for children to succeed.

LOCATION: 1246 - KINCAID ELEMENTARY SCHOOL	1	ACTUAL		ACTUAL 2017		ACTUAL 2018		ADOPTED	Pl	RELIMINARY 2020		FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1246 - KINCAID ELEMENTARY SCHOOL	EXP	2016 ENDITURES	EXI	2017 PENDITURES	EXI			2019 BUDGET		BUDGET		\$	%
DEDGOVANIA EVIDENDATADEG													
PERSONNEL EXPENDITURES		2 22 5 244	Φ.	2 205 420		2 177 520	Φ.	2 05 4 505	ф	2 110 500	ф	64.001	2.10/
310 - CERTIFICATED SALARIES 320 - NON-CERTIFICATED SALARIES	\$	2,226,844	\$	2,287,428	\$	2,175,630	\$	2,054,507	\$	2,118,708	\$	64,201	3.1%
360 - EMPLOYEE BENEFITS		198,219		198,411 1,010,560		198,877 1.041.490		249,606 1.099,423		266,858		17,252	6.9%
		1,037,555		,,		, , , ,		, , .		1,134,401		34,978	3.2%
TOTAL PERSONNEL EXPENDITURES		3,462,618		3,496,399		3,415,997		3,403,536		3,519,967		116,431	3.4%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	120	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		22,161		24,504		24,280		27,350		29,784		2,434	8.9%
435 - ENERGY		127,980		140,248		155,822		165,300		166,600		1,300	0.8%
440 - OTHER PURCHASED SERVICES		7,038		6,913		8,089		8,655		8,985		330	3.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		_	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		37,018		42,014		34,084		42,320		43,999		1,679	4.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		327		327	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		194,197		213,679		222,395		243,625		249,695		6,070	2.5%
TOTAL EXPENDITURES	\$	3,656,815	\$	3,710,078	\$	3,638,392	\$	3,647,161	\$	3,769,662	\$	122,501	3.4%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

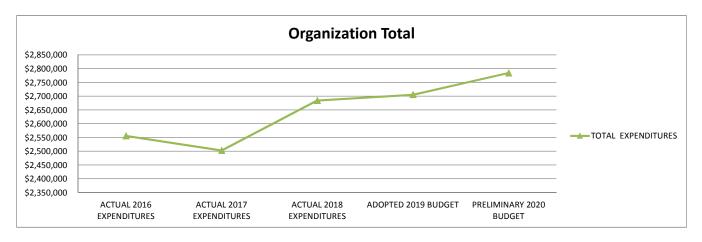
LOCATION: 1246 - KINCAID ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	1.15
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	540.35	557.35	541.95	577.65	572.00	(5.65)	-1.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	27.20	26.20	25.60	25.60	25.60	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	30.70	29.70	29.10	29.10	29.10	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.75	1.75	2.19	0.44	25.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.06	1.06	-	0.0%
TOTAL CLASSIFIED	5.75	5.75	6.00	5.81	6.25	0.44	7.5%
TOTAL STAFFING (FTE)	36.45	35.45	35.10	34.91	35.35	0.44	1.3%



STATEMENT OF PROGRAM:

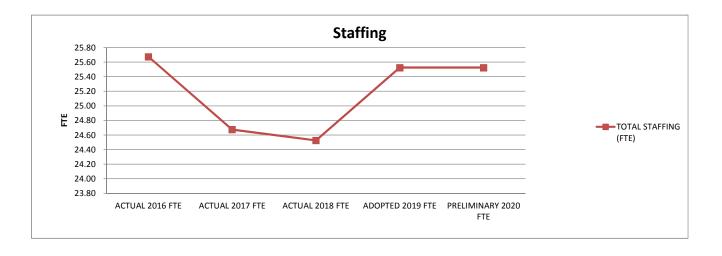
Kincaid Elementary is a neighborhood K-6 school. We prepare our students with strong academic foundations while promoting an environment based on respect and responsibility. Our school community emphasizes good citizenship and responsible social conduct. We celebrate our unique diversity and embrace the gifts and talents of all students. Our school helps students succeed through quality staff, parent involvement and community partnerships. Parents play a crucial role in making sure their children do well in school. Principals share school achievement data with parents and actively seek parents' suggestions, comments and participation in developing plans for continuous school improvement.

LOCATION: 1248 - LAKE HOOD ELEMENTARY SCHOOL	I	ACTUAL 2016	4	ACTUAL 2017	1	ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
	EXP	ENDITURES	EXP	ENDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,475,632	\$	1.414.140	\$	1,532,092	\$ 1,486,933	\$	1,540,383	\$ 53,450	3.6%
320 - NON-CERTIFICATED SALARIES		173,431		186,780		179,000	204,297		209,650	5,353	2.6%
360 - EMPLOYEE BENEFITS		733,990		719,549		780,353	802,854		823,494	20,640	2.6%
TOTAL PERSONNEL EXPENDITURES		2,383,053		2,320,469		2,491,445	2,494,084		2,573,527	79,443	3.2%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		277		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		17,042		18,795		19,515	20,810		21,933	1,123	5.4%
435 - ENERGY		123,127		131,902		140,722	156,000		153,900	(2,100)	-1.3%
440 - OTHER PURCHASED SERVICES		4,910		4,797		5,465	6,205		6,465	260	4.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,147		26,355		26,720	28,192		28,188	(4)	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		225		-	-		206	206	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		172,503		182,074		192,422	211,207		210,692	(515)	-0.2%
TOTAL EXPENDITURES	\$	2,555,556	\$	2,502,543	\$	2,683,867	\$ 2,705,291	\$	2,784,219	\$ 78,928	2.9%



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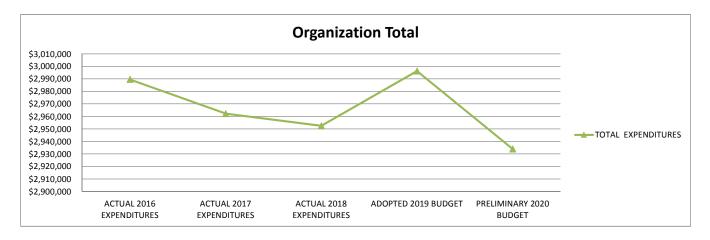
LOCATION: 1248 - LAKE HOOD ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
2.0 2.002 2.22.12.1.11.1 00.002	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	368.56	357.32	352.04	357.75	354.00	(3.75)	-1.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	17.80	16.80	16.40	16.40	16.40	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	20.80	19.80	19.40	20.40	20.40	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	4.88	4.88	5.13	5.13	5.13	-	0.0%
TOTAL STAFFING (FTE)	25.68	24.68	24.53	25.53	25.53	_	0.0%



STATEMENT OF PROGRAM:

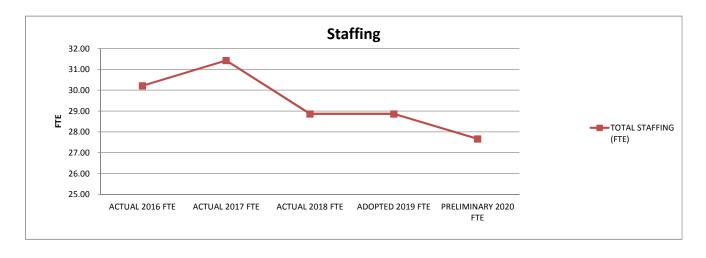
Lake Hood Elementary is a preK-6 school that celebrates its wide diversity and development of respect for all. The academic, physical, social and emotional needs of all of our students are addressed throughout the building and in every classroom. Our Power of Positive Students program helps us maintain a positive school environment. We directly teach social and emotional learning skills (SEL) through our Connected and Respected lessons. SEL is also incorporate into content areas. Through our RTI process we regularly review student academic progress and apply interventions when necessary. We have an active family community.

LOCATION: 1250 - LAKE OTIS ELEMENTARY SCHOOL	ACTUAL 2016			ACTUAL 2017	ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020			FY19 ADOPTED PRELIMIN	
1250 - LAKE OTIS ELEMENTART SCHOOL	EXP		EXP	ENDITURES	EXP			BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.840.321	¢	1.798.532	¢	1,747,964	¢	1.659.875	¢	1,627,039	¢	(32,836)	-2.0%
320 - NON-CERTIFICATED SALARIES	φ	185,477	Ф	197,202	Ф	196,548	Ф	219.417	Ф	220.062	Ф	(32,830)	0.3%
360 - EMPLOYEE BENEFITS		792,571		783.248		829,186		918.017		873,786		(44,231)	-4.8%
TOTAL PERSONNEL EXPENDITURES		2,818,369		2,778,982		2,773,698		2,797,309		2,720,887		(76,422)	-2.7%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		476		22		234		25		-		(25)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		30,507		30,849		33,243		34,230		40,343		6,113	17.9%
435 - ENERGY		99,689		117,758		113,652		124,800		134,400		9,600	7.7%
440 - OTHER PURCHASED SERVICES		6,065		6,620		6,955		7,515		7,260		(255)	-3.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		34,431		27,972		24,767		32,381		30,903		(1,478)	-4.6%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		231		231	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		171,168		183,221		178,851		198,951		213,137		14,186	7.1%
TOTAL EXPENDITURES	\$	2,989,537	\$	2,962,203	\$	2,952,549	\$	2,996,260	\$	2,934,024	\$	(62,236)	-2.1%



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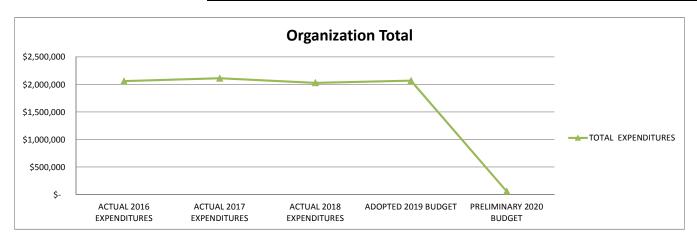
LOCATION: 1250 - LAKE OTIS ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	455.95	426.70	418.70	431.60	403.00	(28.60)	-6.6%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%	
CLASSROOM TEACHER	21.40	22.80	19.80	19.80	18.60	(1.20)	-6.1%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%	
TOTAL CERTIFICATED	24.90	26.30	23.30	23.30	22.10	(1.20)	-5.2%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%	
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%	
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%	
TOTAL CLASSIFIED	5.31	5.13	5.56	5.56	5.56	-	0.0%	
TOTAL STAFFING (FTE)	30.21	31.43	28.86	28.86	27.66	(1.20)	-4.2%	



STATEMENT OF PROGRAM:

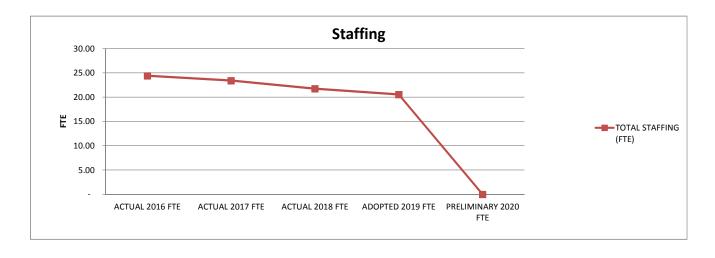
Lake Otis Elementary School provides a complete education for children in grades K-6 in a traditional neighborhood setting, adjacent to Wendler Middle School and the University of Alaska. A strong focus on the individual child is evident daily. Lake Otis offers an excellent academic program, as well as before and after-school activities that support the physical and academic growth of our students. Our PTA and staff are dedicated to providing additional learning experiences for students such as chorus, community service, student council and bicycle rodeo. We are proud of our school's accomplishments and look forward to improving all aspects of our education community.

LOCATION: 1257 - MT SPURR ELEMENTARY SCHOOL	ACTUAL 2016		1	ACTUAL 2017	A	ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		- 1 · · ·
1257 - WIL SI UKK ELEMENTAKI SCHOOL	EXP		EXP		EXP	ENDITURES	BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	1,263,242	\$	1,295,287	\$	1,218,996	\$ 1,142,184	\$	-	\$	(1,142,184)	-100.0%
320 - NON-CERTIFICATED SALARIES		153,719		150,263		151,952	168,992		-		(168,992)	-100.0%
360 - EMPLOYEE BENEFITS		534,436		560,551		546,295	620,532		(1)		(620,533)	-100.0%
TOTAL PERSONNEL EXPENDITURES		1,951,397		2,006,101		1,917,243	1,931,708		(1)		(1,931,709)	-100.0%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		54		52		259	58		-		(58)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES		16,439		15,569		16,264	17,480		19,125		1,645	9.4%
435 - ENERGY		67,954		68,233		72,680	95,100		39,700		(55,400)	-58.3%
440 - OTHER PURCHASED SERVICES		3,624		3,880		4,222	4,990		-		(4,990)	-100.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		19,744		17,576		18,780	18,624		-		(18,624)	-100.0%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		-		-		-	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		107,815		105,310		112,205	 136,252		58,825		(77,427)	-56.8%
TOTAL EXPENDITURES	\$	2,059,212	\$	2,111,411	\$	2,029,448	\$ 2,067,960	\$	58,824	\$	(2,009,136)	-97.2%



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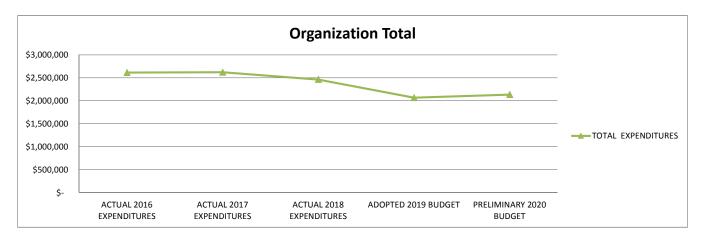
LOCATION: 1257 - MT SPURR ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1237 - WIT STORK ELEMENTART SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	314.95	300.50	249.35	243.44	0.00	(243.44)	-100.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
CLASSROOM TEACHER	16.60	15.60	14.00	12.80	-	(12.80)	-100.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	-	(2.00)	-100.0%
TOTAL CERTIFICATED	19.60	18.60	17.00	15.80	-	(15.80)	-100.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.56	1.56	1.50	1.50	-	(1.50)	-100.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	-	(1.31)	-100.0%
CUSTODIAL	1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
MAINTENANCE	-	-	-	-	-	_	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	-	(0.93)	-100.0%
TOTAL CLASSIFIED	4.81	4.81	4.74	4.74	-	(4.74)	-100.0%
TOTAL STAFFING (FTE)	24.41	23.41	21.74	20.54	-	(20.54)	-100.0%



STATEMENT OF PROGRAM:

Mt. Spurr has been closed as of fiscal year 2019-2020.

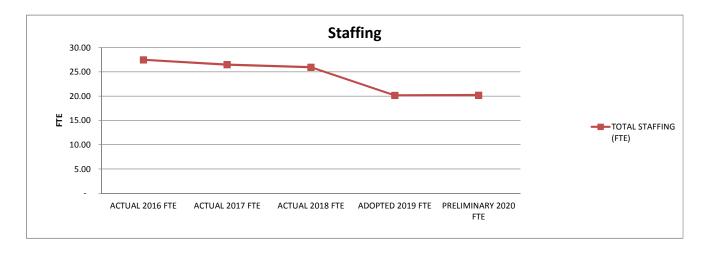
LOCATION: 1260 - MTN VIEW ELEMENTARY SCHOOL	ACTUAL 2016			ACTUAL 2017	ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020			FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1200 - MIN VIEW ELEMENTARY SCHOOL	EXP		EX		EX	2018 PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,585,590	\$	1.570.920	\$	1,427,633	\$	1,097,052	¢	1.139.353	\$	42,301	3.9%
320 - NON-CERTIFICATED SALARIES	Ψ	155,193	Ψ	162,356	Ψ	177,166	Ψ	166,181	Ψ	183,101	Ψ	16,920	10.2%
360 - EMPLOYEE BENEFITS		690,983		697,514		692,614		608,196		643,618		35,422	5.8%
TOTAL PERSONNEL EXPENDITURES		2,431,766		2,430,790		2,297,413		1,871,429		1,966,072		94,643	5.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	99	\$	99	\$	99	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		_		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		192		-		-		-	0.0%
430 - UTILITY SERVICES		36,531		36,497		30,215		38,460		31,497		(6,963)	-18.1%
435 - ENERGY		116,148		125,725		108,709		132,600		112,200		(20,400)	-15.4%
440 - OTHER PURCHASED SERVICES		5,136		4,393		5,588		6,190		5,425		(765)	-12.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		24,135		23,432		20,713		19,635		19,930		295	1.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		144		144	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		182,049		190,146		165,516		196,885		169,196		(27,689)	-14.1%
TOTAL EXPENDITURES	\$	2,613,815	\$	2,620,936	\$	2,462,929	\$	2,068,314	\$	2,135,268	\$	66,954	3.2%



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^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

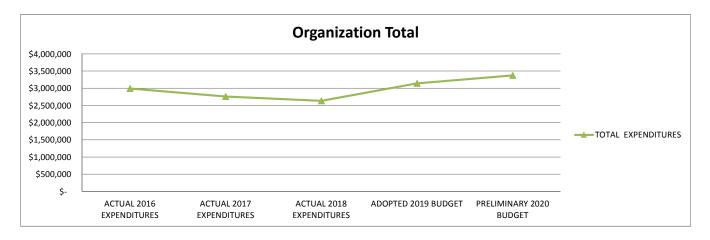
LOCATION: 1260 - MTN VIEW ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	327.35	319.14	264.29	249.14	249.00	(0.14)	-0.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.50	1.00	1.00	-	0.0%
CLASSROOM TEACHER	17.80	16.80	16.40	11.60	11.60	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	3.00	3.00	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	22.30	21.30	20.40	15.10	15.10	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.63	1.63	2.00	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.19	5.19	5.56	5.06	5.13	0.06	1.2%
TOTAL STAFFING (FTE)	27.49	26.49	25.96	20.16	20.23	0.06	0.3%



STATEMENT OF PROGRAM:

Mountain View Elementary is a Pre-K through 5th grade Title 1 school, located in northeast Anchorage. Our student population is comprised of multiple racial and ethnic groups who speak a wide variety of languages. We celebrate diversity in our school and in our neighborhood. Our instruction is data-driven and district curricula are implemented with fidelity and integrity. Science and math have often been strong areas for our students and we have fielded several winning Math Derby teams in the last several years. Our mission statement: At Mountain View Elementary we are dedicated to promoting a safe productive learning environment in which all students can thrive academically and socially.

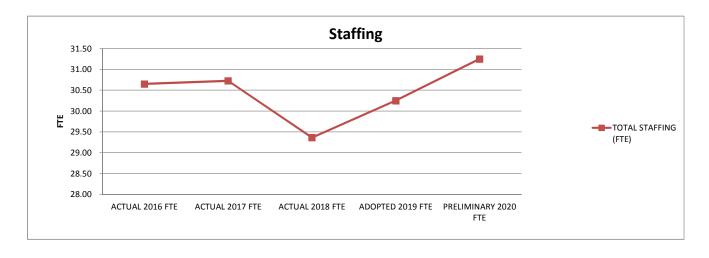
LOCATION: 1270 - MULDOON ELEMENTARY SCHOOL	A	ACTUAL 2016	4	ACTUAL 2017	4	ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY	FY19 ADOPTE PRELIMI	
1270 - MULDOON ELEMENTARY SCHOOL	EXP		EXP		EXP	2018 ENDITURES	BUDGET		2020 BUDGET	\$	NAKY %
	LITT.	B. (DITCRES	Litt	E. (DITCRES	Litt	E. (DIT CRED	DebgEi		DebGET	Ψ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,778,624	\$	1,583,162	\$	1,499,463	\$ 1,747,330	\$	1,910,333	\$ 163,003	9.3%
320 - NON-CERTIFICATED SALARIES		179,907		236,857		215,807	223,765		227,965	4,200	1.9%
360 - EMPLOYEE BENEFITS		847,330		738,096		703,657	936,172		1,003,459	67,287	7.2%
TOTAL PERSONNEL EXPENDITURES		2,805,861		2,558,115		2,418,927	2,907,267		3,141,757	234,490	8.1%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	99	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		63		65		44	72		-	(72)	-100.0%
425 - STUDENT TRAVEL		-		-		438	-		-	- 1	0.0%
430 - UTILITY SERVICES		26,076		28,399		27,833	30,370		32,098	1,728	5.7%
435 - ENERGY		130,151		133,867		149,227	160,700		158,800	(1,900)	-1.2%
440 - OTHER PURCHASED SERVICES		6,086		6,137		6,938	7,485		7,330	(155)	-2.1%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		26,521		34,070		30,232	35,289		34,355	(934)	-2.6%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		252	252	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		188,897		202,637		214,712	233,916		232,835	(1,081)	-0.5%
TOTAL EXPENDITURES	\$	2,994,758	\$	2,760,752	\$	2,633,639	\$ 3,141,183	\$	3,374,592	\$ 233,409	7.4%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

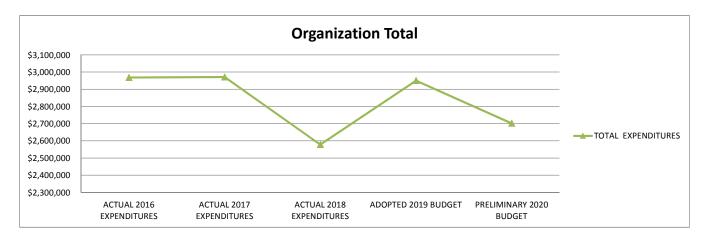
LOCATION: 1270 - MULDOON ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	430.40	438.85	453.35	440.42	435.00	(5.42)	-1.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.50	1.00	2.00	1.00	100.0%
CLASSROOM TEACHER	21.40	21.60	19.80	21.00	21.00	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	25.40	25.60	23.80	24.50	25.50	1.00	4.1%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.69	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.76	1.75	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.00	1.00	-	0.0%
TOTAL CLASSIFIED	5.25	5.13	5.56	5.75	5.75	-	0.0%
TOTAL STAFFING (FTE)	30.65	30.73	29.36	30.25	31.25	1.00	3.3%



STATEMENT OF PROGRAM:

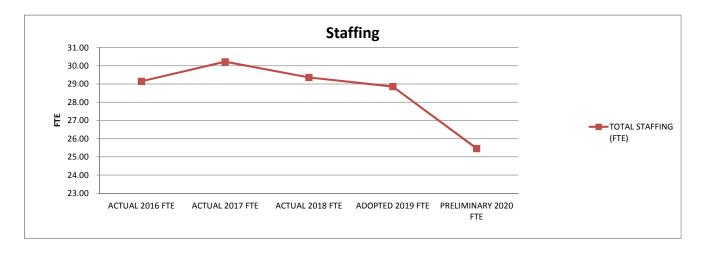
Muldoon Elementary School staff, students, and families are dedicated to working together toward academic progress, providing a positive safe learning environment, encouraging lifelong learning, and fostering cooperation and respect. We advocate high expectations for all students and are dedicated to meeting the needs of our highly diverse population of students, through rigorous and differentiated instruction that focuses upon language and English language learning needs in our academic program for grades K-5. We celebrate our diverse multi-cultural population through presentations, assemblies, curriculum, and business partner support.

LOCATION: 1280 - NORTH STAR ELEMENTARY SCHOOL	A	ACTUAL 2016			ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTED PRELIMIN		
1200 - NORTH STAR ELEMENTART SCHOOL	EXP		EXF		EXP	ENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,797,443	¢	1,773,341	¢	1.418.954	¢	1,648,767	¢	1,466,698	¢	(182,069)	-11.0%
320 - NON-CERTIFICATED SALARIES	φ	184.557	φ	190.624	φ	254,738	φ	220,210	φ	221.501	φ	1.291	0.6%
360 - EMPLOYEE BENEFITS		815,668		817.421		721,300		874,281		806,723		(67,558)	-7.7%
TOTAL PERSONNEL EXPENDITURES		2,797,668		2,781,386		2,394,992		2,743,258		2,494,922		(248,336)	-9.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		148		126		-		139		-		(139)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		28,150		26,528		27,531		32,140		30,479		(1,661)	-5.2%
435 - ENERGY		106,596		123,745		120,460		134,500		140,700		6,200	4.6%
440 - OTHER PURCHASED SERVICES		6,058		6,714		7,296		7,875		6,835		(1,040)	-13.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		29,600		32,427		28,012		32,482		28,989		(3,493)	-10.8%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		170,552		189,540		183,299		207,136		207,003		(133)	-0.1%
TOTAL EXPENDITURES	\$	2,968,220	\$	2,970,926	\$	2,578,291	\$	2,950,394	\$	2,701,925	\$	(248,469)	-8.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

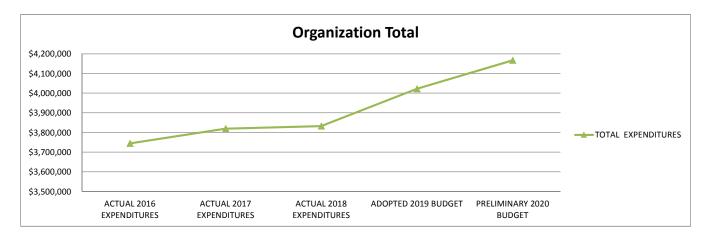
LOCATION: 1280 - NORTH STAR ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	446.35	439.20	414.85	344.90	367.00	22.10	6.4%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.50	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	21.60	19.80	19.80	16.40	(3.40)	-17.2%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.90	25.10	23.80	23.30	19.90	(3.40)	-14.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.69	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.25	5.13	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	29.15	30.23	29.36	28.86	25.46	(3.40)	-11.8%



STATEMENT OF PROGRAM:

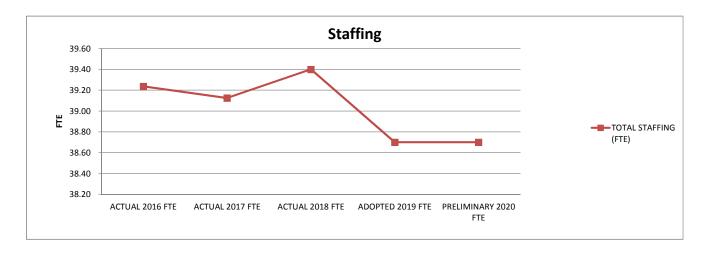
North Star has a richly diverse population of pre-kindergarten through sixth grade students who are supported by highly qualified teachers, paraprofessionals and multiple programs. These programs include after school tutoring provided by 21st Century and Supplemental Educational Services. Other programs include: Indian Education student support; a neighborhood preschool and a Child in Transition/Homeless (CIT/H) preschool; Language & Cultural Liaison and self-contained Preschool and K-2 classes for children who experience autism. English Language Learners tutors support students whose primary language is not English. North Star is a Title I school that has free breakfast and lunch.

LOCATION:	ACTUAL 2016			ACTUAL	ACTUAL ADOPTED 2018 2019			PRELIMINARY 2020			FY19 ADOPTED VS FY20 PRELIMINARY		
1290 - NORTHERN LIGHTS ABC SCHOOL	EXP		EXP	2017 ENDITURES	EXP	2018 ENDITURES		2019 BUDGET		BUDGET		\$	NAKY %
	LAI.	ENDITORES	L/XII	LICHTERES	LAI	LINDITURES		DODGET		DCDGET		Ψ	70
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	2,283,067	\$	2,331,995	\$	2,300,296	\$	2,326,002	\$	2,415,128	\$	89,126	3.8%
320 - NON-CERTIFICATED SALARIES		209,632		201,455		204,944		267,833		286,113		18,280	6.8%
360 - EMPLOYEE BENEFITS		1,053,875		1,083,722		1,100,376		1,190,484		1,244,053		53,569	4.5%
TOTAL PERSONNEL EXPENDITURES		3,546,574		3,617,172		3,605,616		3,784,319		3,945,294		160,975	4.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		787		686		1,768		755		-		(755)	-100.0%
425 - STUDENT TRAVEL		1,197		684		619		-		-		-	0.0%
430 - UTILITY SERVICES		26,774		28,051		38,098		33,250		34,121		871	2.6%
435 - ENERGY		120,868		122,891		130,270		148,600		133,700		(14,900)	-10.0%
440 - OTHER PURCHASED SERVICES		7,662		7,740		9,004		9,530		9,300		(230)	-2.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		41,134		42,503		47,431		45,926		44,189		(1,737)	-3.8%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		333		333	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		198,422		202,555		227,190		238,061		221,643		(16,418)	-6.9%
TOTAL EXPENDITURES	\$	3,744,996	\$	3,819,727	\$	3,832,806	\$	4,022,380	\$	4,166,937	\$	144,557	3.6%



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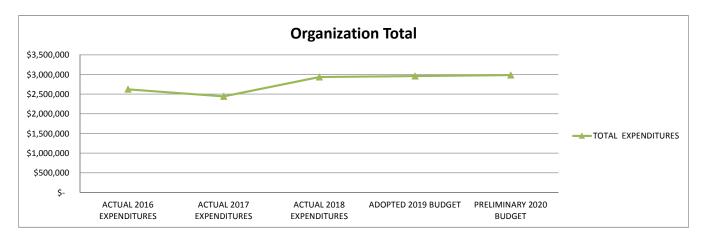
LOCATION: 1290 - NORTHERN LIGHTS ABC SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	594.75	604.55	597.18	602.25	617.00	14.75	2.4%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	29.80	30.00	30.40	29.20	29.20	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	32.80	33.00	33.40	32.70	32.70	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.00	1.69	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	2.19	2.19	1.75	1.75	1.75	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	6.44	6.13	6.00	6.00	6.00	-	0.0%
TOTAL STAFFING (FTE)	39.24	39.13	39.40	38.70	38.70	_	0.0%



STATEMENT OF PROGRAM:

Northern Lights ABC K-8 School is an alternative program in the Anchorage School District known for its back-to-basics approach to education. The parents, teachers, and staff believe the purpose of education is to provide children with the skills necessary to live successfully as responsible citizens and contribute to their community. The academic program at Northern Lights ABC is based on the premise that many students learn best within the framework of a structured environment, where self-discipline is encouraged and boundaries are consistently applied. The program challenges students to take responsibility for their own learning and to have pride in their work.

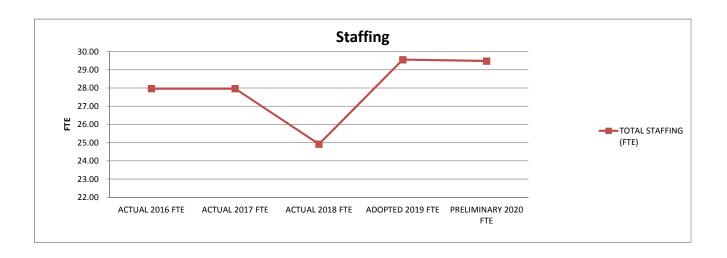
LOCATION: 1300 - NORTHWOOD ELEMENTARY SCHOOL	1	ACTUAL 2016	ACTUAL 2017			ACTUAL 2018	ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	EXP		EXI		EXP	PENDITURES		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	1,438,650	\$	1,284,205	\$	1,443,871	\$	1,544,609	\$	1,522,292	\$ (22,317)	-1.4%
320 - NON-CERTIFICATED SALARIES		211,259		263,388		345,765		283,056		329,457	46,401	16.4%
360 - EMPLOYEE BENEFITS		818,041		728,858		979,068		937,094		946,640	9,546	1.0%
TOTAL PERSONNEL EXPENDITURES		2,467,950		2,276,451		2,768,704		2,764,759		2,798,389	33,630	1.2%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	99	\$	-	\$	-	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		1,136		416		1,933		1,464		-	(1,464)	-100.0%
425 - STUDENT TRAVEL		-		-		-		_		-	-	0.0%
430 - UTILITY SERVICES		25,911		26,457		26,566		28,810		30,162	1,352	4.7%
435 - ENERGY		106,090		115,076		117,194		134,100		122,000	(12,100)	-9.0%
440 - OTHER PURCHASED SERVICES		4,835		4,935		5,725		6,090		6,830	740	12.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		19,167		21,659		15,842		24,509		28,918	4,409	18.0%
480 - TUITION AND STIPENDS		-		-		-		-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-		-		181	181	0.0%
495 - INDIRECT COSTS		-		-		-		-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-	-	0.0%
510 - EQUIPMENT		-		-		-		-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	-	157,139		168,642		167,260		194,973		188,091	(6,882)	-3.5%
TOTAL EXPENDITURES	\$	2,625,089	\$	2,445,093	\$	2,935,964	\$	2,959,732	\$	2,986,480	\$ 26,748	0.9%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	
1300 - NORTHWOOD ELEMENTARY SCHOOL	

LOCATION: 1300 - NORTHWOOD ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	PRELIMINARY		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	334.65	280.16	308.49	295.67	281.00	(14.67)	-5.0%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%	
CLASSROOM TEACHER	17.10	17.10	14.30	16.00	14.80	(1.20)	-7.5%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED	4.00	4.00	4.00	4.50	4.50	-	0.0%	
TOTAL CERTIFICATED	22.10	22.10	19.30	21.50	20.30	(1.20)	-5.6%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
CLERICAL	1.75	1.75	1.50	1.75	2.00	0.25	14.3%	
TEACHERS ASSISTANTS	2.19	2.19	2.19	4.38	5.25	0.88	20.0%	
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%	
TOTAL CLASSIFIED	5.87	5.87	5.62	8.06	9.18	1.13	14.0%	



27.97

24.92

29.56

29.48

(0.07)

-0.3%

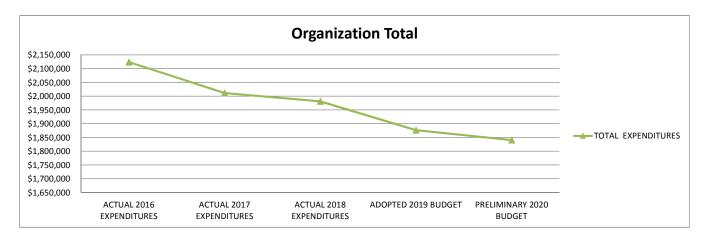
27.97

STATEMENT OF PROGRAM:

TOTAL STAFFING (FTE)

Northwood ABC Elementary provides a safe, engaging and nurturing environment for its diverse student population as well as their families. We have back-to-basics academic focus under Anchorage Basic Curriculum (ABC). Our Title I designation enables us to provide additional instructional support for all our students. Our school wide expectations include student responsibility and respect. Northwood ABC Elementary opens its door to all, providing an inviting place for children to succeed. Our motto is encouraging students to be life long learners.

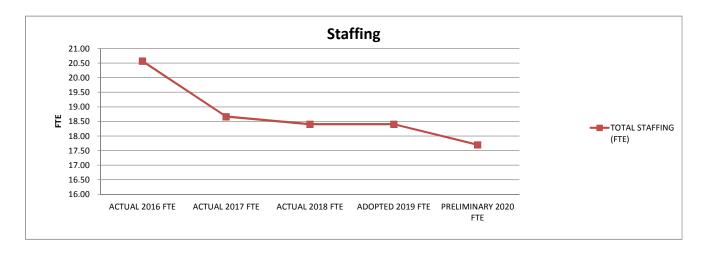
LOCATION:	1	ACTUAL		ACTUAL	1	ACTUAL		ADOPTED	PRELIMINA			FY19 ADOPTE PRELIMI	The second secon
1310 - NUNAKA VALLEY ELEM SCHOOL	EVD	2016 ENDITUDES	EVE	2017 PENDITURES	EVD	2018 ENDITURES		2019 BUDGET		2020 BUDGET		\$	NARY %
	EAF	ENDITURES	LAI	ENDITURES	LAP	ENDITURES		DUDGEI		DUDGEI		Ψ	70
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.310.186	\$	1,205,375	\$	1.166,162	\$	1,021,791	\$	974.620	\$	(47,171)	-4.6%
320 - NON-CERTIFICATED SALARIES	-	128,216	-	158,754	-	146,383	_	148,582	-	174,161	-	25,579	17.2%
360 - EMPLOYEE BENEFITS		579,289		526,921		548,297		566,789		545,002		(21,787)	-3.8%
TOTAL PERSONNEL EXPENDITURES		2,017,691		1,891,050		1,860,842		1,737,162		1,693,783		(43,379)	-2.5%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	99	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		_		-		8		-		-		-	0.0%
425 - STUDENT TRAVEL		_		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		19,105		18,853		19,551		20,180		23,308		3,128	15.5%
435 - ENERGY		74,077		81,883		82,279		95,600		98,800		3,200	3.3%
440 - OTHER PURCHASED SERVICES		3,525		3,326		4,782		5,475		5,155		(320)	-5.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		9,380		16,136		13,802		18,001		19,131		1,130	6.3%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		134		134	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		106,087		120,297		120,422		139,256		146,528		7,272	5.2%
TOTAL EXPENDITURES	\$	2,123,778	\$	2,011,347	\$	1,981,264	\$	1,876,418	\$	1,840,311	\$	(36,107)	-1.9%



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^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

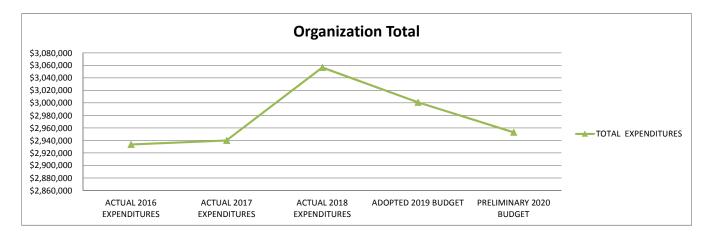
LOCATION: 1310 - NUNAKA VALLEY ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	244.54	252.69	236.11	233.38	212.00	(21.38)	-9.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	13.20	10.80	10.60	10.60	9.40	(1.21)	-11.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	16.20	14.30	14.10	14.10	12.90	(1.21)	-8.5%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.56	1.56	1.50	1.50	2.00	0.50	33.3%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.37	4.37	4.31	4.31	4.81	0.50	11.6%
TOTAL STAFFING (FTE)	20.57	18.67	18.41	18.41	17.70	(0.71)	-3.8%



STATEMENT OF PROGRAM:

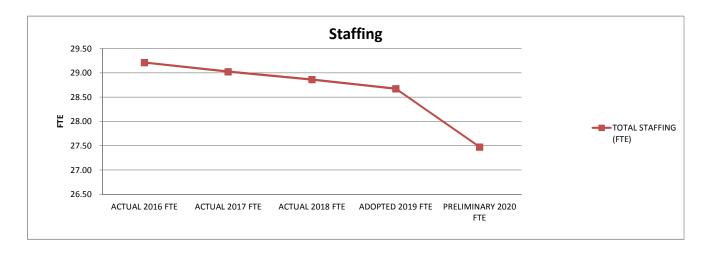
Nunaka Valley Elementary is a Title I PreK-5 school serving multicultural students. In our Free and Reduced Lunch program, 70.83% qualify. Support programs include our counselor, Title I Migrant Ed., Pre-K and Resource Special Education, Title VII Indian Ed., and a full time ELL Tutor. We offer before and after school tutoring in math and reading. Our business partners donate their time and resources for our students. We have a very active PTA. We host several successful events each year: Doctor Seuss and STEM Night. Our staff is devoted to literacy, SEL, cultural diversity and positive behavior.

LOCATION:	A	CTUAL		ACTUAL		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTE	
1315 - OCEAN VIEW ELEMENTARY SCHOOL	EVD	2016	EVD	2017 PENDITURES	EVD	2018 ENDITURES		2019 BUDGET		BUDGET		PRELIMI \$	NAKY %
	EAL	ENDITURES	LAI	ENDITURES	E/AI	ENDITURES		BUDGET		BUDGET		Ψ	/0
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,747,826	\$	1.721.604	\$	1.761.833	\$	1.644.367	\$	1.621.753	\$	(22,614)	-1.4%
320 - NON-CERTIFICATED SALARIES		180,039		203,313		201,242		224,143		226,933		2,790	1.2%
360 - EMPLOYEE BENEFITS		817,774		820,093		887,394		905,982		892,191		(13,791)	-1.5%
TOTAL PERSONNEL EXPENDITURES		2,745,639		2,745,010		2,850,469		2,774,492		2,740,877		(33,615)	-1.2%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	99	\$	99	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		589		138		472		174		-		(174)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		27,599		27,976		27,568		30,140		33,295		3,155	10.5%
435 - ENERGY		122,039		129,650		138,761		155,200		138,600		(16,600)	-10.7%
440 - OTHER PURCHASED SERVICES		5,680		5,370		6,613		7,240		7,245		5	0.1%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		32,067		31,841		32,568		33,636		32,682		(954)	-2.8%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		240		240	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		187,974		195,074		206,081		226,390		212,062		(14,328)	-6.3%
TOTAL EXPENDITURES	\$	2,933,613	\$	2,940,084	\$	3,056,550	\$	3,000,882	\$	2,952,939	\$	(47,943)	-1.6%



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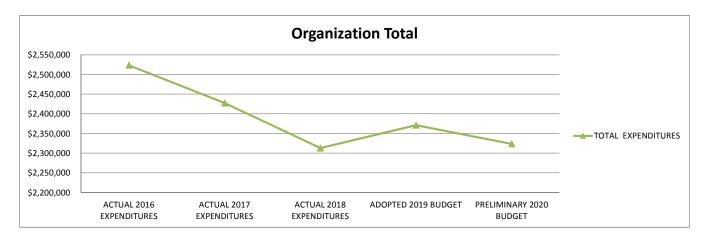
LOCATION: 1315 - OCEAN VIEW ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	424.30	420.74	436.63	426.73	407.00	(19.73)	-4.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	20.40	19.80	19.80	18.60	(1.20)	-6.1%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.90	23.90	23.30	23.30	22.10	(1.20)	-5.2%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.06	1.06	-	0.0%
TOTAL CLASSIFIED	5.31	5.13	5.56	5.38	5.38	-	0.0%
TOTAL STAFFING (FTE)	29.21	29.03	28.86	28.68	27.48	(1.20)	-4.2%



STATEMENT OF PROGRAM:

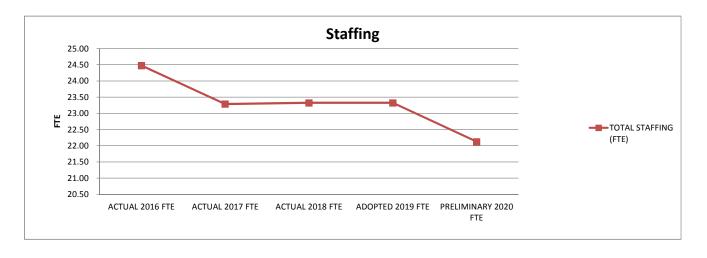
Ocean View Elementary School is a neighborhood school providing a quality educational program to every student from our two special education preschool classrooms through sixth grade. The staff at Ocean View works collaboratively with parents, challenging students to reach their potential both academically and interpersonally. Ocean View offers music, physical education, art, library sciences, and 6th grade band and orchestra. Educational services are also available in special education, gifted, bilingual, and Indian Education. We are committed to providing students a well-rounded educational experience so the Students are Empowered to Achieve Lifelong Success.

LOCATION:	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		Y FY19 ADOPTED VS FY PRELIMINARY	
1320 - O'MALLEY ELEMENTARY SCHOOL	EVD		EVD	2017	EVD	2018 ENDITURES		BUDGET		BUDGET		* S	%
	EAI.	ENDITURES	LAI	ENDITURES	LAI	ENDIT UNES		DUDGET		BUDGET		Φ	/0
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,505,362	\$	1.451.648	\$	1.320.599	\$	1.294.279	\$	1,257,736	\$	(36,543)	-2.8%
320 - NON-CERTIFICATED SALARIES		180,661		187,716		174,992		190,770		197,431		6,661	3.5%
360 - EMPLOYEE BENEFITS		709,688		653,167		673,315		723,123		706,886		(16,237)	-2.2%
TOTAL PERSONNEL EXPENDITURES		2,395,711		2,292,531		2,168,906		2,208,172		2,162,053		(46,119)	-2.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	165	\$	189	\$	159	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		296		299		168		329		-		(329)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		17,490		17,680		17,091		19,080		20,079		999	5.2%
435 - ENERGY		84,840		95,429		97,818		115,600		114,600		(1,000)	-0.9%
440 - OTHER PURCHASED SERVICES		3,901		3,947		4,247		5,035		5,025		(10)	-0.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		20,891		17,324		24,625		22,836		21,899		(937)	-4.1%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		349		-		-		-		164		164	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		127,932		134,868		144,108		162,880		161,767		(1,113)	-0.7%
TOTAL EXPENDITURES	\$	2,523,643	\$	2,427,399	\$	2,313,014	\$	2,371,052	\$	2,323,820	\$	(47,232)	-2.0%



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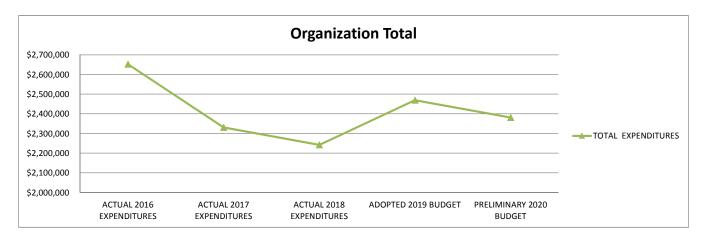
LOCATION: 1320 - O'MALLEY ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	321.08	298.05	302.27	290.10	292.00	1.90	0.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	16.60	15.60	15.20	15.20	14.00	(1.20)	-7.9%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	19.60	18.60	18.20	18.20	17.00	(1.20)	-6.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	4.88	4.69	5.13	5.13	5.13	-	0.0%
TOTAL STAFFING (FTE)	24.48	23.29	23.33	23.33	22.13	(1.20)	-5.1%



STATEMENT OF PROGRAM:

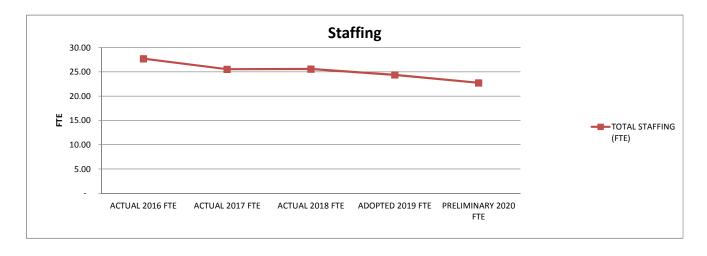
O'Malley is a K-6 grade school where parent participation is a major component. Cooperative efforts among teachers, students, and parents help provide a program that promotes personal responsibility, develops useful study and work habits, and emphasizes student mastery of language arts and math. O'Malley Elementary is a safe, positive, and caring community that is dedicated to high academic and behavioral standards. The staff works closely with parents and the community to provide a learning environment where students experience academic and interpersonal success through self-discipline and positive decision-making.

LOCATION: 1324 - ORION ELEMENTARY SCHOOL	ACTUAL 2016				1	ACTUAL 2018		ADOPTED 2019		RELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
	EXP		EXP		EXP.	ENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,578,918	\$	1,355,565	\$	1,285,866	\$	1,329,919	\$	1,292,711	\$	(37,208)	-2.8%
320 - NON-CERTIFICATED SALARIES		185,425		187,004		183,470		210,537		201,757		(8,780)	-4.2%
360 - EMPLOYEE BENEFITS		732,616		644,902		630,729		745,260		723,248		(22,012)	-3.0%
TOTAL PERSONNEL EXPENDITURES		2,496,959		2,187,471		2,100,065		2,285,716		2,217,716		(68,000)	-3.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	276	\$	33	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		112		19		-		20		-		(20)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		21,167		20,027		20,903		22,800		25,053		2,253	9.9%
435 - ENERGY		103,239		95,617		97,193		135,000		110,400		(24,600)	-18.2%
440 - OTHER PURCHASED SERVICES		4,418		4,514		4,713		5,345		5,190		(155)	-2.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		26,837		22,761		19,137		20,353		22,768		2,415	11.9%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		299		299	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		155,773		143,214		141,979		183,518		163,710		(19,808)	-10.8%
TOTAL EXPENDITURES	\$	2,652,732	\$	2,330,685	\$	2,242,044	\$	2,469,234	\$	2,381,426	\$	(87,808)	-3.6%



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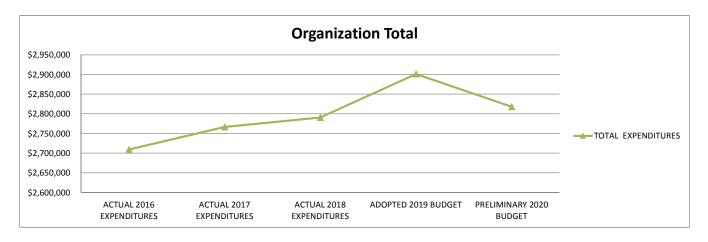
LOCATION: 1324 - ORION ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	PRELIMINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	331.40	313.25	267.05	223.35	298.00	74.65	33.4%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	18.80	16.80	16.40	15.20	14.00	(1.20)	-7.9%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	22.30	20.30	19.90	18.70	17.50	(1.20)	-6.4%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.75	1.75	1.31	(0.44)	-25.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	5.43	5.24	5.68	5.68	5.24	(0.44)	-7.7%
TOTAL STAFFING (FTE)	27.73	25.54	25.58	24.38	22.74	(1.64)	-6.7%



STATEMENT OF PROGRAM:

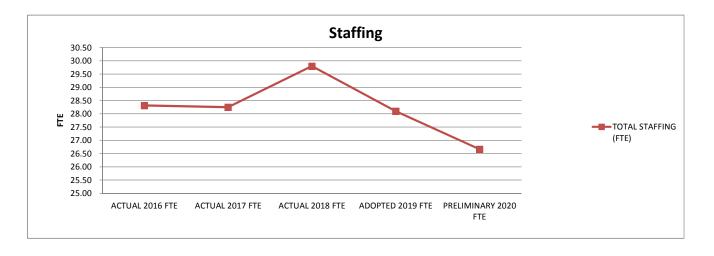
The mission of Orion Elementary School is to ensure optimal learning and safety for all and help make respect, courtesy, and consideration for others a common practice. Located on Joint Base Elmendorf Richardson, Orion serves approximately 450 Pre K-6 students, most of whom are military dependents. Students attend art, health, library, music, and physical education classes in addition to classroom instruction. Parent and community involvement, participation, and support of our exceptional teaching and classified staff are key ingredients to Orion's educational program and positive learning environment.

LOCATION: 1328 - PTARMIGAN ELEMENTARY SCHOOL	ACTUAL 2016					ACTUAL 2018		ADOPTED 2019		RELIMINARY 2020	Y FY19 ADOPTED VS FY20 PRELIMINARY		
1526 - FTARWIGAN ELEMENTART SCHOOL	EXP.		EXI		EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,591,024	\$	1,593,410	\$	1,592,649	\$	1,573,436	\$	1,566,014	\$	(7,422)	-0.5%
320 - NON-CERTIFICATED SALARIES		200,135		192,232		199,165		222,380		221,164		(1,216)	-0.5%
360 - EMPLOYEE BENEFITS		735,316		793,174		803,961		867,988		818,931		(49,057)	-5.7%
TOTAL PERSONNEL EXPENDITURES		2,526,475		2,578,816		2,595,775		2,663,804		2,606,109		(57,695)	-2.2%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	198	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		228		37		92		120		-		(120)	-100.0%
425 - STUDENT TRAVEL		-		-		162		-		-		-	0.0%
430 - UTILITY SERVICES		32,242		31,817		30,490		34,270		35,182		912	2.7%
435 - ENERGY		125,872		134,929		136,552		162,700		137,100		(25,600)	-15.7%
440 - OTHER PURCHASED SERVICES		5,416		5,060		6,942		7,420		7,265		(155)	-2.1%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		19,027		16,022		20,432		32,973		32,371		(602)	-1.8%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		102		102	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		182,785		187,865		194,868		237,483		212,020		(25,463)	-10.7%
TOTAL EXPENDITURES	\$	2,709,260	\$	2,766,681	\$	2,790,643	\$	2,901,287	\$	2,818,129	\$	(83,158)	-2.9%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

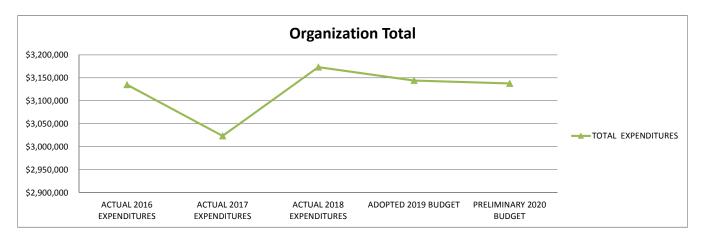
LOCATION: 1328 - PTARMIGAN ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	364.45	428.80	422.81	388.43	389.00	0.57	0.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	19.00	19.00	19.80	18.60	17.60	(1.00)	-5.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	3.00	3.00	3.00	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.00	23.00	23.80	22.10	21.10	(1.00)	-4.5%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.69	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.75	1.75	1.31	(0.44)	-25.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.25	6.00	6.00	5.56	(0.44)	-7.3%
TOTAL STAFFING (FTE)	28.31	28.25	29.80	28.10	26.66	(1.44)	-5.1%



STATEMENT OF PROGRAM:

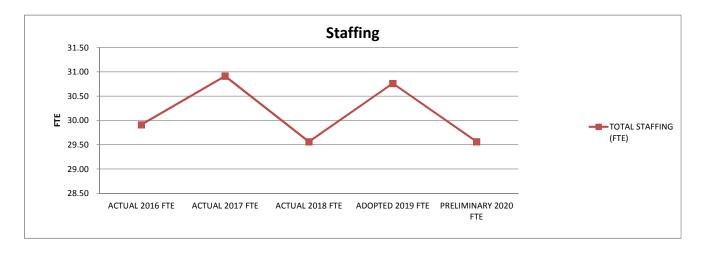
Ptarmigan Elementary is a Title One neighborhood school. We offer a comprehensive K-5 instructional program with an ongoing emphasis on the mastery of basic skills through direct instruction addressing Alaska State Standards. We are committed to providing programs to maximize student achievement and citizenship. We host a 21st Century Afterschool Program and a Structured Learning Program for qualifying students in the Muldoon area of Anchorage. We are committed to fostering partnerships with our student's families. Our business partners include Royal Roller Rink, Faith Christian Community, Alaska Premier Dental Group, Children's Lunchboxes and the Downtown Soup Kitchen.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL	ADOPTED	Pl	RELIMINARY	FY19 ADOPTE	
1330 - RABBIT CREEK ELEM SCHOOL	EVD	2016	EVI	2017 DENDITUDES	TO VI	2018 PENDITURES	2019 BUDGET		2020 BUDGET	PRELIMI \$	NAKY %
	LAP	ENDITURES	LAI	ENDITURES	LAL	PENDITURES	DUDGEI		DUDGEI	φ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1.893.036	\$	1.843.305	\$	1.893.439	\$ 1.780.987	\$	1,765,494	\$ (15,493)	-0.9%
320 - NON-CERTIFICATED SALARIES		187,779		190,343		200,794	225,519	Ċ	239,824	14,305	6.3%
360 - EMPLOYEE BENEFITS		871,566		846,809		912,977	965,875		959,361	(6,514)	-0.7%
TOTAL PERSONNEL EXPENDITURES		2,952,381		2,880,457		3,007,210	2,972,381		2,964,679	(7,702)	-0.3%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		219		218		63	250		-	(250)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		29,877		29,457		29,617	32,230		36,994	4,764	14.8%
435 - ENERGY		111,993		75,027		91,037	95,800		93,100	(2,700)	-2.8%
440 - OTHER PURCHASED SERVICES		5,692		5,880		6,722	7,415		7,550	135	1.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		34,879		32,277		38,514	36,124		35,042	(1,082)	-3.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		261	261	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		182,660		142,859		165,953	171,819		172,947	1,128	0.7%
TOTAL EXPENDITURES	\$	3,135,041	\$	3,023,316	\$	3,173,163	\$ 3,144,200	\$	3,137,626	\$ (6,574)	-0.2%



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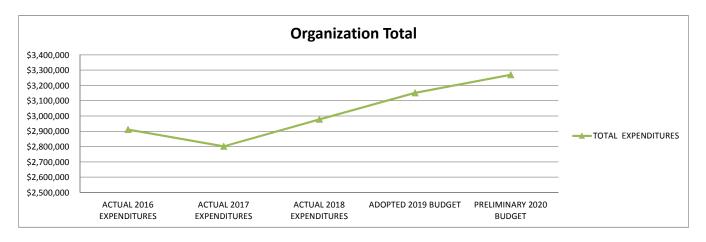
LOCATION: 1330 - RABBIT CREEK ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	456.47	441.10	474.34	484.29	462.00	(22.29)	-4.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	21.60	22.60	21.00	22.20	21.00	(1.20)	-5.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	24.60	25.60	24.00	25.20	24.00	(1.20)	-4.8%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	29.91	30.91	29.56	30.76	29.56	(1.20)	-3.9%



STATEMENT OF PROGRAM:

Strategically situated in the foothills of south Anchorage, Rabbit Creek Elementary is a dynamic neighborhood school committed to providing students a well-rounded, standards-based education in support of life-long learning. We believe in educating all students for success in life with a focus on academic excellence, personal responsibility, and a positive, safe environment. We proudly partner with our families and our business partners to help students become active participants in the learning process.

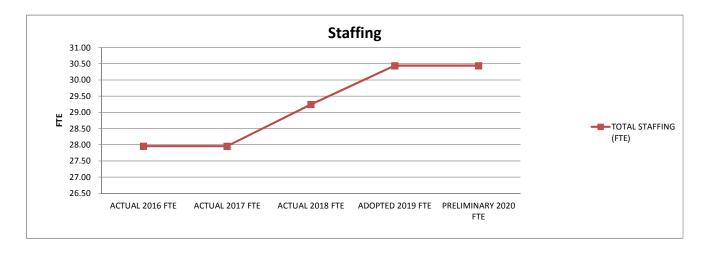
LOCATION: 1335 - RAVENWOOD ELEMENTARY SCHOOL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	EXP		EXP		EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,716,424	\$	1,618,369	\$	1,733,098	\$ 1,779,130	\$	1,849,420	\$ 70,290	4.0%
320 - NON-CERTIFICATED SALARIES		244,918		238,214		223,713	230,616		241,524	10,908	4.7%
360 - EMPLOYEE BENEFITS		800,212		779,187		850,334	952,405		981,019	28,614	3.0%
TOTAL PERSONNEL EXPENDITURES		2,761,554		2,635,770		2,807,145	2,962,151		3,071,963	109,812	3.7%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	99	\$	349	\$	99	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		188		3		196	4		-	(4)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	- '	0.0%
430 - UTILITY SERVICES		20,147		21,868		20,117	22,900		25,931	3,031	13.2%
435 - ENERGY		90,685		106,430		111,499	124,300		127,300	3,000	2.4%
440 - OTHER PURCHASED SERVICES		5,164		5,506		7,059	7,275		7,840	565	7.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		33,576		31,646		32,107	34,878		36,489	1,611	4.6%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		225		-		195	-		270	270	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		150,084		165,802		171,272	189,357		197,830	8,473	4.5%
TOTAL EXPENDITURES	\$	2,911,638	\$	2,801,572	\$	2,978,417	\$ 3,151,508	\$	3,269,793	\$ 118,285	3.8%



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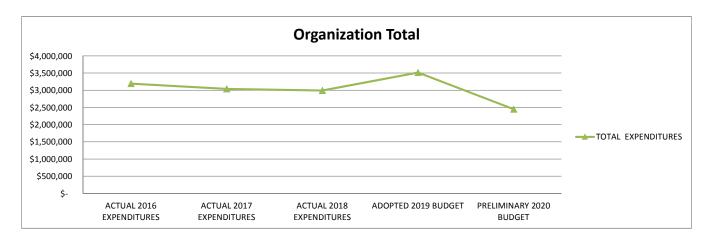
LOCATION: 1335 - RAVENWOOD ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1333 - RAVENWOOD EDEMENTARY SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	433.75	418.81	472.79	469.55	459.00	(10.55)	-2.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	20.40	21.00	22.20	22.20	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	23.40	23.40	24.00	25.20	25.20	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.56	4.56	5.24	5.24	5.24	-	0.0%
TOTAL STAFFING (FTE)	27.96	27.96	29.24	30.44	30.44	-	0.0%



STATEMENT OF PROGRAM:

Ravenwood Elementary School offers a complete instructional program in grades Pre K-6. We share a commitment to working toward continued academic progress, providing a positive, safe, enriched environment, encouraging lifelong learning, and fostering cooperation and respect. We expect that each student will become a contributing, successful member of our culturally diverse and technologically advanced society. Ravenwood will continue to stress the importance of maintaining high academic standards and behavioral expectations, a positive and purposeful school environment, a strong parent-teacher relationship, and parental involvement in the educational program.

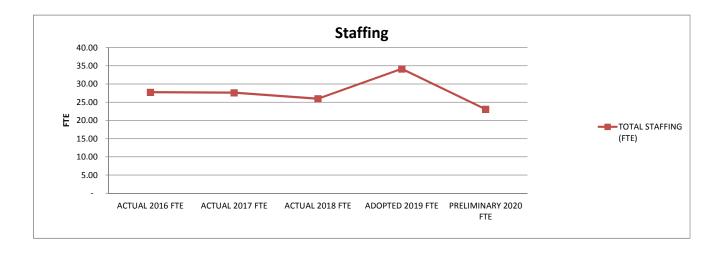
LOCATION: 1340 - ROGERS PARK ELEMENTARY SCHOOL	I I	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
	EXP	ENDITURES	EXI	PENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.921.111	\$	1,811,422	\$	1,775,140	\$	2,013,776	\$	1,290,048	\$	(723,728)	-35.9%
320 - NON-CERTIFICATED SALARIES	Ψ	188.395	Ψ	199,601	Ψ	174.107	Ψ	223,095	Ψ	207.996	Ψ	(15.099)	-6.8%
360 - EMPLOYEE BENEFITS		878.867		817,749		841.948		1.054.959		724.898		(330.061)	-31.3%
TOTAL PERSONNEL EXPENDITURES	-	2,988,373		2,828,772		2,791,195		3,291,830		2,222,942		(1,068,888)	-32.5%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	250	\$	338	\$	280	\$	100	\$	119	\$	19	19.0%
420 - STAFF TRAVEL		7		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		33,246		27,120		30,518		32,660		40,542		7,882	24.1%
435 - ENERGY		123,632		135,013		123,153		141,300		142,000		700	0.5%
440 - OTHER PURCHASED SERVICES		7,256		7,180		7,793		8,255		7,540		(715)	-8.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		39,762		41,385		40,591		41,307		37,018		(4,289)	-10.4%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		204,153		211,036		202,335		223,622		227,219		3,597	1.6%
TOTAL EXPENDITURES	\$	3,192,526	\$	3,039,808	\$	2,993,530	\$	3,515,452	\$	2,450,161	\$	(1,065,291)	-30.3%



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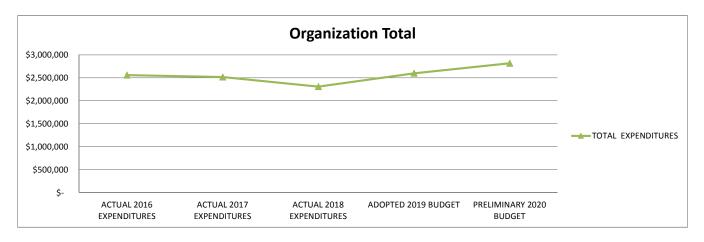
LOCATION: 1340 - ROGERS PARK ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1540 ROODAS TARRE ELEMENTARY SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	540.85	543.15	547.90	495.00	484.00	(11.00)	-2.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.50	1.00	1.00	-	0.0%
CLASSROOM TEACHER	18.80	18.80	16.40	24.60	14.00	(10.60)	-43.1%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	3.00	2.50	(0.50)	-16.7%
TOTAL CERTIFICATED	22.80	22.80	20.40	28.60	17.50	(11.10)	-38.8%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.81	1.69	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	4.94	4.81	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	27.74	27.61	25.96	34.16	23.06	(11.10)	-32.5%



STATEMENT OF PROGRAM:

Rogers Park Elementary School provides a climate that promotes instructional excellence through a student-oriented program that focuses on the development of the whole child. Recognizing that individual students have unique learning styles, Roger Park School affords every person opportunities for success with access to special services and resources for those students who are exceptional. At Rogers Park, two educational programs exist; a neighborhood K-6 program and a K-6 for highly gifted students. Cooperation of school professionals, parents, and community members ensures support for each student to achieve positive academic, emotional, physical and social growth.

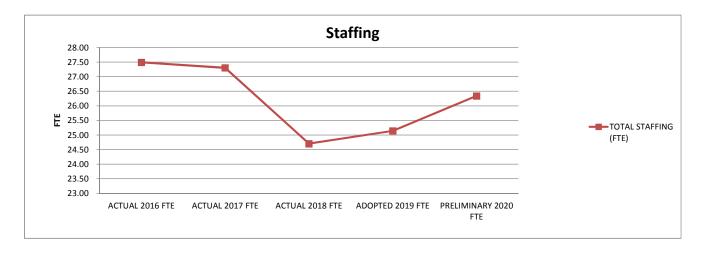
LOCATION: 1345 - RUSSIAN JACK ELEM SCHOOL	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
1345 - RUSSIAN JACK ELEM SCHOOL	EXP		EXI	PENDITURES	EXI			BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,484,562	\$	1,455,254	\$	1.283.298	\$	1,427,058	\$	1.567.354	\$	140,296	9.8%
320 - NON-CERTIFICATED SALARIES	Ψ	173,447	Ψ	179,795	Ψ	184,368	Ψ	194,777	Ψ	210,235	Ψ.	15,458	7.9%
360 - EMPLOYEE BENEFITS		722,030		688,477		640,709		765,907		815,084		49,177	6.4%
TOTAL PERSONNEL EXPENDITURES		2,380,039		2,323,526		2,108,375		2,387,742		2,592,673		204,931	8.6%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$	_	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		110		-		25		53		-		(53)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		22,877		22,637		24,992		25,210		31,249		6,039	24.0%
435 - ENERGY		122,619		137,310		140,034		151,800		155,200		3,400	2.2%
440 - OTHER PURCHASED SERVICES		5,320		5,330		5,930		6,540		6,960		420	6.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		29,115		27,435		26,989		27,969		29,084		1,115	4.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		215		215	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		180,041		192,712		197,970		211,572		222,708		11,136	5.3%
TOTAL EXPENDITURES	\$	2,560,080	\$	2,516,238	\$	2,306,345	\$	2,599,314	\$	2,815,381	\$	216,067	8.3%



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^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

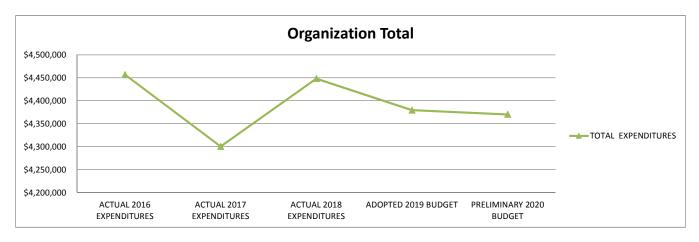
LOCATION: 1345 - RUSSIAN JACK ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	374.51	347.54	338.86	339.74	355.00	15.26	4.5%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	19.00	19.00	16.40	16.40	17.60	1.20	7.3%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	22.50	22.50	19.90	19.90	21.10	1.20	6.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	0.88	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.99	4.81	4.81	5.24	5.24	-	0.0%
TOTAL STAFFING (FTE)	27.49	27.31	24.71	25.14	26.34	1.20	4.8%



STATEMENT OF PROGRAM:

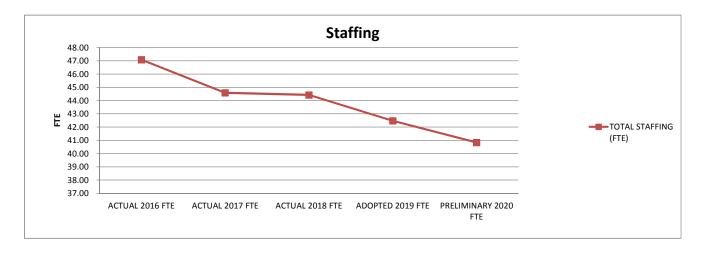
Russian Jack is a PreK-56 neighborhood school located in east Anchorage. Our student body of approximately 385 students is culturally diverse with several ethnic groups represented. Twelve different languages are spoken at Russian Jack. About 30 percent of our students are bilingual and receive English Language Learners services. Indian Education supports 12 percent of our students. We are a Title I elementary school and home to the Alaska State School for the Deaf and Hard of Hearing. One hundred percent of our students receive free or reduced breakfast and lunch. Russian Jack also experiences a transient and mobility rate of more than 33 percent.

LOCATION:	A	CTUAL		ACTUAL		ACTUAL		ADOPTED	PI	RELIMINARY		FY19 ADOPTE	
1350 - SAND LAKE ELEMENTARY SCHOOL		2016		2017		2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EXP	PENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
DEDCONNEL EVDENDITUDES													
PERSONNEL EXPENDITURES	\$	2 602 125	Φ.	2.562.246	ф	2 654 500	ф	2.511.402	ф	2.524.005	d	12.502	0.50/
310 - CERTIFICATED SALARIES 320 - NON-CERTIFICATED SALARIES	3	2,683,135 332,929	Э	2,562,246 316,988	Э	2,654,588 267,230	Э	2,511,402 312,098	Э	2,524,995 299.687	Э	13,593 (12,411)	0.5%
360 - EMPLOYEE BENEFITS		,		1.251.028		1.340.998		,		,		(9.026)	-4.0%
TOTAL PERSONNEL EXPENDITURES		1,279,452		, - ,		,,		1,335,497		1,326,471		(-)/	-0.7% -0.2%
TOTAL PERSONNEL EXPENDITURES		4,295,516		4,130,262		4,262,816		4,158,997		4,151,153		(7,844)	-0.2%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		331		2		-		2		-		(2)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		- '	0.0%
430 - UTILITY SERVICES		19,131		20,479		34,482		30,610		33,595		2,985	9.8%
435 - ENERGY		87,027		94,300		99,448		131,400		129,800		(1,600)	-1.2%
440 - OTHER PURCHASED SERVICES		8,656		8,150		9,687		10,215		9,495		(720)	-7.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		46,413		46,975		41,940		48,258		45,893		(2,365)	-4.9%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		250		-		-		341		341	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		161,558		170,156		185,557		220,485		219,124		(1,361)	-0.6%
TOTAL EXPENDITURES	\$	4,457,074	\$	4,300,418	\$	4,448,373	\$	4,379,482	\$	4,370,277	\$	(9,205)	-0.2%



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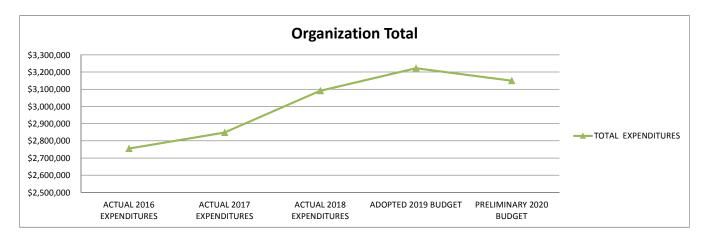
LOCATION: 1350 - SAND LAKE ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	655.80	672.69	655.70	624.70	628.00	3.30	0.5%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	35.40	33.40	33.80	31.60	30.40	(1.20)	-3.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	39.40	37.40	37.80	35.60	34.40	(1.20)	-3.4%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.50	2.00	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	2.63	2.63	2.63	2.63	2.19	(0.44)	-16.7%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.56	1.56	1.00	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	7.69	7.19	6.63	6.88	6.44	(0.44)	-6.4%
TOTAL STAFFING (FTE)	47.09	44.59	44.43	42.48	40.84	(1.64)	-3.9%



STATEMENT OF PROGRAM:

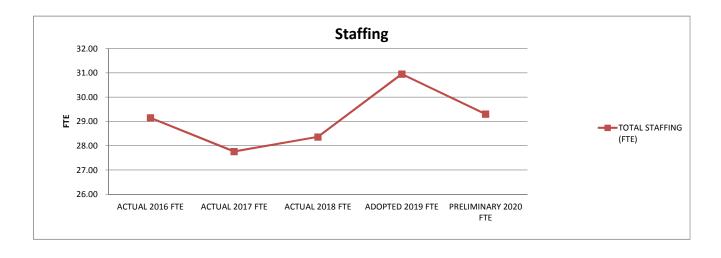
"Leading with Respect, Learning for a Lifetime" is more than a vision statement; it is a way of life at Sand Lake Elementary School. As a "Leader in Me" School, Sand Lake is a strong community of learners with students, teachers, parents and the community partnering to provide the best opportunities for every student. Sand Lake has a vibrant neighborhood program and is home to the Japanese Immersion Program. The staff is recognized for its commitment and the school benefits from involved parent groups. While Sand Lake is the larges elementary school in the Anchorage School District, the sense of community gives it the feel of a much smaller school.

LOCATION: 1360 - SCENIC PARK ELEMENTARY SCHOOL	A	ACTUAL 2016	4	ACTUAL 2017	A	ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTE	
1500 - SCENIC PARK ELEMENTART SCHOOL	EXP		EXP		EXP	ENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.614.096	\$	1,628,640	\$	1.763.454	\$	1.781.181	\$	1.765.417	\$	(15,764)	-0.9%
320 - NON-CERTIFICATED SALARIES	Ψ	223,135	Ψ	233,466	Ψ	228,655	Ψ	252,246	Ψ	235,541	Ψ	(16,705)	-6.6%
360 - EMPLOYEE BENEFITS		759.016		787.156		909,890		975,306		959,919		(15,387)	-1.6%
TOTAL PERSONNEL EXPENDITURES		2,596,247		2,649,262		2,901,999		3,008,733		2,960,877		(47,856)	-1.6%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		487		28		84		31		-		(31)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		19,950		19,447		24,098		21,550		29,602		8,052	37.4%
435 - ENERGY		105,593		128,744		122,070		151,800		120,000		(31,800)	-20.9%
440 - OTHER PURCHASED SERVICES		4,860		4,814		6,039		6,705		6,905		200	3.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		28,667		45,994		37,219		33,066		32,342		(724)	-2.2%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		75		-		250		250		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		159,557		199,102		189,510		213,402		189,099		(24,303)	-11.4%
TOTAL EXPENDITURES	\$	2,755,804	\$	2,848,364	\$	3,091,509	\$	3,222,135	\$	3,149,976	\$	(72,159)	-2.2%



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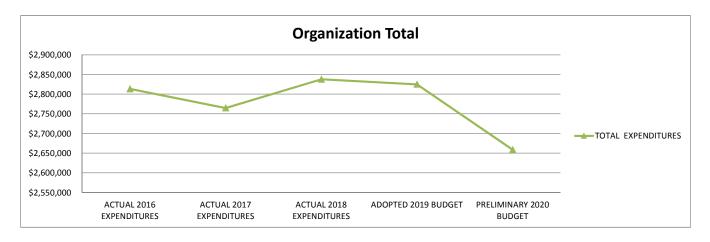
LOCATION: 1360 - SCENIC PARK ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	383.75	415.90	454.80	441.75	432.00	(9.75)	-2.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	19.20	19.80	22.20	21.00	(1.20)	-5.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	23.40	22.20	22.80	25.20	24.00	(1.20)	-4.8%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.31	1.76	1.31	(0.45)	-25.4%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	0.99	0.99	-	0.0%
TOTAL CLASSIFIED	5.75	5.56	5.56	5.75	5.30	(0.45)	-7.8%
TOTAL STAFFING (FTE)	29.15	27.76	28.36	30.95	29.30	(1.65)	-5.3%



STATEMENT OF PROGRAM:

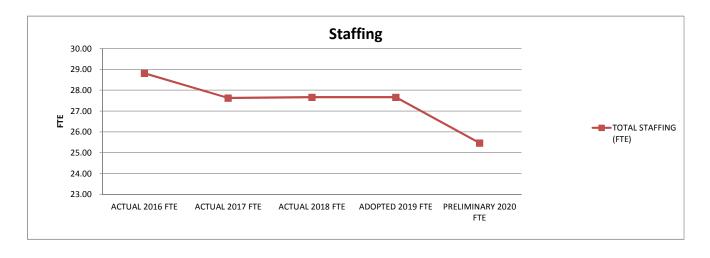
Scenic Park Elementary provides a complete K-5 instructional program using the Anchorage School District curriculum. Students learn the language and culture of China from our certificated Chinese teacher. Chinese classes are taught 20-30 minutes twice a week. We also provide bilingual students and native students with support through English Language Learners and the Cook Inlet Tribal Council program. We strive to promote a safe and healthy environment where students are taught how to solve problems and make good choices. We are a community committed to the success of all learners as they become knowledgeable, responsible, and caring citizens.

LOCATION:	I	ACTUAL	1	ACTUAL	1	ACTUAL	ADOPTED	PR	ELIMINARY	FY19 ADOPTE	D VS FY20
1362 - SPRING HILL ELEMENTARY SCHOOL		2016		2017		2018	2019		2020	PRELIMI	NARY
	EXP	ENDITURES	EXP	ENDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,707,403	\$	1,693,403	\$	1,726,560	\$ 1,577,059	\$	1,479,720	\$ (97,339)	-6.2%
320 - NON-CERTIFICATED SALARIES		200,567		171,253		168,482	210,865		207,265	(3,600)	-1.7%
360 - EMPLOYEE BENEFITS		767,646		745,748		791,596	860,427		807,302	(53,125)	-6.2%
TOTAL PERSONNEL EXPENDITURES		2,675,616		2,610,404		2,686,638	2,648,351		2,494,287	(154,064)	-5.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		18	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		26,867		28,835		25,744	31,320		32,636	1,316	4.2%
435 - ENERGY		78,178		91,000		87,466	106,200		96,600	(9,600)	-9.0%
440 - OTHER PURCHASED SERVICES		5,441		5,440		6,162	6,755		6,115	(640)	-9.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,449		29,269		31,765	32,501		28,882	(3,619)	-11.1%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		215	215	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	_	137,935		154,544		151,155	176,776		164,448	(12,328)	-7.0%
TOTAL EXPENDITURES	\$	2,813,551	\$	2,764,948	\$	2,837,793	\$ 2,825,127	\$	2,658,735	\$ (166,392)	-5.9%



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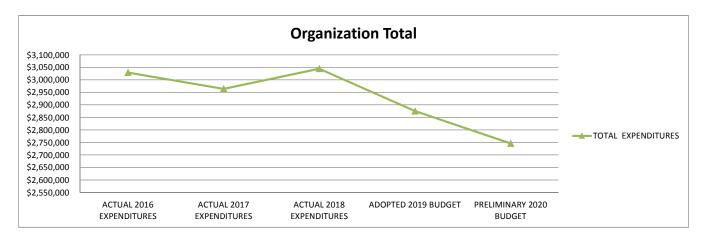
LOCATION: 1362 - SPRING HILL ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	379.90	409.81	413.43	382.40	372.00	(10.40)	-2.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.00	19.00	18.60	18.60	16.40	(2.20)	-11.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.50	22.50	22.10	22.10	19.90	(2.20)	-10.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.13	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	28.81	27.63	27.66	27.66	25.46	(2.20)	-8.0%



STATEMENT OF PROGRAM:

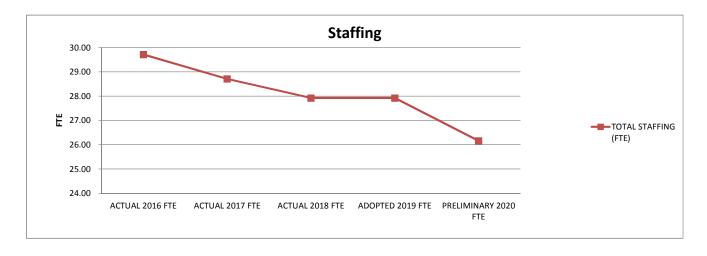
Spring Hill Elementary School is a neighborhood school and provides a complete K-6 educational program. Spring Hill also serves as a regional site for Special Education Extended Resource serving kindergarten through sixth grade students. We believe in educating students for success in life with a focus on both academic skills and personal responsibility A teacher is available for students who qualify for the gifted program. Spring Hill offers students in our neighborhood an instructional program based on the curriculum adopted by the Anchorage School Board. Emphasis is placed on development of the whole child using a standards-based approach to teaching and learning.

LOCATION: 1363 - TRAILSIDE ELEMENTARY SCHOOL	I	ACTUAL 2016		ACTUAL 2017	I	ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTED Y	
	EXP		EXP	ENDITURES	EXP		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,837,933	\$	1,795,637	\$	1,811,400	\$ 1,605,127	\$	1,509,986	\$ (95,141)	-5.9%
320 - NON-CERTIFICATED SALARIES		172,052		170,853		155,778	201,513		218,388	16,875	8.4%
360 - EMPLOYEE BENEFITS		857,885		835,890		900,960	875,424		836,483	(38,941)	-4.4%
TOTAL PERSONNEL EXPENDITURES		2,867,870		2,802,380		2,868,138	2,682,064		2,564,857	(117,207)	-4.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		333		-		89	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		18,774		20,119		21,529	21,950		23,349	1,399	6.4%
435 - ENERGY		110,342		112,462		118,317	133,900		124,000	(9,900)	-7.4%
440 - OTHER PURCHASED SERVICES		5,490		5,166		7,173	6,670		5,995	(675)	-10.1%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		26,719		24,388		29,356	30,568		27,655	(2,913)	-9.5%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		208	208	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		161,658		162,135		176,464	193,088		181,207	(11,881)	-6.2%
TOTAL EXPENDITURES	\$	3,029,528	\$	2,964,515	\$	3,044,602	\$ 2,875,152	\$	2,746,064	\$ (129,088)	-4.5%



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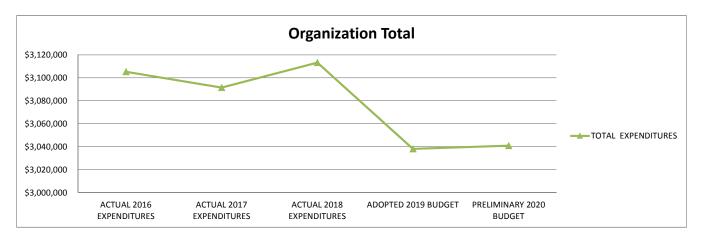
LOCATION: 1363 - TRAILSIDE ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	409.75	421.51	413.95	375.25	369.00	(6.25)	-1.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	21.40	20.40	19.80	19.80	17.60	(2.20)	-11.1%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	24.40	23.40	22.80	22.80	20.60	(2.20)	-9.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	0.88	0.88	1.31	0.44	50.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	5.13	5.13	5.56	0.44	8.5%
TOTAL STAFFING (FTE)	29.71	28.71	27.93	27.93	26.16	(1.76)	-6.3%



STATEMENT OF PROGRAM:

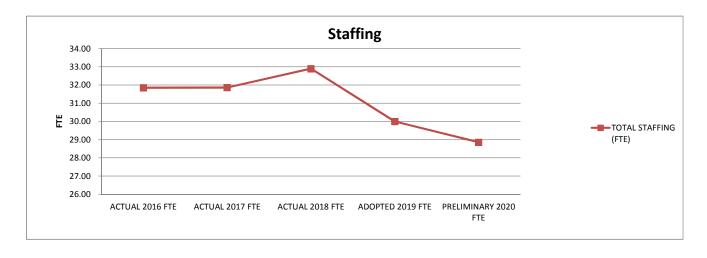
Trailside Elementary School provides a complete K-6 program of instruction based on ASD adopted curricula. The staff includes classroom teachers as well as special education teachers, P.E. teachers, a school nurse, a librarian, a classroom music teacher, health and art teachers, a shared school psychologist, a part time speech teacher, a shared speech implementer, an ELL tutor, band and orchestra teachers. We also have special education teacher aides and kindergarten aides. Trailside also serves as an Ignite site.

LOCATION: 1364 - SUSITNA ELEMENTARY SCHOOL	I	ACTUAL 2016		ACTUAL 2017	4	ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	EXP		EXF	PENDITURES	EXP		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,858,487	\$	1,822,080	\$	1,813,382	\$ 1,708,824	\$	1,724,007	\$ 15,183	0.9%
320 - NON-CERTIFICATED SALARIES		197,894		223,911		256,251	221,949		221,781	(168)	-0.1%
360 - EMPLOYEE BENEFITS		882,395		880,507		875,720	920,766		907,955	(12,811)	-1.4%
TOTAL PERSONNEL EXPENDITURES		2,938,776		2,926,498		2,945,353	2,851,539		2,853,743	2,204	0.1%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	59	\$	74	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		90		375		139	413		-	(413)	-100.0%
425 - STUDENT TRAVEL		357		-		357	-		-	-	0.0%
430 - UTILITY SERVICES		26,596		29,854		29,083	32,410		37,408	4,998	15.4%
435 - ENERGY		100,914		93,564		99,336	114,700		111,500	(3,200)	-2.8%
440 - OTHER PURCHASED SERVICES		5,706		6,357		7,712	7,695		6,660	(1,035)	-13.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		32,570		34,398		30,856	30,823		31,352	529	1.7%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		225		353		343	400		231	(169)	-42.3%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		166,458		164,960		167,900	 186,441		187,151	 710	0.4%
TOTAL EXPENDITURES	\$	3,105,234	\$	3,091,458	\$	3,113,253	\$ 3,037,980	\$	3,040,894	\$ 2,914	0.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

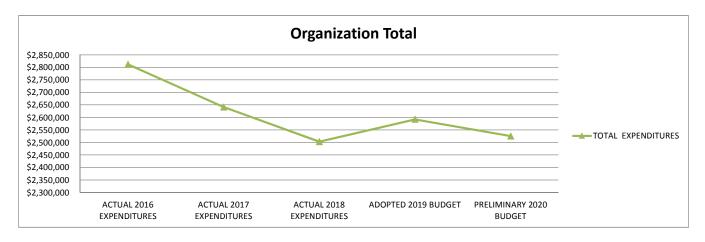
LOCATION: 1364 - SUSITNA ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	444.59	469.80	428.50	417.20	418.00	0.80	0.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.50	1.00	1.00	-	0.0%
CLASSROOM TEACHER	22.60	22.80	23.40	21.00	19.80	(1.20)	-5.7%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.50	0.50	25.0%
TOTAL CERTIFICATED	26.10	26.30	26.90	24.00	23.30	(0.70)	-2.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.75	1.75	1.31	(0.44)	-25.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.75	5.56	6.00	6.00	5.56	(0.44)	-7.3%
TOTAL STAFFING (FTE)	31.85	31.86	32.90	30.00	28.86	(1.14)	-3.8%



STATEMENT OF PROGRAM:

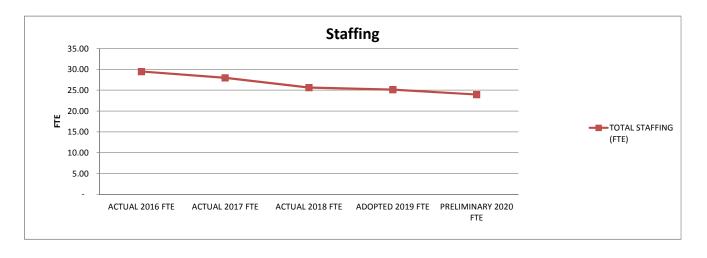
Susitna Elementary is a large, diverse school in east Anchorage with two programs: a neighborhood program and an "open optional" alternative program. The Susitna community is committed to the success of all learners as they become knowledgeable, responsible, and caring citizens. There are 14 traditional classrooms for grades K-5 and 6 open-optional, multi-age classrooms, 2 special education, 2 extended resource classes, and full-day kindergarten. Specialists include: art, music, health and PE teacher, nurse, librarian and ELL tutor. A speech specialist and psychologist also provide instruction and services. Special education teachers provide both in-class and individualized instruction.

LOCATION:	. A	ACTUAL		ACTUAL	_	ACTUAL		ADOPTED	PR	ELIMINARY		FY19 ADOPTE	D VS FY20
1365 - TAKU ELEMENTARY SCHOOL		2016		2017		2018		2019		2020		PRELIMI	NARY
	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%
DEDGGANATA EMPENDATADES													
PERSONNEL EXPENDITURES	do	1 500 000		1 500 500	d	1 410 505	ф	1 410 001	Φ.	1 200 502	Φ.	(20.200)	2.00/
310 - CERTIFICATED SALARIES	\$	1,683,228	\$	1,539,798	\$	1,410,507	\$	1,419,891	\$	1,380,603	\$	(39,288)	-2.8%
320 - NON-CERTIFICATED SALARIES		190,861		194,276		204,668		205,578		210,447		4,869	2.4%
360 - EMPLOYEE BENEFITS		779,985		741,174		721,642		771,377		753,554		(17,823)	-2.3%
TOTAL PERSONNEL EXPENDITURES		2,654,074		2,475,248		2,336,817		2,396,846		2,344,604		(52,242)	-2.2%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	298	\$	240	\$	250	\$	330	\$	450	\$	120	36.4%
420 - STAFF TRAVEL		395		427		296		470		-		(470)	-100.0%
425 - STUDENT TRAVEL		_		-		180		-		-		- '-	0.0%
430 - UTILITY SERVICES		23,088		23,078		23,059		25,810		26,911		1,101	4.3%
435 - ENERGY		101,251		111,586		115,419		136,000		123,100		(12,900)	-9.5%
440 - OTHER PURCHASED SERVICES		5,458		5,052		6,420		6,170		6,195		25	0.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,426		25,714		20,618		26,722		24,308		(2,414)	-9.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		157,916		166,097		166,242		195,502		180,964		(14,538)	-7.4%
TOTAL EXPENDITURES	\$	2,811,990	\$	2,641,345	\$	2,503,059	\$	2,592,348	\$	2,525,568	\$	(66,780)	-2.6%



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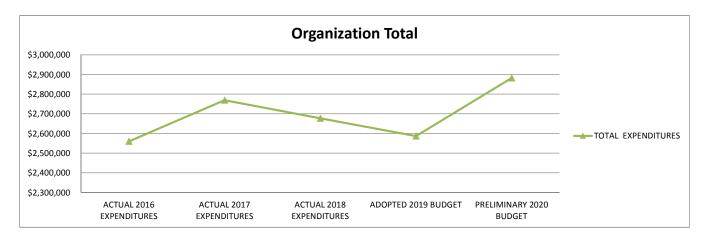
LOCATION: 1365 - TAKU ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	373.50	356.75	350.15	316.75	308.00	(8.75)	-2.8%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	1.50	1.50	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.00	19.00	16.40	16.40	15.20	(1.20)	-7.3%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	24.50	23.00	20.40	19.90	18.70	(1.20)	-6.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.93	0.93	-	0.0%
TOTAL CLASSIFIED	4.99	4.99	5.24	5.24	5.24	-	0.0%
TOTAL STAFFING (FTE)	29.49	27.99	25.64	25.14	23.94	(1.20)	-4.8%



STATEMENT OF PROGRAM:

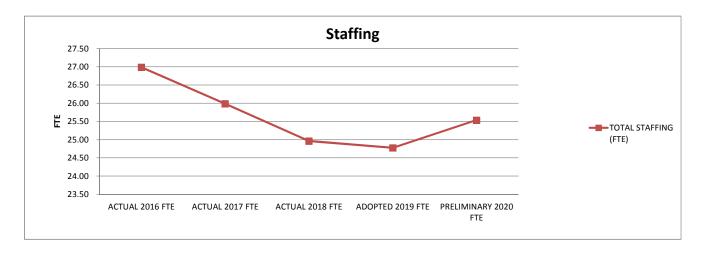
Student scores from AIMSweb, and COREK12 and informal tests determine student needs. The school day is structured with a 90 minute literacy block, 60 minute math block for k-4 and 75 minute math block for 5-6, 30 minute writing block and 30 minute intervention block for grades 1-6, to provide differentiated instruction for all students. Staff professional development is provided through study groups, grade-level collaboration, district training, and staff meetings. 2nd step lessons along with Conscious Discipline re directly taught to students. Our leadership team is working on the development of school wide policies and expectations.

LOCATION: 1370 - TUDOR ELEMENTARY SCHOOL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
13/0 - TUDOR ELEMENTART SCHOOL	EXP		EXI	2017 PENDITURES	EXI			BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.511.586	\$	1.650.769	\$	1,550,582	\$	1.394.502	\$	1,603,305	\$	208.803	15.0%
320 - NON-CERTIFICATED SALARIES	Ψ	176,895	Ψ	215,849	Ψ	195,465	Ψ	208,468	Ψ	222,757	Ψ	14,289	6.9%
360 - EMPLOYEE BENEFITS		726,265		740,966		764,478		760,290		843,259		82,969	10.9%
TOTAL PERSONNEL EXPENDITURES		2,414,746		2,607,584		2,510,525		2,363,260		2,669,321		306,061	13.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	0.0%
420 - STAFF TRAVEL		-		42		17		46		-		(46)	-100.0%
425 - STUDENT TRAVEL		-		-		-		_		-		<u> -</u> ´	0.0%
430 - UTILITY SERVICES		22,079		21,966		21,841		24,100		26,688		2,588	10.7%
435 - ENERGY		94,627		108,520		113,835		126,200		111,800		(14,400)	-11.4%
440 - OTHER PURCHASED SERVICES		4,681		4,906		5,588		6,275		6,050		(225)	-3.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		23,682		26,303		25,732		66,895		68,496		1,601	2.4%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		204		204	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		145,069		161,737		167,013		223,516		213,238		(10,278)	-4.6%
TOTAL EXPENDITURES	\$	2,559,815	\$	2,769,321	\$	2,677,538	\$	2,586,776	\$	2,882,559	\$	295,783	11.4%



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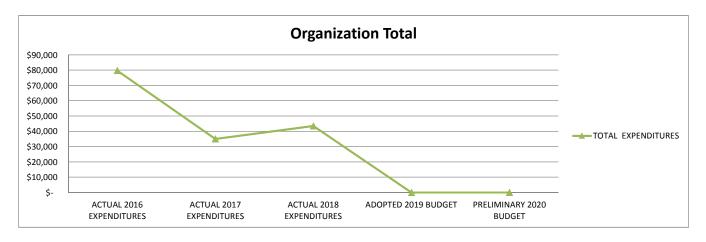
LOCATION: 1370 - TUDOR ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	327.95	347.25	341.16	366.00	359.00	(7.00)	-1.9%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	18.80	17.80	16.40	16.40	17.60	1.20	7.3%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	21.80	20.80	19.40	19.40	20.60	1.20	6.2%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.63	1.63	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	0.88	(0.44)	-33.3%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.06	1.06	-	0.0%
TOTAL CLASSIFIED	5.19	5.19	5.56	5.38	4.94	(0.44)	-8.1%
TOTAL STAFFING (FTE)	26.99	25.99	24.96	24.78	25.54	0.76	3.1%



STATEMENT OF PROGRAM:

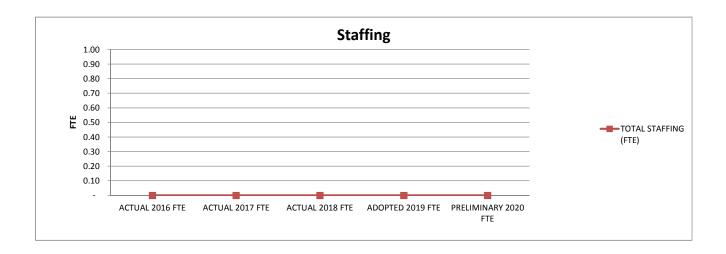
Tudor Elementary School provides a complete K-6 educational program using ASD curriculum in reading, writing, math, science, health and social studies. We offer a Title I program focused on increasing student academic achievement. Additional learning opportunities at Tudor include gym, music, art, library, band and orchestra. Educational services include multi-sensory instruction in grades 1-3, special education, speech, gifted and bilingual services. We are committed to providing students with successful learning experiences that support the development of lifelong learners as well as responsible members of society.

LOCATION: 1371 - TUDOR MONTESSORI	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	1	FY19 ADOPTEI PRELIMIN	
		EXP		EX	PENDITURES	BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$ 6,000	\$	-	\$	1,528	\$ -	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES	-		8,281		-	-		-		-	0.0%
360 - EMPLOYEE BENEFITS	897		3,002		230	-		-		-	0.0%
TOTAL PERSONNEL EXPENDITURES	 6,897		11,283		1,758	-		-		-	0.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$ 5,898	\$	2,999	\$	-	\$ -	\$	-	\$	-	0.0%
420 - STAFF TRAVEL	-		-		-	-		-		-	0.0%
425 - STUDENT TRAVEL	-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES	-		-		-	-		-		-	0.0%
435 - ENERGY	-		-		-	-		-		-	0.0%
440 - OTHER PURCHASED SERVICES	-		-		-	-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS	-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA	66,857		20,765		41,779	-		-		-	0.0%
480 - TUITION AND STIPENDS	-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES	-		-		-	-		-		-	0.0%
495 - INDIRECT COSTS	-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY	-		-		-	-		-		-	0.0%
510 - EQUIPMENT	-		-		-	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES	 -					-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	72,755		23,764		41,779	-		-		-	0.0%
TOTAL EXPENDITURES	\$ 79,652	\$	35,047	\$	43,537	\$ -	\$	-	\$	-	0.0%



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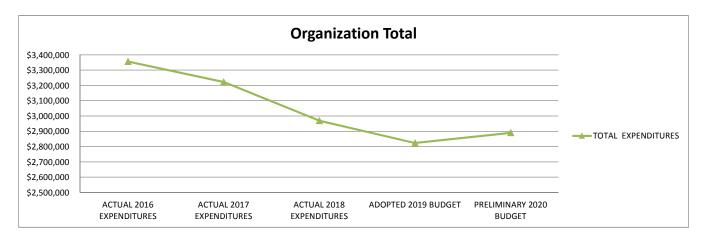
LOCATION: 1371 - TUDOR MONTESSORI	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY	
13/1 Tebok MoMESSORI	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED		-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)		-	-	-	-	-	0.0%



STATEMENT OF PROGRAM:

The Tudor Montessori Program has been consolidated with Tudor Elementary for financial reporting purposes.

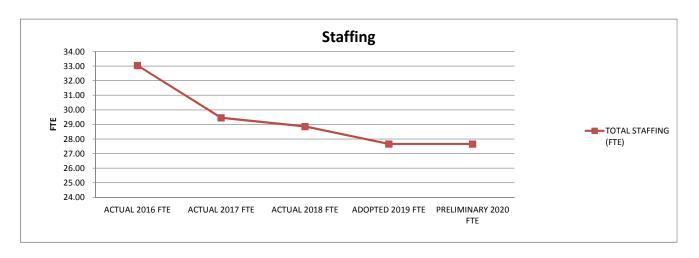
LOCATION: 1380 - TURNAGAIN ELEMENTARY SCHOOL	I	ACTUAL 2016		ACTUAL 2017	1	ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTE PRELIMI	1.00
	EXP.	ENDITURES	EXP	ENDITURES	EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2.064.025	\$	1,951,358	\$	1.789.160	\$ 1,567,195	\$	1,615,668	\$ 48.473	3.1%
320 - NON-CERTIFICATED SALARIES		227,019		260,057		209,873	203,891		223,704	19,813	9.7%
360 - EMPLOYEE BENEFITS		915,064		846,022		829,668	857,372		885,277	27,905	3.3%
TOTAL PERSONNEL EXPENDITURES		3,206,108		3,057,437		2,828,701	2,628,458		2,724,649	96,191	3.7%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	299	\$	94	\$	99	\$ -	\$	-	\$ _	0.0%
420 - STAFF TRAVEL		679		337		784	371		-	(371)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		22,931		21,415		23,978	23,010		26,363	3,353	14.6%
435 - ENERGY		96,718		103,113		72,231	134,600		104,500	(30,100)	-22.4%
440 - OTHER PURCHASED SERVICES		5,726		5,567		5,930	6,605		6,180	(425)	-6.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		24,287		34,831		38,075	30,484		28,570	(1,914)	-6.3%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		175		50		-	-		212	212	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		150,815		165,407		141,097	195,070		165,825	(29,245)	-15.0%
TOTAL EXPENDITURES	\$	3,356,923	\$	3,222,844	\$	2,969,798	\$ 2,823,528	\$	2,890,474	\$ 66,946	2.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1380 - TURNAGAIN ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTI PRELIMI	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	422.35	414.40	408.00	394.00	375.00	(19.00)	-4.8%

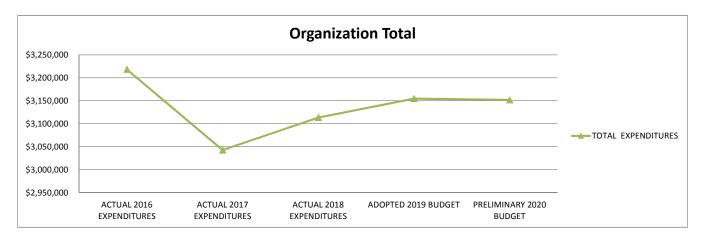
FIE	FIL	FIL	FIL	FIE	FILE	/0
422.35	414.40	408.00	394.00	375.00	(19.00)	-4.8%
-	-	-	-	-	-	0.0%
1.00	1.00	1.00	1.00	1.00	-	0.0%
23.80	20.40	19.80	18.60	18.60	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
2.50	2.50	2.50	2.50	2.50	-	0.0%
27.30	23.90	23.30	22.10	22.10	-	0.0%
-	-	-	-	-	-	0.0%
-	-	-	-	-	-	0.0%
1.75	1.56	2.00	2.00	2.00	-	0.0%
1.75	1.75	1.31	1.31	1.31	-	0.0%
1.00	1.00	1.00	1.00	1.00	-	0.0%
-	-	-	-	-	-	0.0%
1.25	1.25	1.25	1.25	1.25	-	0.0%
5.75	5.56	5.56	5.56	5.56	-	0.0%
33.05	29.46	28.86	27.66	27.66	-	0.0%
	1.00 23.80 - 2.50 27.30 27.30	422.35 414.40	422.35 414.40 408.00 1.00 1.00 1.00 23.80 20.40 19.80 - - - 2.50 2.50 2.50 27.30 23.90 23.30 - - - 1.75 1.56 2.00 1.75 1.75 1.31 1.00 1.00 1.00 - - - 1.25 1.25 1.25 5.75 5.56 5.56	422.35 414.40 408.00 394.00 1.00 1.00 1.00 1.00 23.80 20.40 19.80 18.60 - - - - 2.50 2.50 2.50 2.50 27.30 23.90 23.30 22.10 - - - - 1.75 1.56 2.00 2.00 1.75 1.75 1.31 1.31 1.00 1.00 1.00 1.00 - - - - 1.25 1.25 1.25 1.25 5.75 5.56 5.56 5.56	422.35 414.40 408.00 394.00 375.00 1.00 1.00 1.00 1.00 1.00 23.80 20.40 19.80 18.60 18.60 2.50 2.50 2.50 2.50 2.50 27.30 23.90 23.30 22.10 22.10 1.75 1.56 2.00 2.00 2.00 1.75 1.75 1.31 1.31 1.31 1.00 1.00 1.00 1.00 1.00 1.25 1.25 1.25 1.25 5.56 5.75 5.56 5.56 5.56 5.56	422.35 414.40 408.00 394.00 375.00 (19.00) 1.00 1.00 1.00 1.00 1.00 -



STATEMENT OF PROGRAM:

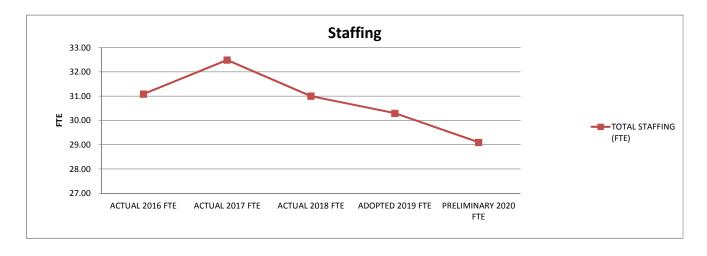
Turnagain Elementary provides educational opportunities for K-6 students. The Turnagain educational community believes all children can learn and be successful in a safe, nurturing environment where a respectful relationship exists between staff, students, and parents. We are dedicated to improving student achievement and to providing opportunities for students to acquire strategies and coping skills that foster good citizenship and life-long learning. In addition to a neighborhood school program, a Russian Immersion Program is available through a lottery process. Our goal is that all students will become literate, independent, positive and respectful citizens who take pride in themselves.

LOCATION:	A	ACTUAL		ACTUAL		ACTUAL	ADOPTED	PR	ELIMINARY	FY19 ADOPTEI	O VS FY20
1384 - WILLIAM TYSON ELEM SCHOOL		2016		2017		2018	2019		2020	PRELIMIN	ARY
	EXP	ENDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,942,725	\$	1,781,199	\$	1,827,759	\$ 1,769,712	\$	1,749,677	\$ (20,035)	-1.1%
320 - NON-CERTIFICATED SALARIES		205,731		223,002		190,858	230,773		245,111	14,338	6.2%
360 - EMPLOYEE BENEFITS		884,020		838,618		913,775	940,977		931,020	(9,957)	-1.1%
TOTAL PERSONNEL EXPENDITURES		3,032,476		2,842,819		2,932,392	2,941,462		2,925,808	(15,654)	-0.5%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	99	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		468		606		424	667		-	(667)	-100.0%
425 - STUDENT TRAVEL		_		298		-	-		-	-	0.0%
430 - UTILITY SERVICES		28,046		27,859		29,155	30,690		33,052	2,362	7.7%
435 - ENERGY		118,445		134,428		125,316	143,400		155,300	11,900	8.3%
440 - OTHER PURCHASED SERVICES		5,740		6,574		6,613	7,280		7,065	(215)	-3.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		33,205		29,835		19,275	31,111		30,489	(622)	-2.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		222	222	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	- <u>-</u> -	185,904		199,600		180,882	213,148		226,128	12,980	6.1%
TOTAL EXPENDITURES	\$	3,218,380	\$	3,042,419	\$	3,113,274	\$ 3,154,610	\$	3,151,936	\$ (2,674)	-0.1%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1384 - WILLIAM TYSON ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1304 - WILLIAM TISON ELEM SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	459.69	399.95	411.20	378.15	388.00	9.85	2.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.50	2.00	2.00	-	0.0%
CLASSROOM TEACHER	21.40	22.80	21.00	19.80	18.60	(1.20)	-6.1%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	25.40	26.80	25.00	24.30	23.10	(1.20)	-4.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.69	1.69	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.75	1.75	1.75	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.69	5.69	6.00	6.00	6.00	-	0.0%
TOTAL STAFFING (FTE)	31.09	32.49	31.00	30.30	29.10	(1.20)	-4.0%



STATEMENT OF PROGRAM:

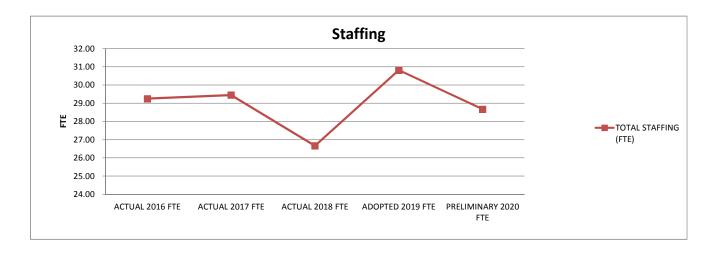
William Tyson Elementary School provides a comprehensive elementary curriculum that strives to develop each It is our vision that people in our community will become aware that we have many constructive choices for dealing with conflict, and encourage our students to develop skills that will help them make those choices. We are dedicated to increasing respect for our own and others cultures, and above all, believe Tyson has a powerful role to play in creating a more democratic, just and peaceful world. individual student's mental, physical and social abilities. We are committed to providing a safe and peaceful learning environment for everyone.

LOCATION: 1386 - URSA MAJOR ELEMENTARY SCHOOL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
1500 - URSA MAJOR ELEMENTART SCHOOL	EXP		EXI		EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.571.341	\$	1.559.823	\$	1,525,655	\$	1,747,468	\$	1.725,670	\$	(21,798)	-1.2%
320 - NON-CERTIFICATED SALARIES	Ψ	221,337	Ψ	185,027	Ψ	242,607	Ψ	229,951	Ψ	211,639	Ψ.	(18,312)	-8.0%
360 - EMPLOYEE BENEFITS		687,173		696,465		696,344		935,712		913,455		(22,257)	-2.4%
TOTAL PERSONNEL EXPENDITURES	-	2,479,851		2,441,315		2,464,606		2,913,131		2,850,764		(62,367)	-2.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		311		386		300		425		-		(425)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		21,303		21,548		22,673		24,890		31,465		6,575	26.4%
435 - ENERGY		92,840		116,622		121,253		149,800		135,700		(14,100)	-9.4%
440 - OTHER PURCHASED SERVICES		4,928		5,176		6,614		6,725		7,570		845	12.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		36,028		28,571		31,521		34,933		34,085		(848)	-2.4%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		249		249	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		155,410		172,303		182,361		216,773		209,069		(7,704)	-3.6%
TOTAL EXPENDITURES	\$	2,635,261	\$	2,613,618	\$	2,646,967	\$	3,129,904	\$	3,059,833	\$	(70,071)	-2.2%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1386 - URSA MAJOR ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	401.74	390.39	471.26	486.12	423.00	(63.12)	-13.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.00	20.20	17.60	21.00	19.80	(1.21)	-5.7%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.50	23.70	21.10	24.50	23.30	(1.21)	-4.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	1.75	1.31	2.25	1.31	(0.94)	-41.7%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.06	1.06	-	0.0%
TOTAL CLASSIFIED	5.75	5.75	5.56	6.31	5.38	(0.94)	-14.9%



29.45

26.66

30.81

28.67

(2.14)

-7.0%

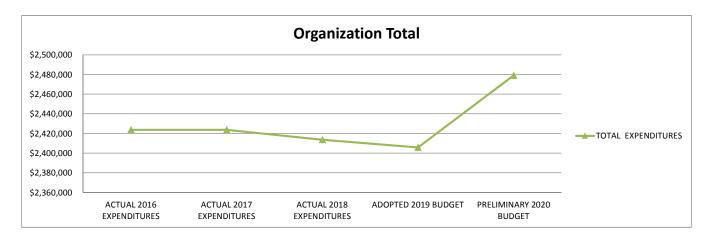
29.25

STATEMENT OF PROGRAM:

TOTAL STAFFING (FTE)

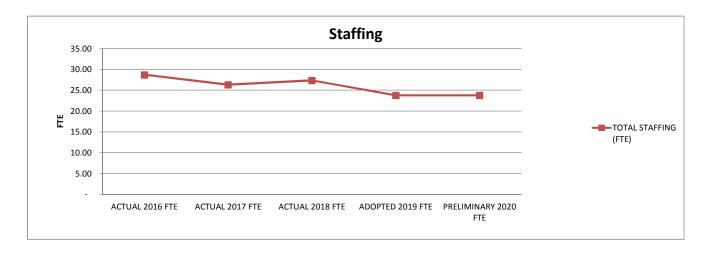
Ursa Major Elementary, a K-6 school with special education preschool, is located on Joint Base Elmendorf Richardson. All of our students are dependents of military personnel. We have a highly mobile population at Ursa Major, with most students staying a maximum of three years. We offer a supportive environment for our military families stationed in Anchorage. We focus on rigorous learning experiences for all students. All teachers are highly qualified in the subjects they teach. Ursa Major provides the following support programs to our students: bilingual tutoring, resource, gifted, speech-language and counseling.

LOCATION: 1388 - URSA MINOR ELEMENTARY SCHOOL		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,499,703	\$	1,499,144	\$	1,447,837	\$ 1,337,282	\$	1,391,012	\$ 53,730	4.0%
320 - NON-CERTIFICATED SALARIES		164,923		169,387		176,087	193,852		201,283	7,431	3.8%
360 - EMPLOYEE BENEFITS		652,779		649,697		674,187	740,483		753,074	12,591	1.7%
TOTAL PERSONNEL EXPENDITURES		2,317,405		2,318,228		2,298,111	2,271,617		2,345,369	73,752	3.2%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		136		17		22	19		-	(19)	-100.0%
425 - STUDENT TRAVEL		-		1,904		-	-		-	-	0.0%
430 - UTILITY SERVICES		16,792		14,382		18,971	16,430		25,683	9,253	56.3%
435 - ENERGY		56,584		66,084		70,313	89,200		79,800	(9,400)	-10.5%
440 - OTHER PURCHASED SERVICES		5,105		4,602		5,124	5,805		5,185	(620)	-10.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,824		18,579		21,094	22,720		22,899	179	0.8%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		170	170	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		106,441		105,568		115,524	134,174		133,737	(437)	-0.3%
TOTAL EXPENDITURES	\$	2,423,846	\$	2,423,796	\$	2,413,635	\$ 2,405,791	\$	2,479,106	\$ 73,315	3.0%



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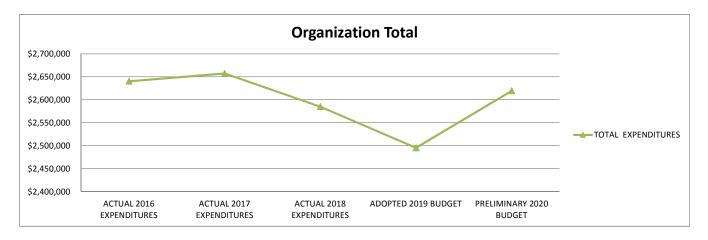
LOCATION: 1388 - URSA MINOR ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	359.82	361.35	303.85	309.21	305.00	(4.21)	-1.4%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	18.00	18.60	15.20	15.20	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.90	21.50	22.10	18.70	18.70	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.56	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.93	0.93	0.93	0.75	0.75	-	0.0%
TOTAL CLASSIFIED	4.81	4.81	5.24	5.06	5.06	-	0.0%
TOTAL STAFFING (FTE)	28.71	26.31	27.34	23.76	23.76	-	0.0%



STATEMENT OF PROGRAM:

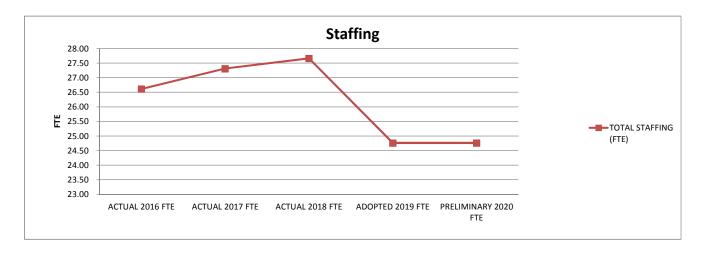
Ursa Minor Elementary School is a traditional neighborhood school located on Joint Base Elmendorf Richardson. We serve a diverse student population and their families who are military personnel or dependents. The transient rate is 41.78 %. The instructional staff is dedicated to providing a comprehensive education for grades kindergarten through sixth grade with an emphasis on high academic achievement, healthy lifestyles, problem solving, mastery of basic academic skills and social emotional learning. Community and family involvement are central to our school and provide a support basis for school planning and student achievement.

LOCATION: 1390 - WILLIWAW ELEMENTARY SCHOOL	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTED PRELIMIN	
	EXP		EXP		EXP	ENDITURES		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	1,528,814	\$	1,547,207	\$	1,446,451	\$	1,366,179	\$	1,420,813	\$ 54,634	4.0%
320 - NON-CERTIFICATED SALARIES		224,942		186,814		231,520		205,245		222,330	17,085	8.3%
360 - EMPLOYEE BENEFITS		730,822		750,862		744,214		743,257		783,158	39,901	5.4%
TOTAL PERSONNEL EXPENDITURES		2,484,578		2,484,883		2,422,185		2,314,681		2,426,301	111,620	4.8%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		107		_		-		-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-	-	0.0%
430 - UTILITY SERVICES		22,253		24,601		24,269		27,620		27,640	20	0.1%
435 - ENERGY		99,483		113,604		108,279		119,600		130,600	11,000	9.2%
440 - OTHER PURCHASED SERVICES		5,233		5,630		6,148		6,815		6,550	(265)	-3.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		28,743		28,624		24,049		26,529		28,133	1,604	6.0%
480 - TUITION AND STIPENDS		-		-		-		-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-		-		203	203	0.0%
495 - INDIRECT COSTS		-		-		-		-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-	-	0.0%
510 - EQUIPMENT		-		-		-		-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		155,819		172,459		162,745		180,564		193,126	12,562	7.0%
TOTAL EXPENDITURES	\$	2,640,397	\$	2,657,342	\$	2,584,930	\$	2,495,245	\$	2,619,427	\$ 124,182	5.0%



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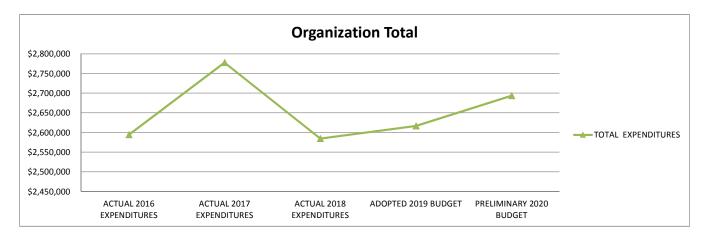
LOCATION: 1390 - WILLIWAW ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	388.52	369.10	325.11	332.50	339.00	6.50	2.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.00	1.50	1.00	1.00	-	0.0%
CLASSROOM TEACHER	16.80	18.00	17.60	15.20	15.20	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	3.00	3.00	3.00	3.00	3.00	-	0.0%
TOTAL CERTIFICATED	21.30	22.00	22.10	19.20	19.20	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	26.61	27.31	27.66	24.76	24.76	-	0.0%



STATEMENT OF PROGRAM:

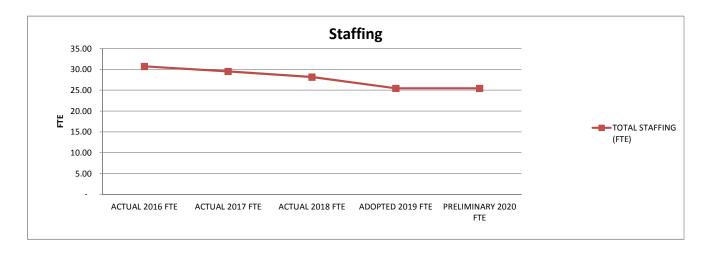
Williwaw students are making significant gains and we will continue our commitment to providing a quality education for all students. Significant resources are invested in our staff's development in the areas of effective teaching strategies and practices, particularly in literacy and math. In order to provide the maximum opportunity for learning, dedicated time and energy have been devoted to mentoring students in all grades. Williwaw participates in programs such as the Artist in Residency, Foster Grandparents, 21st Century and "SES tutoring which all provide additional learning experiences for our students.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	D VS FY20
1400 - WILLOW CREST ELEM SCHOOL		2016		2017		2018		2019		2020		PRELIMI	NARY
	EXP	ENDITURES	EX	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1,523,100	¢	1,647,217	¢	1,415,692	ď	1,424,314	ď	1.477.275	ď	52,961	3.7%
320 - NON-CERTIFICATED SALARIES	Ф	1,323,100	Ф	1,047,217	Ф	244,620	Ф	201,604	Ф	215,495	Ф	13,891	6.9%
360 - EMPLOYEE BENEFITS		700,390		759,077		736,318		782,860		810.063		27,203	3.5%
TOTAL PERSONNEL EXPENDITURES		2,421,754		2,595,968		2,396,630		2,408,778		2,502,833		94,055	3.9%
TOTAL LENGOTANEE EXTENDITORES		2,421,734		2,373,700		2,370,030		2,400,770		2,302,033		74,033	3.770
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	315	\$	449	\$	565	\$	500	\$	-	\$	(500)	-100.0%
420 - STAFF TRAVEL		155		109		-		120		-		(120)	-100.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		31,422		28,122		28,970		31,610		35,934		4,324	13.7%
435 - ENERGY		111,069		117,208		125,526		138,800		119,000		(19,800)	-14.3%
440 - OTHER PURCHASED SERVICES		6,079		6,107		6,722		7,345		6,625		(720)	-9.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		23,529		29,764		26,242		29,418		28,853		(565)	-1.9%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		213		213	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	· 	172,569		181,759		188,025		207,793		190,625		(17,168)	-8.3%
TOTAL EXPENDITURES	\$	2,594,323	\$	2,777,727	\$	2,584,655	\$	2,616,571	\$	2,693,458	\$	76,887	2.9%



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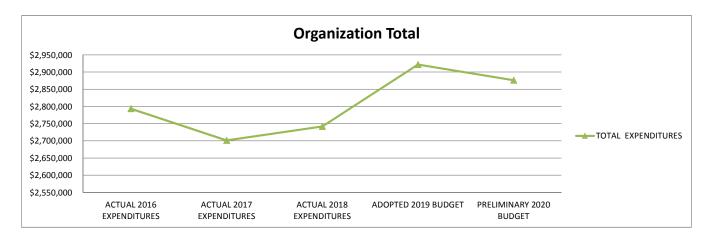
LOCATION: 1400 - WILLOW CREST ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	414.01	398.65	377.60	360.40	369.00	8.60	2.4%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.50	1.00	1.00	-	0.0%
CLASSROOM TEACHER	21.40	20.40	18.60	16.40	16.40	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.50	2.50	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	25.40	24.40	22.60	19.90	19.90	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.56	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.13	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	30.71	29.53	28.16	25.46	25.46	-	0.0%



STATEMENT OF PROGRAM:

Willow Crest Elementary is a preK through sixth-grade Title I school that is highly structured and data-driven to maximize student success. Instruction focuses on the Common Core State Standards, Social and Emotional Learning and research-based practices. We educate the whole child through enrichment activities, after school athletics, a 21st Century Learning Center and English Language Learner and Indian Ed supports. Our diverse school population values family and community involvement to support learning. We care about our students and their families and focus on building positive successful relationships!

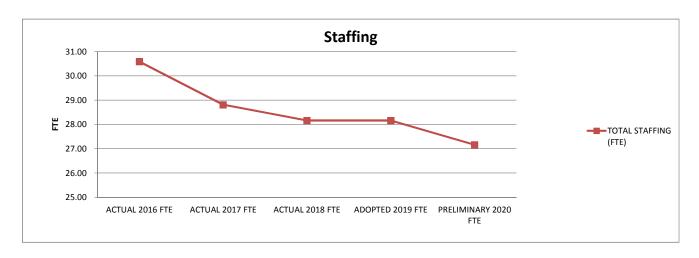
LOCATION: 1410 - WONDER PARK ELEMENTARY SCHOOL		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	Pl	RELIMINARY 2020		FY19 ADOPTEI PRELIMIN	
	EXP	ENDITURES	EXI	PENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.661.965	\$	1,608,837	\$	1,599,434	\$	1,609,655	\$	1,588,116	\$	(21,539)	-1.3%
320 - NON-CERTIFICATED SALARIES	Ψ	191,260	Ψ	192,028	Ψ	201.751	Ψ	216,202	Ψ	223.887	Ψ	7.685	3.6%
360 - EMPLOYEE BENEFITS		777,848		725,767		758,767		904,105		862,632		(41,473)	-4.6%
TOTAL PERSONNEL EXPENDITURES		2,631,073		2,526,632		2,559,952		2,729,962		2,674,635		(55,327)	-2.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		160		167		173		184		-		(184)	-100.0%
425 - STUDENT TRAVEL		-		-		192		-		-		_	0.0%
430 - UTILITY SERVICES		30,797		28,418		30,762		31,010		33,972		2,962	9.6%
435 - ENERGY		101,023		118,228		116,567		124,300		131,400		7,100	5.7%
440 - OTHER PURCHASED SERVICES		5,613		5,861		6,775		7,305		7,040		(265)	-3.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		24,918		22,042		27,562		29,069		29,094		25	0.1%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		338		338	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		162,511		174,716		182,031		191,868		201,844		9,976	5.2%
TOTAL EXPENDITURES	\$	2,793,584	\$	2,701,348	\$	2,741,983	\$	2,921,830	\$	2,876,479	\$	(45,351)	-1.6%



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LOCATION:

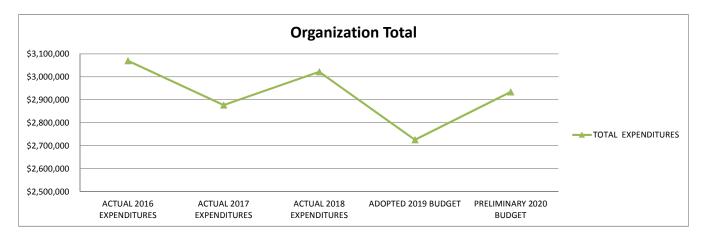
1410 - WONDER PARK ELEMENTARY SCHOOL	2016	2017	2018	2019	2020	PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	383.28	401.46	379.97	371.95	361.00	(10.95)	-2.9%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	1.50	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.40	19.00	18.60	18.60	17.60	(1.00)	-5.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	3.00	3.00	3.00	3.00	3.00	-	0.0%
TOTAL CERTIFICATED	25.40	23.50	22.60	22.60	21.60	(1.00)	-4.4%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.63	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.19	5.31	5.56	5.56	5.56	-	0.0%
TOTAL STAFFING (FTE)	30.59	28.81	28.16	28.16	27.16	(1.00)	-3.6%



STATEMENT OF PROGRAM:

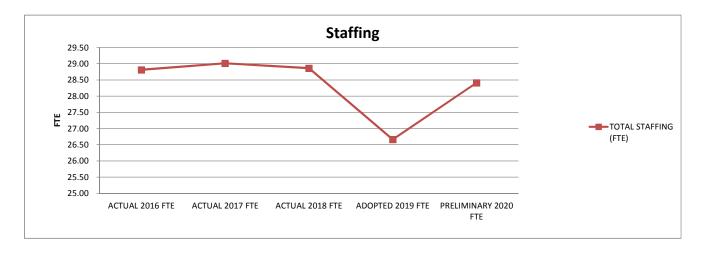
Wonder Park Elementary is a culturally diverse K-12 school located in a melting pot community in east Anchorage. We are a dynamic and energetic learning community that inspires diverse learners to excel and strive for academic and personal excellence. Wonder Park serves Pre-school through fifth grade. We are a prevision three school that provides breakfast and lunch to all students. Wonder Park also experiences a transient and mobility rate of more than 30 percent. Wonder Park currently has 38 students who qualify for the Child in Transition program. Wonder Park is dedicated to individualized targeted instruction and student achievement.

LOCATION:	A	ACTUAL		ACTUAL		ACTUAL		ADOPTED	PI	RELIMINARY		FY19 ADOPTE	1.15
1418 - GLADYS WOOD ELEM SCHOOL	TOTAL	2016	****	2017	*****	2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EXI	'ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.869.198	\$	1.759.420	\$	1,823,821	\$	1,493,211	\$	1,625,926	\$	132,715	8.9%
320 - NON-CERTIFICATED SALARIES	Ψ	185,517	Ψ	144,975	Ψ	171,580	Ψ	202,525	Ψ	241,683	Ψ	39,158	19.3%
360 - EMPLOYEE BENEFITS		871,307		798,105		901,312		825,727		907,990		82,263	10.0%
TOTAL PERSONNEL EXPENDITURES		2,926,022		2,702,500		2,896,713		2,521,463		2,775,599		254,136	10.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
420 - STAFF TRAVEL		_		_		135		90	Ċ	_		(90)	-100.0%
425 - STUDENT TRAVEL		_		_		_		_		_		-	0.0%
430 - UTILITY SERVICES		20,877		21,902		25,079		24,890		31,321		6,431	25.8%
435 - ENERGY		90,111		130,331		69,934		145,200		90,100		(55,100)	-37.9%
440 - OTHER PURCHASED SERVICES		5,073		4,750		5,698		6,420		6,620		200	3.1%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		_	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		27,685		16,879		24,238		27,222		29,961		2,739	10.1%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		97		97	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		143,746		173,862		125,084		203,822		158,099		(45,723)	-22.4%
TOTAL EXPENDITURES	\$	3,069,768	\$	2,876,362	\$	3,021,797	\$	2,725,285	\$	2,933,698	\$	208,413	7.6%



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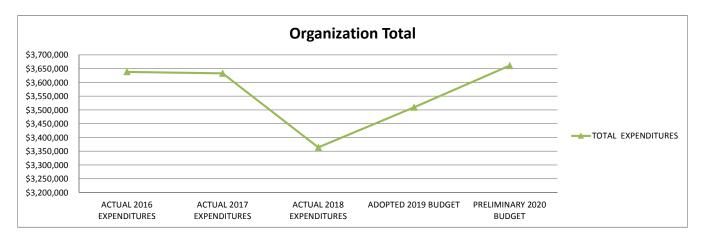
LOCATION: 1418 - GLADYS WOOD ELEM SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	399.10	382.30	359.45	371.09	379.00	7.91	2.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.50	1.50	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	20.00	20.20	19.80	17.60	18.60	1.00	5.7%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.50	2.50	2.50	-	0.0%
TOTAL CERTIFICATED	23.50	23.70	23.30	21.10	22.10	1.00	4.7%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.75	1.75	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	2.06	0.75	57.1%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.25	1.25	1.25	1.25	1.25	-	0.0%
TOTAL CLASSIFIED	5.31	5.31	5.56	5.56	6.31	0.75	13.5%
TOTAL STAFFING (FTE)	28.81	29.01	28.86	26.66	28.41	1.75	6.6%



STATEMENT OF PROGRAM:

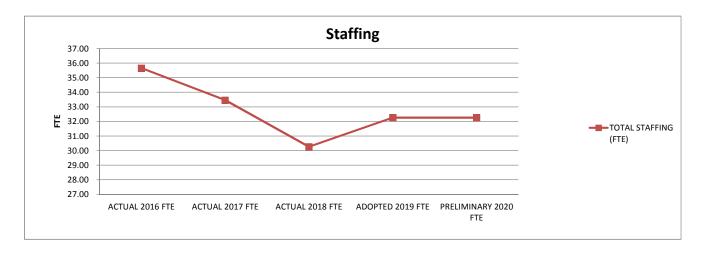
Gladys Wood Elementary School serves students in grades Pre-school to 6th. The staff provides a well-balanced education that follows Anchorage School District expectations and initiatives, including Response to Instruction and Common Core State Standards. Instructional practice focuses on the "whole child," with Social Emotional Learning a key component. Block scheduling is utilized for Language Arts and Math. The school community is highly valued, and Gladys Wood enjoys extensive parent involvement. The PTO is a vital part of Gladys Wood's instructional program. The school is utilized for community activities throughout the year.

LOCATION: 1450 - POLARIS K-12		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	Pl	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1430 - FOLARIS R-12	EXP		EXI		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2,173,992	\$	2,179,615	\$	1,940,183	\$ 1,964,530	\$	2,072,538	\$ 108,008	5.5%
320 - NON-CERTIFICATED SALARIES		238,870		218,712		240,266	262,743		273,207	10,464	4.0%
360 - EMPLOYEE BENEFITS		1,025,040		1,015,543		952,178	1,028,440		1,067,879	39,439	3.8%
TOTAL PERSONNEL EXPENDITURES		3,437,902		3,413,870		3,132,627	3,255,713		3,413,624	157,911	4.9%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	1,870	\$	840	\$	1,417	\$ 1,700	\$	1,700	\$ -	0.0%
420 - STAFF TRAVEL		797		669		878	736		-	(736)	-100.0%
425 - STUDENT TRAVEL		260		-		1,100	1,100		1,100	-	0.0%
430 - UTILITY SERVICES		22,280		23,636		30,770	31,400		27,354	(4,046)	-12.9%
435 - ENERGY		131,888		145,748		150,011	170,100		168,300	(1,800)	-1.1%
440 - OTHER PURCHASED SERVICES		6,481		6,754		7,473	6,409		6,374	(35)	-0.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		36,204		39,534		38,813	41,280		41,133	(147)	-0.4%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		775		1,810		900	900		1,174	274	30.4%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		200,555		218,991		231,362	253,625		247,135	(6,490)	-2.6%
TOTAL EXPENDITURES	\$	3,638,457	\$	3,632,861	\$	3,363,989	\$ 3,509,338	\$	3,660,759	\$ 151,421	4.3%



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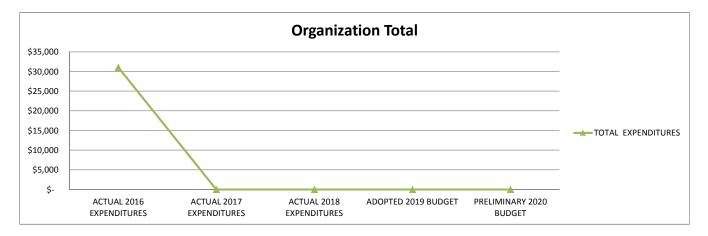
LOCATION: 1450 - POLARIS K-12	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	- 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	475.05	477.80	481.30	484.15	487.00	2.85	0.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	25.40	22.80	21.00	22.60	22.60	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.20	2.60	2.20	2.60	2.60	-	0.0%
TOTAL CERTIFICATED	29.60	27.40	24.20	26.20	26.20	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.31	1.31	1.31	1.31	1.31	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.75	1.75	1.75	1.75	1.75	-	0.0%
TOTAL CLASSIFIED	6.06	6.06	6.06	6.06	6.06	-	0.0%
TOTAL STAFFING (FTE)	35.66	33.46	30.26	32.26	32.26	-	0.0%



STATEMENT OF PROGRAM:

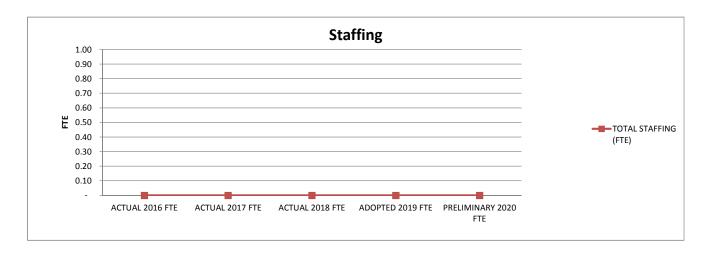
Polaris is an evolving program that creates an environment challenging its students, teachers, and parents to personal excellence, lifelong learning, and ethical responsibility to self, community, and world. The Polaris community holds true to our student-centered philosophy by using a project-based approach. This encourages an active learning environment that keeps students excitedly engaged in their work while simultaneously cultivating and prompting students to ask, explore, and synthesize deep and interesting questions. Community involvement and parent participation are an integral part of the program.

LOCATION: 1489 - SUMMER SCHOOL ELEMENTARY	A	CTUAL 2016	A	CTUAL 2017		ACTUAL 2018	1	ADOPTED 2019	PR	ELIMINARY 2020	1	FY19 ADOPTE PRELIMI	1.15
140) BOMMER GORGOD ELEMENTMY	EXPE		EXPE		EXP	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		-		-		-		-		-		-	0.0%
360 - EMPLOYEE BENEFITS		-		-		-		-		-		-	0.0%
TOTAL PERSONNEL EXPENDITURES		-		-		-		-		-		-	0.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	_	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		31,042		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-		-		-		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		31,042		-		-		-		-		-	0.0%
TOTAL EXPENDITURES	\$	31,042	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%



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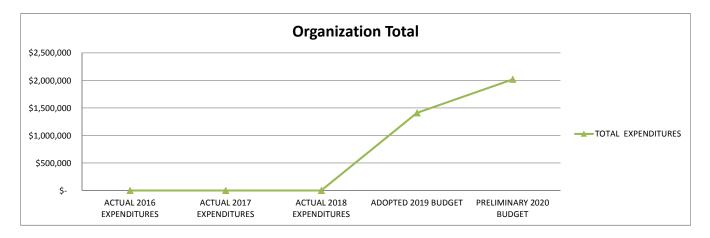
LOCATION: 1489 - SUMMER SCHOOL ELEMENTARY	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1407 - SUMMER SCHOOL ELEMENTART	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)	-	-	-	-	-	-	0.0%



STATEMENT OF PROGRAM:

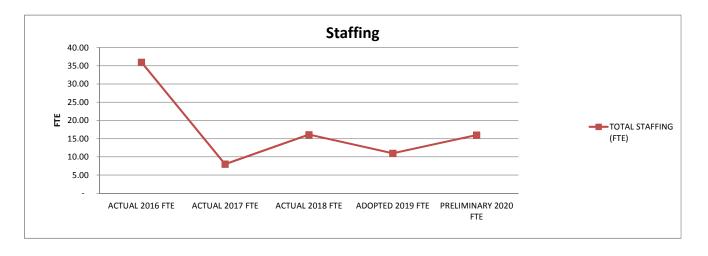
Summer School Elementary has been eliminated due to budget reductions.

LOCATION: 1499 - UNALLOCATED ELEM RESOURCES	_	TUAL 016	A	CTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	EXPENI	DITURES	EXPE	ENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	-	\$	-	\$ 769,820	\$	1,154,832	\$ 385,012	50.0%
320 - NON-CERTIFICATED SALARIES		-		-		-	54,400		54,400	-	0.0%
360 - EMPLOYEE BENEFITS		-		-		-	340,352		507,809	167,457	49.2%
TOTAL PERSONNEL EXPENDITURES		-		-		-	1,164,572		1,717,041	552,469	47.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	10,000		10,000	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	233,414		290,614	57,200	24.5%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-			-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-	243,414		300,614	57,200	23.5%
TOTAL EXPENDITURES	\$	-	\$	-	\$	-	\$ 1,407,986	\$	2,017,655	\$ 609,669	43.3%



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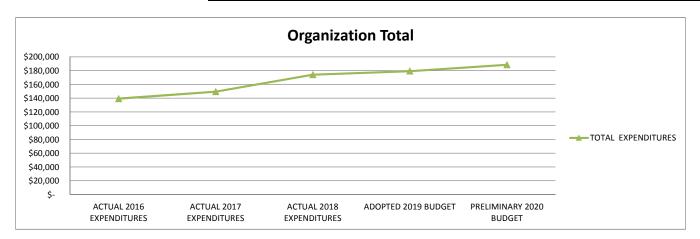
LOCATION: 1499 - UNALLOCATED ELEM RESOURCES	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	- 1 · · · · · · · · · · · · · · · · · ·
1135 CHALLOCHTEE EDEM REGORNEES	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	35.00	8.00	13.60	10.00	16.00	6.00	60.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.00	-	-	1.00	-	(1.00)	-100.0%
TOTAL CERTIFICATED	36.00	8.00	13.60	11.00	16.00	5.00	45.5%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	2.50	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	2.50	-	-	-	0.0%
TOTAL STAFFING (FTE)	36.00	8.00	16.10	11.00	16.00	5.00	45.5%



STATEMENT OF PROGRAM:

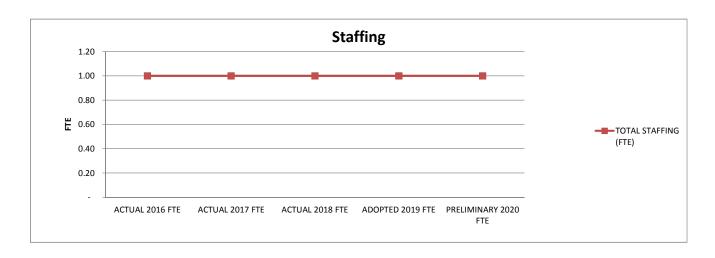
This cost center contains funding that is not specific for any one elementary school or program. Examples would be new textbook adoptions, emergency supply and equipment funds, staffing to be reallocated based on school/class size enrollment and School Board directed goals.

LOCATION: 1501 - CHARTER SCHOOL ADMINISTRATION	2016		I	ACTUAL 2017		ACTUAL 2018	ADOPTED 2019		PRELIMINARY 2020		PRELIM		MINARY	
	EXPE	NDITURES	EXP	ENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%	
PERSONNEL EXPENDITURES														
310 - CERTIFICATED SALARIES	\$	_	\$	-	\$	-	\$	-	\$	-	\$	_	0.0%	
320 - NON-CERTIFICATED SALARIES		90,480		95,503		112,226		116,088		118,268		2,180	1.9%	
360 - EMPLOYEE BENEFITS		47,790		53,040		60,370		61,927		62,360		433	0.7%	
TOTAL PERSONNEL EXPENDITURES		138,270		148,543		172,596		178,015		180,628		2,613	1.5%	
NON-PERSONNEL EXPENDITURES														
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	6,000	\$	6,000	0.0%	
420 - STAFF TRAVEL		473		740		1,070		800		800		-	0.0%	
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%	
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%	
435 - ENERGY		-		-		-		-		-		-	0.0%	
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%	
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		558		79		450		500		1,000		500	100.0%	
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%	
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%	
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%	
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%	
510 - EQUIPMENT		-		-		-		-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES	_	-		-		-		-		-		-	0.0%	
TOTAL NON-PERSONNEL EXPENDITURES		1,031		819		1,520		1,300		7,800		6,500	500.0%	
TOTAL EXPENDITURES	\$	139,301	\$	149,362	\$	174,116	\$	179,315	\$	188,428	\$	9,113	5.1%	



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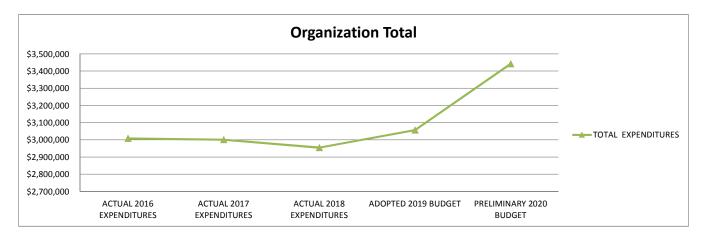
LOCATION: 1501 - CHARTER SCHOOL ADMINISTRATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	1.00	1.00	1.00	1.00	1.00	-	0.0%



STATEMENT OF PROGRAM:

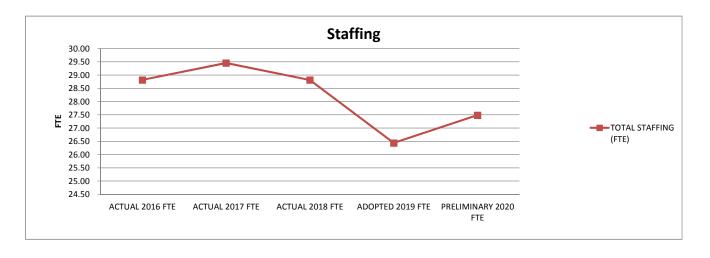
The Charter School Administration Department's duties are to oversee the development of new charter schools and supervise charter school principals and assist school advisory committees once the schools are established. The office serves as the liaison between charter schools and district administration.

LOCATION: 1506 - AK NATIVE CHARTER SCHOOL	1	ACTUAL		ACTUAL 2017		ACTUAL	ADOPTED	PI	RELIMINARY	FY19 ADOPTE PRELIMI	100
1500 - AK NATIVE CHARTER SCHOOL	EXP	2016 ENDITURES	EXI	2017 PENDITURES	EX	2018 PENDITURES	2019 BUDGET		2020 BUDGET	\$	NARY %
	LIXI	ENDITORES	10/4	LENDITORES	LA	I ENDITORED	DCDGET		DODGET	Ψ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,357,792	\$	1,371,847	\$	1,326,647	\$ 1,367,346	\$	1,517,365	\$ 150,019	11.0%
320 - NON-CERTIFICATED SALARIES		223,572		258,227		212,202	229,311		226,734	(2,577)	-1.1%
360 - EMPLOYEE BENEFITS		602,118		659,907		678,451	759,571		834,535	74,964	9.9%
TOTAL PERSONNEL EXPENDITURES		2,183,482		2,289,981		2,217,300	2,356,228		2,578,634	222,406	9.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	180	\$	99	\$	2,360	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		14	-		-	-	0.0%
430 - UTILITY SERVICES		7,069		6,568		9,153	6,000		6,000	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		645,668		628,582		633,248	633,886		633,886	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		9,978		8,209		6,321	10,000		10,000	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		161,920		67,783		86,556	3,400		52,000	48,600	1429.4%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		225		-		-	47,571		161,637	114,066	239.8%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-				-				-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		825,040		711,241		737,652	700,857		863,523	162,666	23.2%
TOTAL EXPENDITURES	\$	3,008,522	\$	3,001,222	\$	2,954,952	\$ 3,057,085	\$	3,442,157	\$ 385,072	12.6%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

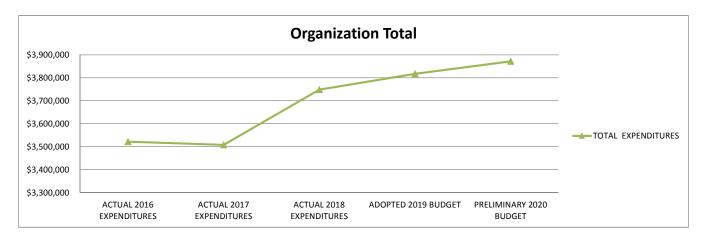
LOCATION: 1506 - AK NATIVE CHARTER SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	ARY
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	309.30	300.95	271.95	305.75	308.00	2.25	0.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.50	2.00	0.50	33.3%
CLASSROOM TEACHER	17.49	18.49	18.00	14.00	16.00	2.00	14.3%
SPECIAL SERVICE TEACHER	1.90	1.90	2.00	3.00	2.00	(1.00)	-33.3%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	0.49	1.00	1.00	1.00	1.00	-	0.0%
TOTAL CERTIFICATED	20.88	22.39	22.00	19.50	21.00	1.50	7.7%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	4.44	3.56	2.94	3.19	3.19	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.50	0.50	0.88	0.75	0.30	(0.45)	-60.0%
TOTAL CLASSIFIED	7.94	7.06	6.81	6.94	6.49	(0.45)	-6.5%
TOTAL STAFFING (FTE)	28.82	29.45	28.81	26.44	27.49	1.05	4.0%



STATEMENT OF PROGRAM:

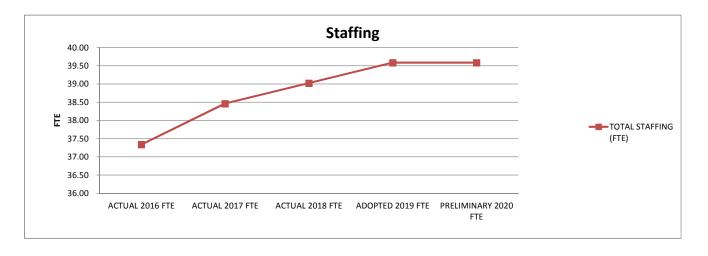
The Alaska Native Cultural Charter School is operating in its new building. The K-8 school offers a curriculum that is similar to Anchorage School District adopted curriculum with an emphasis on Native subsistence life styles and rural Alaskan culture. Several Native languages are introduced to students and various Native groups and organizations present special programs and provide guest helpers in the classroom to enrich the children's' educational experience. The school provides free reduced breakfasts and lunches as well as makes available Title I assistance for all students. The school is open to all students in ASD and use the lottery system to determine enrollment.

LOCATION: 1510 - AQUARIAN CHARTER SCHOOL	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1.15
-	EXP	ENDITURES	EXI	PENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,672,016	\$	1,761,277	\$	1,842,597	\$ 1,851,232	\$	1,898,964	\$ 47,732	2.6%
320 - NON-CERTIFICATED SALARIES		513,983		458,403		482,252	510,397		522,799	12,402	2.4%
360 - EMPLOYEE BENEFITS		1,022,813		1,073,622		1,127,172	1,131,575		1,163,481	31,906	2.8%
TOTAL PERSONNEL EXPENDITURES		3,208,812		3,293,302		3,452,021	3,493,204		3,585,244	92,040	2.6%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	5,407	\$	2,381	\$	9,142	\$ 3,000	\$	3,000	\$ _	0.0%
420 - STAFF TRAVEL		17,576		2,544		45,460	34,600		35,200	600	1.7%
425 - STUDENT TRAVEL		29,165		-		1,021	-		-	-	0.0%
430 - UTILITY SERVICES		13,726		14,017		14,561	17,500		17,500	-	0.0%
435 - ENERGY		59,951		65,785		69,320	68,000		68,000	-	0.0%
440 - OTHER PURCHASED SERVICES		10,672		13,910		12,153	52,400		49,900	(2,500)	-4.8%
445 - INSURANCE AND BOND PREMIUMS		11,899		7,026		8,509	14,000		14,000	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		163,962		108,585		136,107	90,991		98,425	7,434	8.2%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		685		-		120	43,553		500	(43,053)	-98.9%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		313,043		214,248		296,393	324,044		286,525	(37,519)	-11.6%
TOTAL EXPENDITURES	\$	3,521,855	\$	3,507,550	\$	3,748,414	\$ 3,817,248	\$	3,871,769	\$ 54,521	1.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

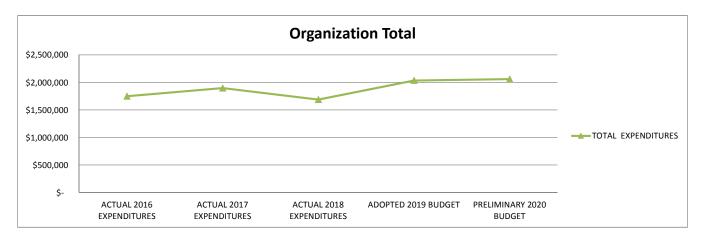
LOCATION: 1510 - AQUARIAN CHARTER SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	376.70	376.95	385.00	381.15	380.00	(1.15)	-0.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	19.00	20.00	20.00	20.20	21.20	1.00	5.0%
SPECIAL SERVICE TEACHER	1.80	1.80	1.80	2.00	1.00	(1.00)	-50.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.70	1.70	1.70	1.70	1.70	-	0.0%
TOTAL CERTIFICATED	23.50	24.50	24.50	24.90	24.90	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	0.40	0.40	0.40	-	-	-	0.0%
CLERICAL	1.44	1.44	1.44	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	10.00	10.13	10.69	10.69	10.69	-	0.0%
CUSTODIAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	13.84	13.96	14.53	14.69	14.69	-	0.0%
TOTAL STAFFING (FTE)	37.34	38.46	39.03	39.59	39.59	-	0.0%



STATEMENT OF PROGRAM:

Aquarian serves students in grades K-6 and is currently leasing an ASD facility. The program philosophy statement says that Aquarian provides an educational community which supports a learning environment based on high expectations within an academic foundation, experiential hands-on learning and a commitment to personal character. The instructional program follows many aspects of an enrichment model, with Spanish inclusion in all grades, a solid core curriculum, which is aligned to State Performance Standards, fine arts, thematic instruction and technology integration.

LOCATION: 1530 - EAGLE ACADEMY CHARTER SCHOOL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	Pl	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
1550 - EAGLE ACADEMII CHARIER SCHOOL	EXP		EXI		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	791,484	\$	875,287	\$	727,810	\$ 865,055	\$	900,542	\$ 35,487	4.1%
320 - NON-CERTIFICATED SALARIES		143,963		163,450		182,455	201,733		206,492	4,759	2.4%
360 - EMPLOYEE BENEFITS		416,021		464,821		422,636	474,376		488,635	14,259	3.0%
TOTAL PERSONNEL EXPENDITURES		1,351,468		1,503,558		1,332,901	1,541,164		1,595,669	54,505	3.5%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	175	\$	3,910	\$	8,237	\$ 3,550	\$	3,550	\$ _	0.0%
420 - STAFF TRAVEL		1,314		351		-	350		350	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	_	0.0%
430 - UTILITY SERVICES		7,677		7,811		7,974	8,850		8,850	_	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		333,022		349,024		311,142	340,970		340,970	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		5,749		4,041		6,586	6,500		6,500	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		45,514		27,248		20,272	24,400		24,400	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		2,913		50		-	109,123		78,768	(30,355)	-27.8%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		396,364		392,435		354,211	493,743		463,388	(30,355)	-6.1%
TOTAL EXPENDITURES	\$	1,747,832	\$	1,895,993	\$	1,687,112	\$ 2,034,907	\$	2,059,057	\$ 24,150	1.2%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1530 - EAGLE ACADEMY CHARTER SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	176.00	176.00	177.55	176.45	176.00	(0.45)	-0.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	8.39	8.39	8.39	8.39	8.39	-	0.0%
SPECIAL SERVICE TEACHER	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	0.80	0.80	0.80	0.80	1.00	0.20	25.0%
TOTAL CERTIFICATED	11.19	11.19	11.19	11.19	11.39	0.20	1.8%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%

1.00

3.81

0.41

5.22

16.41

1.00

4.25

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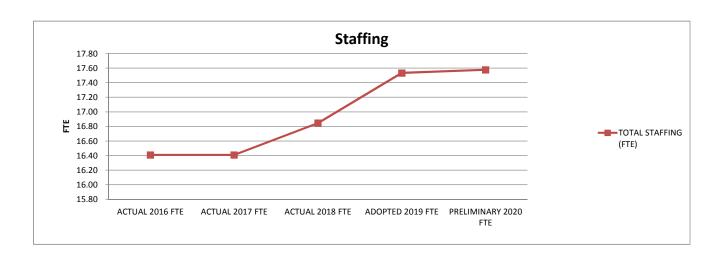
1.00

3.81

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STATEMENT OF PROGRAM:

CLERICAL

CUSTODIAL

MAINTENANCE

OTHER CLASSIFIED

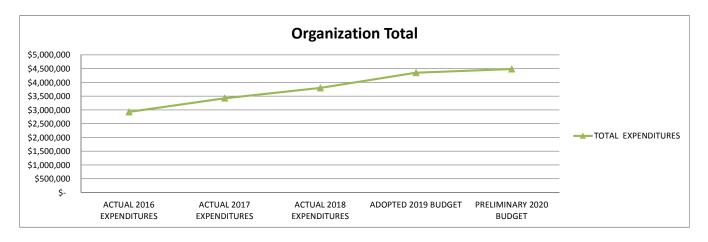
TOTAL CLASSIFIED

TOTAL STAFFING (FTE)

TEACHERS ASSISTANTS

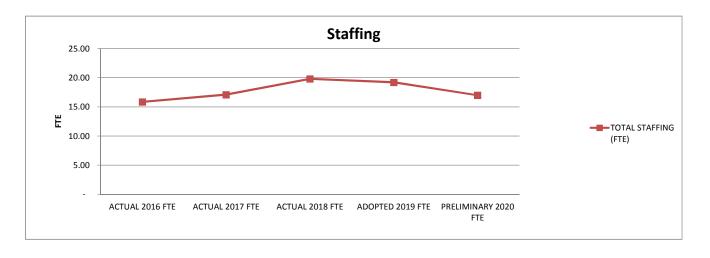
Eagle Academy is a K-6 charter school. It offers an academically challenging program requiring students to master Eagle Academy's performance standards before progressing to the next level of curriculum. Students are placed in instructional levels after teachers analyze the results of standardized and classroom assessments. The Spalding Method of Integrated Language Arts is the basis for instruction across curriculum in all grades, employing a multi-sensory learning approach. Saxon Math is used across all levels for math instruction. All students receive an hour of instruction in art, music, physical education, and technology weekly.

LOCATION: 1540 - FAMILY PARTNERSHIP CHTR SCHOOL	A	ACTUAL 2016		ACTUAL		ACTUAL	ADOPTED 2019	PF	RELIMINARY	FY19 ADOPTE PRELIMI	
1540 - FAMILY PARTNERSHIP CHIR SCHOOL	EXP		EXP	2017 PENDITURES	EXI	2018 PENDITURES	BUDGET		2020 BUDGET	\$	NAKY %
		EN DIT CRES	Liki	LINDITORED	12.11	ENDITORES	Debder		Deboli	Ψ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	901,114	\$	993,078	\$	1,033,718	\$ 1,081,966	\$	865,167	\$ (216,799)	-20.0%
320 - NON-CERTIFICATED SALARIES		232,644		257,145		249,082	247,752		300,600	52,848	21.3%
360 - EMPLOYEE BENEFITS		509,757		574,506		639,488	635,401		581,961	(53,440)	-8.4%
TOTAL PERSONNEL EXPENDITURES		1,643,515		1,824,729		1,922,288	1,965,119		1,747,728	(217,391)	-11.1%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	862,217	\$	1,052,360	\$	1,219,762	\$ 1,482,000	\$	1,692,000	\$ 210,000	14.2%
420 - STAFF TRAVEL		12,632		8,325		9,578	8,000		6,000	(2,000)	-25.0%
425 - STUDENT TRAVEL		-		6,117		4,901	4,000		4,000	-	0.0%
430 - UTILITY SERVICES		32,410		109,725		121,042	158,600		158,600	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		158,345		212,238		230,697	233,248		263,248	30,000	12.9%
445 - INSURANCE AND BOND PREMIUMS		2,536		3,827		10,895	8,000		8,000	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		212,720		203,359		274,794	275,000		300,000	25,000	9.1%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		1,639		4,641		4,739	216,533		304,166	87,633	40.5%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,282,499		1,600,592		1,876,408	2,385,381		2,736,014	350,633	14.7%
TOTAL EXPENDITURES	\$	2,926,014	\$	3,425,321	\$	3,798,696	\$ 4,350,500	\$	4,483,742	\$ 133,242	3.1%



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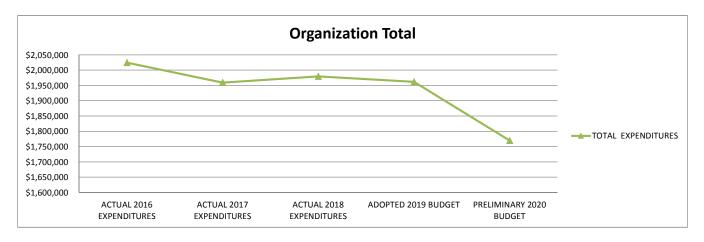
LOCATION: 1540 - FAMILY PARTNERSHIP CHTR SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	506.78	624.60	668.83	681.25	681.25		0.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	9.84	11.10	12.80	13.20	10.00	(3.20)	-24.2%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	10.84	12.10	13.80	14.20	11.00	(3.20)	-22.5%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	4.00	4.00	5.00	4.00	5.00	1.00	25.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	5.00	5.00	6.00	5.00	6.00	1.00	20.0%
TOTAL STAFFING (FTE)	15.84	17.10	19.80	19.20	17.00	(2.20)	-11.5%



STATEMENT OF PROGRAM:

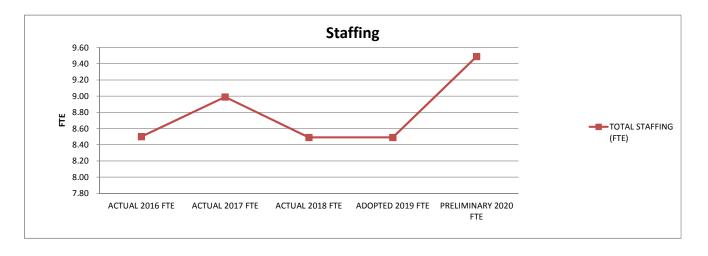
Family Partnership is a K-12 alternative school. "Parent directed education" defines this program. It is based on the premise that a partnership between students, parents, professional educators, and community members is an ideal educational environment for children. This partnership is established between a family and a certificated ASD teacher who share similar educational philosophies and work together to create customized educational programs for each student. Free and reduced lunch represents the percentage of qualifying students.

LOCATION:	I	ACTUAL		ACTUAL		ACTUAL		ADOPTED	PF	RELIMINARY		FY19 ADOPTE	
1545 - FRONTIER CHARTER SCHOOL	TOTAL	2016	****	2017	****	2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EXF	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	393,371	\$	389,294	\$	413.868	\$	416,279	\$	505,961	\$	89.682	21.5%
320 - NON-CERTIFICATED SALARIES	Ψ	242,302	Ψ	234,734	Ψ	242,433	Ψ	264.047	Ψ	267,427	Ψ	3,380	1.3%
360 - EMPLOYEE BENEFITS		301.397		324,713		341,312		308.424		345.688		37.264	12.1%
TOTAL PERSONNEL EXPENDITURES		937,070		948,741		997,613		988,750		1,119,076		130,326	13.2%
		,		ŕ				ŕ				ŕ	
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	357,480	\$	334,387	\$	376,662	\$	181,574	\$	110,617	\$	(70,957)	-39.1%
420 - STAFF TRAVEL		9,963		4,894		480		500		1,400		900	180.0%
425 - STUDENT TRAVEL		-		160		-		-		-		-	0.0%
430 - UTILITY SERVICES		40,260		35,136		34,450		30,000		35,000		5,000	16.7%
435 - ENERGY		12,931		19,397		20,998		20,000		23,000		3,000	15.0%
440 - OTHER PURCHASED SERVICES		346,584		370,742		370,544		350,530		351,918		1,388	0.4%
445 - INSURANCE AND BOND PREMIUMS		13,523		14,648		15,572		17,500		17,500		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		306,034		230,347		161,805		263,009		111,500		(151,509)	-57.6%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		795		1,115		1,375		110,000		-		(110,000)	-100.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,087,570		1,010,826		981,886		973,113		650,935		(322,178)	-33.1%
TOTAL EXPENDITURES	\$	2,024,640	\$	1,959,567	\$	1,979,499	\$	1,961,863	\$	1,770,011	\$	(191,852)	-9.8%



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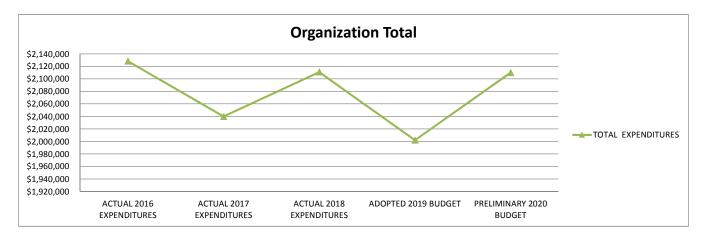
LOCATION: 1545 - FRONTIER CHARTER SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	275.38	300.35	299.16	267.30	267.30		0.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	3.00	3.49	3.49	3.49	4.49	1.00	28.7%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	4.00	4.49	4.49	4.49	5.49	1.00	22.3%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.50	1.50	1.00	1.00	1.00	-	0.0%
CLERICAL	3.00	3.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	4.50	4.50	4.00	4.00	4.00	-	0.0%
TOTAL STAFFING (FTE)	8.50	8.99	8.49	8.49	9.49	1.00	11.8%



STATEMENT OF PROGRAM:

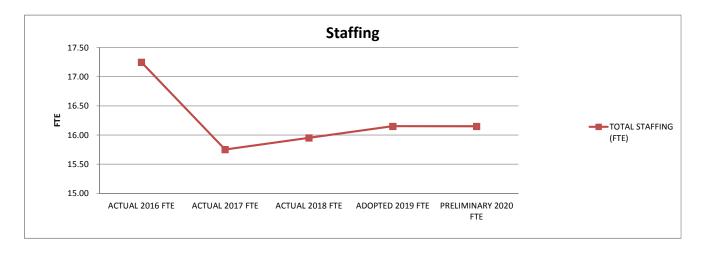
Frontier Charter School is a resource for curriculum, technology and community for homeschooling families who are pursuing academic excellence. Frontier serves students in grades kindergarten through twelve who reside within the Anchorage School District and who are not enrolled in any other school including on-line or correspondence schools. Seniors who require less than a full-time course load to complete their program may be enrolled.

LOCATION: 1550 - HIGHLAND ACADEMY	A	ACTUAL 2016		ACTUAL 2017	1	ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTE PRELIMI	
1350 - HIGHLAND ACADEM I	EXP		EXP		EXP	ENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	934,543	\$	959,382	\$	997,925	\$	960,452	\$	1.020.673	\$	60,221	6.3%
320 - NON-CERTIFICATED SALARIES	-	127,379	-	92,115	_	108,982	_	114,134	-	117,166	_	3,032	2.7%
360 - EMPLOYEE BENEFITS		431,507		425,114		458,864		438,539		460,743		22,204	5.1%
TOTAL PERSONNEL EXPENDITURES		1,493,429		1,476,611		1,565,771		1,513,125		1,598,582		85,457	5.6%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	4,211	\$	4,174	\$	3,516	\$	1,500	\$	1,500	\$	-	0.0%
420 - STAFF TRAVEL		1,008		2,910		1,492		-		-		-	0.0%
425 - STUDENT TRAVEL		1,514		632		-		-		-		-	0.0%
430 - UTILITY SERVICES		3,222		3,423		4,036		3,875		4,000		125	3.2%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		586,752		509,541		510,270		465,118		488,362		23,244	5.0%
445 - INSURANCE AND BOND PREMIUMS		7,129		4,471		9,812		11,000		11,000		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		28,355		36,404		14,012		7,494		6,470		(1,024)	-13.7%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		2,707		1,708		1,955		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES				<u>-</u>		-				_			0.0%
TOTAL NON-PERSONNEL EXPENDITURES		634,898		563,263		545,093		488,987		511,332		22,345	4.6%
TOTAL EXPENDITURES	\$	2,128,327	\$	2,039,874	\$	2,110,864	\$	2,002,112	\$	2,109,914	\$	107,802	5.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

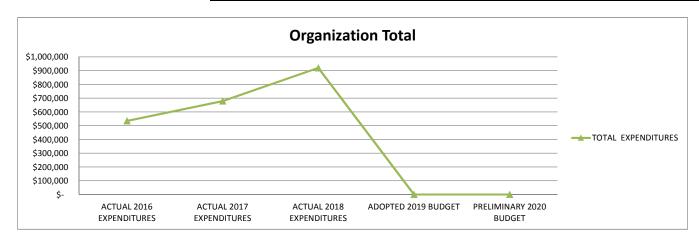
LOCATION: 1550 - HIGHLAND ACADEMY	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	162.55	176.85	160.38	154.65	165.00	10.35	6.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	10.00	10.00	10.20	9.40	9.40	-	0.0%
SPECIAL SERVICE TEACHER	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	0.50	0.50	0.50	0.50	0.50	-	0.0%
TOTAL CERTIFICATED	13.50	13.50	13.70	12.90	12.90	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	0.50	-	-	-	-	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	2.00	1.00	1.00	2.00	2.00	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	0.25	0.25	0.25	0.25	0.25	-	0.0%
TOTAL CLASSIFIED	3.75	2.25	2.25	3.25	3.25	-	0.0%
TOTAL STAFFING (FTE)	17.25	15.75	15.95	16.15	16.15	-	0.0%



STATEMENT OF PROGRAM:

Highland Academy serves as a model for educational entrepreneurship and illustrates a paradigm shift in education and learning. Highland Academy serves 6th - 12th graders from the Anchorage School District. Students are expected to follow a dress code resembling casual business dress. Since students will be going into the community, a professional appearance and stature is expected. The facility promotes a digital learning environment, which integrates technology, connectivity and digital content into the classroom. Student learning is rigorous and demanding and students must pass each level with at least an 80 percent proficiency in each of the eight content areas.

LOCATION: 1555 - PAIDEIA CO-OP CHARTER SCHOOL	A	CTUAL		ACTUAL		ACTUAL	ADOPTED	PR	ELIMINARY]	FY19 ADOPTEI PRELIMIN	
1555 - PAIDEIA CO-OP CHARTER SCHOOL	EXPE	2016 ENDITURES	EXE	2017 PENDITURES	EXP	2018 PENDITURES	2019 BUDGET		2020 BUDGET		\$	%
		I (DII CILL)		ET (DIT CILE)		Bribironia	Debobi		Bebobi		Ψ	70
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	221,531	\$	232,702	\$	353,870	\$ -	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		47,253		96,467		132,190	-		-		-	0.0%
360 - EMPLOYEE BENEFITS		89,168		115,330		150,107	-		-		-	0.0%
TOTAL PERSONNEL EXPENDITURES		357,952		444,499		636,167	-		-		-	0.0%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	99,611	\$	109,308	\$	156,037	\$ -	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		-		-	-		-		-	0.0%
425 - STUDENT TRAVEL		160		635		1,432	-		-		-	0.0%
430 - UTILITY SERVICES		7,243		12,265		9,860	-		-		-	0.0%
435 - ENERGY		-		-		-	-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		62,832		66,762		75,235	-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		3,883		2,771		(612)	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		2,508		40,197		41,418	-		-		-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		-		2,225		-	-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		-		-		-	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		176,237		234,163		283,370	-		-		-	0.0%
TOTAL EXPENDITURES	\$	534,189	\$	678,662	\$	919,537	\$ -	\$	-	\$	-	0.0%

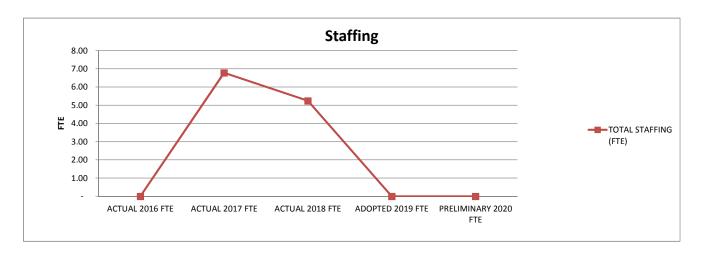


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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1555 - PAIDEIA CO-OP CHARTER SCHOOL

ACTUAL	ACTUAL	ACTUAL	ADOPTED	PRELIMINARY	FY19 ADOPT	ED VS FY20
2016	2017	2018	2019	2020	PRELIM	INARY
FTE	FTE	FTE	FTE	FTE	FTE	%

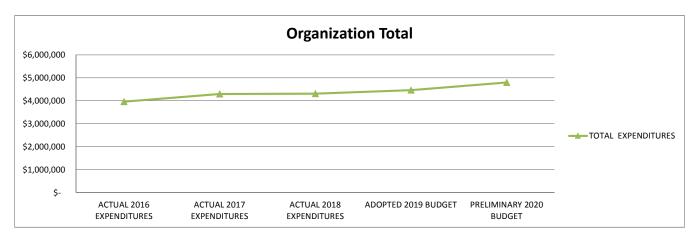
		·	·	•		·	
AVERAGE DAILY MEMBERSHIP (ADM)	101.10	105.03	133.69	149.45	45,336.09	45,186.64	30235.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	1.00	0.49	-	-	-	0.0%
CLASSROOM TEACHER	-	3.78	3.45	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	4.78	3.94	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	_	_	_	_	_	_	0.0%
PROFESSIONAL/TECHNICAL	-	1.00	0.80	-	-	-	0.0%
CLERICAL		1.00	0.50	-			0.0%
TEACHERS ASSISTANTS	•	1.00	0.50	-			0.0%
CUSTODIAL	•	-	-	-			0.0%
MAINTENANCE		-	_				0.0%
OTHER CLASSIFIED		_	_			_	0.0%
TOTAL CLASSIFIED		2.00	1.30				0.0%
		2.00	1.30				0.070
TOTAL STAFFING (FTE)	-	6.78	5.24	-	-	-	0.0%



STATEMENT OF PROGRAM:

P.A.I.D.E.I.A. Cooperative is no longer a charter school and has been moved into Organization 1878.

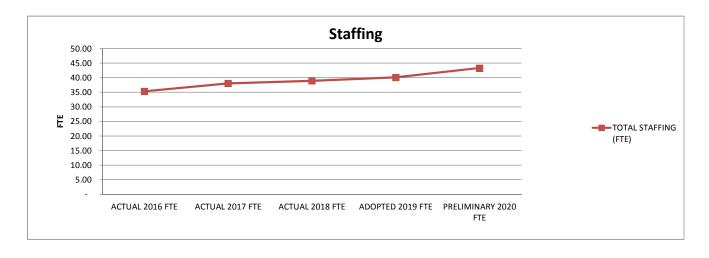
LOCATION:	. A	ACTUAL	1	ACTUAL		ACTUAL		ADOPTED	PR	ELIMINARY		FY19 ADOPTE	D VS FY20
1560 - RILKE SCHULE CHARTER SCHOOL		2016		2017		2018		2019		2020		PRELIMI	NARY
	EXP.	ENDITURES	EXP	ENDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%
DED GOLD FEL EVER VENT VENT VENT VENT VENT VENT VENT VENT													
PERSONNEL EXPENDITURES		1 000 550	do.	2.025.750	d	2055005	ф	2 120 505	ф	2 255 5 50	ф	125055	c #0.
310 - CERTIFICATED SALARIES	\$	1,882,573	\$	2,026,759	\$	2,056,807	\$	2,120,705	\$	2,257,560	\$	136,855	6.5%
320 - NON-CERTIFICATED SALARIES		303,950		288,074		285,167		294,658		383,533		88,875	30.2%
360 - EMPLOYEE BENEFITS		921,707		1,038,872		1,119,646		1,112,543		1,244,537		131,994	11.9%
TOTAL PERSONNEL EXPENDITURES		3,108,230		3,353,705		3,461,620		3,527,906		3,885,630		357,724	10.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	19,008	\$	18,800	\$	8,000	\$	10,000	\$	30,000	\$	20,000	200.0%
420 - STAFF TRAVEL		1,572		1,797		331		-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		19,191		14,869		14,467		13,200		14,400		1,200	9.1%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		741,910		824,807		720,635		836,347		837,355		1,008	0.1%
445 - INSURANCE AND BOND PREMIUMS		22,773		21,101		50,617		23,000		23,000		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		48,349		60,809		52,493		1,972		1,972		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		480		1,605		156		50,405		846		(49,559)	-98.3%
495 - INDIRECT COSTS		_		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		_		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		_		-		-		-		_		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		853,283		943,788		846,699		934,924		907,573		(27,351)	-2.9%
TOTAL EXPENDITURES	\$	3,961,513	\$	4,297,493	\$	4,308,319	\$	4,462,830	\$	4,793,203	\$	330,373	7.4%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

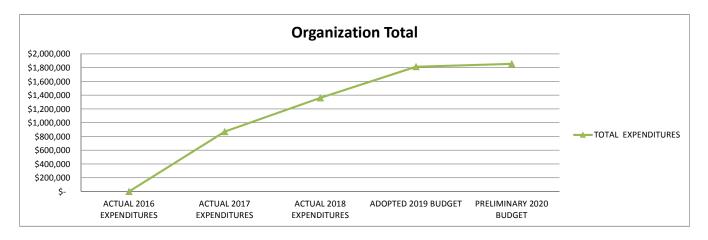
LOCATION: 1560 - RILKE SCHULE CHARTER SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	1.15
M	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	465.35	470.10	499.60	507.50	494.00	(13.50)	-2.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	27.40	26.70	26.50	27.00	27.40	0.40	1.5%
SPECIAL SERVICE TEACHER	0.50	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	0.80	0.80	0.80	0.80	1.00	0.20	25.0%
TOTAL CERTIFICATED	29.70	29.50	29.30	29.80	30.40	0.60	2.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	2.63	4.63	5.63	6.31	8.31	2.00	31.7%
CUSTODIAL	-	1.00	1.00	1.00	2.00	1.00	100.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.00	0.94	1.00	1.00	0.60	(0.40)	-40.0%
TOTAL CLASSIFIED	5.63	8.56	9.63	10.31	12.91	2.60	25.2%
TOTAL STAFFING (FTE)	35.33	38.06	38.93	40.11	43.31	3.20	8.0%



STATEMENT OF PROGRAM:

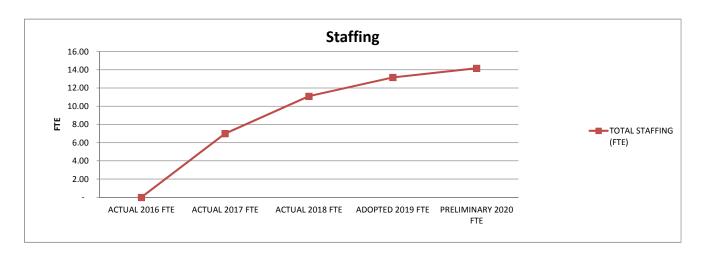
The school was opened in the fall of 2007 and serves K-8 students. The program philosophy states that this school will provide an immersion program in the German Language for students who attend the school. There will be an emphasis on being responsible citizens of the community and the world. The Anchorage School District curricula will be followed in all classes except German. The school will be open to all students selected through the lottery application process.

LOCATION: 1570 - ANCHORAGE STREAM ACADEMY C.S.	_	TUAL 016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PF	RELIMINARY 2020		FY19 ADOPTE PRELIMI	1.15
	EXPEN	DITURES	EXP	ENDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	_	\$	419,737	\$	697,620	\$	800,872	\$	933,795	\$	132,923	16.6%
320 - NON-CERTIFICATED SALARIES	*	-	-	73,436	-	67,527	_	78,582	_	79,712	_	1,130	1.4%
360 - EMPLOYEE BENEFITS		-		210,382		351,858		387,402		435,020		47,618	12.3%
TOTAL PERSONNEL EXPENDITURES		-		703,555		1,117,005		1,266,856		1,448,527		181,671	14.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	3,642	\$	3,677	\$	10,000	\$	10,000	\$	-	0.0%
420 - STAFF TRAVEL		_		4,373		6,370		20,000		20,000		-	0.0%
425 - STUDENT TRAVEL		-		2,935		8,594		20,000		10,000		(10,000)	-50.0%
430 - UTILITY SERVICES		-		4,143		6,154		10,000		10,000		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		135,219		172,092		202,500		228,950		26,450	13.1%
445 - INSURANCE AND BOND PREMIUMS		-		1,557		3,661		5,000		7,000		2,000	40.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		18		12,885		41,622		79,000		47,000		(32,000)	-40.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		470		200,438		73,878		(126,560)	-63.1%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		18		164,754		242,640		546,938		406,828		(140,110)	-25.6%
TOTAL EXPENDITURES	\$	18	\$	868,309	\$	1,359,645	\$	1,813,794	\$	1,855,355	\$	41,561	2.3%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

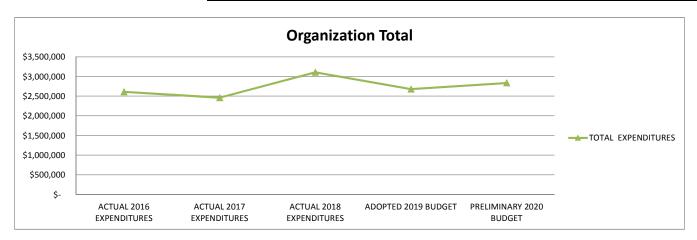
LOCATION: 1570 - ANCHORAGE STREAM ACADEMY C.S.	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY FTE %	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	76.85	109.00	150.70	151.00	0.30	0.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	-	4.00	7.60	9.60	9.10	(0.50)	-5.2%
SPECIAL SERVICE TEACHER	-	1.00	1.00	1.00	2.50	1.50	150.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		6.00	9.60	11.60	12.60	1.00	8.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	0.50	0.56	0.56	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	1.00	1.50	1.56	1.56	-	0.0%
TOTAL STAFFING (FTE)		7.00	11.10	13.16	14.16	1.00	7.6%



STATEMENT OF PROGRAM:

Anchorage STrEaM Academy empowers middle school students to be involved learners, critical thinkers, and engaged citizens who are inspired by the natural world. Anchorage STrEaM Academy provides a quality project-based interdisciplinary education based on STEM initiatives; promotes ecological literacy and stewardship in our students; connects and engages our community of stakeholders; fosters place-based education and awareness; develops an appreciation for experiencing the outdoors and facilitates outdoor education; and incorporates purposeful use of technology.

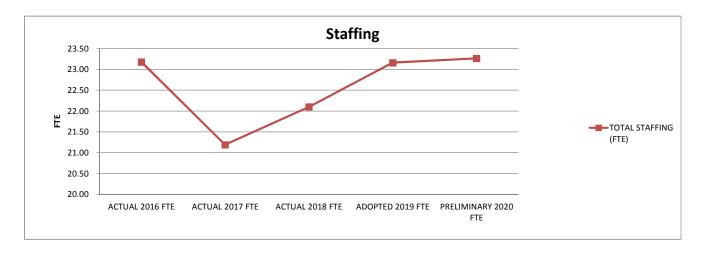
LOCATION: 1595 - WINTERBERRY CHARTER SCHOOL	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018			ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTED	ED VS FY20 INARY	
1595 - WINTERBERRT CHARTER SCHOOL	EXP.		EXP		EXP	ENDITURES		BUDGET		BUDGET		\$	%	
PERSONNEL EXPENDITURES														
310 - CERTIFICATED SALARIES	\$	1.064.535	¢	1,110,357	¢	1.177.410	¢	1.171.042	¢	1.238.546	¢	67,504	5.8%	
320 - NON-CERTIFICATED SALARIES	φ	250,600	φ	202.457	φ	246,742	φ	274,711	Ψ	264,439	φ	(10,272)	-3.7%	
360 - EMPLOYEE BENEFITS		587.571		552,633		675,577		716,928		746,874		29,946	4.2%	
TOTAL PERSONNEL EXPENDITURES		1,902,706		1,865,447		2,099,729		2,162,681		2,249,859		87,178	4.0%	
NON-PERSONNEL EXPENDITURES														
410 - PROFESSIONAL AND TECHNICAL	\$	135,016	\$	79,310	\$	80,545	\$	15,000	\$	15,000	\$	-	0.0%	
420 - STAFF TRAVEL		9,095		7,626		144		2,300		2,375		75	3.3%	
425 - STUDENT TRAVEL		392		1,147		1,033		-		-		-	0.0%	
430 - UTILITY SERVICES		6,305		5,990		6,581		6,000		11,100		5,100	85.0%	
435 - ENERGY		-		-		2,373		-		31,000		31,000	0.0%	
440 - OTHER PURCHASED SERVICES		411,084		411,813		852,084		411,100		431,576		20,476	5.0%	
445 - INSURANCE AND BOND PREMIUMS		11,922		10,092		10,667		12,000		15,000		3,000	25.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		130,900		77,648		50,490		38,750		32,050		(6,700)	-17.3%	
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%	
490 - OTHER EXPENSES		3,800		2,885		2,180		32,468		49,323		16,855	51.9%	
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%	
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%	
510 - EQUIPMENT		-		-		-		-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%	
TOTAL NON-PERSONNEL EXPENDITURES		708,514		596,511		1,006,097		517,618		587,424		69,806	13.5%	
TOTAL EXPENDITURES	\$	2,611,220	\$	2,461,958	\$	3,105,826	\$	2,680,299	\$	2,837,283	\$	156,984	5.9%	



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

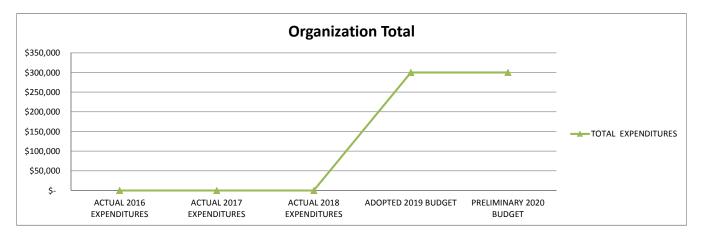
LOCATION: 1595 - WINTERBERRY CHARTER SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTE PRELIMIN	
WEVELLE CHARLES GOING OF	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	272.89	257.15	238.10	244.44	244.00	(0.44)	-0.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	14.49	14.19	15.10	14.60	14.10	(0.50)	-3.4%
SPECIAL SERVICE TEACHER	1.00	1.00	2.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	0.60	0.60	0.0%
TOTAL CERTIFICATED	16.49	16.19	18.10	16.60	16.70	0.10	0.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	3.69	2.00	1.00	3.56	3.56	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	6.69	5.00	4.00	6.56	6.56	-	0.0%
TOTAL STAFFING (FTE)	23.18	21.19	22.10	23.16	23.26	0.10	0.4%



STATEMENT OF PROGRAM:

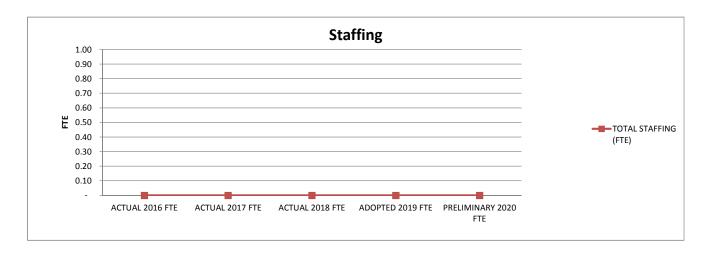
Winterberry Charter School uses Waldorf methods to educate the head, heart, and hands of all students in grades K – 8 using a unique arts integrated philosophy. Using developmentally appropriate techniques, lessons, and activities students are offered the time and space to develop strong compassionate communication, artistic, musical, and critical thinking skills. At Winterberry traditional academic subjects are of equal value as artistic, movement, music, foreign language, and handwork subjects.

LOCATION: 1599 - UNALLOCATED CHARTER SCHOOLS		TUAL 016		CTUAL 2017	1	ACTUAL 2018	ADOPTED 2019	PRI	ELIMINARY 2020	F	Y19 ADOPTEI PRELIMIN	
	EXPENI	DITURES	EXPE	NDITURES	EXP	ENDITURES	BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$ _	\$	_	\$	_	0.0%
320 - NON-CERTIFICATED SALARIES		-		-		-	-		-		-	0.0%
360 - EMPLOYEE BENEFITS		-		-		-	-		-		-	0.0%
TOTAL PERSONNEL EXPENDITURES		-		-		-	-		-		-	0.0%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		-		-	-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-		-	0.0%
435 - ENERGY		-		-		-	-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	-		-		-	0.0%
480 - TUITION AND STIPENDS		-		-		-					-	0.0%
490 - OTHER EXPENSES		-		-		-	300,000		300,000		-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT 540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	-						300,000		300,000		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-	300,000		300,000		-	0.0%
TOTAL EXPENDITURES	\$	-	\$	-	\$	-	\$ 300,000	\$	300,000	\$	-	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

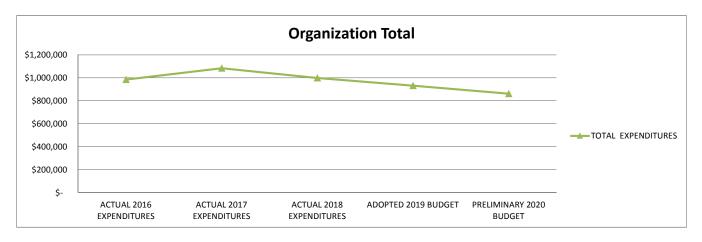
LOCATION: 1599 - UNALLOCATED CHARTER SCHOOLS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1377 - UNALLOCATED CHARTER SCHOOLS	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)		-	-	-	-	-	0.0%



STATEMENT OF PROGRAM:

The Unallocated Charter cost center is used to account for Charter schools unallocated adjustments and amounts not specifically assigned in any Charter school.

LOCATION: 1601 - SPECIAL EDUCATION/SERVICES	ACTUAL 2016 EVENDATURES E		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		PRELIM		
	EXPE	NDITURES	EXF	PENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	111.044	\$	213,633	\$	230,425	\$	233,181	\$	238,218	\$	5,037	2.2%
320 - NON-CERTIFICATED SALARIES		283,796		250,121		251,882		317,294		266,659		(50,635)	-16.0%
360 - EMPLOYEE BENEFITS		253,423		257,044		262,223		301,269		267,914		(33,355)	-11.1%
TOTAL PERSONNEL EXPENDITURES		648,263		720,798		744,530		851,744		772,791		(78,953)	-9.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	282,335	\$	246,661	\$	242,704	\$	65,000	\$	72,500	\$	7,500	11.5%
420 - STAFF TRAVEL		512		871		4,055		5,000		5,000		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		6,851		6,445		4,747		7,640		8,906		1,266	16.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		46,495		108,212		2,455		2,089		2,089		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		100		50		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		336,293		362,239		253,961		79,729		88,495		8,766	11.0%
TOTAL EXPENDITURES	\$	984,556	\$	1,083,037	\$	998,491	\$	931,473	\$	861,286	\$	(70,187)	-7.5%



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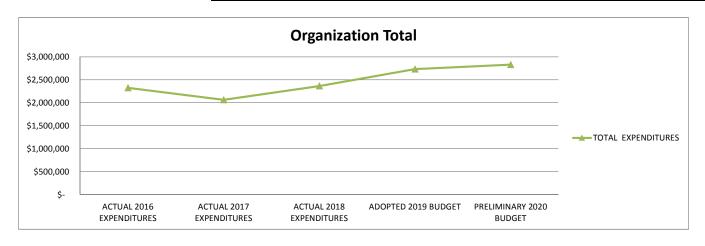
LOCATION: 1601 - SPECIAL EDUCATION/SERVICES	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	\$	%
						0	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	2.00	2.00	2.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	1.00	1.00	2.00	2.00	2.00	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.50	2.50	2.50	3.00	3.00	-	0.0%
CLERICAL	2.00	2.00	2.00	2.00	1.00	(1.00)	-50.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	5.50	5.50	4.50	5.00	4.00	(1.00)	-20.0%
TOTAL STAFFING (FTE)	6.50	6.50	6.50	7.00	6.00	(1.00)	-14.3%



STATEMENT OF PROGRAM:

Special Education Administration is responsible for all functions of the Special Education Division which supports students ages 3 through 22 who are eligible for services under the IDEA. Section 504 is also supervised by Special Education. The Special Education division provides Special Education instructional and related services to students in district schools, special school programs, and community sites. Services are implemented through collaboration with the general education divisions and under the supervision of the Chief Academic Officer. In addition, guidance and support is provided to ensure District compliance with state and federal statutes and regulations.

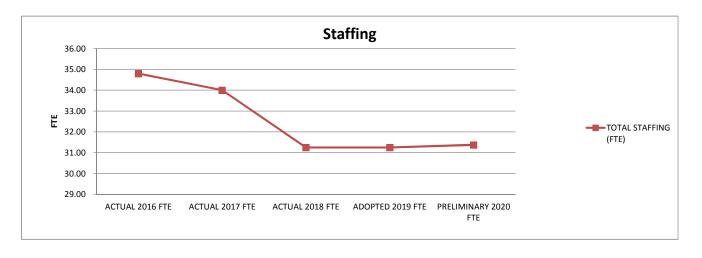
LOCATION: 1603 - SPECIAL ED DEAF	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PI	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	538,666	\$	500,117	\$	617,589	\$	727,874	\$	758,409	\$	30,535	4.2%
320 - NON-CERTIFICATED SALARIES	Ψ	798,332	Ψ	655,683	Ψ	688,328	Ψ	806,480	Ψ	861,566	Ψ	55,086	6.8%
360 - EMPLOYEE BENEFITS		871,778		703,741		837,493		1,066,039		1.077.429		11,390	1.1%
TOTAL PERSONNEL EXPENDITURES		2,208,776		1,859,541		2,143,410		2,600,393		2,697,404		97,011	3.7%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	103,570	\$	192,206	\$	210,058	\$	120,000	\$	120,000	\$	_	0.0%
420 - STAFF TRAVEL		2,140		1,625		787		1,750		1,750		_	0.0%
425 - STUDENT TRAVEL		877		672		1,339		1,000		1,000		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		632		1,039		720		498		(222)	-30.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		8,809		8,582		8,739		10,150		10,150		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		200		200		200		1,000		800	400.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		115,396		203,917		222,162		133,820		134,398		578	0.4%
TOTAL EXPENDITURES	\$	2,324,172	\$	2,063,458	\$	2,365,572	\$	2,734,213	\$	2,831,802	\$	97,589	3.6%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

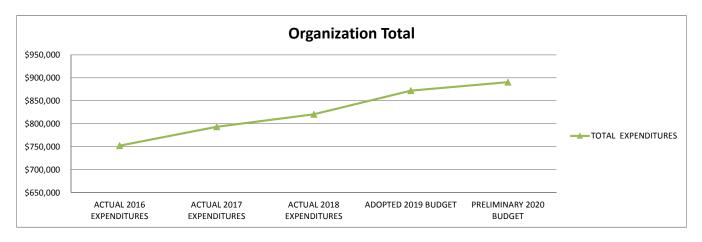
LOCATION: 1603 - SPECIAL ED DEAF	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	37.00	33.04	34.12	26.00	26.00		0.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	9.80	9.00	9.00	9.00	9.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL CERTIFICATED	10.80	10.00	10.00	10.00	10.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	13.00	13.00	12.00	12.00	13.00	1.00	8.3%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	11.00	11.00	9.25	9.25	8.38	(0.88)	-9.5%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	24.00	24.00	21.25	21.25	21.38	0.13	0.6%
TOTAL STAFFING (FTE)	34.80	34.00	31.25	31.25	31.38	0.13	0.4%



STATEMENT OF PROGRAM:

The Alaska State School for Deaf and Hard of Hearing is mandated to serve all deaf and hard of hearing students within the State whose IEP requires this centralized program of comprehensive services. This budget details funding necessary to operate the preschool through age 22 program. AKSDHH students receive instruction in a variety of settings. They are included with non-disabled students as part of a school within a school at Russian Jack Elementary, Clark Middle School, East High School, King Career Center, and ACT programs.

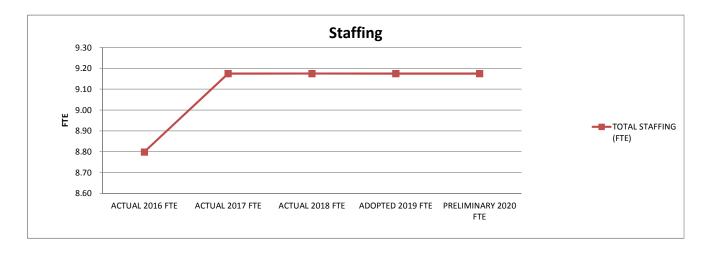
LOCATION: 1604 - SPED BLIND/VISUALLY IMPAIRED	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	EXPE	NDITURES	EXI	PENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	339,985	\$	341,485	\$	335,260	\$ 332,426	\$	342,796	\$ 10,370	3.1%
320 - NON-CERTIFICATED SALARIES		133,647		153,325		169,371	175,479		179,896	4,417	2.5%
360 - EMPLOYEE BENEFITS		247,728		261,881		272,861	316,946		317,199	253	0.1%
TOTAL PERSONNEL EXPENDITURES		721,360		756,691		777,492	824,851		839,891	15,040	1.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	2,231	\$	5,825	\$	2,590	\$ 7,000	\$	7,000	\$ -	0.0%
420 - STAFF TRAVEL		10,196		10,395		14,824	12,000		12,000	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		5,389		7,026		12,528	9,440		12,792	3,352	35.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		12,912		13,190		12,920	18,800		18,800	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		30,728		36,436		42,862	47,240		50,592	3,352	7.1%
TOTAL EXPENDITURES	\$	752,088	\$	793,127	\$	820,354	\$ 872,091	\$	890,483	\$ 18,392	2.1%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

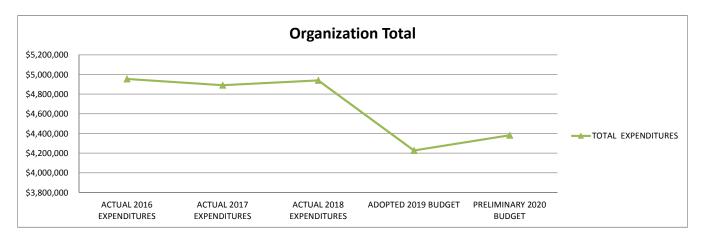
LOCATION: 1604 - SPED BLIND/VISUALLY IMPAIRED	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
1004 - St ED BLIND, VISUALLI INIFAIRED	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	0.50	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	4.55	4.55	4.55	4.55	4.55	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	5.05	4.55	4.55	4.55	4.55	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	1.75	2.63	2.63	2.63	2.63	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	3.75	4.63	4.63	4.63	4.63	-	0.0%
TOTAL STAFFING (FTE)	8.80	9.18	9.18	9.18	9.18	-	0.0%



STATEMENT OF PROGRAM:

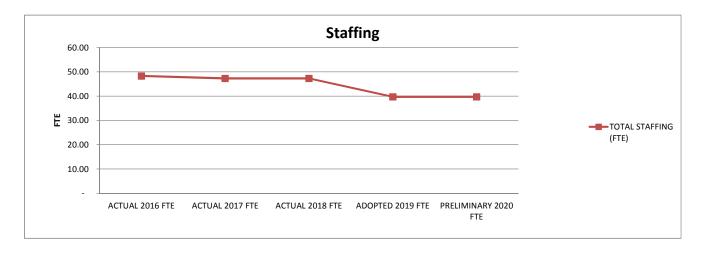
The Blind/Visually Impaired program ensures full access and participation in the educational environment for students ages 3-22, who are totally blind, legally blind, partially sighted, and/or deaf-blind. Assessments for vision skills, and orientation and mobility are conducted based on IEP team requests. Specialized instruction is provided to eligible students for academics, vision skills, orientation and mobility, self-help, activities of daily living, leisure-recreational activities, pre-vocational/vocational, disability awareness/compensatory skills, listening skills, word processing, Braille, abacus use, personal management and social skills.

LOCATION: 1612 - GIFTED	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTE PRELIMI	
1012 - GIF 1ED	EXP		EXP		EXP	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	3,285,019	\$	3,268,065	\$	3,221,778	\$ 2,652,467	\$	2,767,999	\$ 115,532	4.4%
320 - NON-CERTIFICATED SALARIES		170,507		155,455		215,309	147,440		151,657	4,217	2.9%
360 - EMPLOYEE BENEFITS		1,390,278		1,347,269		1,438,383	1,341,381		1,367,025	25,644	1.9%
TOTAL PERSONNEL EXPENDITURES		4,845,804		4,770,789		4,875,470	4,141,288		4,286,681	145,393	3.5%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	24,515	\$	28,428	\$	10,709	\$ 10,000	\$	10,000	\$ -	0.0%
420 - STAFF TRAVEL		15,195		15,057		17,936	15,750		15,750	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	_	0.0%
430 - UTILITY SERVICES		1,498		1,497		829	1,690		829	(861)	-50.9%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		638		645		820	720		720	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		67,998		62,737		33,777	58,217		68,071	9,854	16.9%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		719	119		120	1	0.8%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		12,940		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		216		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		109,844		121,520		64,790	86,496		95,490	8,994	10.4%
TOTAL EXPENDITURES	\$	4,955,648	\$	4,892,309	\$	4,940,260	\$ 4,227,784	\$	4,382,171	\$ 154,387	3.7%



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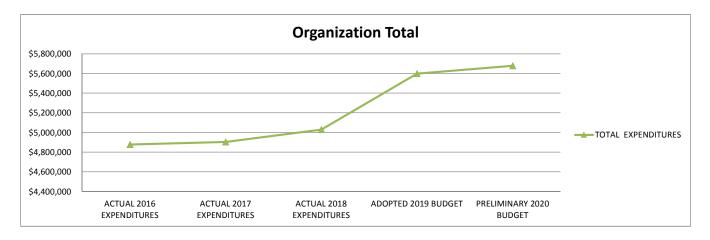
LOCATION: 1612 - GIFTED	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	44.00	43.00	43.00	36.30	36.29	(0.01)	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	45.00	44.00	44.00	37.30	37.29	(0.01)	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	1.88	1.88	1.88	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	3.31	3.31	3.31	2.44	2.44	-	0.0%
TOTAL STAFFING (FTE)	48.31	47.31	47.31	39.74	39.73	(0.01)	0.0%



STATEMENT OF PROGRAM:

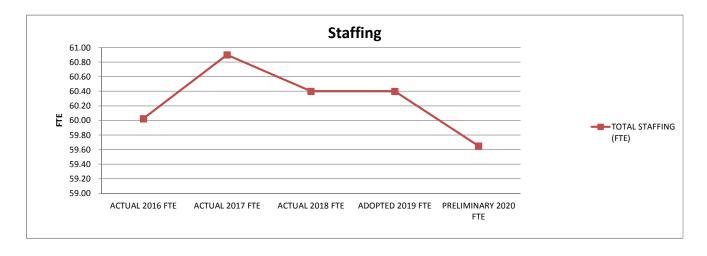
The gifted program provides services for identified gifted students requiring a curriculum with acceleration and enrichment. These students have been determined to need extensions beyound the regular classrooms. The elementary program consists of two components: IGNITE and Highly Gifted (HG). The IGNITE program is a pull-out model which offers enrichment supplemental to the regular classroom to students in grades two through six and who are identified as superior in the range of intelligence. The HG program is a self-contained full time program for the highly gifted in kindergarten through grade six and is housed at Rogers Park Elementary School.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	
1625 - SPECIAL ED WHALEY SCHOOL	TOTAL	2016	TOTAL	2017	TO 57	2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EXI	ENDITURES	EA.	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.421.341	\$	1.490.088	\$	1.483.328	\$	1.704.490	\$	1,776,816	\$	72,326	4.2%
320 - NON-CERTIFICATED SALARIES	Ψ	1,516,389	Ψ	1,477,626	Ψ	1,515,622	Ψ	1,557,753	Ψ	1,548,380	Ψ	(9,373)	-0.6%
360 - EMPLOYEE BENEFITS		1,783,738		1,746,497		1.841.326		2,152,764		2,149,490		(3,274)	-0.2%
TOTAL PERSONNEL EXPENDITURES		4,721,468		4,714,211		4,840,276		5,415,007		5,474,686		59,679	1.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	0.0%
420 - STAFF TRAVEL		135		1,043		196		400		400		_	0.0%
425 - STUDENT TRAVEL		994		826		977		1,000		1,000		_	0.0%
430 - UTILITY SERVICES		37,196		36,669		38,443		39,570		39,519		(51)	-0.1%
435 - ENERGY		103,126		120,825		124,710		125,900		144,400		18,500	14.7%
440 - OTHER PURCHASED SERVICES		2,658		2,840		3,279		4,400		4,400		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		12,805		27,032		21,258		13,140		14,000		860	6.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		150		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		156,914		189,385		188,863		184,410		203,719		19,309	10.5%
TOTAL EXPENDITURES	\$	4,878,382	\$	4,903,596	\$	5,029,139	\$	5,599,417	\$	5,678,405	\$	78,988	1.4%



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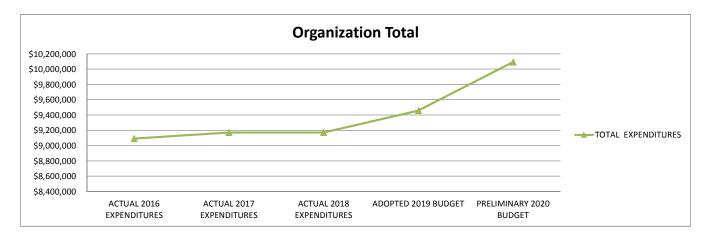
LOCATION: 1625 - SPECIAL ED WHALEY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	431.39	432.41	399.38	396.42	378.00	(18.42)	-4.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	18.00	19.00	18.00	18.00	18.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	3.50	3.50	4.00	4.00	4.00	-	0.0%
TOTAL CERTIFICATED	23.50	23.50	23.00	23.00	23.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	16.00	16.00	16.00	16.00	17.00	1.00	6.3%
CLERICAL	2.88	2.88	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	16.65	17.53	18.40	18.40	16.65	(1.75)	-9.5%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	36.53	37.40	37.40	37.40	36.65	(0.75)	-2.0%
TOTAL STAFFING (FTE)	60.03	60.90	60.40	60.40	59.65	(0.75)	-1.2%



STATEMENT OF PROGRAM:

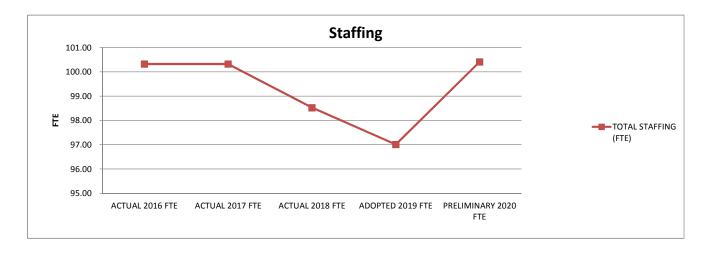
Whaley School provides special education services to students who require an intensive, specialized program designed to meet the specific educational, behavioral, and social/emotional needs as determined by the student's Individual Education Program (IEP) team. The school primarily serves students in grades 5-12. The School and staff are dedicated to addressing the concerns of special education students whose severe emotional/behavioral needs justify placement in this separate day school program.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	
1638 - SPECIAL SVCS SPEECH/LANGUAGE		2016		2017		2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	4,723,755	¢	4.489.690	ø	4.524.661	ď	5.097.533	ф	5,577,494	ď	479.961	9.4%
320 - NON-CERTIFICATED SALARIES	Ф	831.872	Ф	902,284	Ф	795.244	Ф	952,424	Ф	899.089	Ф	(53,335)	-5.6%
360 - EMPLOYEE BENEFITS		2.629.924		2.516.469		2.617.910		3,194,480		3,401,835		207.355	6.5%
TOTAL PERSONNEL EXPENDITURES		8,185,551		7.908.443		7,937,815		9,244,437		9,878,418		633,981	6.9%
TOTAL PERSONNEL EXPENDITURES		6,165,551		7,900,443		7,937,613		9,244,437		9,070,410		033,961	0.970
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	823,830	\$	1,183,349	\$	1,159,572	\$	129,200	\$	129,200	\$	-	0.0%
420 - STAFF TRAVEL		9,910		11,288		10,229		18,000		18,000		-	0.0%
425 - STUDENT TRAVEL		´-		-		-		´-		´-		_	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		3,149		5,073		7,197		11,558		10,647		(911)	-7.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		67,539		49,969		56,348		52,305		54,180		1,875	3.6%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		1,589		2,198		1,315		2,500		2,500		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		10,506		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		88		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		906,017		1,262,471		1,234,661		213,563		214,527		964	0.5%
TOTAL EXPENDITURES	\$	9,091,568	\$	9,170,914	\$	9,172,476	\$	9,458,000	\$	10,092,945	\$	634,945	6.7%



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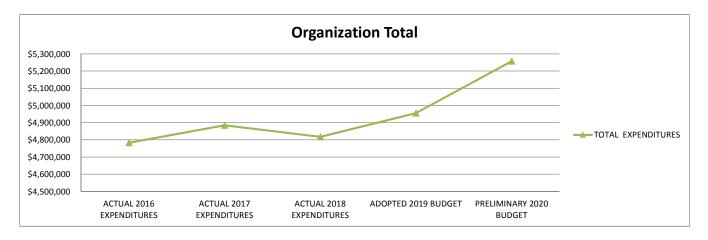
LOCATION: 1638 - SPECIAL SVCS SPEECH/LANGUAGE	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	74.30	74.30	70.92	71.40	74.30	2.90	4.1%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	74.30	74.30	70.92	71.40	74.30	2.90	4.1%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	7.80	7.80	10.05	8.05	7.80	(0.25)	-3.1%
CLERICAL	-	-	-	-	1.75	1.75	0.0%
TEACHERS ASSISTANTS	18.23	18.23	17.56	17.56	16.56	(1.00)	-5.7%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	26.03	26.03	27.61	25.61	26.11	0.50	2.0%
TOTAL STAFFING (FTE)	100.33	100.33	98.53	97.01	100.41	3.40	3.5%



STATEMENT OF PROGRAM:

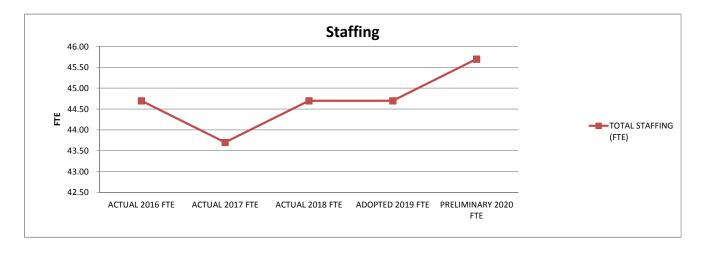
Speech/Language Services provides assessments and treatment of communication disorders of articulation, language, voice, and stuttering to students. Classroom based instruction as well as group and individual therapy is provided by speech/language specialists and teacher assistants to ensure students with communication disabilities have full participation in learning. The Audiology and Hard of Hearing Program assists students by providing assessment and evaluation, instruction and consultation for students with a hearing loss.

LOCATION: 1653 - SPECIAL SERVICES PSYCHOLOGY	Į.	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTEI PRELIMIN	1 1-
	EXP		EXF		EXP	ENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	3,109,151	\$	3,175,875	\$	3,193,549	\$ 3,223,977	\$	3,427,037	\$ 203,060	6.3%
320 - NON-CERTIFICATED SALARIES		199,914		233,345		222,025	243,000		243,000	-	0.0%
360 - EMPLOYEE BENEFITS		1,110,326		1,151,893		1,259,432	1,448,299		1,547,316	99,017	6.8%
TOTAL PERSONNEL EXPENDITURES		4,419,391		4,561,113		4,675,006	4,915,276		5,217,353	302,077	6.1%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	329,230	\$	288,002	\$	105,693	\$ _	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		3,646		3,601		4,693	8,000		8,000	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		_		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		2,465		1,392		1,585	1,440		996	(444)	-30.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		28,398		30,759		30,787	30,910		30,910	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		150		100	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		363,739		323,904		142,858	40,350		39,906	(444)	-1.1%
TOTAL EXPENDITURES	\$	4,783,130	\$	4,885,017	\$	4,817,864	\$ 4,955,626	\$	5,257,259	\$ 301,633	6.1%



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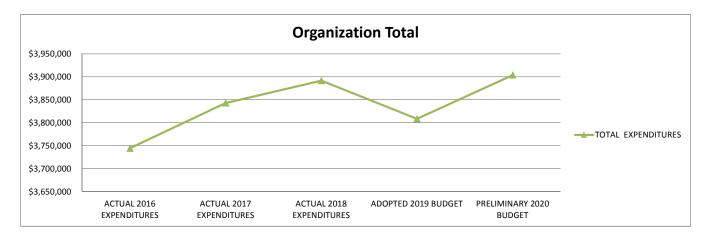
LOCATION: 1653 - SPECIAL SERVICES PSYCHOLOGY	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	-	1.00	1.00	1.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	43.70	43.70	43.70	43.70	44.70	1.00	2.3%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	44.70	43.70	44.70	44.70	45.70	1.00	2.2%
CLASSIFIED							
DIRECTOR	_	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)	44.70	43.70	44.70	44.70	45.70	1.00	2.2%



STATEMENT OF PROGRAM:

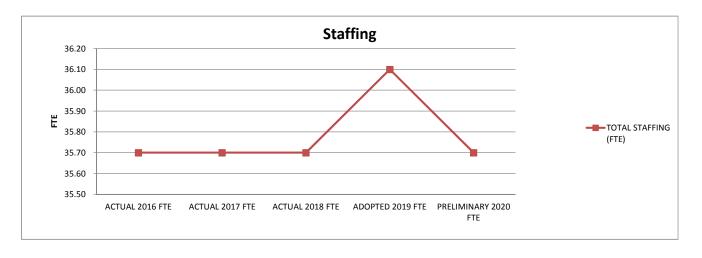
The mission of the Psychology Department is to assist teachers, parents and administrators to meet the academic, emotional and social needs of the Anchorage School District students. This includes accurate, timely evaluations for special education provision of direct and indirect services to students, and consultation and short-term counseling to ensure the total health and wellness of students and staff in an environment free of emotional and psychological barriers to learning. Psychologists will directly respond to and assist staff in responding to crises created by violence in schools, student and/or staff injury or death.

LOCATION:	ACTUAL 2016			ACTUAL	ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020			FY19 ADOPTE	
1655 - SPECIAL ED OT/PT PROGRAM	EVD		ושים	2017	EV.	2018 PENDITURES		BUDGET		2020 BUDGET		PRELIMI \$	NAKY %
	EAP	ENDITURES	EAL	PENDITURES	E.A.	PENDITURES		BUDGET		BUDGET		Ф	%0
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	2,372,318	\$	2.317.988	\$	2,433,475	\$	2,439,173	\$	2.588.814	\$	149,641	6.1%
320 - NON-CERTIFICATED SALARIES	Ψ	42,684	Ψ	111,326	Ψ	90.511	Ψ	98,301	Ψ.	56.815	Ψ	(41,486)	-42.2%
360 - EMPLOYEE BENEFITS		970,447		921,745		1.041.928		1.204.815		1,192,050		(12,765)	-1.1%
TOTAL PERSONNEL EXPENDITURES		3,385,449		3,351,059		3,565,914		3,742,289		3,837,679		95,390	2.5%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	292,921	\$	412,876	\$	275,041	\$	5,500	\$	5,500	\$	_	0.0%
420 - STAFF TRAVEL		25,430		23,972		21,248		30,000		30,000		_	0.0%
425 - STUDENT TRAVEL		-		´-		´-		´-		´-		_	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		_	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		1,154		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		40,316		53,608		29,499		30,436		30,436		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		358,667		491,610		325,788		65,936		65,936		-	0.0%
TOTAL EXPENDITURES	\$	3,744,116	\$	3,842,669	\$	3,891,702	\$	3,808,225	\$	3,903,615	\$	95,390	2.5%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

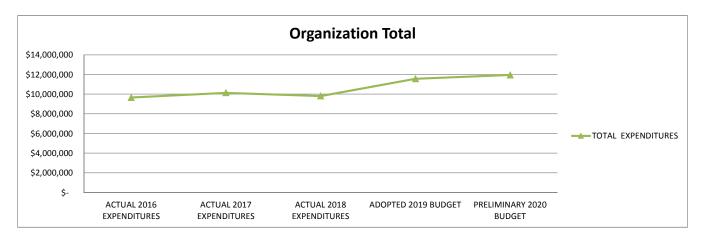
LOCATION: 1655 - SPECIAL ED OT/PT PROGRAM	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	34.70	34.70	34.70	34.10	34.70	0.60	1.8%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	34.70	34.70	34.70	34.10	34.70	0.60	1.8%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	2.00	1.00	(1.00)	-50.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	2.00	1.00	(1.00)	-50.0%
TOTAL STAFFING (FTE)	35.70	35.70	35.70	36.10	35.70	(0.40)	-1.1%



STATEMENT OF PROGRAM:

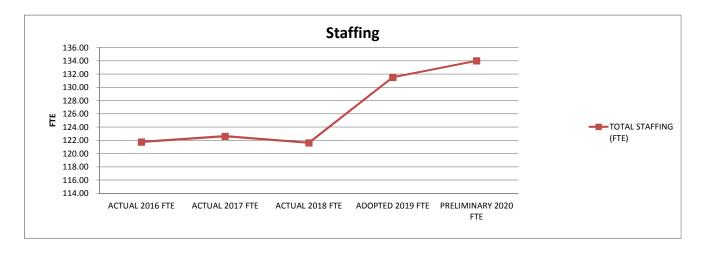
The OT/PT/APE program provides services to special education students, ages 3 to 22, supporting their educational programs through therapy, evaluation and consultation. Services are provided by occupational and physical therapists and Adapted PE teachers to ensure each student has barrier-free access to and participation in their education.

LOCATION:	ACTUAL 2016			ACTUAL	ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020			FY19 ADOPTE	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1658 - SPECIAL ED MIDDLE SCHOOL	EVD		EVI	2017 DENDITUDES	DV.	2018 PENDITURES		BUDGET		BUDGET		PRELIMI \$	NAKY %
	EAP	ENDITURES	EAI	ENDITURES	LA.	PENDITURES		BUDGET		BUDGET		D	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	4,680,690	\$	4.942.025	\$	4,687,357	\$	5.253.128	\$	5,405,797	\$	152,669	2.9%
320 - NON-CERTIFICATED SALARIES	Ψ	1,519,865	Ψ	1,599,027	Ψ	1,541,238	Ψ	1,750,473	Ψ	1,827,072	Ψ	76,599	4.4%
360 - EMPLOYEE BENEFITS		3,445,409		3,553,860		3,562,420		4,528,247		4,679,303		151,056	3.3%
TOTAL PERSONNEL EXPENDITURES		9,645,964		10,094,912		9,791,015		11,531,848		11,912,172		380,324	3.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	1,550	\$	26,139	\$	14,400	\$	15,000	\$	15,000	\$	_	0.0%
420 - STAFF TRAVEL		999		799		448		950		950		_	0.0%
425 - STUDENT TRAVEL		-		316		-		300		300		_	0.0%
430 - UTILITY SERVICES		_		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		403		369		420		324		(96)	-22.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-			0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		18,726		21,365		12,698		22,514		22,432		(82)	-0.4%
480 - TUITION AND STIPENDS		_		-		-		-		-			0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		_	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		_	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		21,275		49,022		27,915		39,184		39,006		(178)	-0.5%
TOTAL EXPENDITURES	\$	9,667,239	\$	10,143,934	\$	9,818,930	\$	11,571,032	\$	11,951,178	\$	380,146	3.3%



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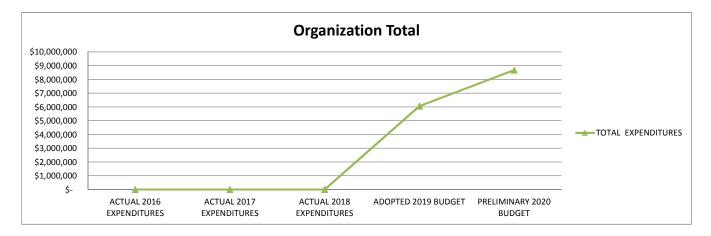
LOCATION: 1658 - SPECIAL ED MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	76.50	76.50	75.50	74.00	73.00	(1.00)	-1.4%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	76.50	76.50	75.50	74.00	73.00	(1.00)	-1.4%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	45.25	46.13	46.13	57.50	61.00	3.50	6.1%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	45.25	46.13	46.13	57.50	61.00	3.50	6.1%
TOTAL STAFFING (FTE)	121.75	122.63	121.63	131.50	134.00	2.50	1.9%



STATEMENT OF PROGRAM:

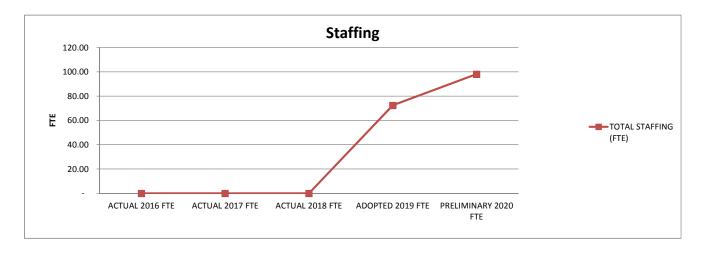
Middle School Special Education provides special education services to support students with disabilities in grades 7-8, as well as grade 6 in certain schools. Students receive instruction in their least restrictive learning environment, with access to the general education curriculum as determined by the student's IEP team. Specialized, research-based curriculum is used to address reading, writing, math, and/or behavioral skills for students based on their individual needs. Middle School Special Education provides a continuum of services to address all levels of student need.

LOCATION: 1659 - SPECIAL ED PRESCHOOL		ΓUAL 016	A	ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	EXPEN	DITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$ 2,340,622	\$	3,840,516	\$ 1,499,894	64.1%
320 - NON-CERTIFICATED SALARIES		-		_		-	1,162,063		1,381,910	219,847	18.9%
360 - EMPLOYEE BENEFITS		-		-		-	2,533,413		3,406,204	872,791	34.5%
TOTAL PERSONNEL EXPENDITURES		-		=		-	6,036,098		8,628,630	2,592,532	43.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	10,000	\$ 10,000	0.0%
420 - STAFF TRAVEL		_		_		-	20,000		15,000	(5,000)	-25.0%
425 - STUDENT TRAVEL		-		_		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	-		16,664	16,664	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		1,000	1,000	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-	20,000		42,664	22,664	113.3%
TOTAL EXPENDITURES	\$	-	\$	-	\$	-	\$ 6,056,098	\$	8,671,294	\$ 2,615,196	43.2%



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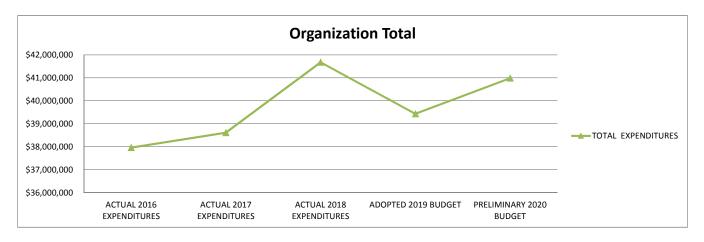
LOCATION: 1659 - SPECIAL ED PRESCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	33.09	51.09	18.00	54.4%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	33.09	51.09	18.00	54.4%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	39.31	47.07	7.75	19.7%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED		-	-	39.31	47.07	7.75	19.7%
TOTAL STAFFING (FTE)		-	-	72.40	98.16	25.75	35.6%



STATEMENT OF PROGRAM:

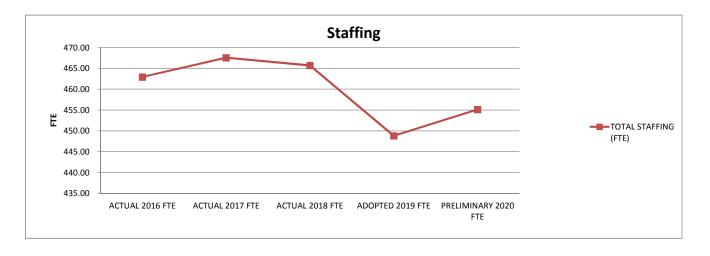
The Preschool Special Education Program provides special education services to support students with disabilities from ages three through five, not yet entering kindergarten. Educational placements are made based on individual needs with consideration for the least restrictive environment for the student. Preschool special education services are provided through a number of different educational placements such as the Developmental, Communications, Listening and Spoken Language, Deaf and Hard of Hearing, and Structured Learning programs, as well as inclusive settings.

LOCATION:	ACTUAL 2016			ACTUAL	ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020			FY19 ADOPTE	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1660 - SPECIAL ED ELEMENTARY SCHOOL	EVD		EVI	2017 DENDITUDES	EVI	2018 PENDITURES		BUDGET		BUDGET		PRELIMI \$	NAKY %
	EAF	ENDITURES	LAI	ENDITURES	LAI	PENDITURES		BUDGET		BUDGET		D	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	14.877.988	\$	15,145,256	\$	15.858.932	\$	14.552,956	\$	14,769,540	\$	216,584	1.5%
320 - NON-CERTIFICATED SALARIES	Ψ	8,609,253	Ψ	9,150,216	Ψ	10,216,175	Ψ	8,495,462	Ψ	9,430,648	Ψ	935,186	11.0%
360 - EMPLOYEE BENEFITS		14,348,600		14,206,108		15,480,545		16.260.931		16,674,937		414,006	2.5%
TOTAL PERSONNEL EXPENDITURES		37,835,841		38,501,580		41,555,652		39,309,349		40,875,125		1,565,776	4.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	8,662	\$	7,270	\$	27,000	\$	10,000	\$	10,000	\$	_	0.0%
420 - STAFF TRAVEL		11,288		13,336		11,380		12,000		12,000		-	0.0%
425 - STUDENT TRAVEL		70		671		-		1,500		1,500		-	0.0%
430 - UTILITY SERVICES		3,255		3,915		3,177		7,180		3,177		(4,003)	-55.8%
435 - ENERGY		-		-		-		-		-			0.0%
440 - OTHER PURCHASED SERVICES		1,353		564		438		420		324		(96)	-22.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		95,753		81,219		77,350		88,200		77,253		(10,947)	-12.4%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		1,525		1,155		880		2,000		2,000		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		121,906		108,130		120,225		121,300		106,254		(15,046)	-12.4%
TOTAL EXPENDITURES	\$	37,957,747	\$	38,609,710	\$	41,675,877	\$	39,430,649	\$	40,981,379	\$	1,550,730	3.9%



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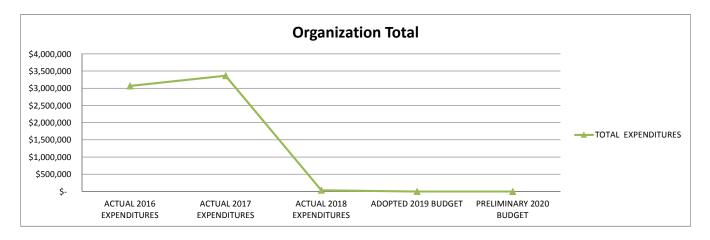
LOCATION: 1660 - SPECIAL ED ELEMENTARY SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	2.00	1.00	1.00	1.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-		-	-	-	0.0%
SPECIAL SERVICE TEACHER	212.00	214.00	213.09	199.50	193.50	(6.00)	-3.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	4.00	4.00	-	0.0%
TOTAL CERTIFICATED	213.00	216.00	214.09	204.50	198.50	(6.00)	-2.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	12.00	12.00	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	248.93	250.55	250.62	231.30	243.63	12.33	5.3%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	249.93	251.55	251.62	244.30	256.63	12.33	5.0%
TOTAL STAFFING (FTE)	462.93	467.55	465.71	448.80	455.13	6.32	1.4%



STATEMENT OF PROGRAM:

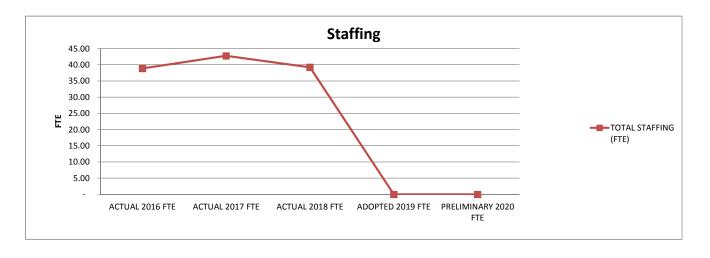
Elementary Special Education provides special education services to support students with disabilities from age 5 through the elementary grades. Students receive instruction in their least restrictive learning environment, with access to the general education curriculum as determined by the student's Individualized Education Program (IEP) team. Specialized, research-based curriculum is used to address reading, writing, math, and/or behavioral skills for students based on their individual needs. Elementary Special Education provides a continuum of services to address all levels of student need.

LOCATION: 1663 - MT ILIAMNA SCHOOL	I	ACTUAL 2016	Ā	ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020]	FY19 ADOPTEI PRELIMIN	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1003 - MT ILIAMNA SCHOOL	EXP		EXP		EXP	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	944,763	¢	1,015,798	¢	_	\$		\$		\$		0.0%
320 - NON-CERTIFICATED SALARIES	Ф	959,277	Ф	1.088.559	Ф	3,997	ф	-	Ф	-	Ф	-	0.0%
360 - EMPLOYEE BENEFITS		1,102,567		1,167,269		11.123		_		-		-	0.0%
TOTAL PERSONNEL EXPENDITURES		3,006,607		3,271,626		15,120							0.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		363		185		-		-		-		-	0.0%
425 - STUDENT TRAVEL		869		586		-		-		-		-	0.0%
430 - UTILITY SERVICES		15,058		15,570		2,953		-		-		-	0.0%
435 - ENERGY		40,069		68,906		16,729		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		541		1,919		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		4,180		6,728		-		-		-		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		_		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		_		_		_		_		_		-	0.0%
510 - EQUIPMENT		-		_		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		_		_		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		61,080		93,894		19,682		-		-		-	0.0%
TOTAL EXPENDITURES	\$	3,067,687	\$	3,365,520	\$	34,802	\$	-	\$	-	\$	-	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

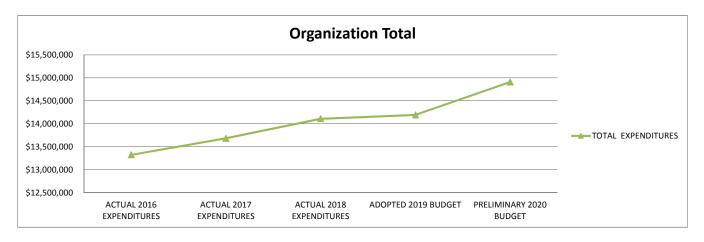
LOCATION: 1663 - MT ILIAMNA SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1005 - MT ILIAMNA SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	-	-	-	-	0.0%
CLASSROOM TEACHER	5.00	6.00	6.00	-	-	-	0.0%
SPECIAL SERVICE TEACHER	7.00	8.00	8.50	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.00	1.00	-	-	-	-	0.0%
TOTAL CERTIFICATED	14.00	16.00	14.50	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	8.00	9.00	9.00	-	-	-	0.0%
CLERICAL	1.00	1.00	-	-	-	-	0.0%
TEACHERS ASSISTANTS	14.88	15.75	15.75	-	-	-	0.0%
CUSTODIAL	1.00	1.00	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	24.88	26.75	24.75	-	-	-	0.0%
TOTAL STAFFING (FTE)	38.88	42.75	39.25	-	-	-	0.0%



STATEMENT OF PROGRAM:

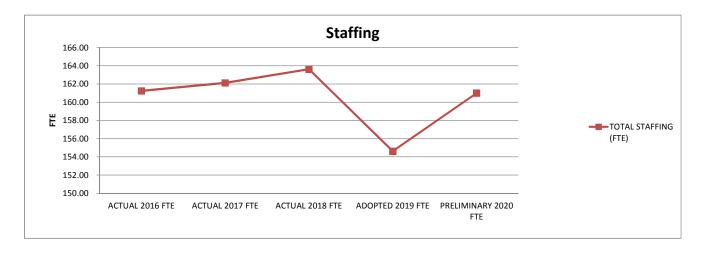
Mt. Iliamna School was closed during FY 2017-2018.

LOCATION: 1665 - SPECIAL ED HIGH SCHOOL	ACTUAL 2016			ACTUAL 2017	ACTUAL ADOPTED 2018 2019		ADOPTED	PRELIMINARY 2020			FY19 ADOPTED VS FY20 PRELIMINARY		
1005 - SPECIAL ED HIGH SCHOOL	EXP		EXI		EXI	PENDITURES		BUDGET		BUDGET		\$	%
DEDGGAVATEL EVIDENDATUDEG	_												
PERSONNEL EXPENDITURES		5 000 105			d	6.505.106	Φ.	c 455 10 c	ф		ф	112.250	5.00/
310 - CERTIFICATED SALARIES	\$	6,090,186	\$	6,376,565	\$	6,507,136	\$	6,457,196	\$	6,899,556	\$	442,360	6.9%
320 - NON-CERTIFICATED SALARIES		2,341,362		2,222,913		2,262,313		2,131,635		2,220,066		88,431	4.1%
360 - EMPLOYEE BENEFITS		4,809,237		4,934,816		5,249,196		5,520,906		5,715,021		194,115	3.5%
TOTAL PERSONNEL EXPENDITURES		13,240,785		13,534,294		14,018,645		14,109,737		14,834,643		724,906	5.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	7,850	\$	12,145	\$	4,800	\$	10,000	\$	10,000	\$	-	0.0%
420 - STAFF TRAVEL		6,287		6,775		6,894		13,500		13,500		-	0.0%
425 - STUDENT TRAVEL		235		1,108		685		3,500		3,500		-	0.0%
430 - UTILITY SERVICES		329		331		85		380		85		(295)	-77.6%
435 - ENERGY		-		-		-		-		-		`- ´	0.0%
440 - OTHER PURCHASED SERVICES		25,633		63,999		47,769		420		324		(96)	-22.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-			0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		37,036		62,640		28,736		47,302		43,650		(3,652)	-7.7%
480 - TUITION AND STIPENDS		´-		´-		´-		´-		´-		- 1	0.0%
490 - OTHER EXPENSES		2,000		675		1,115		6,000		1,500		(4,500)	-75.0%
495 - INDIRECT COSTS		-		-		-		-		-			0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		79,370		147,673		90,084		81,102		72,559		(8,543)	-10.5%
TOTAL EXPENDITURES	\$	13,320,155	\$	13,681,967	\$	14,108,729	\$	14,190,839	\$	14,907,202	\$	716,363	5.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

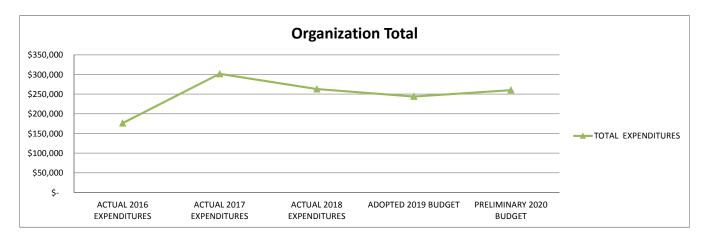
LOCATION: 1665 - SPECIAL ED HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	3.00	3.00	3.00	3.00	2.00	(1.00)	-33.3%
SPECIAL SERVICE TEACHER	88.00	88.00	88.00	86.00	89.00	3.00	3.5%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	92.00	92.00	92.00	90.00	92.00	2.00	2.2%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	8.00	8.00	8.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	61.25	62.13	63.63	63.63	68.00	4.38	6.9%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	69.25	70.13	71.63	64.63	69.00	4.38	6.8%
TOTAL STAFFING (FTE)	161.25	162.13	163.63	154.63	161.00	6.38	4.1%



STATEMENT OF PROGRAM:

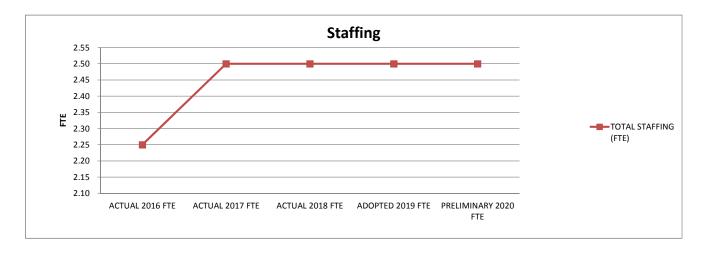
High School Special Education provides instructional, vocational, transitional and support services for students in grades 9 through age 22. Students receive instruction in their least restrictive environment, with access to the general education curriculum as determined by the student's IEP team. Specialized curriculum is used to address academic and/or behavioral skills based on individual student needs. High School Special Education provides a continuum of services to address all levels of student need. The program focuses on post-secondary transition to help students increase independence, develop critical job skills, and make a successful transition to life after secondary school.

LOCATION: 1666 - SPECIAL ED OUTREACH	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTE PRELIMI	· · · ·
1000 - SPECIAL ED OUTKEACH	EXPE		EXI		EXF	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	87,415	\$	164,046	\$	104,775	\$ 105,138	\$	116,403	\$ 11,265	10.7%
320 - NON-CERTIFICATED SALARIES		36,198		46,665		53,963	50,328		51,201	873	1.7%
360 - EMPLOYEE BENEFITS		50,930		89,637		80,555	81,334		85,486	4,152	5.1%
TOTAL PERSONNEL EXPENDITURES		174,543		300,348		239,293	236,800		253,090	16,290	6.9%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		70		-		1,000	5,000		5,000	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		319		344		478	1,008		1,008	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		1,357		1,011		22,299	1,440		1,440	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,746		1,355		23,777	7,448		7,448	-	0.0%
TOTAL EXPENDITURES	\$	176,289	\$	301,703	\$	263,070	\$ 244,248	\$	260,538	\$ 16,290	6.7%



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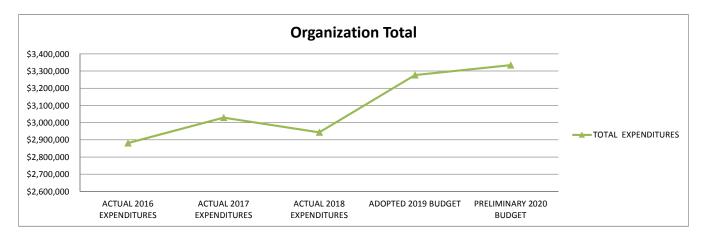
LOCATION: 1666 - SPECIAL ED OUTREACH	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	1.50	1.50	1.50	1.50	1.50	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	1.50	1.50	1.50	1.50	1.50	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	0.75	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	0.75	1.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	2.25	2.50	2.50	2.50	2.50	-	0.0%



STATEMENT OF PROGRAM:

The Outreach Program provides special education services for students with an Individual Education Program (IEP) who have received a long term out-of-school suspension, expulsion, or alternative placement in lieu of suspension or expulsion. The Outreach classroom is housed at Whaley School. Students receive their special education services and have the opportunity to earn credits through online instruction. Certificated staff may provide educational services at various community locations such as the library, community center, or jail (for incarcerated students).

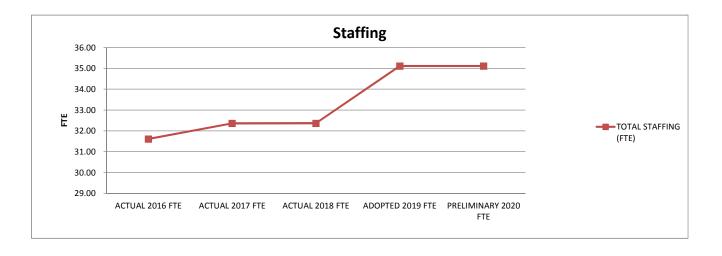
LOCATION: 1667 - SPED ALTERNATIVE CAREER EDUC	A	ACTUAL 2016	4	ACTUAL 2017		ACTUAL 2018	ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTE	TED VS FY20 MINARY	
1007 - SI ED ALTERNATIVE CAREER EDUC	EXP		EXP		EXP	ENDITURES	BUDGET		BUDGET	Н	\$	%	
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	946,390	\$	1,031,555	\$	988,736	\$ 1,072,032	\$	1,111,556	\$	39,524	3.7%	
320 - NON-CERTIFICATED SALARIES		579,055		606,475		603,832	644,610		654,095		9,485	1.5%	
360 - EMPLOYEE BENEFITS		1,035,263		1,067,953		1,018,417	1,238,281		1,235,246		(3,035)	-0.2%	
TOTAL PERSONNEL EXPENDITURES		2,560,708		2,705,983		2,610,985	2,954,923		3,000,897		45,974	1.6%	
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	2,230	\$	4,630	\$ 5,600	\$	5,600	\$	-	0.0%	
420 - STAFF TRAVEL		31,677		27,628		30,082	28,000		28,000		-	0.0%	
425 - STUDENT TRAVEL		2,557		1,515		2,058	3,000		3,000		-	0.0%	
430 - UTILITY SERVICES		9,466		11,173		10,602	1,320		10,470		9,150	693.2%	
435 - ENERGY		-		-		-	-		-		-	0.0%	
440 - OTHER PURCHASED SERVICES		267,374		266,981		270,412	269,278		269,278		-	0.0%	
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		9,825		14,245		14,983	14,753		17,334		2,581	17.5%	
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%	
490 - OTHER EXPENSES		-		-		75	-		-		-	0.0%	
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%	
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%	
510 - EQUIPMENT		-		-		-	-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-		-	0.0%	
TOTAL NON-PERSONNEL EXPENDITURES		320,899		323,772		332,842	321,951		333,682		11,731	3.6%	
TOTAL EXPENDITURES	\$	2,881,607	\$	3,029,755	\$	2,943,827	\$ 3,276,874	\$	3,334,579	\$	57,705	1.8%	



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1667 - SPED ALTERNATIVE CAREER EDUC	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
100, 01 22 1121210 1111 12 0111221 22 00	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	3.50	3.50	3.50	3.50	3.50	-	0.0%
SPECIAL SERVICE TEACHER	9.00	9.00	9.00	10.00	10.00	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	13.50	13.50	13.50	14.50	14.50	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.88	1.88	1.88	1.88	1.88	-	0.0%
TEACHERS ASSISTANTS	16.24	16.99	16.99	18.74	18.74	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	_	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	18.11	18.86	18.87	20.62	20.62	-	0.0%



32.36

31.61

32.37

35.12

35.12

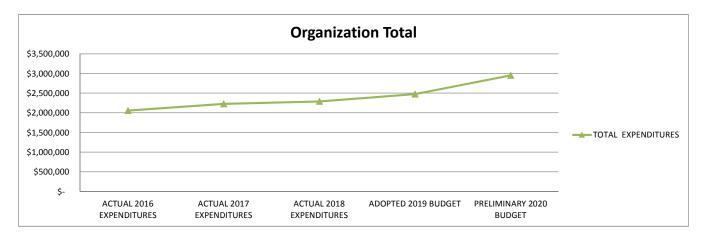
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STATEMENT OF PROGRAM:

TOTAL STAFFING (FTE)

The ACT Program (Adult Community Transition) provides instruction for special education students who have completed four years of high school, have not received a diploma, and who are eligible for services as determined by their IEP. Students are eligible for participation in ACT through age 22. The program's goal is to give students as much independence as possible in their adult lives through instruction to promote job skills and functioning in a variety of settings. Instruction concentrates on work maturity, self-help, communication, social and recreation/leisure skills. The program utilizes multiple community settings, including leased space at the Trust Authority Building.

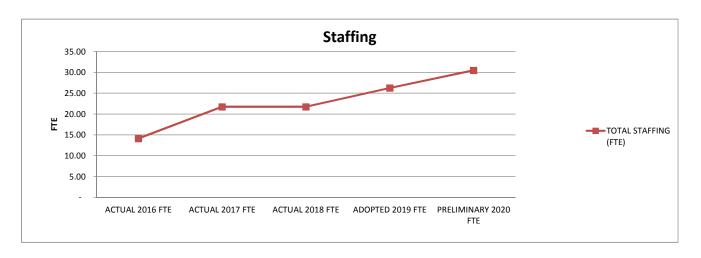
LOCATION: 1670 - SPECIAL SCHOOLS PROGRAM	A	ACTUAL 2016	4	ACTUAL 2017	1	ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTE PRELIMI	The second secon
10/0 - SPECIAL SCHOOLS PROGRAM	EXP		EXP		EXP	ENDITURES		BUDGET		BUDGET	H	\$	%
PERSONNEL EXPENDITURES		1 100 050		1 250 205	Φ.	1 2 5 2 0 5 0	ф	1 22 1 1 50	ф	1 7 10 000	ф	224.020	15.00/
310 - CERTIFICATED SALARIES 320 - NON-CERTIFICATED SALARIES	\$	1,133,279	\$	1,368,285	\$	1,262,858	\$	1,324,169	\$	1,549,008	\$	224,839	17.0%
360 - EMPLOYEE BENEFITS		292,403		189,470		240,008		240,968		295,721		54,753	22.7%
		579,382		611,040		720,659		851,641		1,014,281		162,640	19.1%
TOTAL PERSONNEL EXPENDITURES		2,005,064		2,168,795		2,223,525		2,416,778		2,859,010		442,232	18.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	26,950	\$	26,950	0.0%
420 - STAFF TRAVEL		3,361		2,982		4,870		3,000		3,000		´-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		25,034		26,755		26,466		41,980		22,686		(19,294)	-46.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		286		406		342		2,016		2,016		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		21,756		30,096		36,822		13,069		39,069		26,000	198.9%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		50,437		60,239		68,500		60,065		93,721		33,656	56.0%
TOTAL EXPENDITURES	\$	2,055,501	\$	2,229,034	\$	2,292,025	\$	2,476,843	\$	2,952,731	\$	475,888	19.2%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

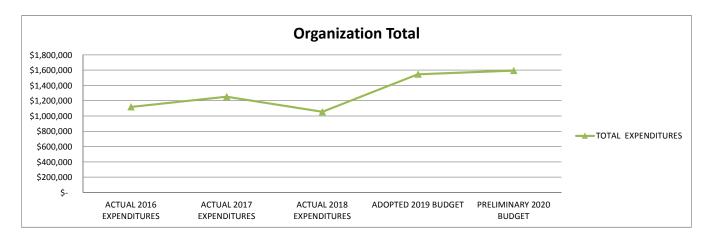
LOCATION: 1670 - SPECIAL SCHOOLS PROGRAM	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
10/0 - SI ECIAL SCHOOLS I ROGRAM	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	-	5.00	4.00	4.00	6.00	2.00	50.0%
SPECIAL SERVICE TEACHER	11.50	9.00	10.00	12.00	12.49	0.49	4.1%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		1.00	1.00	1.00	1.00	-	0.0%
TOTAL CERTIFICATED	11.50	16.00	16.00	18.00	20.49	2.49	13.8%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	0.88	1.00	1.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	1.75	4.75	4.75	6.25	8.00	1.75	28.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	2.63	5.75	5.75	8.25	10.00	1.75	21.2%
TOTAL STAFFING (FTE)	14.13	21.75	21.75	26.25	30.49	4.24	16.2%



STATEMENT OF PROGRAM:

The Special Schools Program provides educational programs outside traditional school settings for students who experience physical, medical, emotional, or behavioral conditions which affect the student's ability to attend school. These services are provided at various residential treatment centers and hospitals within the municipality of Anchorage. Fifty to sixty percent of the students served are from the Anchorage area, and forty percent from outside the district. In addition, visiting teacher services are provided to students who are physically unable to attend school due to temporary or chronic medical conditions. These services are provided in the hospital or home settings.

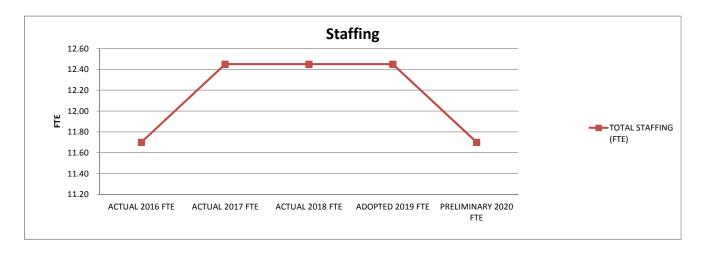
LOCATION:	I	ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	1.15
1673 - SPECIAL SVCS HEALTH SERVICES		2016		2017		2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EX	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	123,178	ď	161,966	d	136.090	d	102 102	d.	220,626	d.	57,434	21.50/
320 - NON-CERTIFICATED SALARIES	\$	- ,	Э	557.229	Э	493,229	Э	182,192	Э	239,626 658,494	Э	, -	31.5% 0.7%
		513,863		,		, .		653,899		,		4,595	
360 - EMPLOYEE BENEFITS		355,566		389,550		320,105		470,656		455,097		(15,559)	-3.3%
TOTAL PERSONNEL EXPENDITURES		992,607		1,108,745		949,424		1,306,747		1,353,217		46,470	3.6%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	50,796	\$	55,769	\$	59,844	\$	183,500	\$	177,200	\$	(6,300)	-3.4%
420 - STAFF TRAVEL		4,887		5,229		10,860		6,500		14,000		7,500	115.4%
425 - STUDENT TRAVEL		_		_		-		-		-		-	0.0%
430 - UTILITY SERVICES		_		_		_		_		_		_	0.0%
435 - ENERGY		-		_		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		19,446		10,878		10,761		10,383		14.008		3,625	34.9%
445 - INSURANCE AND BOND PREMIUMS		_		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		50,748		59,208		22,093		37,750		35,450		(2,300)	-6.1%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		365		_		1,970		900		900		-	0.0%
495 - INDIRECT COSTS		-		_		-		-		_		-	0.0%
500 - CAPITAL OUTLAY		_		_		-		_		_		_	0.0%
510 - EQUIPMENT		-		12,060		-		-		_		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		854		-		-		_		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		126,242		143,998		105,528		239,033		241,558		2,525	1.1%
TOTAL EXPENDITURES	\$	1,118,849	\$	1,252,743	\$	1,054,952	\$	1,545,780	\$	1,594,775	\$	48,995	3.2%



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^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

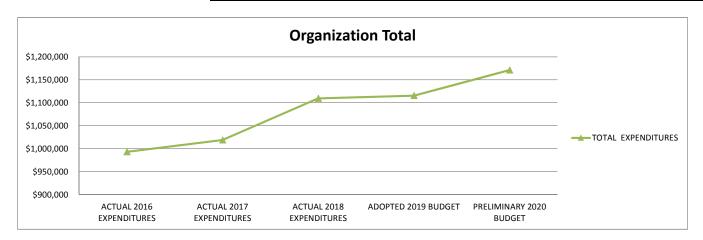
LOCATION: 1673 - SPECIAL SVCS HEALTH SERVICES	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 · -
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL CERTIFICATED	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	8.70	8.70	8.70	8.70	8.70	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	0.75	0.75	0.75	-	(0.75)	-100.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	10.70	11.45	11.45	11.45	10.70	(0.75)	-6.6%
TOTAL STAFFING (FTE)	11.70	12.45	12.45	12.45	11.70	(0.75)	-6.0%



STATEMENT OF PROGRAM:

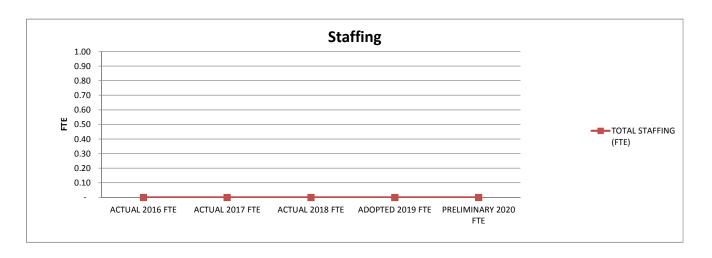
The Health Services program improves and protects the health of students in a supportive learning environment. School nurses prioritize health maintenance, injury and disease prevention, and health restoration. Nursing interventions support educational staff in providing students with a safe, caring and educationally relevant school program. Students with disabilities are provided nursing services as identified in the Individual Education Plan (IEP). Health Services program administration supports supervision, delegation, evaluation of nursing practice and employee training. Mandatory first aid training is provided promoting safe and caring schools.

LOCATION: 1678 - SUMMER SCHOOL SPECIAL EDUCATN	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PF	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
1076 - SUMMER SCHOOL SEECIAL EDUCATIV	EXPE		EXP		EXI	PENDITURES		BUDGET		BUDGET	H	\$	%
PERSONNEL EXPENDITURES													_
310 - CERTIFICATED SALARIES	\$	357,667	¢	336,096	¢	331.043	¢	328,350	¢	347,484	Ф	19.134	5.8%
320 - NON-CERTIFICATED SALARIES	Φ	276.828	Ф	286,117	Ф	306,629	Φ	307,500	ф	307.500	Ф	19,134	0.0%
360 - EMPLOYEE BENEFITS		139,243		138,605		137,846		144.898		147,810		2,912	2.0%
TOTAL PERSONNEL EXPENDITURES	-	773,738		760,818		775,518		780,748		802,794		22,046	2.8%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
420 - STAFF TRAVEL	Ψ	242	Ψ	1,109	Ψ	1.064	Ψ	1,000	Ψ	1,000	Ψ	_	0.0%
425 - STUDENT TRAVEL		218,841		253,525		330,000		330,000		363,000		33,000	10.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		_		_		_		_		_		_	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		_		-		_	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		_		-		_	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		69		3,309		2,844		3,900		4,400		500	12.8%
480 - TUITION AND STIPENDS		_		´-		´-		´-		´-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	-	219,152		257,943		333,908		334,900		368,400		33,500	10.0%
TOTAL EXPENDITURES	\$	992,890	\$	1,018,761	\$	1,109,426	\$	1,115,648	\$	1,171,194	\$	55,546	5.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

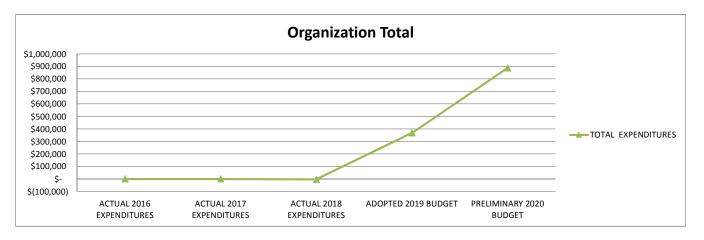
LOCATION: 1678 - SUMMER SCHOOL SPECIAL EDUCATN	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)						-	0.0%



STATEMENT OF PROGRAM:

The Special Education summer school budget provides funding to pay for Extended School Year services for special education students who qualify for the services under federal and state statute. These funds pay for administrators, instructional and custodial staff, teaching supplies, transportation and more. The Extended School Year program is a six to seven week program supporting maintenance of skills for over 1000 students identified as needing these services.

LOCATION: 1679 - UNALLOCATED SPEC ED RESOURCES	_	TUAL 016	A	CTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTED PRELIMINA	· · · ·
	EXPEN	DITURES	EXPI	ENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	(2,500)	\$ 255,000	\$	275,000	\$ 20,000	7.8%
320 - NON-CERTIFICATED SALARIES		-		-		- 1	-		, -	-	0.0%
360 - EMPLOYEE BENEFITS		-		-		(318)	6,795		6,525	(270)	-4.0%
TOTAL PERSONNEL EXPENDITURES		-		-		(2,818)	261,795		281,525	19,730	7.5%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	65,000		65,000	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	40,860		40,860	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		500,000	500,000	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-	105,860		605,860	500,000	472.3%
TOTAL EXPENDITURES	\$	-	\$	-	\$	(2,818)	\$ 367,655	\$	887,385	\$ 519,730	141.4%

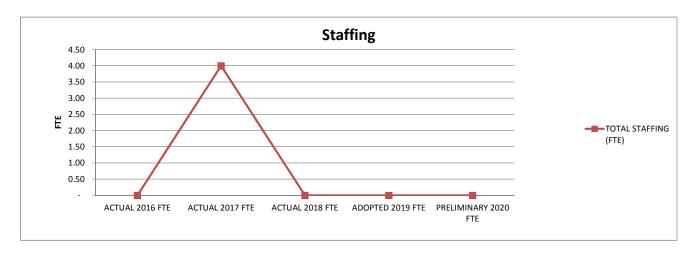


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LOCATION: 1679 - UNALLOCATED SPEC ED RESOURCES

ACTUAL	ACTUAL	ACTUAL	ADOPTED	PRELIMINARY	FY19 ADOPT	ED VS FY20
2016	2017	2018	2019	2020	PRELIM	INARY
FTE	FTE	FTE	FTE	FTE	FTE	%

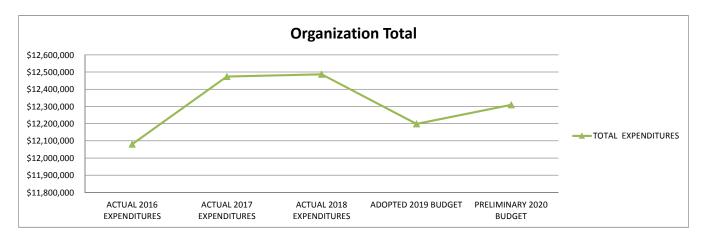
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	_	_	_	_	_	_	0.0%
PROFESSIONAL/TECHNICAL	-	_	_	_	_	_	0.0%
CLERICAL	-	_	_	_	_	_	0.0%
TEACHERS ASSISTANTS	-	4.00	_	_	_	_	0.0%
CUSTODIAL	-	-	_	_	_	_	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	4.00	-	-	-	-	0.0%
	·	1.00	·	<u> </u>	·	<u> </u>	
TOTAL STAFFING (FTE)	-	4.00	-	-	-	-	0.0%



STATEMENT OF PROGRAM:

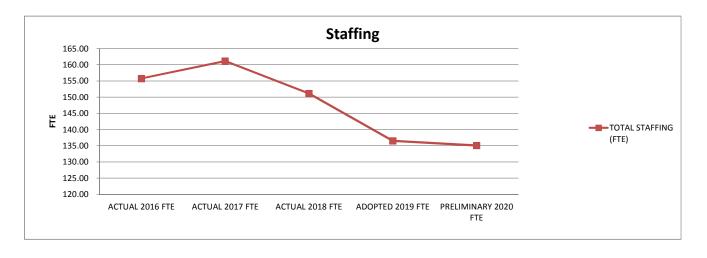
The Unallocated Special Education Resources (1679) allows payment of bonuses and reimbursement of tuition for teachers earning special education certification and funding for unexpected costs for supplies and equipment.

LOCATION:		ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	D VS FY20
1680 - ENGLISH LANGUAGE LEARNER		2016		2017		2018		2019		2020		PRELIMI	NARY
	EXP	PENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	3,896,325	¢	4.083.059	ď	4,303,777	ď	4,289,327	ď	4,540,228	ď	250,901	5.8%
320 - NON-CERTIFICATED SALARIES	Ф	3,100,705	Ф	3,239,988	Ф	3,073,070	Ф	2,744,328	Ф	2,736,603	Ф	(7,725)	-0.3%
360 - EMPLOYEE BENEFITS		4.865.703		5,009,011		4,979,995		5.012.664		4,862,779		(149.885)	-3.0%
TOTAL PERSONNEL EXPENDITURES		11,862,733		12,332,058		12,356,842		12,046,319		12,139,610		93,291	0.8%
TOTAL I ERSONNEL EXI ENDITORES		11,002,733		12,332,036		12,330,642		12,040,319		12,139,010		93,291	0.670
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	37,487	\$	43,660	\$	74,333	\$	60,000	\$	60,000	\$	-	0.0%
420 - STAFF TRAVEL		5,213		12,581		7,032		11,500		11,500		-	0.0%
425 - STUDENT TRAVEL		-		320		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		786		941		1,960		941		(1,019)	-52.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		1,276		1,290		1,640		2,216		3,016		800	36.1%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		174,118		83,143		46,091		76,581		94,281		17,700	23.1%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		218,094		141,780		130,037		152,257		169,738		17,481	11.5%
TOTAL EXPENDITURES	\$	12,080,827	\$	12,473,838	\$	12,486,879	\$	12,198,576	\$	12,309,348	\$	110,772	0.9%



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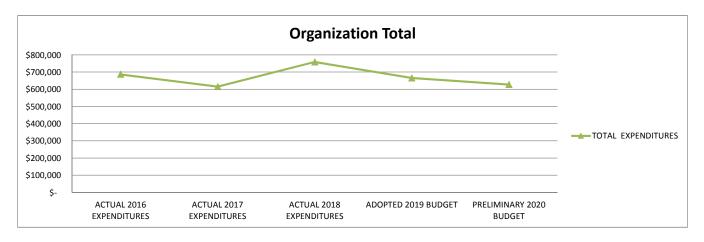
LOCATION: 1680 - ENGLISH LANGUAGE LEARNER	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	- 1 1 -
1000 - ENGLISH LANGUAGE LEARNER	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	53.40	54.89	56.89	56.89	57.70	0.81	1.4%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		0.50	0.50	0.50	0.50	-	0.0%
TOTAL CERTIFICATED	54.40	56.39	58.39	58.39	59.20	0.81	1.4%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	3.00	3.00	3.25	3.25	6.25	3.00	92.3%
CLERICAL	2.50	2.63	2.63	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	95.85	99.13	86.88	72.88	67.63	(5.25)	-7.2%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	101.35	104.75	92.75	78.13	75.88	(2.25)	-2.9%
TOTAL STAFFING (FTE)	155.75	161.14	151.14	136.52	135.08	(1.44)	-1.1%



STATEMENT OF PROGRAM:

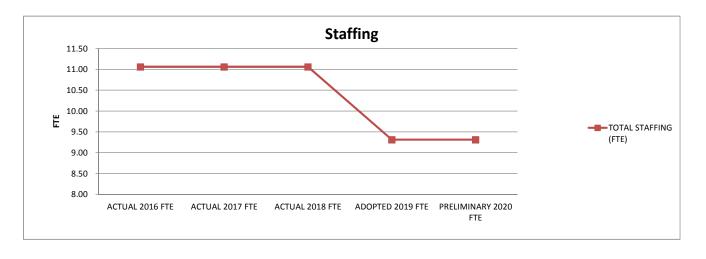
The purpose of the English Language Learners Program is to provide equal educational opportunities for students who are influenced by a language other than English. Students in grades K-12 are offered access to a high quality academic program with comprehensive language acquisition at the programs' core. Program models include English as a Second Language, Sheltered English Instruction, a Newcomers' Center for monolingual students in grades 6-12 and two-way Immersion.

LOCATION: 1690 - NATIVE EDUCATION		CTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PF	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
1070 - MATIVE EDUCATION			EXF		EXP	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	_	\$	6,601	\$	_	\$	_	\$	_	\$	_	0.0%
320 - NON-CERTIFICATED SALARIES	Ψ	341.595	Ψ	291,993	Ψ	314,330	Ψ	305,067	Ψ	296,694	Ψ.	(8,373)	-2.7%
360 - EMPLOYEE BENEFITS		344,739		311,764		284,227		360,451		330,271		(30,180)	-8.4%
TOTAL PERSONNEL EXPENDITURES		686,334		610,358		598,557		665,518		626,965		(38,553)	-5.8%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	2,490	\$	160,000	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		182		692		407		300		300		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		1,518		-		-		-		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		182		4,700		160,407		300		300		-	0.0%
TOTAL EXPENDITURES	\$	686,516	\$	615,058	\$	758,964	\$	665,818	\$	627,265	\$	(38,553)	-5.8%



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LOCATION: 1690 - NATIVE EDUCATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
1070 - MATTLE EDUCATION	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	10.06	10.06	10.06	8.31	8.31	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	11.06	11.06	11.06	9.31	9.31	-	0.0%
TOTAL STAFFING (FTE)	11.06	11.06	11.06	9.31	9.31	-	0.0%



STATEMENT OF PROGRAM:

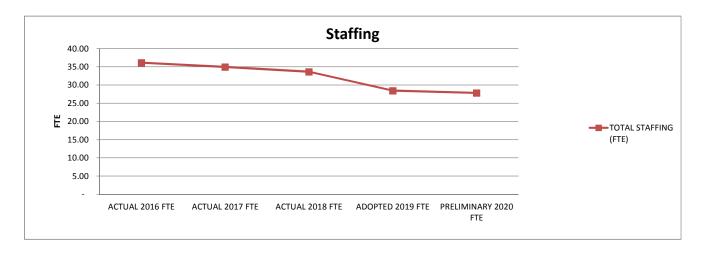
The purpose of the Native Education Program is to provide services to Alaska Native and American Indian students with meeting and/or exceeding the state academic and cultural standards. The program also assists incoming students with acclimation to our school system. Assistance for the student and his/her family includes: school profile, physical tour of the school, introduction to school personnel, school bus operation and schedules, school resources, input about students educational history, and setting up social supports within the school and community.

LOCATION: 1700 - CENTRAL SCH OF SCIENCE MS	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
	EXP	ENDITURES	EXI	PENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2,297,918	\$	2,235,342	\$	2,112,219	\$ 1,824,050	\$	1,848,005	\$ 23,955	1.3%
320 - NON-CERTIFICATED SALARIES		321,562		349,740		304,255	262,591		264,768	2,177	0.8%
360 - EMPLOYEE BENEFITS		1,096,764		1,082,650		1,001,555	956,512		971,305	14,793	1.5%
TOTAL PERSONNEL EXPENDITURES		3,716,244		3,667,732		3,418,029	3,043,153		3,084,078	40,925	1.3%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	99	\$	9,694	\$	1,599	\$ 99	\$	-	\$ (99)	-100.0%
420 - STAFF TRAVEL		1,375		1,759		815	1,933		-	(1,933)	-100.0%
425 - STUDENT TRAVEL		14,684		11,793		13,866	10,200		10,200	-	0.0%
430 - UTILITY SERVICES		44,010		41,973		51,463	52,130		39,035	(13,095)	-25.1%
435 - ENERGY		147,059		175,587		162,016	186,700		196,500	9,800	5.2%
440 - OTHER PURCHASED SERVICES		14,377		11,144		17,762	9,910		8,630	(1,280)	-12.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		45,988		57,491		37,372	39,367		36,176	(3,191)	-8.1%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		100		145		-	-		219	219	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		267,692		309,586		284,893	300,339		290,760	(9,579)	-3.2%
TOTAL EXPENDITURES	\$	3,983,936	\$	3,977,318	\$	3,702,922	\$ 3,343,492	\$	3,374,838	\$ 31,346	0.9%



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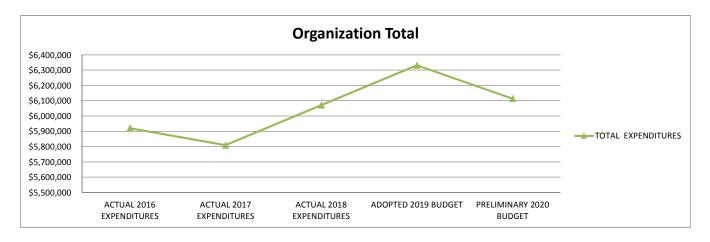
LOCATION: 1700 - CENTRAL SCH OF SCIENCE MS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	432.79	457.55	434.56	368.35	373.00	4.65	1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	22.70	21.50	22.20	17.00	16.40	(0.60)	-3.5%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	4.00	4.00	4.00	4.00	4.00	-	0.0%
TOTAL CERTIFICATED	28.70	27.50	28.20	23.00	22.40	(0.60)	-2.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	2.00	2.00	1.00	1.00	1.00	-	0.0%
TOTAL CLASSIFIED	7.44	7.44	5.44	5.44	5.44	-	0.0%
TOTAL STAFFING (FTE)	36.14	34.94	33.64	28.44	27.84	(0.60)	-2.1%



STATEMENT OF PROGRAM:

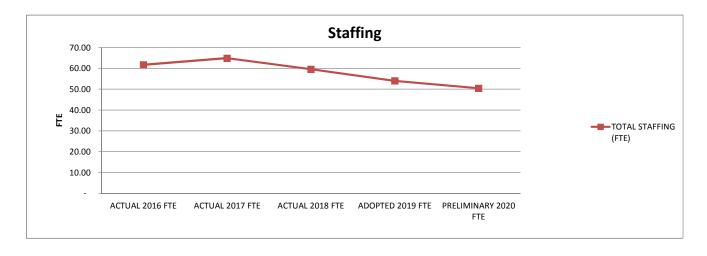
Central Middle School of Science is a neighborhood and lottery school that infuses science and technology throughout all curricular areas. It is the goal of Central to provide an instructional program with the most current educational and technological techniques. All students get a Kindle Fire loaded with their textbooks. Central teachers guide students into becoming life-long learners and responsible adults. High academic expectations and high standards for students' behavior are characteristics of Central's Program.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	D VS FY20
1710 - CLARK MIDDLE SCHOOL		2016		2017		2018		2019		2020		PRELIMI	NARY
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
DED CONNEL EXPENDITUDES													
PERSONNEL EXPENDITURES	¢.	2 200 502	dr	2 221 510	d.	2 414 170	¢.	2 504 105	ф	2 422 420	ø	(160.756)	4.50/
310 - CERTIFICATED SALARIES 320 - NON-CERTIFICATED SALARIES	\$	3,389,582 383,007	Э	3,321,518 403,551	Э	3,414,170 431,318	Э	3,584,195 384,231	Э	3,423,439 387,698	Э	(160,756)	-4.5%
360 - EMPLOYEE BENEFITS		1.617.792		1.569.129		1.721.920		1.814.584		1.740.771		3,467	0.9%
		,,		, , -		,, ,, ,,		7- 7		,,		(73,813)	-4.1%
TOTAL PERSONNEL EXPENDITURES		5,390,381		5,294,198		5,567,408		5,783,010		5,551,908		(231,102)	-4.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	400	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		118		130		-		143		-		(143)	-100.0%
425 - STUDENT TRAVEL		13,180		13,820		15,101		10,500		11,536		1,036	9.9%
430 - UTILITY SERVICES		68,986		68,286		70,405		75,380		57,001		(18,379)	-24.4%
435 - ENERGY		295,686		340,050		323,525		360,100		399,600		39,500	11.0%
440 - OTHER PURCHASED SERVICES		20,977		17,396		21,514		22,670		20,030		(2,640)	-11.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		130,712		75,461		72,533		79,528		72,790		(6,738)	-8.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		570		-		385		500		481		(19)	-3.8%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		530,229		515,543		503,463		548,821		561,438		12,617	2.3%
TOTAL EXPENDITURES	\$	5,920,610	\$	5,809,741	\$	6,070,871	\$	6,331,831	\$	6,113,346	\$	(218,485)	-3.5%



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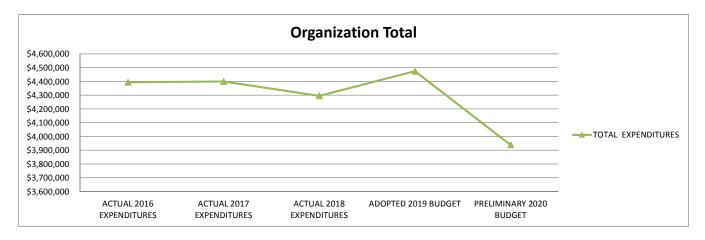
LOCATION: 1710 - CLARK MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	PRELIMINARY			
	FTE	FTE	FTE	FTE	FTE	FTE	%		
AVERAGE DAILY MEMBERSHIP (ADM)	962.50	972.17	888.86	871.62	831.00	(40.62)	-4.7%		
STAFFING (FTE)									
CERTIFICATED									
DIRECTOR	-	-	-	-	-	-	0.0%		
PRINCIPAL	3.00	3.00	3.00	3.00	3.00	-	0.0%		
CLASSROOM TEACHER	44.30	46.50	43.20	38.60	35.00	(3.60)	-9.3%		
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%		
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%		
OTHER CERTIFICATED	5.00	6.00	5.00	5.00	5.00	-	0.0%		
TOTAL CERTIFICATED	52.30	55.50	51.20	46.60	43.00	(3.60)	-7.7%		
CLASSIFIED									
DIRECTOR	-	-	-	-	-	-	0.0%		
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%		
CLERICAL	4.00	4.00	4.00	4.00	4.00	-	0.0%		
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%		
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%		
MAINTENANCE	-	-	-	-	-	-	0.0%		
OTHER CLASSIFIED	4.00	4.00	3.00	2.00	2.00	-	0.0%		
TOTAL CLASSIFIED	9.44	9.44	8.44	7.44	7.44	-	0.0%		
TOTAL STAFFING (FTE)	61.74	64.94	59.64	54.04	50.44	(3.60)	-6.7%		



STATEMENT OF PROGRAM:

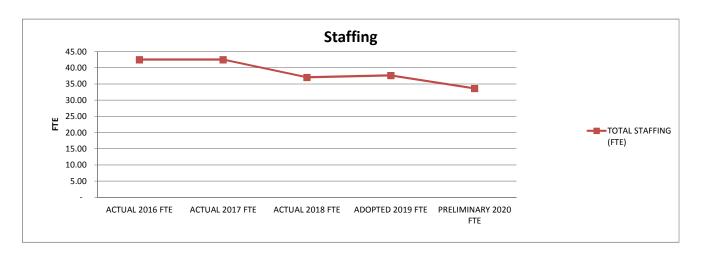
Clark Middle School is an energetic learning community that inspires diverse learners to excel academically. Clark serves students in grades 6-8 through an academically rigorous curriculum. Students are provided instruction in the four core subjects, which enhances reading comprehension, writing, listening, speaking and critical thinking skills. Instructional support services include: gifted, enriched classes, bilingual, Title I services, tutorial support, special education, migrant and Indian education, supplemental services, multimedia technology and advanced placement courses. Clark also offers many electives, sports programs and academic competitions for students to explore.

LOCATION:	A	ACTUAL	4	ACTUAL		ACTUAL	ADOPTED	PF	RELIMINARY	FY19 ADOPTE	
1730 - GRUENING MIDDLE SCHOOL	EVD	2016	EVD	2017	EVD	2018 PENDITURES	2019 BUDGET		2020 BUDGET	PRELIMI \$	NAKY %
	EAI.	ENDITURES	LAI	ENDITURES	LAI	ENDITURES	DUDGET		BUDGET	Ψ	/0
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2,447,001	\$	2,429,757	\$	2,408,882	\$ 2,494,091	\$	2,386,402	\$ (107,689)	-4.3%
320 - NON-CERTIFICATED SALARIES		374,844		371,368		316,431	292,969		218,103	(74,866)	-25.6%
360 - EMPLOYEE BENEFITS		1,235,280		1,233,306		1,199,580	1,274,816		1,195,731	(79,085)	-6.2%
TOTAL PERSONNEL EXPENDITURES		4,057,125		4,034,431		3,924,893	4,061,876		3,800,236	(261,640)	-6.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	190	\$	_	\$	-	\$ _	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		1,424		836		1,269	919		-	(919)	-100.0%
425 - STUDENT TRAVEL		12,245		14,322		13,733	10,300		10,300	-	0.0%
430 - UTILITY SERVICES		37,620		44,060		44,435	45,320		-	(45,320)	-100.0%
435 - ENERGY		214,704		236,493		239,495	286,100		60,540	(225,560)	-78.8%
440 - OTHER PURCHASED SERVICES		13,201		12,343		16,291	13,789		13,489	(300)	-2.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		56,926		48,005		55,412	55,978		53,757	(2,221)	-4.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		343	343	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		9,190		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		230		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		336,310		365,479		370,635	412,406		138,429	(273,977)	-66.4%
TOTAL EXPENDITURES	\$	4,393,435	\$	4,399,910	\$	4,295,528	\$ 4,474,282	\$	3,938,665	\$ (535,617)	-12.0%



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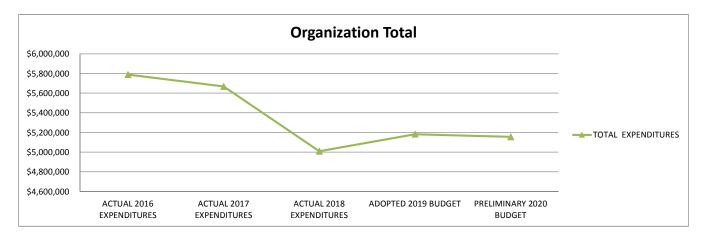
LOCATION: 1730 - GRUENING MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1750 GREEKING MIDDEL GORGOE	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	602.99	592.35	610.21	597.92	598.00	0.08	0.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	29.10	29.10	25.60	26.20	25.60	(0.60)	-2.3%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	4.00	4.00	4.00	4.00	2.00	(2.00)	-50.0%
TOTAL CERTIFICATED	35.10	35.10	31.60	32.20	29.60	(2.60)	-8.1%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	-	(0.44)	-100.0%
CUSTODIAL	1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	2.00	2.00	1.00	1.00	1.00	-	0.0%
TOTAL CLASSIFIED	7.44	7.44	5.44	5.44	4.00	(1.44)	-26.4%
TOTAL STAFFING (FTE)	42.54	42.54	37.04	37.64	33.60	(4.04)	-10.7%



STATEMENT OF PROGRAM:

Gruening Middle School is a learning community Eagle River. Gruening has a successful comprehensive academic program supported by high expectations and exceptional support from parents and the community. Gruening uses a team-based approach for instruction, engages parents in student-led conferences, and works to provide timely information to parents.

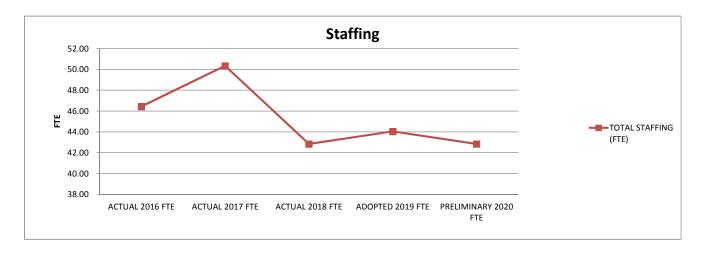
LOCATION: 1740 - HANSHEW MIDDLE SCHOOL	I	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PR	RELIMINARY 2020		FY19 ADOPTED PRELIMIN	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
1740 - HANSHEW MIDDLE SCHOOL	EXP		EXP		EXP	ENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	3,393,842	\$	3.358.670	\$	2,816,314	\$	2.887.692	\$	2,875,794	\$	(11,898)	-0.4%
320 - NON-CERTIFICATED SALARIES	Ψ	376.091	Ψ	344.055	Ψ	333,371	Ψ	360,452	Ψ	356,604	Ψ	(3,848)	-1.1%
360 - EMPLOYEE BENEFITS		1,616,551		1.566,521		1,429,449		1,486,703		1.501.031		14.328	1.0%
TOTAL PERSONNEL EXPENDITURES		5,386,484		5,269,246		4,579,134		4,734,847		4,733,429		(1,418)	0.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	558	\$	116	\$	58	\$	_	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		881		1,110		1,172		1,220		-		(1,220)	-100.0%
425 - STUDENT TRAVEL		14,081		14,295		16,252		11,200		16,104		4,904	43.8%
430 - UTILITY SERVICES		39,499		38,975		49,767		48,350		38,467		(9,883)	-20.4%
435 - ENERGY		266,259		261,182		268,735		306,400		286,700		(19,700)	-6.4%
440 - OTHER PURCHASED SERVICES		17,691		15,448		17,196		16,320		16,570		250	1.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		63,594		62,032		76,857		64,593		64,935		342	0.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		5,674		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		520		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		402,563		399,352		430,037		448,083		422,776		(25,307)	-5.6%
TOTAL EXPENDITURES	\$	5,789,047	\$	5,668,598	\$	5,009,171	\$	5,182,930	\$	5,156,205	\$	(26,725)	-0.5%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

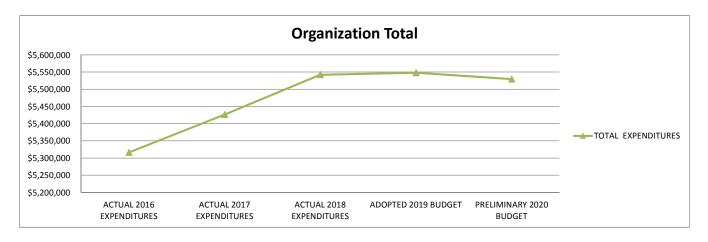
LOCATION: 1740 - HANSHEW MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1740 - HANGHEN MIDDLE SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	770.89	708.06	681.34	671.90	722.00	50.10	7.5%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	1.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	32.00	36.90	30.40	31.60	30.40	(1.20)	-3.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	5.00	5.00	4.00	4.00	4.00	-	0.0%
TOTAL CERTIFICATED	39.00	42.90	36.40	37.60	36.40	(1.20)	-3.2%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CLASSIFIED	7.44	7.44	6.44	6.44	6.44	-	0.0%
TOTAL STAFFING (FTE)	46.44	50.34	42.84	44.04	42.84	(1.20)	-2.7%



STATEMENT OF PROGRAM:

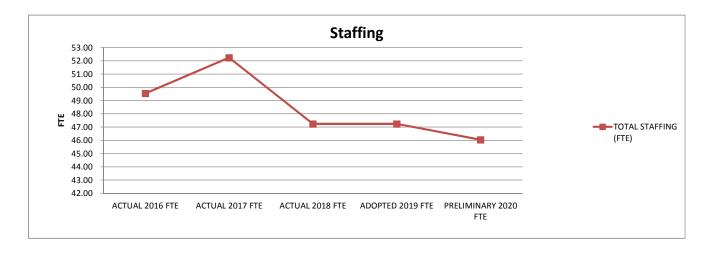
Our school focuses on structuring a caring, positive learning environment with high expectations for academic achievement. We serve middle school students through an academically challenging curriculum. In addition to traditional core areas of instruction we offer gifted, bilingual, multi-sensory instruction and special education. Also offered are many electives, sports programs, academic competitions and community events.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL	ADOPTED	PI	RELIMINARY	FY19 ADOPTE	
1750 - MEARS MIDDLE SCHOOL	EVD	2016	EVI	2017 DENIDITUDES	гv	2018 PENDITURES	2019 BUDGET		2020 BUDGET	PRELIMI \$	NAKY %
	LAP	ENDITURES	LAI	ENDITURES	LA	PENDITUKES	DUDGEI		DUDGEI	φ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	3.070.987	\$	3,164,447	\$	3,249,801	\$ 3,109,870	\$	3,124,037	\$ 14,167	0.5%
320 - NON-CERTIFICATED SALARIES		375,322		380,597		340,950	376,453		363,962	(12,491)	-3.3%
360 - EMPLOYEE BENEFITS		1,497,934		1,489,918		1,560,898	1,615,465		1,617,396	1,931	0.1%
TOTAL PERSONNEL EXPENDITURES		4,944,243		5,034,962		5,151,649	5,101,788		5,105,395	3,607	0.1%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	1,500	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		255		354		708	389		-	(389)	-100.0%
425 - STUDENT TRAVEL		13,733		15,506		17,075	11,100		11,100	-	0.0%
430 - UTILITY SERVICES		37,409		36,894		51,692	46,380		40,608	(5,772)	-12.4%
435 - ENERGY		224,381		251,646		248,474	296,300		285,200	(11,100)	-3.7%
440 - OTHER PURCHASED SERVICES		16,852		16,803		19,280	18,565		18,015	(550)	-3.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		79,596		70,394		52,012	73,480		68,916	(4,564)	-6.2%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		452	452	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		372,226		391,597		390,741	446,214		424,291	(21,923)	-4.9%
TOTAL EXPENDITURES	\$	5,316,469	\$	5,426,559	\$	5,542,390	\$ 5,548,002	\$	5,529,686	\$ (18,316)	-0.3%



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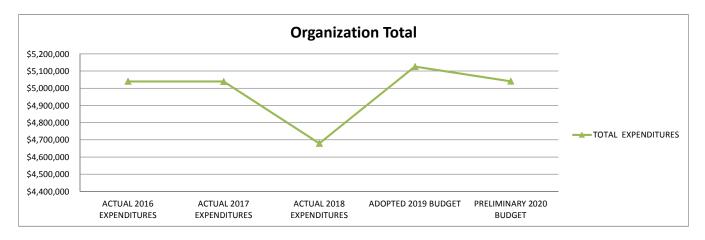
LOCATION: 1750 - MEARS MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	788.24	795.50	800.90	789.80	777.00	(12.80)	-1.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	34.60	37.30	33.80	33.80	32.60	(1.20)	-3.6%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	5.00	5.00	5.00	5.00	5.00	-	0.0%
TOTAL CERTIFICATED	41.60	44.30	40.80	40.80	39.60	(1.20)	-2.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	2.50	2.50	2.00	2.00	2.00	-	0.0%
TOTAL CLASSIFIED	7.94	7.94	6.44	6.44	6.44	-	0.0%
TOTAL STAFFING (FTE)	49.54	52.24	47.24	47.24	46.04	(1.20)	-2.5%



STATEMENT OF PROGRAM:

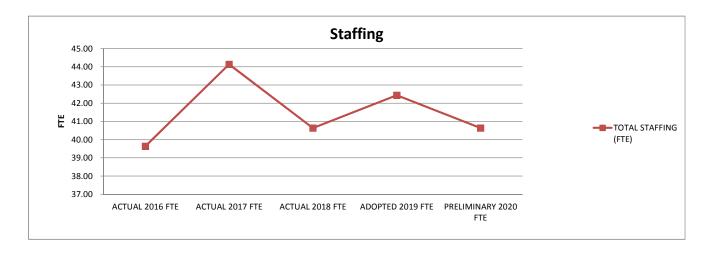
Mears Middle School provides seven instructional periods daily. All students are enrolled in four required academic courses, physical education and electives. Remedial and gifted course work is offered in language arts, science and mathematics. Electives include computer and industrial technology, arts/crafts, family consumer science, foreign languages and music. Growth in traditional academic areas is emphasized. Students are also encouraged to participate in career and leisure time activities. Intramural, interscholastic and after school extracurricular activities are available to all students. Mears' parents, staff and school business partners work together to build a dynamic community.

LOCATION: 1755 - MIRROR LAKE MIDDLE SCHOOL	4	ACTUAL		ACTUAL 2017		ACTUAL	ADOPTED	Pl	RELIMINARY	FY19 ADOPTE PRELIMI	
1/55 - MIRROR LAKE MIDDLE SCHOOL	EXP	2016 ENDITURES	EXI	2017 PENDITURES	EX	2018 PENDITURES	2019 BUDGET		2020 BUDGET	\$	NAKY %
	LIN	ENDIT CREE	L/XI	ENDITORES	LA	LIVETTORES	Debger		Debori	Ψ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2,860,521	\$	2,866,804	\$	2,696,661	\$ 2,840,024	\$	2,804,586	\$ (35,438)	-1.2%
320 - NON-CERTIFICATED SALARIES		375,266		346,587		282,639	332,265		324,707	(7,558)	-2.3%
360 - EMPLOYEE BENEFITS		1,364,355		1,375,204		1,251,497	1,464,063		1,440,473	(23,590)	-1.6%
TOTAL PERSONNEL EXPENDITURES		4,600,142		4,588,595		4,230,797	4,636,352		4,569,766	(66,586)	-1.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	910	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		1,234		1,623		922	1,786		-	(1,786)	-100.0%
425 - STUDENT TRAVEL		31,694		26,586		28,292	21,800		28,294	6,494	29.8%
430 - UTILITY SERVICES		49,502		56,006		54,851	56,630		36,750	(19,880)	-35.1%
435 - ENERGY		277,748		279,801		294,754	336,900		330,800	(6,100)	-1.8%
440 - OTHER PURCHASED SERVICES		15,037		15,976		16,760	10,422		15,145	4,723	45.3%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		63,881		70,547		52,774	62,450		59,930	(2,520)	-4.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		195		195	-		388	388	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		440,006		450,734		448,548	489,988		471,307	(18,681)	-3.8%
TOTAL EXPENDITURES	\$	5,040,148	\$	5,039,329	\$	4,679,345	\$ 5,126,340	\$	5,041,073	\$ (85,267)	-1.7%



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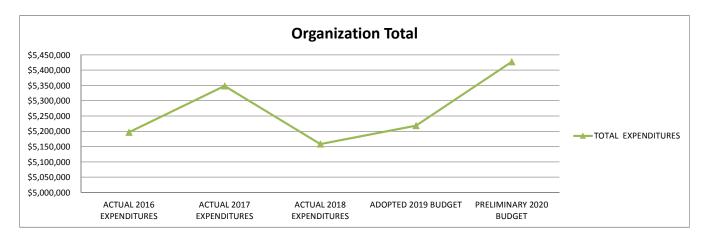
LOCATION: 1755 - MIRROR LAKE MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	631.30	648.75	680.45	684.45	678.00	(6.45)	-0.9%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	26.20	30.70	29.20	31.00	29.20	(1.80)	-5.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	4.00	4.00	4.00	4.00	4.00	-	0.0%
TOTAL CERTIFICATED	32.20	36.70	35.20	37.00	35.20	(1.80)	-4.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	2.00	2.00	1.00	1.00	1.00	-	0.0%
TOTAL CLASSIFIED	7.44	7.44	5.44	5.44	5.44	-	0.0%
TOTAL STAFFING (FTE)	39.64	44.14	40.64	42.44	40.64	(1.80)	-4.2%



STATEMENT OF PROGRAM:

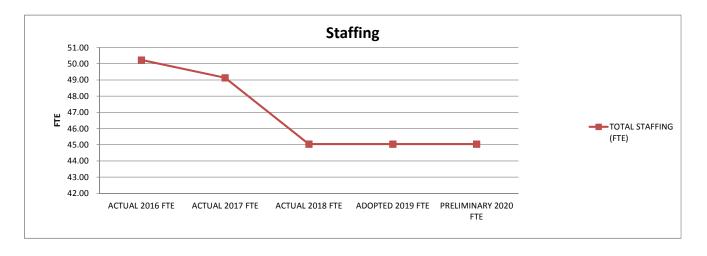
Mirror Lake Middle School provides instruction for grades six, seven, and eight. The school is committed to the middle school components of teaming, exploration, flexible scheduling, and attention to the developmental needs of middle school students. Our goal is to prepare lifelong learners, who will become literate, self-disciplined, independent, and confident individuals who take pride in themselves, communicate effectively, and make positive contributions to society.

LOCATION: 1760 - ROMIG MIDDLE SCHOOL	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY	FY19 ADOPTED PRELIMIN	
1/60 - ROMIG MIDDLE SCHOOL	EXP		EXP		EXI	2018 PENDITURES	BUDGET		2020 BUDGET	\$	%
	LIL	EN (DIT CREE	D/KI	<u> Li (Di i ciclo</u>		ENDITORED	DebgEi		DebGET	Ψ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	2,985,632	\$	3,095,169	\$	2,946,233	\$ 2,949,139	\$	3,083,411	\$ 134,272	4.6%
320 - NON-CERTIFICATED SALARIES		410,114		417,316		382,000	374,226		367,043	(7,183)	-1.9%
360 - EMPLOYEE BENEFITS		1,441,291		1,465,126		1,455,530	1,508,809		1,585,281	76,472	5.1%
TOTAL PERSONNEL EXPENDITURES		4,837,037		4,977,611		4,783,763	4,832,174		5,035,735	203,561	4.2%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	10	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		470		788		1,008	867		-	(867)	-100.0%
425 - STUDENT TRAVEL		13,996		17,833		18,965	13,000		18,610	5,610	43.2%
430 - UTILITY SERVICES		55,142		53,919		63,413	64,210		42,172	(22,038)	-34.3%
435 - ENERGY		191,962		206,951		207,730	221,500		244,400	22,900	10.3%
440 - OTHER PURCHASED SERVICES		19,415		18,118		19,223	17,573		17,743	170	1.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		73,663		63,098		64,330	69,340		67,902	(1,438)	-2.1%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		378		-		-	-		444	444	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		4,500		9,910		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		248		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		359,526		370,875		374,669	386,490		391,271	4,781	1.2%
TOTAL EXPENDITURES	\$	5,196,563	\$	5,348,486	\$	5,158,432	\$ 5,218,664	\$	5,427,006	\$ 208,342	4.0%



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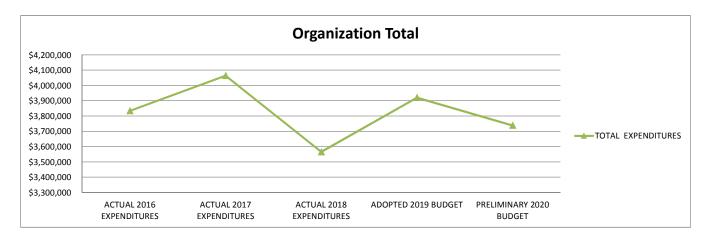
LOCATION: 1760 - ROMIG MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	742.10	759.00	767.25	741.27	764.00	22.73	3.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	35.80	34.70	32.60	32.60	32.60	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	4.00	4.00	4.00	4.00	4.00	-	0.0%
TOTAL CERTIFICATED	41.80	40.70	38.60	38.60	38.60	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	3.00	3.00	2.00	2.00	2.00	-	0.0%
TOTAL CLASSIFIED	8.44	8.44	6.44	6.44	6.44	-	0.0%
TOTAL STAFFING (FTE)	50.24	49.14	45.04	45.04	45.04	-	0.0%



STATEMENT OF PROGRAM:

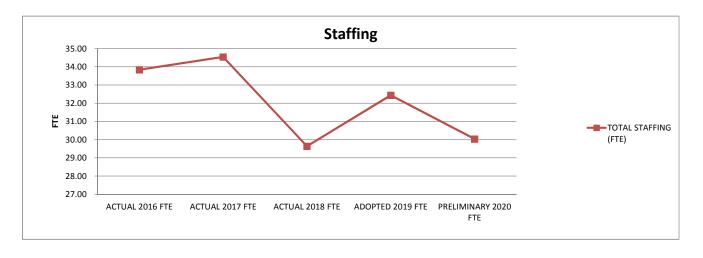
Romig Middle School offers educational opportunities for students in grades 7-8 through the team approach of the middle school model. Our school offers traditional instruction as well as highly gifted, gifted, bilingual, remedial and special education services. Romig also hosts both the Russian immersion and Spanish immersion programs. The dedicated staff of Romig Middle School promotes an environment for students to develop to their highest potential. In our ever-changing and diverse world, students are encouraged to become active, productive and involved students both within their school, community, and in society.

LOCATION:		ACTUAL		ACTUAL		ACTUAL		ADOPTED	PR	ELIMINARY		FY19 ADOPTE	D VS FY20
1770 - WENDLER MIDDLE SCHOOL		2016		2017		2018		2019		2020		PRELIMI	NARY
	EXP	ENDITURES	EXP	ENDITURES	EXP	PENDITURES		BUDGET		BUDGET		\$	%
DEDGGANATE EVENTANDES													
PERSONNEL EXPENDITURES		2.150.021		2255455	d	1 001 050	Φ.	2 120 120	ф	2 012 050	ф	(105.150)	~ 00/
310 - CERTIFICATED SALARIES	\$	2,169,831	\$	2,256,467	\$	1,934,859	\$	2,120,138	\$	2,013,978	\$	(106,160)	-5.0%
320 - NON-CERTIFICATED SALARIES		305,657		319,896		283,770		274,126		277,427		3,301	1.2%
360 - EMPLOYEE BENEFITS		1,041,081		1,106,540		974,983		1,108,756		1,058,786		(49,970)	-4.5%
TOTAL PERSONNEL EXPENDITURES		3,516,569		3,682,903		3,193,612		3,503,020		3,350,191		(152,829)	-4.4%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	0.0%
420 - STAFF TRAVEL		-		-		-		-		-		_	0.0%
425 - STUDENT TRAVEL		12,162		10,505		16,732		9,300		9,300		_	0.0%
430 - UTILITY SERVICES		41,378		43,610		50,755		52,990		39,140		(13,850)	-26.1%
435 - ENERGY		209,523		274,996		249,962		298,700		286,400		(12,300)	-4.1%
440 - OTHER PURCHASED SERVICES		14,551		14,595		15,655		11,432		11,132		(300)	-2.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		39,594		37,544		39,029		45,292		42,260		(3,032)	-6.7%
480 - TUITION AND STIPENDS		´-		-		´-		-		´-		`-	0.0%
490 - OTHER EXPENSES		-		-		-		-		261		261	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		_		-		-		_		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	-	317,208		381,250		372,133		417,714		388,493		(29,221)	-7.0%
TOTAL EXPENDITURES	\$	3,833,777	\$	4,064,153	\$	3,565,745	\$	3,920,734	\$	3,738,684	\$	(182,050)	-4.6%



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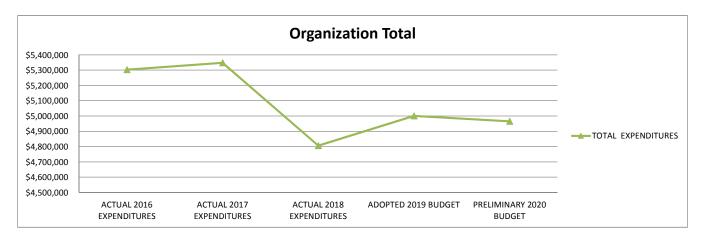
LOCATION: 1770 - WENDLER MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
1770 - WENDLER MIDDLE SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	455.09	434.35	451.27	473.60	443.00	(30.60)	-6.5%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	20.90	21.50	18.60	21.00	18.60	(2.40)	-11.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	3.50	3.60	3.60	4.00	4.00	-	0.0%
TOTAL CERTIFICATED	26.40	27.10	24.20	27.00	24.60	(2.40)	-8.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	2.00	2.00	1.00	1.00	1.00	-	0.0%
TOTAL CLASSIFIED	7.44	7.44	5.44	5.44	5.44	-	0.0%
TOTAL STAFFING (FTE)	33.84	34.54	29.64	32.44	30.04	(2.40)	-7.4%



STATEMENT OF PROGRAM:

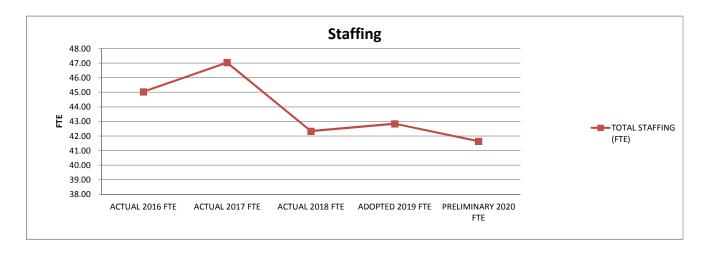
Wendler is an inclusive, diverse, technologically literate middle school. Wendler is a school where climate, student engagement, and safety are foremost and teachers encourage students to take ownership of their learning. Wendler has an active school business partnership program with several local companies.

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED	PI	RELIMINARY		FY19 ADOPTE	
1780 - GOLDENVIEW MIDDLE SCHOOL	EXC	2016	TOTAL	2017	E0.52	2018		2019		2020		PRELIMI	
	EXP	ENDITURES	EXI	PENDITURES	EX.	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	3,154,753	\$	3,163,184	\$	2,732,736	\$	2,780,370	\$	2,782,733	\$	2,363	0.1%
320 - NON-CERTIFICATED SALARIES	Ψ	312,576	Ψ	349.874	Ψ	345,895	Ψ	357.144	Ψ	341,252	Ψ	(15,892)	-4.4%
360 - EMPLOYEE BENEFITS		1,384,212		1.429.986		1,333,765		1.441.612		1,435,984		(5,628)	-0.4%
TOTAL PERSONNEL EXPENDITURES		4,851,541		4,943,044		4,412,396		4,579,126		4,559,969		(19,157)	-0.4%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
420 - STAFF TRAVEL	Ψ	1,771	Ψ	1,821	Ψ	2,728	Ψ	2,003	Ψ	_	Ψ	(2,003)	-100.0%
425 - STUDENT TRAVEL		28,912		19.894		21,216		13,500		20.073		6,573	48.7%
430 - UTILITY SERVICES		37,670		39,397		52,880		49,310		45,830		(3,480)	-7.1%
435 - ENERGY		222,912		238,600		239,700		278,100		260,700		(17,400)	-6.3%
440 - OTHER PURCHASED SERVICES		18,427		17,698		17,819		16,640		16,600		(40)	-0.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		129,486		87,030		58,784		61,955		61,804		(151)	-0.2%
480 - TUITION AND STIPENDS		,		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		_		385		625		_		400		400	0.0%
495 - INDIRECT COSTS		_		-		_		_		_		_	0.0%
500 - CAPITAL OUTLAY		_		_		_		_		_		_	0.0%
510 - EQUIPMENT		12,934		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		452,112		404,825		393,752		421,508		405,407		(16,101)	-3.8%
TOTAL EXPENDITURES	\$	5,303,653	\$	5,347,869	\$	4,806,148	\$	5,000,634	\$	4,965,376	\$	(35,258)	-0.7%



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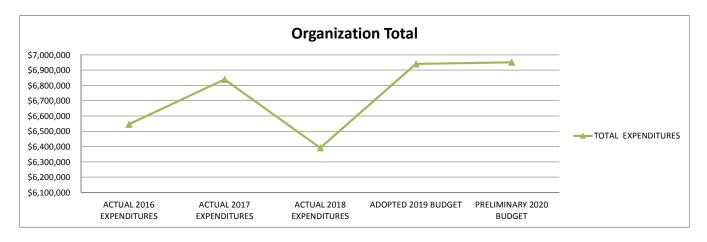
LOCATION: 1780 - GOLDENVIEW MIDDLE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	694.00	719.55	706.25	687.25	693.00	5.75	0.8%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	30.10	32.10	30.40	30.40	29.20	(1.20)	-3.9%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	5.00	5.00	4.00	4.00	4.00	-	0.0%
TOTAL CERTIFICATED	37.10	39.10	36.40	36.40	35.20	(1.20)	-3.3%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	2.50	2.50	1.50	2.00	2.00	-	0.0%
TOTAL CLASSIFIED	7.94	7.94	5.94	6.44	6.44	-	0.0%
TOTAL STAFFING (FTE)	45.04	47.04	42.34	42.84	41.64	(1.20)	-2.8%



STATEMENT OF PROGRAM:

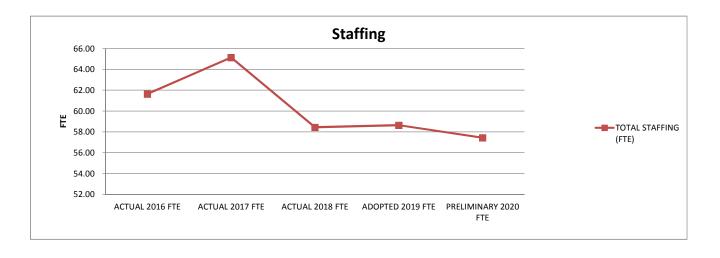
Goldenview Middle School serves 7th and 8th graders, through research based best instructional practices of the Middle School model. We strive for academic excellence, unleash creative expression, nurture personal character and support a sense of community. Our curriculum integration, academic rigor, character building, social emotional learning, flexible scheduling, and elective courses are centered on the unique characteristics of young adolescents. Parent and community involvement further promotes success of the students. These essential elements prepare students to be contributing members of the larger community.

LOCATION: 1785 - NICHOLAS J. BEGICH MIDDLE SCHL		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PI	RELIMINARY 2020		FY19 ADOPTED PRELIMINA	
	EXP		EXP		EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	3,777,185	\$	4,032,655	\$	3,572,237	\$	3,884,771	\$	3,916,774	\$	32,003	0.8%
320 - NON-CERTIFICATED SALARIES	_	498,631	-	433,404	-	493,554	-	427,215	-	413,583	_	(13,632)	-3.2%
360 - EMPLOYEE BENEFITS		1,753,611		1,810,769		1,783,492		1,980,614		1,997,283		16,669	0.8%
TOTAL PERSONNEL EXPENDITURES		6,029,427		6,276,828		5,849,283		6,292,600		6,327,640		35,040	0.6%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	799	\$	99	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		119		151		-		166		-		(166)	-100.0%
425 - STUDENT TRAVEL		16,062		16,761		17,550		12,200		12,200		-	0.0%
430 - UTILITY SERVICES		59,963		65,090		69,938		71,770		58,655		(13,115)	-18.3%
435 - ENERGY		335,320		377,046		384,267		443,900		439,300		(4,600)	-1.0%
440 - OTHER PURCHASED SERVICES		17,857		29,669		18,033		22,055		21,620		(435)	-2.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		79,042		73,841		52,667		97,970		91,634		(6,336)	-6.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		575		575	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		7,125		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	-	516,287		562,657		542,455		648,061		623,984		(24,077)	-3.7%
TOTAL EXPENDITURES	\$	6,545,714	\$	6,839,485	\$	6,391,738	\$	6,940,661	\$	6,951,624	\$	10,963	0.2%



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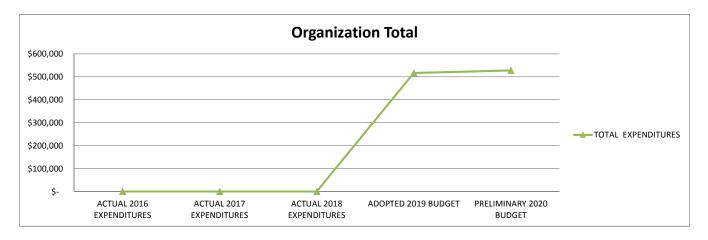
LOCATION: 1785 - NICHOLAS L BEGICH MIDDLE SCHL	ACTUAL ACTUAL 2016 2017		ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,041.24	996.93	1,004.54	990.50	996.00	5.50	0.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	3.00	3.00	3.00	3.00	3.00	-	0.0%
CLASSROOM TEACHER	45.60	49.10	42.00	43.20	42.00	(1.20)	-2.8%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	4.60	4.60	5.00	5.00	5.00	-	0.0%
TOTAL CERTIFICATED	53.20	56.70	50.00	51.20	50.00	(1.20)	-2.3%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.00	4.00	4.00	4.00	4.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	3.00	3.00	3.00	2.00	2.00	-	0.0%
TOTAL CLASSIFIED	8.44	8.44	8.44	7.44	7.44	-	0.0%
TOTAL STAFFING (FTE)	61.64	65.14	58.44	58.64	57.44	(1.20)	-2.0%



STATEMENT OF PROGRAM:

Nicholas Joseph Begich Middle School is a middle school offering comprehensive educational opportunities for students in grades six, seven and eight. The school community is focused on academic excellence. We are dedicated to providing a supportive environment where students will learn and demonstrate the knowledge, skills, attitudes and ethics necessary to become successful members of society.

LOCATION: 1799 - UNALLOCATED MIDDL SCH RESOURCE		TUAL 016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	· · · ·
	EXPEN	DITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	-	\$	-	\$ 291,695	\$	300,104	\$ 8,409	2.9%
320 - NON-CERTIFICATED SALARIES		-		-		-	9,450		9,450	-	0.0%
360 - EMPLOYEE BENEFITS		-		-		-	104,791		107,872	3,081	2.9%
TOTAL PERSONNEL EXPENDITURES		-		-		-	405,936		417,426	11,490	2.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	-		-	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	110,500		110,500	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-				-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-	110,500		110,500	-	0.0%
TOTAL EXPENDITURES	\$	-	\$	-	\$	-	\$ 516,436	\$	527,926	\$ 11,490	2.2%

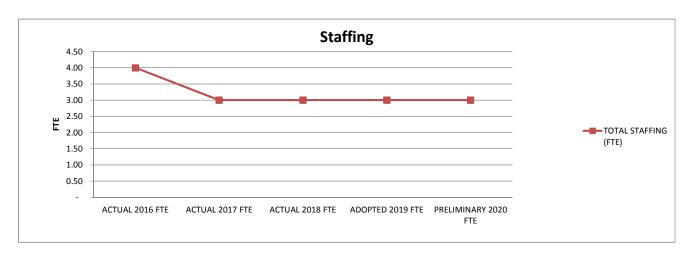


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LOCATION: 1799 - UNALLOCATED MIDDL SCH RESOURCE

ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTI PRELIM	1.15
FTE	FTE	FTE	FTE	FTE	FTE	%
45 ((1 (5	47 730 00	46.064.45	45.017.51	45.226.00	(500.42)	1.20/

	112	LIL	110	IID	IIL	LIL	70
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	4.00	3.00	3.00	3.00	3.00	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	4.00	3.00	3.00	3.00	3.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED		-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)	4.00	3.00	3.00	3.00	3.00	_	0.0%
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STATEMENT OF PROGRAM:

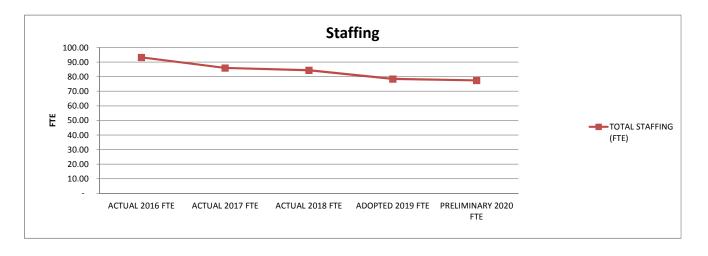
This cost center contains funding that is not specific for any one middle school. Examples would be new textbook adoptions, emergency equipment funds and staffing to be reallocated based on school/class size enrollment.

LOCATION:		ACTUAL		ACTUAL		ACTUAL	ADOPTED	PR	RELIMINARY	FY19 ADOPTE	1.15
1800 - BARTLETT HIGH SCHOOL	EVD	2016	EVD	2017 PENDITURES	EVD	2018 PENDITURES	2019 BUDGET		2020 BUDGET	PRELIMIN \$	NAKY %
	LAI	ENDITURES	LAI	ENDITURES	LAI	ENDITURES	DUDGET		BUDGET	Ψ	/0
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	5,660,203	\$	5,642,466	\$	5,213,863	\$ 4,922,466	\$	5,013,812	\$ 91,346	1.9%
320 - NON-CERTIFICATED SALARIES	·	1,069,715		1,086,188		1,037,625	992,786		975,155	(17,631)	-1.8%
360 - EMPLOYEE BENEFITS		2,683,405		2,766,499		2,647,276	2,724,195		2,768,178	43,983	1.6%
TOTAL PERSONNEL EXPENDITURES		9,413,323		9,495,153		8,898,764	8,639,447		8,757,145	117,698	1.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	63,555	\$	60,251	\$	52,660	\$ 32,275	\$	32,176	\$ (99)	-0.3%
420 - STAFF TRAVEL		1,576		2,130		1,043	5,343		3,000	(2,343)	-43.9%
425 - STUDENT TRAVEL		86,554		70,152		76,935	70,200		70,200	-	0.0%
430 - UTILITY SERVICES		80,563		84,890		82,347	94,200		76,346	(17,854)	-19.0%
435 - ENERGY		597,664		694,350		673,785	723,800		790,500	66,700	9.2%
440 - OTHER PURCHASED SERVICES		26,535		23,807		27,067	31,105		29,490	(1,615)	-5.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		164,415		136,235		135,392	136,978		150,309	13,331	9.7%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		2,595		3,070		2,395	2,720		1,742	(978)	-36.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		16,405		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		410		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,023,457		1,091,700		1,051,624	1,096,621		1,153,763	57,142	5.2%
TOTAL EXPENDITURES	\$	10,436,780	\$	10,586,853	\$	9,950,388	\$ 9,736,068	\$	9,910,908	\$ 174,840	1.8%



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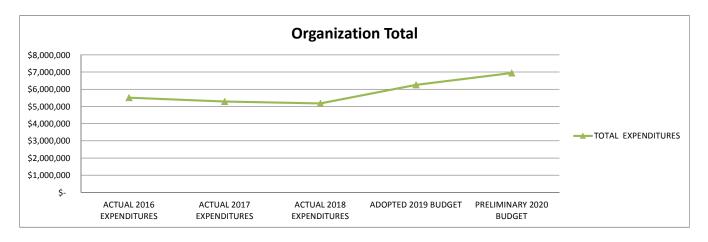
LOCATION: 1800 - BARTLETT HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,475.34	1,480.32	1,386.63	1,398.65	1,384.00	(14.65)	-1.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	5.00	5.00	4.00	4.00	4.00	-	0.0%
CLASSROOM TEACHER	64.60	57.20	58.60	52.60	51.60	(1.00)	-1.9%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	6.80	7.00	7.00	7.00	7.00	-	0.0%
TOTAL CERTIFICATED	76.40	69.20	69.60	63.60	62.60	(1.00)	-1.6%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	3.00	3.00	3.00	3.00	3.00	-	0.0%
CLERICAL	8.00	8.00	7.00	7.00	7.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	4.00	4.00	3.00	3.00	3.00	-	0.0%
TOTAL CLASSIFIED	16.88	16.88	14.88	14.88	14.88	-	0.0%
TOTAL STAFFING (FTE)	93.28	86.08	84.48	78.48	77.48	(1.00)	-1.3%



STATEMENT OF PROGRAM:

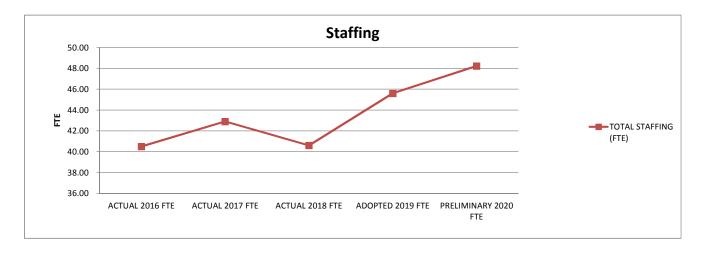
Bartlett High School is located near Elmendorf Air Force Base, and draws students from both the military base and the Muldoon community at large. The Staff has a strong commitment to meet the unique individual needs of the diverse student population. Through varied instructional methods, extracurricular activities, and consistent support, students at Bartlett have an opportunity to achieve their highest potential and be independent and self-reliant. The school community seeks to provide each student with the tools to function responsibly in our world. The school bears the responsibility to foster an atmosphere where the student is challenged to strive for "Excellence Without Exception!"

LOCATION:	1	ACTUAL		ACTUAL		ACTUAL		ADOPTED	PR	RELIMINARY		FY19 ADOPTE	
1805 - MLK TECHNICAL HIGH SCHOOL	EVD	2016	EVD	2017	EVD	2018		2019		2020 PUDGET		PRELIMI	
	EXP	ENDITURES	EXP	ENDITURES	EXP	ENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	3.056.550	\$	2,947,866	\$	2,838,581	\$	3,363,573	\$	3,427,979	\$	64,406	1.9%
320 - NON-CERTIFICATED SALARIES	Ψ	308,209	Ψ	275.524	Ψ	306,747	Ψ	371,540	Ψ	417.286	Ψ	45,746	12.3%
360 - EMPLOYEE BENEFITS		1.321.958		1.281.209		1.261.685		1.610.046		1.716.971		106,925	6.6%
TOTAL PERSONNEL EXPENDITURES		4,686,717		4,504,599		4,407,013		5,345,159		5,562,236		217,077	4.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	66,688	\$	52,562	\$	40,949	\$	66,374	\$	66,374	\$	-	0.0%
420 - STAFF TRAVEL		1,239		959		70		1,055		-		(1,055)	-100.0%
425 - STUDENT TRAVEL		67,759		43,466		50,930		17,200		17,200		` -	0.0%
430 - UTILITY SERVICES		62,109		61,055		68,844		68,980		62,660		(6,320)	-9.2%
435 - ENERGY		322,998		363,022		336,469		383,500		415,400		31,900	8.3%
440 - OTHER PURCHASED SERVICES		20,856		22,823		23,900		25,942		15,572		(10,370)	-40.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		286,813		243,635		248,547		351,965		301,295		(50,670)	-14.4%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		395		705		-		-		500,000		500,000	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		828,857		788,227		769,709		915,016		1,378,501		463,485	50.7%
TOTAL EXPENDITURES	\$	5,515,574	\$	5,292,826	\$	5,176,722	\$	6,260,175	\$	6,940,737	\$	680,562	10.9%



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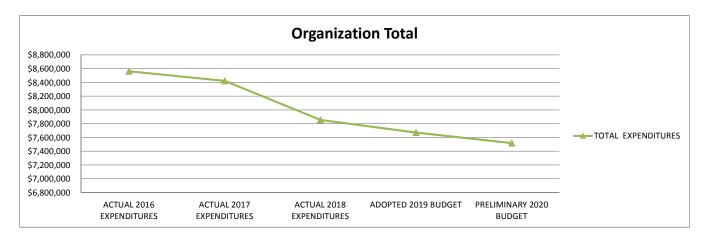
LOCATION: 1805 - MLK TECHNICAL HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	197.86	230.00	32.14	16.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLASSROOM TEACHER	30.00	32.40	30.60	35.60	35.60	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.00	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	34.00	36.40	34.60	39.60	39.60	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	4.50	4.50	4.00	4.00	4.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	2.63	2.63	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL CLASSIFIED	6.50	6.50	6.00	6.00	8.63	2.63	43.8%
TOTAL STAFFING (FTE)	40.50	42.90	40.60	45.60	48.23	2.63	5.8%



STATEMENT OF PROGRAM:

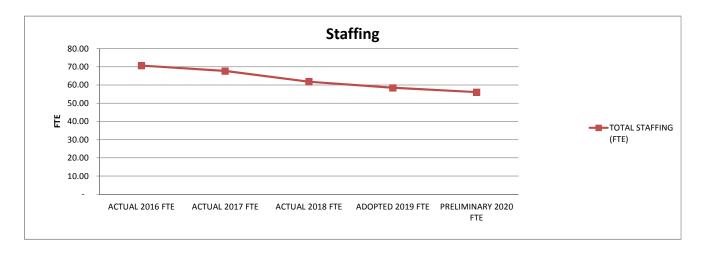
The Martin Luther King Jr. Technical High School is a hybrid model with full time and part time students. King Tech is a full time school for ASD juniors and seniors; it combines career technical education with regular core classes in a design-your- own-education format. King Tech students work with a mentor to design a personalized learning plan that could include the following: career path, relevant electives, core classes, King Tech classes, internships (on the job training), District options outside King Tech, and digital learning (APEX, ASDiSchool).

LOCATION: 1810 - CHUGIAK HIGH SCHOOL	1	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PI	RELIMINARY 2020		FY19 ADOPTE PRELIMI	
	EXP	ENDITURES	EX	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	4,610,574	\$	4,529,633	\$	4,049,411	\$	3,718,140	\$	3,666,108	\$	(52,032)	-1.4%
320 - NON-CERTIFICATED SALARIES	Ψ	707.033	Ψ	698,640	Ψ	664,932	Ψ	705,635	Ψ	678,394	Ψ	(27,241)	-3.9%
360 - EMPLOYEE BENEFITS		2,191,393		2,147,228		2,063,604		2,028,088		1,996,361		(31,727)	-1.6%
TOTAL PERSONNEL EXPENDITURES		7,509,000		7,375,501		6,777,947		6,451,863		6,340,863		(111,000)	-1.7%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	42,031	\$	33,856	\$	29,469	\$	24,176	\$	24,176	\$	-	0.0%
420 - STAFF TRAVEL		7,202		6,026		5,286		6,628		-		(6,628)	-100.0%
425 - STUDENT TRAVEL		94,358		80,838		76,188		87,700		87,700		-	0.0%
430 - UTILITY SERVICES		85,624		87,766		88,544		92,410		81,114		(11,296)	-12.2%
435 - ENERGY		674,084		706,893		752,060		880,900		852,900		(28,000)	-3.2%
440 - OTHER PURCHASED SERVICES		21,920		22,799		24,241		23,175		20,215		(2,960)	-12.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		124,956		106,557		99,845		101,870		106,742		4,872	4.8%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		2,175		2,975		2,300		2,300		2,851		551	24.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,052,350		1,047,710		1,077,933		1,219,159		1,175,698		(43,461)	-3.6%
TOTAL EXPENDITURES	\$	8,561,350	\$	8,423,211	\$	7,855,880	\$	7,671,022	\$	7,516,561	\$	(154,461)	-2.0%



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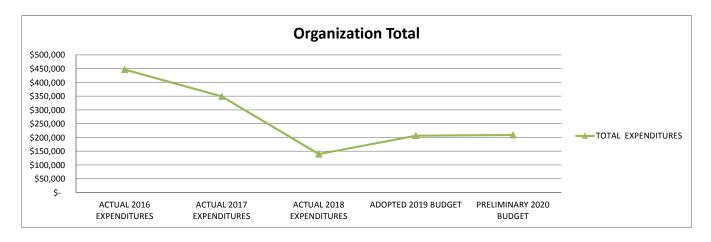
LOCATION: 1810 - CHUGIAK HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,076.89	1,090.78	996.98	890.64	915.00	24.36	2.7%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	4.00	4.00	3.00	3.00	3.00	-	0.0%
CLASSROOM TEACHER	45.80	42.80	41.00	37.60	35.20	(2.40)	-6.4%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
OTHER CERTIFICATED	6.00	6.00	6.00	5.00	5.00	-	0.0%
TOTAL CERTIFICATED	57.80	54.80	52.00	47.60	45.20	(2.40)	-5.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	7.00	7.00	6.00	6.00	6.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	4.00	4.00	2.00	3.00	3.00	-	0.0%
TOTAL CLASSIFIED	12.88	12.88	9.88	10.88	10.88	-	0.0%
TOTAL STAFFING (FTE)	70.68	67.68	61.88	58.48	56.08	(2.40)	-4.1%



STATEMENT OF PROGRAM:

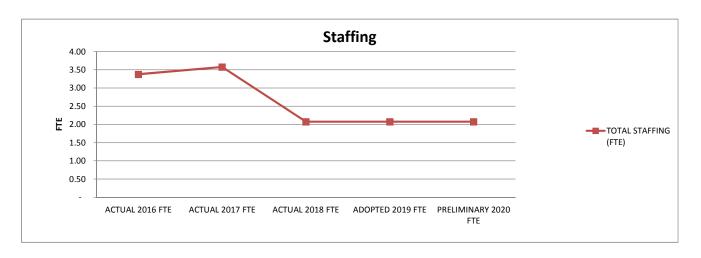
Chugiak High School offers a standard high school program in line with the expectations of the Anchorage School District. Spanish Immersion, World Discovery Seminar, NJROTC, AP and CTE Courses are some of the special programs offered. Chugiak High School is a partnership of students, staff, families, and the community. This partnership works to graduate students who communicate effectively, think logically and critically, discover and develop their own creative talents, and possess essential career and technical skills. Included in this vision is the encouragement of all facets of educational levels and future career goals as they pertain to each individual student.

LOCATION: 1815 - CROSSROADS	A	CTUAL 2016	I	ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PF	RELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1 · 1
	EXPE	ENDITURES	EXP	ENDITURES	EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	221,175	\$	156,223	\$	95,051	\$ 102,136	\$	109,094	\$ 6.958	6.8%
320 - NON-CERTIFICATED SALARIES		21,108		19,870		-	23,972		22,343	(1,629)	-6.8%
360 - EMPLOYEE BENEFITS		109,820		92,198		36,316	68,048		67,404	(644)	-0.9%
TOTAL PERSONNEL EXPENDITURES		352,103		268,291		131,367	194,156		198,841	4,685	2.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		456		326		-	359		-	(359)	-100.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		3,788		3,481		339	790		339	(451)	-57.1%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		81,192		74,563		915	1,705		1,700	(5)	-0.3%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		8,358		920		6,071	8,610		7,199	(1,411)	-16.4%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		775		1,575		900	900		900	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		94,569		80,865		8,225	12,364		10,138	(2,226)	-18.0%
TOTAL EXPENDITURES	\$	446,672	\$	349,156	\$	139,592	\$ 206,520	\$	208,979	\$ 2,459	1.2%



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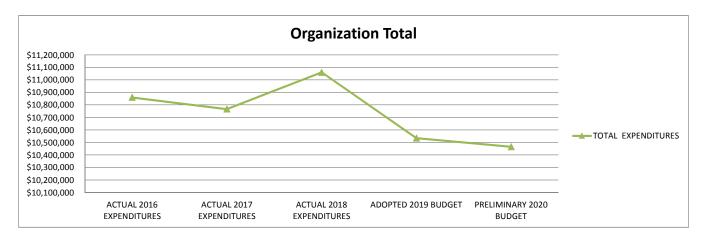
LOCATION: 1815 - CROSSROADS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	24.90	13.39	14.00	11.31	10.00	(1.31)	-11.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	0.50	0.50	-	-	-	-	0.0%
CLASSROOM TEACHER	1.00	1.20	1.20	1.20	1.20	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.00	1.00	-	-	-	-	0.0%
TOTAL CERTIFICATED	2.50	2.70	1.20	1.20	1.20	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	0.88	0.88	0.88	0.88	0.88	-	0.0%
TOTAL STAFFING (FTE)	3.38	3.58	2.08	2.08	2.08	-	0.0%



STATEMENT OF PROGRAM:

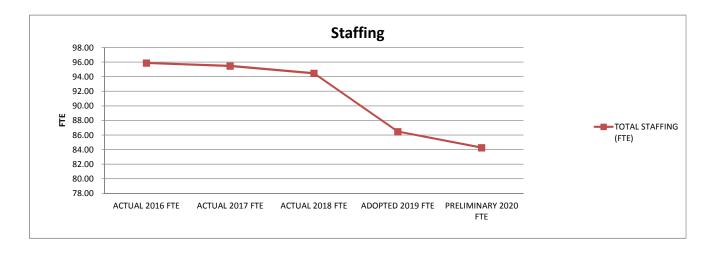
Crossroads is a secondary program for pregnant and parenting teens, providing a supportive instructional environment for students to continue their education while pregnant and/or parenting. Students attend daily, with minimal time off for delivering their babies. Mothers bring their babies to school with them until the baby is six months old. Maternity healthy and child development courses are required along with the courses required for graduation. Extensive community support contacts are made available for students as well. Crossroads staff is committed to providing quality instruction in an environment that fosters regular school attendance and student responsibility for learning.

LOCATION:		ACTUAL		ACTUAL		ACTUAL	ADOPTED	PR	ELIMINARY	FY19 ADOPTE	D VS FY20
1820 - DIMOND HIGH SCHOOL		2016		2017		2018	2019		2020	PRELIMI	NARY
	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES	BUDGET		BUDGET	\$	%
DED GOVERN EN DES PONTO PER											
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	6,059,902	\$	6,024,587	\$	6,100,621	\$ 5,521,966	\$	5,456,896	\$ (65,070)	-1.2%
320 - NON-CERTIFICATED SALARIES		965,544		953,975		925,814	936,177		1,036,677	100,500	10.7%
360 - EMPLOYEE BENEFITS		2,946,509		2,926,009		3,076,443	2,985,670		3,007,688	22,018	0.7%
TOTAL PERSONNEL EXPENDITURES		9,971,955		9,904,571		10,102,878	9,443,813		9,501,261	57,448	0.6%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	52,514	\$	47,815	\$	44,405	\$ 44,176	\$	48,976	\$ 4,800	10.9%
420 - STAFF TRAVEL		6,607		5,231		1,983	5,753		258	(5,495)	-95.5%
425 - STUDENT TRAVEL		71,127		65,633		105,119	67,800		67,800	-	0.0%
430 - UTILITY SERVICES		79,943		78,832		80,013	88,040		73,063	(14,977)	-17.0%
435 - ENERGY		520,095		508,592		545,762	700,000		588,800	(111,200)	-15.9%
440 - OTHER PURCHASED SERVICES		32,600		33,905		34,836	36,735		34,435	(2,300)	-6.3%
445 - INSURANCE AND BOND PREMIUMS		· -		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		122,781		119,025		143,183	146,014		149,091	3,077	2.1%
480 - TUITION AND STIPENDS		´-		´-		´-	´-		´-	´-	0.0%
490 - OTHER EXPENSES		2,175		2,975		2,300	2,390		1,826	(564)	-23.6%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		_		-		-	-		-	_	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		887,842		862,008		957,601	1,090,908		964,249	(126,659)	-11.6%
TOTAL EXPENDITURES	\$	10,859,797	\$	10,766,579	\$	11,060,479	\$ 10,534,721	\$	10,465,510	\$ (69,211)	-0.7%



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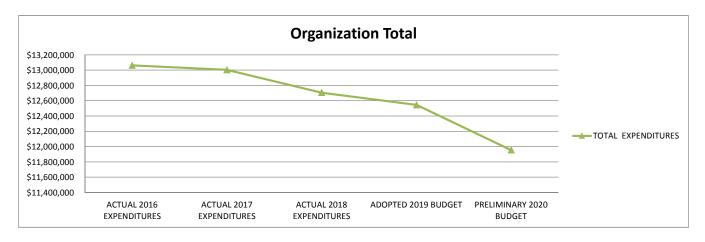
LOCATION: 1820 - DIMOND HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,683.93	1,694.75	1,641.74	1,527.49	1,543.00	15.51	1.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	5.00	5.00	4.00	4.00	4.00	-	0.0%
CLASSROOM TEACHER	66.00	65.60	66.60	59.60	57.40	(2.20)	-3.7%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	-	(1.00)	-100.0%
OTHER CERTIFICATED	8.00	8.00	8.00	7.00	7.00	-	0.0%
TOTAL CERTIFICATED	80.00	79.60	79.60	71.60	68.40	(3.20)	-4.5%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	2.00	2.00	2.00	3.00	1.00	50.0%
CLERICAL	8.00	8.00	7.00	7.00	7.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	4.00	4.00	4.00	4.00	4.00	-	0.0%
TOTAL CLASSIFIED	15.88	15.88	14.88	14.88	15.88	1.00	6.7%
TOTAL STAFFING (FTE)	95.88	95.48	94.48	86.48	84.28	(2.20)	-2.5%



STATEMENT OF PROGRAM:

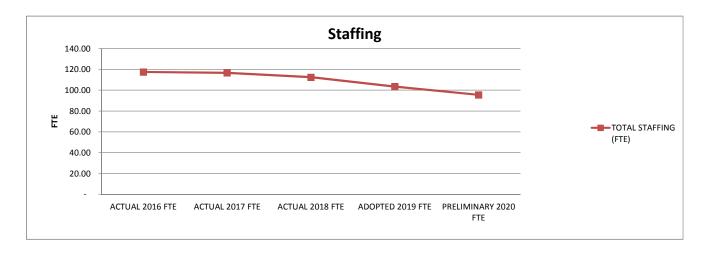
Dimond High School contains several special curricular programs: the Dimond Engineering Academy, the Japanese Immersion Program, and the Freshman House.

LOCATION:		ACTUAL		ACTUAL		ACTUAL		ADOPTED	Pl	RELIMINARY		FY19 ADOPTE	D VS FY20
1830 - EAST HIGH SCHOOL		2016		2017		2018		2019		2020		PRELIMI	NARY
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	7,404,872	¢	7,204,266	¢	6,931,189	¢	6.766.918	¢	6,385,569	¢	(381,349)	-5.6%
320 - NON-CERTIFICATED SALARIES	Ф	1,010,622	Ф	1,125,319	Ф	1,112,426	Ф	1,040,618	φ	1,031,038	Ф	(9,580)	-0.9%
360 - EMPLOYEE BENEFITS		3,554,025		3,525,979		3.514.828		3,533,791		3,366,511		(167,280)	-4.7%
TOTAL PERSONNEL EXPENDITURES		11,969,519		11,855,564		11,558,443		11,341,327		10,783,118		(558,209)	-4.9%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	47,786	\$	45,268	\$	44,903	\$	41.976	\$	44,051	\$	2,075	4.9%
420 - STAFF TRAVEL	-	875	-	974	-	1,103	-	2,071	_	22,683	-	20,612	995.3%
425 - STUDENT TRAVEL		82,070		67,302		80,656		77,900		40,588		(37,312)	-47.9%
430 - UTILITY SERVICES		114,614		124,805		111,483		118,050		104,529		(13,521)	-11.5%
435 - ENERGY		603,982		702,737		649,999		746,000		749,200		3,200	0.4%
440 - OTHER PURCHASED SERVICES		42,904		42,905		43,532		43,589		37,359		(6,230)	-14.3%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		198,126		162,241		213,907		172,964		170,384		(2,580)	-1.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		2,690		2,975		2,300		2,475		3,361		886	35.8%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,093,047		1,149,207		1,147,883		1,205,025		1,172,155		(32,870)	-2.7%
TOTAL EXPENDITURES	\$	13,062,566	\$	13,004,771	\$	12,706,326	\$	12,546,352	\$	11,955,273	\$	(591,079)	-4.7%



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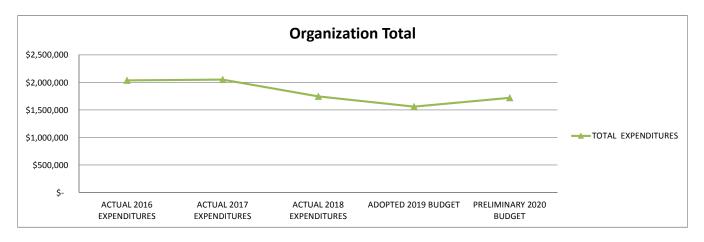
LOCATION: 1830 - EAST HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	2,191.16	2,090.94	2,004.47	1,779.54	1,738.00	(41.54)	-2.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	5.00	5.00	5.00	5.00	5.00	-	0.0%
CLASSROOM TEACHER	85.60	84.80	80.60	72.60	65.60	(7.00)	-9.6%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
OTHER CERTIFICATED	9.00	9.00	9.00	9.00	8.00	(1.00)	-11.1%
TOTAL CERTIFICATED	100.60	99.80	95.60	87.60	79.60	(8.00)	-9.1%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLERICAL	8.00	8.00	8.00	8.00	8.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	5.00	5.00	5.00	4.00	4.00	-	0.0%
TOTAL CLASSIFIED	16.88	16.88	16.88	15.88	15.88	-	0.0%
TOTAL STAFFING (FTE)	117.48	116.68	112.48	103.48	95.48	(8.00)	-7.7%



STATEMENT OF PROGRAM:

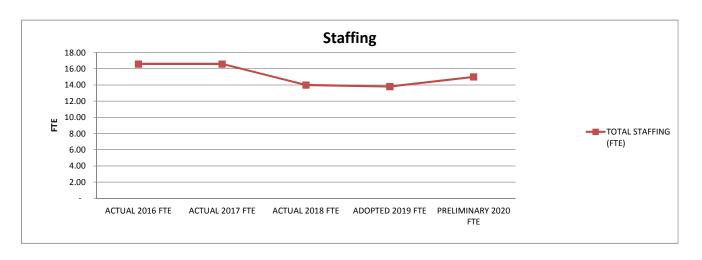
East High provides a safe and positive educational environment for a highly diverse population of students. High expectations for academics and decorum are the norm. Students are served by a curriculum encompassing a range of remedial through advanced placement courses, and opportunities in fine arts, world languages, JROTC, career technology, and physical education. Extra-curricular offerings in both athletic and academic teams, clubs, and organizations are available, and an intentional focus on building positive one-to-one adult-student relationships for every student occurs through a four-year advisory program.

LOCATION: 1835 - SAVE ALTERNATIVE HIGH SCHOOL	1	ACTUAL 2016	4	ACTUAL 2017	1	ACTUAL 2018		ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTE PRELIMI	1.15
1035 - SAVE ALTERNATIVE IIIGH SCHOOL	EXP		EXP		EXP	ENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	1.177.336	\$	1.189.443	\$	952,799	\$	784,780	\$	898,559	\$	113,779	14.5%
320 - NON-CERTIFICATED SALARIES	-	166,768	-	168,222	-	172,193	-	180,537	-	185,396	_	4,859	2.7%
360 - EMPLOYEE BENEFITS		598,909		602,552		532,272		490,594		538,888		48,294	9.8%
TOTAL PERSONNEL EXPENDITURES		1,943,013		1,960,217		1,657,264		1,455,911		1,622,843		166,932	11.5%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	1,424	\$	3,841	\$	3,892	\$	4,176	\$	4,176	\$	-	0.0%
420 - STAFF TRAVEL		174		219		-		241		-		(241)	-100.0%
425 - STUDENT TRAVEL		5,724		992		1,036		2,200		2,200		-	0.0%
430 - UTILITY SERVICES		17,516		16,446		16,341		17,480		16,749		(731)	-4.2%
435 - ENERGY		39,539		44,041		47,717		50,600		51,500		900	1.8%
440 - OTHER PURCHASED SERVICES		2,350		2,730		2,700		3,390		3,275		(115)	-3.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		24,935		19,797		15,638		24,455		18,577		(5,878)	-24.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		775		1,575		1,285		900		999		99	11.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		92,437		89,641		88,609		103,442		97,476		(5,966)	-5.8%
TOTAL EXPENDITURES	\$	2,035,450	\$	2,049,858	\$	1,745,873	\$	1,559,353	\$	1,720,319	\$	160,966	10.3%



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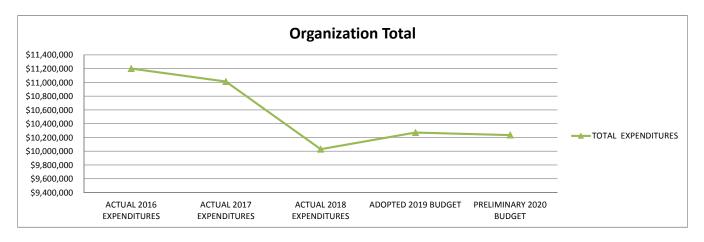
LOCATION: 1835 - SAVE ALTERNATIVE HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1655 - GAVE ALTERNATIVE IIIGH SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	% %
AVERAGE DAILY MEMBERSHIP (ADM)	172.49	169.65	158.82	166.19	166.00	(0.19)	-0.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	10.10	9.60	7.00	6.80	8.00	1.20	17.6%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.50	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	12.60	12.60	10.00	9.80	11.00	1.20	12.2%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL CLASSIFIED	4.00	4.00	4.00	4.00	4.00	-	0.0%
TOTAL STAFFING (FTE)	16.60	16.60	14.00	13.80	15.00	1.20	8.7%



STATEMENT OF PROGRAM:

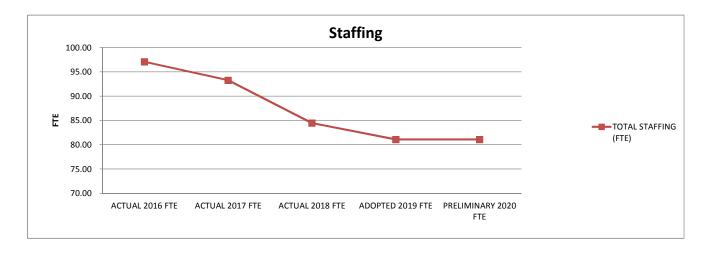
As an accredited alternative high school for students in grades eleven and twelve, SAVE provides the opportunity for credit recovery. The program is designed to meet the requirements for high school graduation. The school day for students is made up of academic classes accompanied by vocational training at King Career Center or work experience through employment in the community. Academics are tailored to individual student needs utilizing a variety of instructional methods delivered in an alternative high school environment.

LOCATION: 1840 - SERVICE HIGH SCHOOL		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY	FY19 ADOPTE PRELIMI	
1840 - SERVICE HIGH SCHOOL	EXP		EXP		EXP	2018 PENDITURES	BUDGET		2020 BUDGET	\$	NAKY %
	2.22	BI (BII CIEB)		ET (ETT CTCE)		Bribiron	Бероді		Deboli	Ψ	7.0
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	6,179,343	\$	5,959,965	\$	5,563,868	\$ 5,222,685	\$	5,351,179	\$ 128,494	2.5%
320 - NON-CERTIFICATED SALARIES		983,425		1,072,320		1,000,604	996,683		1,010,578	13,895	1.4%
360 - EMPLOYEE BENEFITS		2,968,269		2,894,806		2,857,449	2,849,357		2,920,539	71,182	2.5%
TOTAL PERSONNEL EXPENDITURES		10,131,037		9,927,091		9,421,921	9,068,725		9,282,296	213,571	2.4%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	69,374	\$	58,563	\$	46,090	\$ 27,176	\$	48,976	\$ 21,800	80.2%
420 - STAFF TRAVEL		1,317		1,806		6,345	1,988		-	(1,988)	-100.0%
425 - STUDENT TRAVEL		55,550		58,406		58,955	58,500		58,500	-	0.0%
430 - UTILITY SERVICES		93,391		97,154		91,168	103,550		76,312	(27,238)	-26.3%
435 - ENERGY		671,380		685,567		245,002	815,300		588,500	(226,800)	-27.8%
440 - OTHER PURCHASED SERVICES		28,265		34,252		30,156	34,506		32,931	(1,575)	-4.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		148,070		147,668		126,037	159,607		144,564	(15,043)	-9.4%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		2,500		3,195		4,205	2,300		3,204	904	39.3%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,069,847		1,086,611		607,958	1,202,927		952,987	(249,940)	-20.8%
TOTAL EXPENDITURES	\$	11,200,884	\$	11,013,702	\$	10,029,879	\$ 10,271,652	\$	10,235,283	\$ (36,369)	-0.4%



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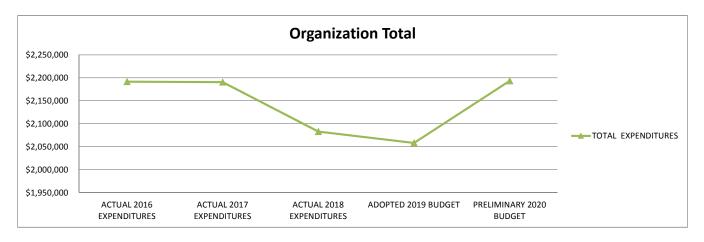
LOCATION: 1840 - SERVICE HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	1.00
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,686.21	1,605.34	1,582.86	1,533.76	1,498.00	(35.76)	-2.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	5.00	5.00	4.00	4.00	4.00	-	0.0%
CLASSROOM TEACHER	68.20	64.40	59.60	56.20	56.20	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	8.00	8.00	7.00	7.00	7.00	-	0.0%
TOTAL CERTIFICATED	81.20	77.40	70.60	67.20	67.20	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLERICAL	8.00	8.00	7.00	7.00	7.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	4.00	4.00	3.00	3.00	3.00	-	0.0%
TOTAL CLASSIFIED	15.88	15.88	13.88	13.88	13.88	-	0.0%
TOTAL STAFFING (FTE)	97.08	93.28	84.48	81.08	81.08	-	0.0%



STATEMENT OF PROGRAM:

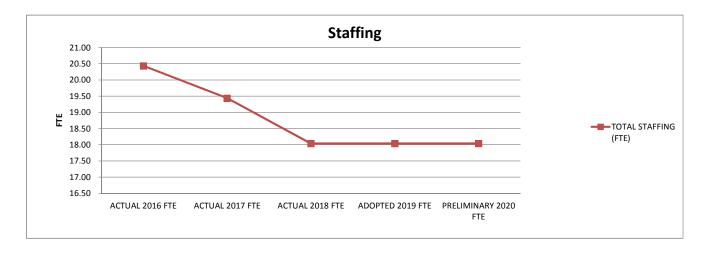
Service High School is a comprehensive four-year public school, accredited by the NWAC, part of the AdvancED network. We offer a rigorous curriculum from honors to AP courses. Service has several smaller learning communities within our school...the Freshman Academy where 9th graders receive transitional support...the Leadership Academy for those students interested in Naval JROTC...Seminar School for students interested in the Socratic style of learning...and, our Bio-Medical Career Academy, preparing interested students for studies in the health or medical fields.

LOCATION: 1845 - STELLER OPEN OPTIONAL HS	I	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
1845 - STELLER OPEN OPTIONAL HS	EXP		EXP		EXP	PENDITURES	BUDGET		BUDGET	\$	%
										*	, ,
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,338,062	\$	1,315,001	\$	1,242,270	\$ 1,152,223	\$	1,242,907	\$ 90,684	7.9%
320 - NON-CERTIFICATED SALARIES		129,923		143,128		136,726	158,406		161,022	2,616	1.7%
360 - EMPLOYEE BENEFITS		584,736		574,821		569,929	580,495		618,528	38,033	6.6%
TOTAL PERSONNEL EXPENDITURES		2,052,721		2,032,950		1,948,925	1,891,124		2,022,457	131,333	6.9%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	99	\$	1,590	\$	35	\$ 2,000	\$	2,000	\$ -	0.0%
420 - STAFF TRAVEL		3,155		295		134	324		-	(324)	-100.0%
425 - STUDENT TRAVEL		1,131		2,494		797	800		800	-	0.0%
430 - UTILITY SERVICES		17,820		19,126		19,718	21,990		21,169	(821)	-3.7%
435 - ENERGY		90,099		101,899		92,360	106,800		113,400	6,600	6.2%
440 - OTHER PURCHASED SERVICES		3,547		3,711		4,337	5,829		5,469	(360)	-6.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		22,117		26,840		15,661	27,786		26,441	(1,345)	-4.8%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		775		1,575		900	1,207		1,641	434	36.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		138,743		157,530		133,942	166,736		170,920	4,184	2.5%
TOTAL EXPENDITURES	\$	2,191,464	\$	2,190,480	\$	2,082,867	\$ 2,057,860	\$	2,193,377	\$ 135,517	6.6%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

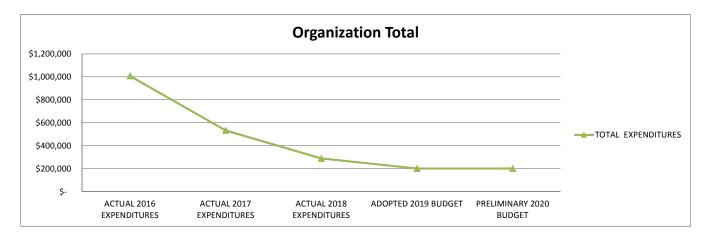
LOCATION: 1845 - STELLER OPEN OPTIONAL HS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	285.60	284.24	279.59	260.09	263.00	2.91	1.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	13.60	13.00	11.60	11.60	11.60	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	2.40	2.00	2.00	2.00	2.00	-	0.0%
TOTAL CERTIFICATED	17.00	16.00	14.60	14.60	14.60	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
TEACHERS ASSISTANTS	0.44	0.44	0.44	0.44	0.44	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	3.44	3.44	3.44	3.44	3.44	-	0.0%
TOTAL STAFFING (FTE)	20.44	19.44	18.04	18.04	18.04	-	0.0%



STATEMENT OF PROGRAM:

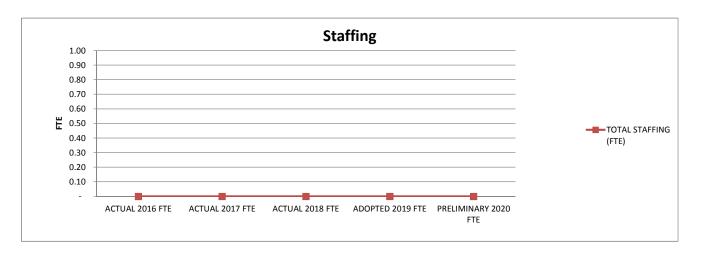
Steller Secondary is an open optional school of choice that serves students in grades 7-12 from across the Anchorage School District. The emphasis of the school program is attaining an education through responsibility to self and to the community. Students, parents, and staff participate in the democratic process of setting school polices. Students participate in all aspects of the school program from planning and scheduling activities, mentoring and assisting younger students, and designing coursework through independent study and peer taught classes. Students acquire leadership and responsibility for both their school and their community through participation in operation of the school.

LOCATION: 1848 - SUMMER SCHOOL SECONDARY	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020	FY19 ADOPTE PRELIMI	
1848 - SUMMER SCHOOL SECONDARY	EXP		EXI	2017 PENDITURES	EXP		BUDGET		BUDGET	\$	NAKY %
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	756,432	\$	180,097	\$	213,757	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		93,801		28,227		33,722	-		-	-	0.0%
360 - EMPLOYEE BENEFITS		148,719		35,276		41,180	-		-	-	0.0%
TOTAL PERSONNEL EXPENDITURES		998,952		243,600		288,659	-		-	-	0.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	283,555	\$	-	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		259		4,747		-	-		-	-	0.0%
430 - UTILITY SERVICES		_		´-		-	_		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		224		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		8,376		794		298	-		_	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	200,000		200,000	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		8,635		289,320		298	200,000		200,000	-	0.0%
TOTAL EXPENDITURES	\$	1,007,587	\$	532,920	\$	288,957	\$ 200,000	\$	200,000	\$ -	0.0%



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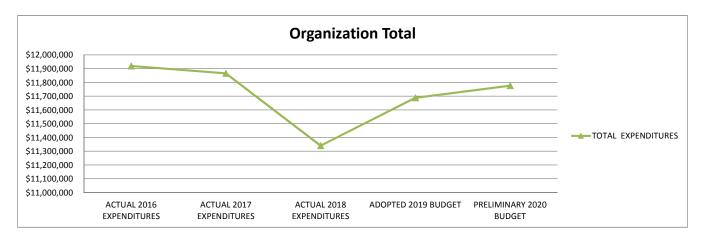
LOCATION: 1848 - SUMMER SCHOOL SECONDARY	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
10-10 - GOMMER SCHOOL SECONDARI	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	_	_	_	_	_	_	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED		-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)	-	-	-	-	-	-	0.0%



STATEMENT OF PROGRAM:

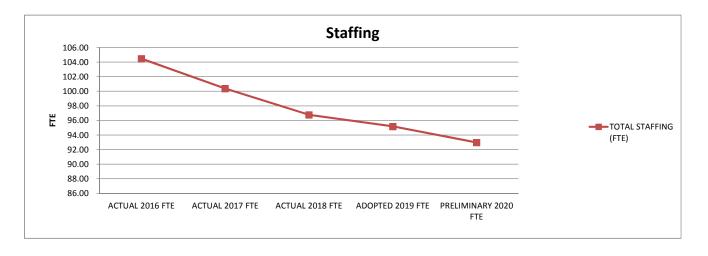
Summer School Secondary contains funding to provide instruction for High School students during the summer months for credit recovery, academic remediation, and grade improvement.

LOCATION: 1850 - WEST HIGH SCHOOL		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020		FY19 ADOPTE PRELIMI	1.15
1850 - WEST HIGH SCHOOL	EXF	2016 PENDITURES	EXF		EXP		BUDGET		BUDGET	Н	\$	NAKY %
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	6,978,153	\$	6,903,112	\$	6,300,018	\$ 6,250,720	\$	6,313,859	\$	63,139	1.0%
320 - NON-CERTIFICATED SALARIES		802,489		796,689		931,143	906,816		937,453		30,637	3.4%
360 - EMPLOYEE BENEFITS		3,095,530		3,034,104		2,996,175	3,232,436		3,280,215		47,779	1.5%
TOTAL PERSONNEL EXPENDITURES		10,876,172		10,733,905		10,227,336	10,389,972		10,531,527		141,555	1.4%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	45,195	\$	42,991	\$	42,745	\$ 40,176	\$	46,176	\$	6,000	14.9%
420 - STAFF TRAVEL		3,108		3,351		1,828	3,686		-		(3,686)	-100.0%
425 - STUDENT TRAVEL		87,889		85,993		109,637	85,800		85,800		-	0.0%
430 - UTILITY SERVICES		90,735		91,117		84,930	104,110		84,403		(19,707)	-18.9%
435 - ENERGY		608,588		724,423		665,907	845,300		807,300		(38,000)	-4.5%
440 - OTHER PURCHASED SERVICES		30,285		28,143		33,760	40,218		37,973		(2,245)	-5.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		164,320		129,619		156,810	163,516		167,713		4,197	2.6%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		13,245		25,995		13,950	15,050		15,509		459	3.0%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		-		-		3,320	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	· 	1,043,365		1,131,632		1,112,887	1,297,856		1,244,874		(52,982)	-4.1%
TOTAL EXPENDITURES	\$	11,919,537	\$	11,865,537	\$	11,340,223	\$ 11,687,828	\$	11,776,401	\$	88,573	0.8%



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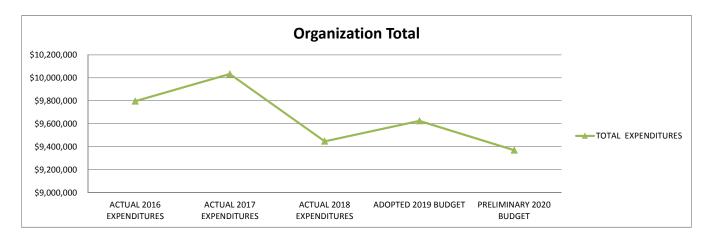
LOCATION: 1850 - WEST HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,865.91	1,868.84	1,778.21	1,761.09	1,736.00	(25.09)	-1.4%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	5.00	5.00	5.00	5.00	5.00	-	0.0%
CLASSROOM TEACHER	77.60	74.00	69.40	67.80	65.60	(2.20)	-3.2%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	1.00	1.00	1.00	1.00	-	0.0%
OTHER CERTIFICATED	7.00	6.50	7.50	7.50	7.50	-	0.0%
TOTAL CERTIFICATED	91.60	86.50	82.90	81.30	79.10	(2.20)	-2.7%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	1.00	1.00	1.00	1.00	-	0.0%
CLERICAL	7.00	7.00	7.00	7.00	7.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	4.00	4.00	4.00	4.00	4.00	-	0.0%
TOTAL CLASSIFIED	12.88	13.88	13.88	13.88	13.88	-	0.0%
TOTAL STAFFING (FTE)	104.48	100.38	96.78	95.18	92.98	(2.20)	-2.3%



STATEMENT OF PROGRAM:

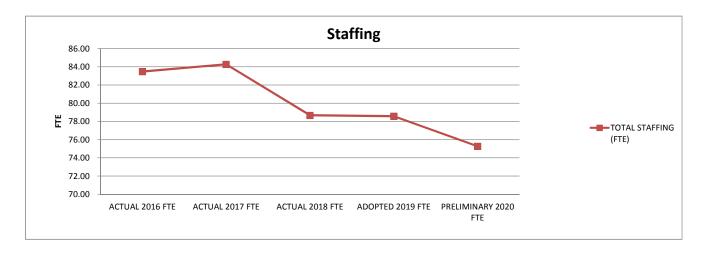
West High School has served the community for over fifty years making it the original high school for Anchorage. This history in the community has fostered and supported a tradition of academic excellence that includes an International Baccalaureate program, a Highly Gifted strand, and a School Through the Arts Program. Additionally, over sixty nine percent of graduates attend post secondary schooling. The population at West is a direct reflection of Anchorage diverse in both ethnicity and economic status. Accredited by Advance Education and partnering with over 25 local businesses, West offers a balanced and varied comprehensive high school curriculum.

LOCATION: 1860 - SOUTH ANCHORAGE HIGH SCHOOL		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		PRELIMINARY	
	EXP	ENDITURES	EXF	PENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	5.441.178	\$	5,600,473	\$	5,267,422	\$	5,052,527	\$	4,921,887	\$	(130,640)	-2.6%
320 - NON-CERTIFICATED SALARIES		933,030		915,586		856,972		863,671		893,504		29,833	3.5%
360 - EMPLOYEE BENEFITS		2,644,862		2,590,160		2,514,330		2,731,397		2,671,043		(60,354)	-2.2%
TOTAL PERSONNEL EXPENDITURES		9,019,070		9,106,219		8,638,724		8,647,595		8,486,434		(161,161)	-1.9%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	49,729	\$	43,420	\$	25,485	\$	20,976	\$	18,835	\$	(2,141)	-10.2%
420 - STAFF TRAVEL		1,601		21,102		3,317		2,085		-		(2,085)	-100.0%
425 - STUDENT TRAVEL		81,992		105,690		78,643		78,700		78,700		-	0.0%
430 - UTILITY SERVICES		69,120		71,298		75,765		77,800		61,857		(15,943)	-20.5%
435 - ENERGY		432,277		498,462		496,029		610,100		528,900		(81,200)	-13.3%
440 - OTHER PURCHASED SERVICES		28,531		29,341		29,934		32,000		32,386		386	1.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		110,908		145,773		96,668		152,816		158,664		5,848	3.8%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		2,500		2,975		2,300		2,300		3,105		805	35.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		9,120		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		776,658		927,181		808,141		976,777		882,447		(94,330)	-9.7%
TOTAL EXPENDITURES	\$	9,795,728	\$	10,033,400	\$	9,446,865	\$	9,624,372	\$	9,368,881	\$	(255,491)	-2.7%



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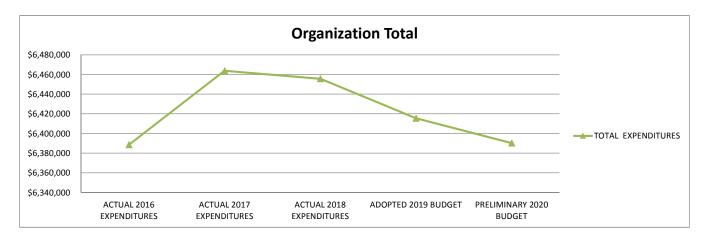
LOCATION: 1860 - SOUTH ANCHORAGE HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
1000 SOCIA MENORIOZ MON SCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	1,471.34	1,418.44	1,378.84	1,326.66	1,353.00	26.34	2.0%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	4.00	4.00	4.00	4.00	4.00	-	0.0%
CLASSROOM TEACHER	57.60	58.40	53.80	53.70	50.40	(3.30)	-6.1%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	7.00	7.00	7.00	7.00	7.00	-	0.0%
TOTAL CERTIFICATED	68.60	69.40	64.80	64.70	61.40	(3.30)	-5.1%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLERICAL	7.00	7.00	7.00	7.00	7.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	4.00	4.00	3.00	3.00	3.00	-	0.0%
TOTAL CLASSIFIED	14.88	14.88	13.88	13.88	13.88	-	0.0%
TOTAL STAFFING (FTE)	83.48	84.28	78.68	78.58	75.28	(3.30)	-4.2%



STATEMENT OF PROGRAM:

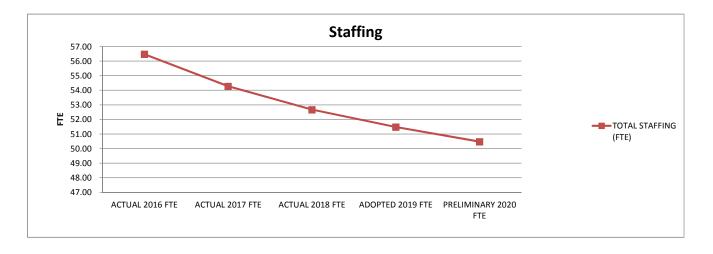
South Anchorage High School is dedicated to the academic excellence and success of all students. Through a dynamic and engaged staff South offers its students a tradition of learning that encompasses a solid foundation in the basics of education allowing our students to succeed in advanced course work in language arts, biology, chemistry, physics, engineering, and mathematics. In addition to academics, South Anchorage High boasts a vibrant list of extracurricular activities in the arts, JROTC, sports, and foreign languages. This complete learning environment is only possible with the collaboration of generous parent and community partners who support the efforts of a strong student body.

LOCATION: 1865 - EAGLE RIVER HIGH SCHOOL		ACTUAL		ACTUAL		ACTUAL		ADOPTED 2019		RELIMINARY	FY19 ADOPTED VS FY20 PRELIMINARY		
1865 - EAGLE RIVER HIGH SCHOOL	EVD	2016	TEXT	2017	10.50	2018 PENDITURES		2019 BUDGET		2020 BUDGET		PRELIMI \$	NARY %
	LAP	ENDITURES	LAI	PENDITURES	EA.	PENDITURES		BUDGET		BUDGET		Ф	%0
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	3,327,051	\$	3,385,250	\$	3,356,440	\$	3,147,083	\$	3,188,415	\$	41,332	1.3%
320 - NON-CERTIFICATED SALARIES	-	757,322	-	767,851	-	731,774	_	785,870	-	763,201	-	(22,669)	-2.9%
360 - EMPLOYEE BENEFITS		1,707,918		1,681,150		1.744.929		1,814,306		1,794,137		(20,169)	-1.1%
TOTAL PERSONNEL EXPENDITURES		5,792,291		5,834,251		5,833,143		5,747,259		5,745,753		(1,506)	0.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	31,045	\$	32,856	\$	27,136	\$	18,276	\$	18,176	\$	(100)	-0.5%
420 - STAFF TRAVEL		3,735		3,326		4,695		3,659		-		(3,659)	-100.0%
425 - STUDENT TRAVEL		101,535		93,936		86,195		78,500		78,500		-	0.0%
430 - UTILITY SERVICES		41,917		47,987		47,550		49,590		44,722		(4,868)	-9.8%
435 - ENERGY		300,043		313,195		322,049		388,400		364,200		(24,200)	-6.2%
440 - OTHER PURCHASED SERVICES		15,902		16,840		22,793		23,875		23,055		(820)	-3.4%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		99,988		101,304		109,761		103,579		114,932		11,353	11.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		2,075		2,615		2,400		2,300		900		(1,400)	-60.9%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		17,110		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		428		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		596,240		629,597		622,579		668,179		644,485		(23,694)	-3.5%
TOTAL EXPENDITURES	\$	6,388,531	\$	6,463,848	\$	6,455,722	\$	6,415,438	\$	6,390,238	\$	(25,200)	-0.4%



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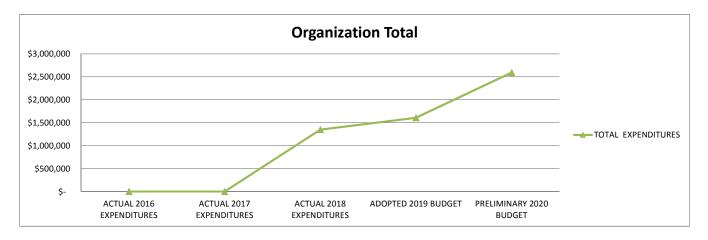
LOCATION: 1865 - EAGLE RIVER HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	872.86	893.39	870.75	833.10	843.00	9.90	1.2%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	3.00	2.00	3.00	3.00	3.00	-	0.0%
CLASSROOM TEACHER	35.60	34.40	32.80	31.60	30.60	(1.00)	-3.2%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	5.00	5.00	5.00	5.00	5.00	-	0.0%
TOTAL CERTIFICATED	43.60	41.40	40.80	39.60	38.60	(1.00)	-2.5%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	2.00	2.00	2.00	2.00	2.00	-	0.0%
CLERICAL	6.00	6.00	6.00	6.00	6.00	-	0.0%
TEACHERS ASSISTANTS	0.88	0.88	0.88	0.88	0.88	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	3.00	3.00	2.00	2.00	2.00	-	0.0%
TOTAL CLASSIFIED	12.88	12.88	11.88	11.88	11.88	-	0.0%
TOTAL STAFFING (FTE)	56.48	54.28	52.68	51.48	50.48	(1.00)	-1.9%



STATEMENT OF PROGRAM:

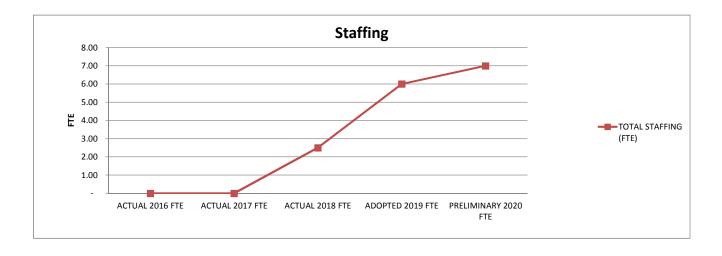
Eagle River is a comprehensive high school that serves students in grades nine through twelve. The student body is evenly comprised of students from the local Eagle River community and from Joint Base Elmendorf/Richardson. Annual enrollment fluctuates due to a high mobility rate amongst the 45% of students who are military dependents and the school provides a variety of transitional supports. Despite being the smallest of the ASD high schools, ERHS provides a full compliment of fine arts, world languages, Advanced Placement offerings, and CTE programs (including the addition of an engineering program in 2012-13). The school also supports a regional autism program.

LOCATION: 1870 - ALASKA MIDDLE COLLEGE SCHOOL		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		RELIMINARY 2020	PRELIMINARY		
	EXPEN	DITURES	EXF	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	226,950	\$	369,440	\$	487,385	\$	117,945	31.9%
320 - NON-CERTIFICATED SALARIES	-	_	-	_	-	17,202	_	40,596	-	43,965	-	3,369	8.3%
360 - EMPLOYEE BENEFITS		_		-		74,303		182,857		244,140		61,283	33.5%
TOTAL PERSONNEL EXPENDITURES		-		-		318,455		592,893		775,490		182,597	30.8%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	_	\$	976,971	\$	1,000,000	\$	1,800,000	\$	800,000	80.0%
420 - STAFF TRAVEL		_		_		57		95		850		755	794.7%
425 - STUDENT TRAVEL		_		-		-		5,000		5,000		-	0.0%
430 - UTILITY SERVICES		_		_		-		´-		´-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		51,922		7,050		8,165		1,115	15.8%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		1,650		900		900		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		1,030,600		1,013,045		1,814,915		801,870	79.2%
TOTAL EXPENDITURES	\$	-	\$	-	\$	1,349,055	\$	1,605,938	\$	2,590,405	\$	984,467	61.3%



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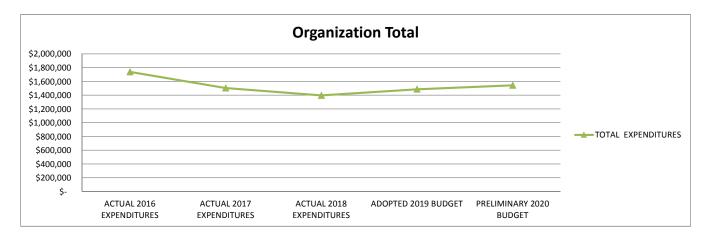
LOCATION: 1870 - ALASKA MIDDLE COLLEGE SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	152.00	235.50	45,336.09	45,100.59	19151.0%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	1.00	1.00	0.0%	
CLASSROOM TEACHER	-	-	2.00	4.00	4.00	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED		-	0.50	1.00	1.00	-	0.0%	
TOTAL CERTIFICATED		-	2.50	5.00	6.00	1.00	20.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
CLERICAL	-	-	-	1.00	1.00	-	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED		-	-	-	-	-	0.0%	
TOTAL CLASSIFIED	-	-	-	1.00	1.00	-	0.0%	
TOTAL STAFFING (FTE)	-	-	2.50	6.00	7.00	1.00	16.7%	



STATEMENT OF PROGRAM:

The Alaska Middle College School (AMCS) is a dual credit program that provides ASD juniors and seniors the opportunity to complete their high school graduation requirements while potentially earning an Associate of Arts degree from the University of Alaska, Anchorage (UAA).

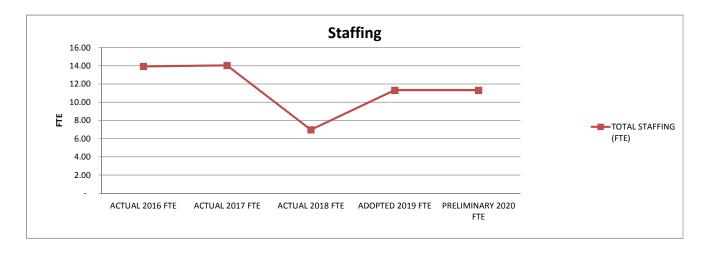
LOCATION: 1875 - MCLAUGHLIN YOUTH CENTER	I	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	Pl	RELIMINARY 2020	FY19 ADOPTE PRELIMI	1.7
1075 - MCLAUGHLIN TOUTH CENTER	EXP		EXF		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	1,155,145	\$	923,108	\$	874,796	\$ 953,678	\$	986,434	\$ 32,756	3.4%
320 - NON-CERTIFICATED SALARIES		80,742		139,674		76,704	64,204		73,965	9,761	15.2%
360 - EMPLOYEE BENEFITS		455,607		384,816		394,473	416,505		428,965	12,460	3.0%
TOTAL PERSONNEL EXPENDITURES		1,691,494		1,447,598		1,345,973	1,434,387		1,489,364	54,977	3.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	_	\$	-	\$ _	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		569		-		-	-		-	_	0.0%
425 - STUDENT TRAVEL		-		125		-	-		-	-	0.0%
430 - UTILITY SERVICES		15,895		15,915		16,301	13,310		15,397	2,087	15.7%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		20,315		27,682		27,781	28,507		28,462	(45)	-0.2%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		8,121		10,633		5,089	9,177		9,162	(15)	-0.2%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		775		1,575		900	900		957	57	6.3%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		45,675		55,930		50,071	51,894		53,978	2,084	4.0%
TOTAL EXPENDITURES	\$	1,737,169	\$	1,503,528	\$	1,396,044	\$ 1,486,281	\$	1,543,342	\$ 57,061	3.8%



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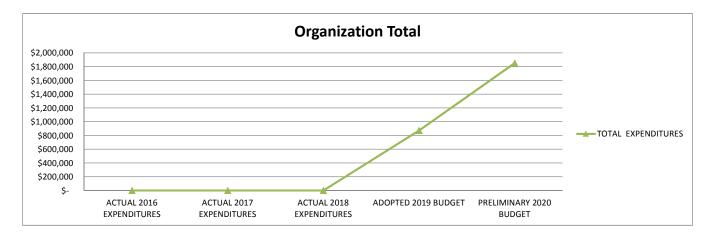
LOCATION: 1875 - MCLAUGHLIN YOUTH CENTER	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	110.75	79.59	80.16	93.35	90.00	(3.35)	-3.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	0.50	0.50	0.34	0.33	0.33	-	0.0%
CLASSROOM TEACHER	8.00	7.00	2.10	6.00	7.00	1.00	16.7%
SPECIAL SERVICE TEACHER	2.00	2.50	1.50	3.00	2.00	(1.00)	-33.3%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.00	1.60	1.60	1.00	1.00	-	0.0%
TOTAL CERTIFICATED	11.50	11.60	5.54	10.33	10.33	(0.00)	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	0.44	1.44	0.44	-	-	-	0.0%
CUSTODIAL	_	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	2.44	2.44	1.44	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	13.94	14.04	6.98	11.33	11.33	(0.00)	0.0%



STATEMENT OF PROGRAM:

McLaughlin School provides educational services for residents of McLaughlin Youth Center. Youth are placed at MYC as a result of their criminal activity and placed in a detention or a long-term treatment unit (based on court ordered disposition). The educational program is an essential component of each student's treatment plan. This requires additional academic assessment, appropriate class placements, and differential curriculum to meet the unique educational and treatment needs of each student.

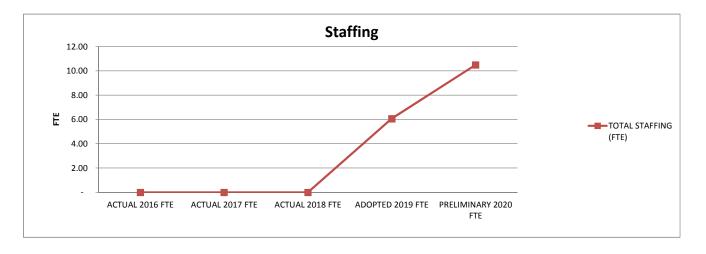
LOCATION: 1878 - PAIDEIA CORRESPONDENCE SCHOOL	20	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		PRELIMINARY	
	EXPEN	DITURES	EXP	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$	328,233	\$	754.041	\$	425,808	129.7%
320 - NON-CERTIFICATED SALARIES	-	_	-	_	-	_	_	105,493	-	155,457	-	49,964	47.4%
360 - EMPLOYEE BENEFITS		_		_		_		164,292		388,413		224,121	136.4%
TOTAL PERSONNEL EXPENDITURES		-		-		-		598,018		1,297,911		699,893	117.0%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$	108,000	\$	208,000	\$	100,000	92.6%
420 - STAFF TRAVEL		-		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		1,500		1,500	0.0%
430 - UTILITY SERVICES		-		-		-		4,600		13,912		9,312	202.4%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		87,476		22,900		(64,576)	-73.8%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		4,000		-		(4,000)	-100.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-		60,252		304,000		243,748	404.5%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		8,996		1,000		(7,996)	-88.9%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-		273,324		551,312		277,988	101.7%
TOTAL EXPENDITURES	\$	-	\$	-	\$	-	\$	871,342	\$	1,849,223	\$	977,881	112.2%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:	ACTUAL	ACTUAL	ACTUAL	ADOPTED	PRELIMINARY	FY19 ADOPT	ED VS FY20
1878 - PAIDEIA CORRESPONDENCE SCHOOL	2016	2017	2018	2019	2020	PRELIM	INARY
	FTE	FTE	FTE	FTE	FTE	FTE	%

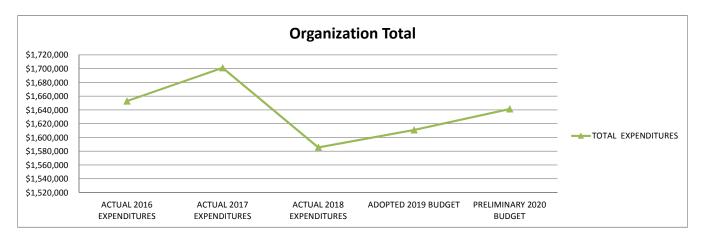
	FIE	FIE	FIE	FIE	FIE	FIE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	0.49	1.00	0.51	104.1%
CLASSROOM TEACHER	-	-	-	3.78	5.49	1.71	45.2%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	1.00	1.00	0.0%
TOTAL CERTIFICATED	-	-	-	4.27	7.49	3.22	75.4%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	1.00	1.00	-	0.0%
CLERICAL	-	-	-	0.80	1.00	0.20	25.0%
TEACHERS ASSISTANTS	-	-	-	-	1.00	1.00	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	-	1.80	3.00	1.20	66.7%
TOTAL STAFFING (FTE)	-	-	-	6.07	10.49	4.42	72.8%



STATEMENT OF PROGRAM:

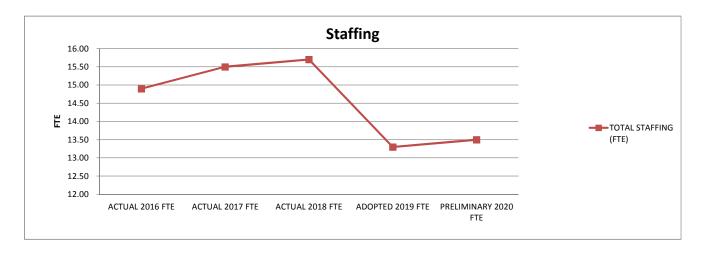
P.A.I.D.E.I.A. Cooperative school's mission is to provide a cooperative, yet individualized learning environment where students can pursue and develop their passions while inspiring academic success, a love of learning, respect for others, and community involvement. P.A.I.D.E.I.A serves students in grades kindergarten through twelve who reside with the Anchorage School District area. In the practical application of diverse parent guardian educational philosophies and curriculum choices, each student will be encouraged to develop the necessary skills and concepts to his/her capacity in alignment with the State of Alaska Content and Performance Standards.

LOCATION: 1880 - BENNY BENSON ALTERNATIVE HS	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PRELIMINARY 2020		FY19 ADOPTED VS FY20 PRELIMINARY	
DENIVI DENION NETERMITTY ETIS	EXP		EXP		EXP	ENDITURES		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	927,488	\$	967,139	\$	844,060	\$	836,781	\$	873,026	\$ 36,245	4.3%
320 - NON-CERTIFICATED SALARIES		137,599		137,470		142,545		159,265		155,789	(3,476)	-2.2%
360 - EMPLOYEE BENEFITS		473,174		484,906		469,616		465,925		479,871	13,946	3.0%
TOTAL PERSONNEL EXPENDITURES		1,538,261		1,589,515		1,456,221		1,461,971		1,508,686	46,715	3.2%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	496	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		-		63		22		69		-	(69)	-100.0%
425 - STUDENT TRAVEL		1,722		2,162		1,765		2,200		2,200	-	0.0%
430 - UTILITY SERVICES		17,120		17,440		18,415		20,150		17,845	(2,305)	-11.4%
435 - ENERGY		65,070		71,219		73,974		83,400		84,400	1,000	1.2%
440 - OTHER PURCHASED SERVICES		2,684		2,930		4,758		5,030		4,610	(420)	-8.3%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		26,498		16,234		29,404		37,084		22,452	(14,632)	-39.5%
480 - TUITION AND STIPENDS		-		-		-		-		-	-	0.0%
490 - OTHER EXPENSES		775		1,575		900		900		1,042	142	15.8%
495 - INDIRECT COSTS		-		-		-		-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-	-	0.0%
510 - EQUIPMENT		-		-		-		-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		114,365		111,623		129,238		148,833		132,549	(16,284)	-10.9%
TOTAL EXPENDITURES	\$	1,652,626	\$	1,701,138	\$	1,585,459	\$	1,610,804	\$	1,641,235	\$ 30,431	1.9%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 1880 - BENNY BENSON ALTERNATIVE HS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	264.60	284.95	269.65	214.75	230.00	15.25	7.1%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
CLASSROOM TEACHER	8.60	9.20	8.40	8.00	8.00	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.30	1.30	2.30	1.30	1.50	0.20	15.4%
TOTAL CERTIFICATED	10.90	11.50	11.70	10.30	10.50	0.20	1.9%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	2.00	2.00	2.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL CLASSIFIED	4.00	4.00	4.00	3.00	3.00	-	0.0%
TOTAL STAFFING (FTE)	14.90	15.50	15.70	13.30	13.50	0.20	1.5%



STATEMENT OF PROGRAM:

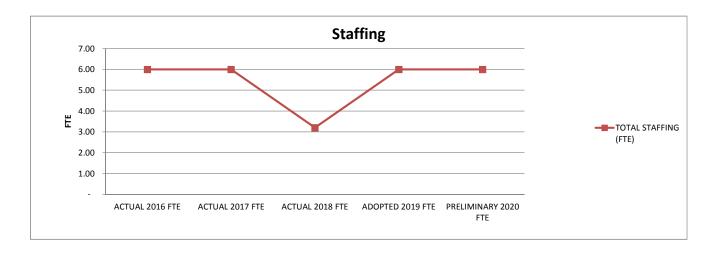
Benny Benson Secondary School provides students with alternative pathways for earning credit. SEARCH (grades 7-10) is a full day academic program offering small classes with personalized instruction. SAVE II (grades 11-12) is a self-paced credit recovery program where student take three classes at a time and attend King Career Center for half the day. It is recommended that all students maintain some form of employment in order to receive work experience credit. Students and staff at Benny Benson are focused on regaining lost credits in a safe and respectful environment.

LOCATION: 1881 - SEARCH ALTERNATIVE HIGH SCHL	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		1110.1100111	
1001 - SEARCH ALTERNATIVE HIGH SCHE	EXPE		EXI	PENDITURES	EXP			BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	457,100	\$	467,013	\$	381.142	\$	380,449	\$	389,100	\$	8,651	2.3%
320 - NON-CERTIFICATED SALARIES		36,943		41,884		44,204		50,274		51,602		1,328	2.6%
360 - EMPLOYEE BENEFITS		226,704		226,076		202,466		207,499		211,970		4,471	2.2%
TOTAL PERSONNEL EXPENDITURES		720,747		734,973		627,812		638,222		652,672		14,450	2.3%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		_		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		162		-		-		200		200		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		371		180		-		986		920		(66)	-6.7%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		533		180		-		1,186		1,120		(66)	-5.6%
TOTAL EXPENDITURES	\$	721,280	\$	735,153	\$	627,812	\$	639,408	\$	653,792	\$	14,384	2.2%



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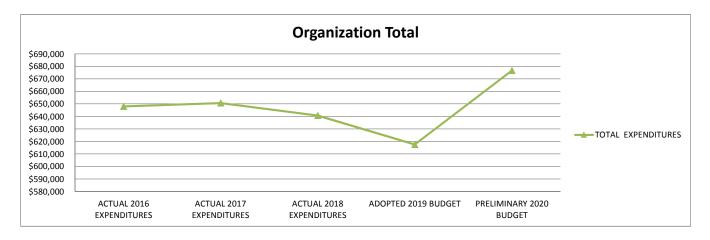
LOCATION: 1881 - SEARCH ALTERNATIVE HIGH SCHL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	4.00	4.00	2.20	4.00	4.00	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	1.00	1.00	-	1.00	1.00	-	0.0%
TOTAL CERTIFICATED	5.00	5.00	2.20	5.00	5.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	1.00	1.00	1.00	1.00	1.00	-	0.0%
TOTAL STAFFING (FTE)	6.00	6.00	3.20	6.00	6.00	-	0.0%



STATEMENT OF PROGRAM:

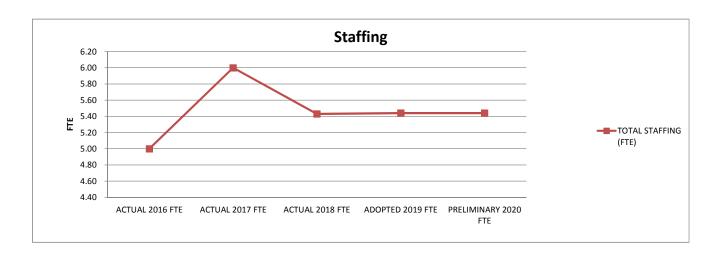
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LOCATION:	A	CTUAL		ACTUAL		ACTUAL	ADOPTED	Pl	RELIMINARY	FY19 ADOPTE PRELIMI	
1885 - AVAIL ALTERNATIVE HIGH SCHOOL	EVDE	2016	EVE	2017 PENDITURES	гv	2018 PENDITURES	2019 BUDGET		2020 BUDGET	\$	NAKY %
	EAPE	NUTTUKES	LAI	ENDITURES	L,A	FENDITURES	DUDGEI		DUDGEI	Φ	70
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	324.817	\$	327.185	\$	314,987	\$ 300,186	\$	314,910	\$ 14,724	4.9%
320 - NON-CERTIFICATED SALARIES		68,823		65,030		71,884	85,823		86,371	548	0.6%
360 - EMPLOYEE BENEFITS		187,108		191,588		182,869	190,580		192,845	2,265	1.2%
TOTAL PERSONNEL EXPENDITURES		580,748		583,803		569,740	576,589		594,126	17,537	3.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ 600	\$	600	\$ _	0.0%
420 - STAFF TRAVEL		403		850		2,126	936		-	(936)	-100.0%
425 - STUDENT TRAVEL		-		-		-	200		200	-	0.0%
430 - UTILITY SERVICES		5,286		5,394		6,178	6,140		4,498	(1,642)	-26.7%
435 - ENERGY		4,733		5,963		10,062	8,800		16,000	7,200	81.8%
440 - OTHER PURCHASED SERVICES		42,486		43,725		42,481	10,155		47,011	36,856	362.9%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		13,524		9,351		9,221	13,259		13,263	4	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		775		1,575		900	900		962	62	6.9%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		67,207		66,858		70,968	40,990		82,534	41,544	101.4%
TOTAL EXPENDITURES	\$	647,955	\$	650,661	\$	640,708	\$ 617,579	\$	676,660	\$ 59,081	9.6%



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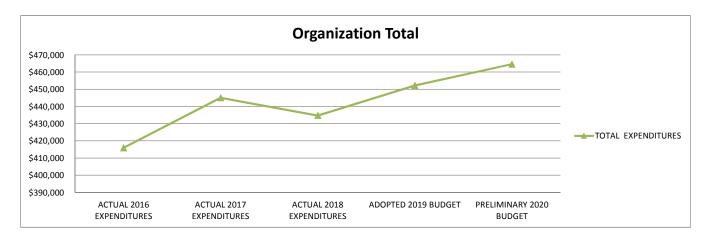
LOCATION: 1885 - AVAIL ALTERNATIVE HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	71.81	91.13	98.56	87.25	95.00	7.75	8.9%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	0.50	0.50	0.33	0.34	0.34	-	0.0%	
CLASSROOM TEACHER	3.00	4.00	3.60	3.60	3.60	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED		-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	3.50	4.50	3.93	3.94	3.94	-	0.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%	
CLERICAL	0.50	0.50	0.50	0.50	0.50	-	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%	
TOTAL CLASSIFIED	1.50	1.50	1.50	1.50	1.50	-	0.0%	
TOTAL STAFFING (FTE)	5.00	6.00	5.43	5.44	5.44	-	0.0%	



STATEMENT OF PROGRAM:

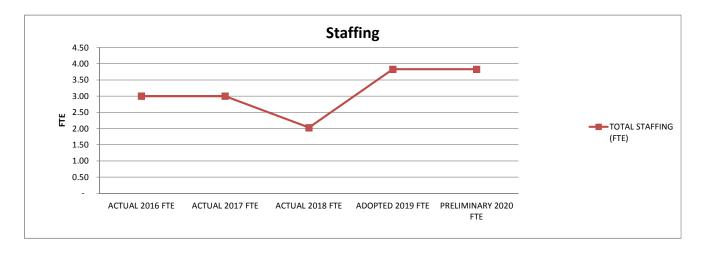
The Anchorage Vocational Academic Institute of Learning is an alternative high school program devoted to students who have dropped out of traditional schools. AVAIL is designed to help students return to the educational system and obtain skills for employment with an emphasis on earning a high school diploma. AVAIL's mission is to provide an open entry/exit alternative program for high school dropouts which delivers grades 9-12 academic course work and support for pre-employment and employment skills.

LOCATION: 1886 - THE NEW PATH HIGH SCHOOL	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PF	RELIMINARY 2020		FY19 ADOPTED PRELIMINA	
	EXPE	NDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	266,200	\$	288,644	\$	280,044	\$	273,443	\$	283,510	\$	10.067	3.7%
320 - NON-CERTIFICATED SALARIES	*	23,286	-	19,915	-	22,058	-	32,095	-	31,790	_	(305)	-1.0%
360 - EMPLOYEE BENEFITS		119,307		133,527		131,039		135,973		139,124		3,151	2.3%
TOTAL PERSONNEL EXPENDITURES		408,793		442,086		433,141		441,511		454,424		12,913	2.9%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		1,624		139		1,269		1,293		1,140		(153)	-11.8%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		408		520		342		740		342		(398)	-53.8%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		15		20		5	33.3%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		5,117		2,264		-		8,650		8,665		15	0.2%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		7,149		2,923		1,611		10,698		10,167		(531)	-5.0%
TOTAL EXPENDITURES	\$	415,942	\$	445,009	\$	434,752	\$	452,209	\$	464,591	\$	12,382	2.7%



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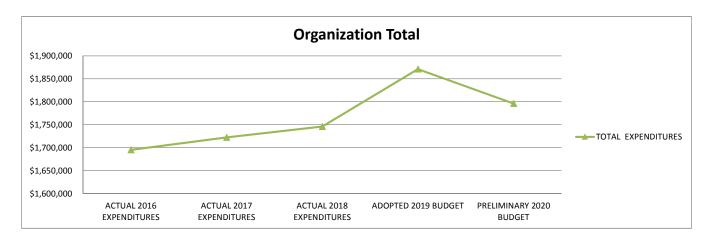
LOCATION: 1886 - THE NEW PATH HIGH SCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	INARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	18.40	10.42	15.50	13.00	20.00	7.00	53.8%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	0.50	0.50	0.33	0.33	0.33	-	0.0%	
CLASSROOM TEACHER	2.00	2.00	1.20	3.00	3.00	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED		-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	2.50	2.50	1.53	3.33	3.33	-	0.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
CLERICAL	0.50	0.50	0.50	0.50	0.50	-	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED		-	-	-	-	-	0.0%	
TOTAL CLASSIFIED	0.50	0.50	0.50	0.50	0.50	-	0.0%	
TOTAL STAFFING (FTE)	3.00	3.00	2.03	3.83	3.83	-	0.0%	



STATEMENT OF PROGRAM:

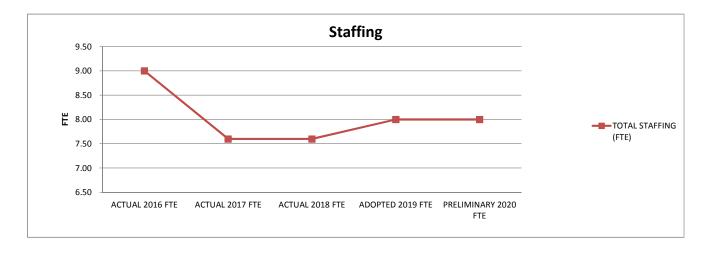
The New Path High School is a school for incarcerated youth ages 16-22 who are housed at the Anchorage Correctional Complex. The students are working on completing their high school coursework in order to obtain a high school diploma. The program includes ongoing needs assessment, daily academic support, high school education programming, academic counseling and transitional services for the reintegration into the community. Core classes in the area of language arts, math, social studies, and science with an emphasis on real world application are stressed. Electives in the area of social skills development, anger management, health and wellness, and parenting are also provided.

LOCATION: 1892 - ASD ISCHOOL	A	ACTUAL 2016	ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		PRELIM		
	EXP	ENDITURES	EXF	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	901,271	\$	923.025	\$	864,186	\$	860,000	\$	871.099	\$	11,099	1.3%
320 - NON-CERTIFICATED SALARIES	Ψ	136,829	Ψ	131,449	Ψ	167,481	Ψ	208,425	Ψ.	214,343	Ψ	5,918	2.8%
360 - EMPLOYEE BENEFITS		297,065		303,626		289,446		371,485		379,610		8,125	2.2%
TOTAL PERSONNEL EXPENDITURES		1,335,165		1,358,100		1,321,113		1,439,910		1,465,052		25,142	1.7%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	12,800	\$	11,341	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		14,946		10,814		11,223		15,275		15,000		(275)	-1.8%
425 - STUDENT TRAVEL		-		-		-		-		-		_	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		5,783		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		326,237		341,547		412,584		415,400		315,520		(99,880)	-24.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		500		1,000		500		500		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		359,766		364,202		424,807		431,175		331,020		(100,155)	-23.2%
TOTAL EXPENDITURES	\$	1,694,931	\$	1,722,302	\$	1,745,920	\$	1,871,085	\$	1,796,072	\$	(75,013)	-4.0%



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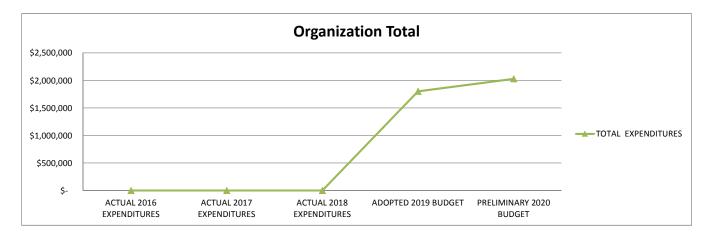
LOCATION: 1892 - ASD ISCHOOL	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
1072 - ADD IDCHOOL	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	174.00	(45,742.51)	-99.6%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	5.00	3.60	3.60	4.00	4.00	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	5.00	3.60	3.60	4.00	4.00	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	3.00	3.00	3.00	3.00	3.00	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	4.00	4.00	4.00	4.00	4.00	-	0.0%
TOTAL STAFFING (FTE)	9.00	7.60	7.60	8.00	8.00	-	0.0%



STATEMENT OF PROGRAM:

ASD iSchool is online program providing opportunities for ASD high school students to earn credit through online course work. It provides flexibility in learning and meets the needs of individual learning styles.

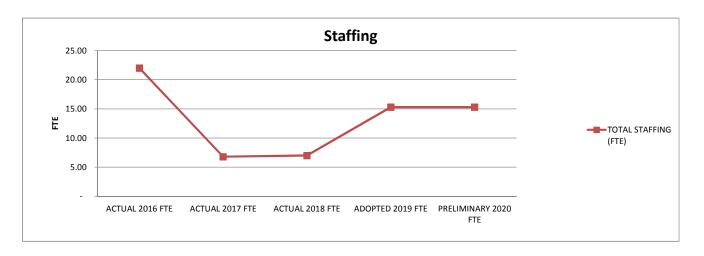
LOCATION: 1899 - UNALLOCATED SECONDARY RESOURCE	ACTUAL 2016					ACTUAL ADOPTED 2018 2019			PRELIMINARY 2020			FY19 ADOPTED VS FY20 PRELIMINARY		
1000 CINEDOCITED SECONDINI NESSOCIOD			EXF		EX	PENDITURES		BUDGET		BUDGET		\$	%	
PERSONNEL EXPENDITURES														
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$	1,110,245	\$	1,153,130	\$	42,885	3.9%	
320 - NON-CERTIFICATED SALARIES		-		-		-		50,695		50,695		-	0.0%	
360 - EMPLOYEE BENEFITS		-		-		-		477,199		486,881		9,682	2.0%	
TOTAL PERSONNEL EXPENDITURES		-		-		-		1,638,139		1,690,706		52,567	3.2%	
NON-PERSONNEL EXPENDITURES														
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	-	\$	-	\$	-	\$	-	\$	-	0.0%	
420 - STAFF TRAVEL		-		-		-		-		-		-	0.0%	
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%	
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%	
435 - ENERGY		-		-		-		-		-		-	0.0%	
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%	
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-		-		-		-	0.0%	
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%	
490 - OTHER EXPENSES		-		-		-		162,227		336,131		173,904	107.2%	
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%	
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%	
510 - EQUIPMENT		-		-		-		-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%	
TOTAL NON-PERSONNEL EXPENDITURES		-		-		-		162,227		336,131		173,904	107.2%	
TOTAL EXPENDITURES	\$	-	\$	-	\$	-	\$	1,800,366	\$	2,026,837	\$	226,471	12.6%	



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION:
1899 - UNALLOCATED SECONDARY RESOURCE

1899 - UNALLOCATED SECONDARY RESOURCE	2016	2017	2018	2019	2020	PRELIMIN	MINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	22.00	6.80	7.00	15.30	15.30	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED		-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	22.00	6.80	7.00	15.30	15.30	-	0.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
CLERICAL	-	-	-	-	-	-	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED		-	-	-	-	-	0.0%	
TOTAL CLASSIFIED		-	-	-	-	-	0.0%	
TOTAL STAFFING (FTE)	22.00	6.80	7.00	15.30	15.30	-	0.0%	



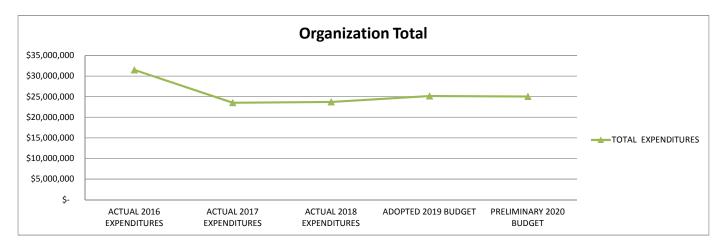
STATEMENT OF PROGRAM:

This cost center contains funding that is not specific for any one secondary school or program. Examples would be academic remediation efforts, new textbook adoptions, emergency equipment funds and staffing to be reallocated based on school/class size enrollment.

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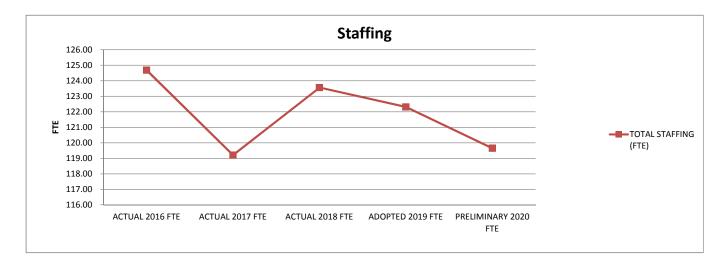
PUPIL TRANSPORTATION TOTAL		ACTUAL 2016		ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTEI PRELIMIN	
	EXF		EXI		EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	250	\$	184	\$	-	\$	-	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		4,301,404		4,264,285		4,259,900		4,479,528		4,221,190		(258,338)	-5.8%
360 - EMPLOYEE BENEFITS		4,346,272		4,317,244		4,420,543		4,642,056		4,914,170		272,114	5.9%
TOTAL PERSONNEL EXPENDITURES		8,647,926		8,581,713		8,680,443		9,121,584		9,135,360		13,776	0.2%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	98,623	\$	86,850	\$	80,672	\$	109,695	\$	117,695	\$	8,000	7.3%
420 - STAFF TRAVEL		992		-		4,205		4,050		4,800		750	18.5%
425 - STUDENT TRAVEL		12,182,100		13,533,630		13,650,922		14,190,000		14,094,289		(95,711)	-0.7%
430 - UTILITY SERVICES		24,992		26,572		24,736		30,300		27,148		(3,152)	-10.4%
435 - ENERGY		119,053		142,597		140,721		160,800		135,400		(25,400)	-15.8%
440 - OTHER PURCHASED SERVICES		76,494		102,221		66,073		324,288		303,288		(21,000)	-6.5%
445 - INSURANCE AND BOND PREMIUMS		40,866		55,655		54,975		55,000		71,000		16,000	29.1%
450 - SUPPLIES, MATERIALS, AND MEDIA		634,045		713,661		753,503		881,796		877,802		(3,994)	-0.5%
480 - TUITION AND STIPENDS		-		-		-		_		-		-	0.0%
490 - OTHER EXPENSES		595		1,622		1,222		1,000		1,000		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		_		_		-	0.0%
510 - EQUIPMENT		9,454,974		43,813		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		205,903		235,811		243,658		253,603		261,450		7,847	3.1%
TOTAL NON-PERSONNEL EXPENDITURES		22,838,637		14,942,432		15,020,687		16,010,532		15,893,872		(116,660)	-0.7%
TOTAL EXPENDITURES	\$	31,486,563	\$	23,524,145	\$	23,701,130	\$	25,132,116	\$	25,029,232	\$	(102,884)	-0.4%



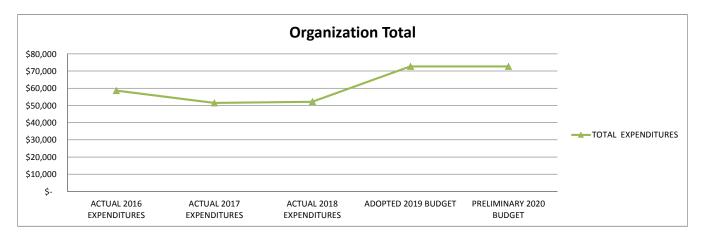
- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

ACTUAL	ACTUAL	ACTUAL	ADOPTED	PRELIMINARY	FY19 ADOPTI	ED VS FY20
2016	2017	2018	2019	2020	PRELIMI	INARY
FTE	FTE	FTE	FTE	FTE	FTE	%
47 661 65	47 530 08	46 064 45	45 016 51	45 226 00	(580.42)	1 20/

AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	_	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	_	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	_	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	_	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	10.50	10.50	10.50	10.50	10.00	(0.50)	-4.8%
CLERICAL	5.00	5.00	5.00	5.00	5.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	0.50	0.50	0.50	0.50	0.50	-	0.0%
MAINTENANCE	7.00	7.00	7.00	7.00	8.00	1.00	14.3%
OTHER CLASSIFIED	100.68	95.21	99.56	98.31	95.15	(3.16)	-3.2%
TOTAL CLASSIFIED	124.68	119.21	123.56	122.31	119.65	(2.66)	-2.2%
TOTAL STAFFING (FTE)	124.68	119.21	123.56	122.31	119.65	(2.66)	-2.2%

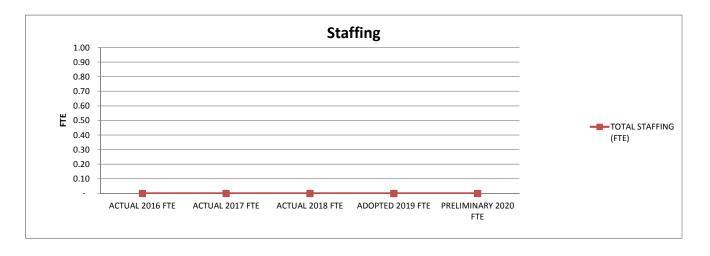


LOCATION: 1075 - CROSSING GUARDS	ACTUAL ACTUAL 2016 2017		ACTUAL ADOPTED P 2018 2019		PI	PRELIMINARY 2020		FY19 ADOPTED VS FY20 PRELIMINARY				
	EXPE	NDITURES	EXF	PENDITURES	EXI	PENDITURES	BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	-	\$	184	\$	-	\$ -	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		52,960		46,233		45,212	65,000		65,000		-	0.0%
360 - EMPLOYEE BENEFITS		4,723		4,180		5,117	5,763		5,763		-	0.0%
TOTAL PERSONNEL EXPENDITURES		57,683		50,597		50,329	70,763		70,763		-	0.0%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		-		-	-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-		-	0.0%
435 - ENERGY		-		-		-	-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		950		930		1,863	1,950		1,950		-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		-		-		-	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		950		930		1,863	1,950		1,950		-	0.0%
TOTAL EXPENDITURES	\$	58,633	\$	51,527	\$	52,192	\$ 72,713	\$	72,713	\$	-	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

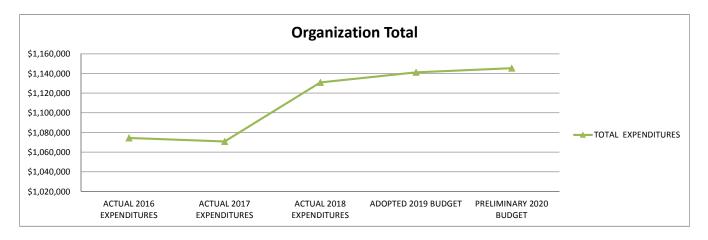
LOCATION: 1075 - CROSSING GUARDS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN		
10.00001.000.1100	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED		-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%	
CLASSIFIED								
DIRECTOR	_	_	_	_	_	_	0.0%	
PROFESSIONAL/TECHNICAL	_	_	_	_	_	_	0.0%	
CLERICAL	_	_	_	_	_	_	0.0%	
TEACHERS ASSISTANTS	-	_	_	_	-	-	0.0%	
CUSTODIAL	-	_	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%	
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%	
TOTAL STAFFING (FTE)	-	-	-	-	-	-	0.0%	



STATEMENT OF PROGRAM:

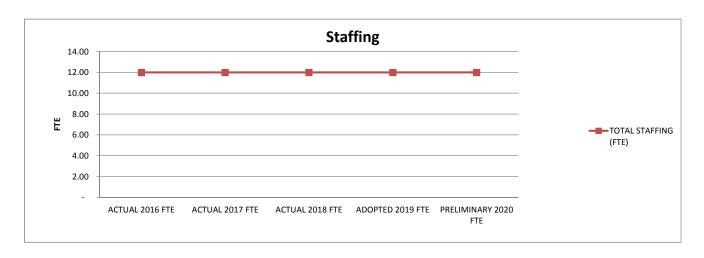
The Adult Crossing Guard Program was established to provide area students with safe passage across streets with heavy vehicle traffic. The program is monitored by the Executive Directors of Elementary and Secondary Education and the principals of each school where guards are provided. Specific locations for Adult Crossing Guards are recommended by the Hazardous Transportation Committee which is chaired by the Director of Transportation Services.

LOCATION: 1080 - PUPIL TRANSPORTATION ADMIN	ACTUAL ACTUAL 2016 2017		2018 2019			Pl	RELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY					
	EXP	ENDITURES	EXF	PENDITURES	EXI	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - NON-CERTIFICATED SALARIES		621,826		626,070		655,221		652,676		659,044		6,368	1.0%
360 - EMPLOYEE BENEFITS		449,529		443,341		473,511		486,052		483,931		(2,121)	-0.4%
TOTAL PERSONNEL EXPENDITURES		1,071,355		1,069,411		1,128,732		1,138,728		1,142,975		4,247	0.4%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	-	\$	383	\$	-	\$	-	\$	-	\$	-	0.0%
420 - STAFF TRAVEL		-		-		-		-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		-		-	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-		-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		3,192		1,135		2,262		2,416		2,416		-	0.0%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		-		-		-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES				-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		3,192		1,518		2,262		2,416		2,416		-	0.0%
TOTAL EXPENDITURES	\$	1,074,547	\$	1,070,929	\$	1,130,994	\$	1,141,144	\$	1,145,391	\$	4,247	0.4%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

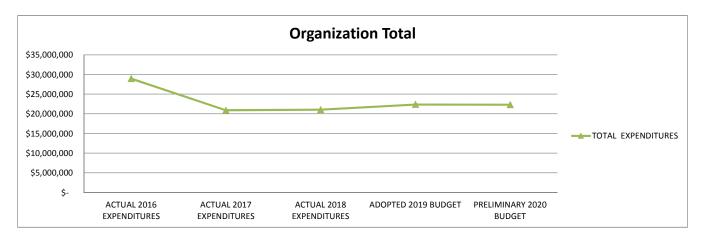
LOCATION: 1080 - PUPIL TRANSPORTATION ADMIN	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1000 - TOTIL TRANSFORTATION ADMIN	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	7.00	7.00	7.00	7.00	7.00	-	0.0%
CLERICAL	4.00	4.00	4.00	4.00	4.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	12.00	12.00	12.00	12.00	12.00	-	0.0%
TOTAL STAFFING (FTE)	12.00	12.00	12.00	12.00	12.00	-	0.0%



STATEMENT OF PROGRAM:

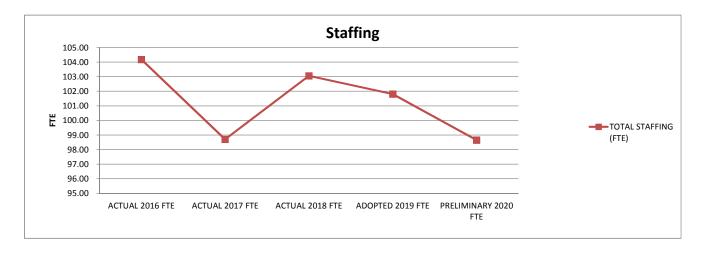
The primary goal for Pupil Transportation – Administration is to provide effective planning and implementation of pupil transportation programs and services to ensure the best and safest operation at the least cost, consistent with local policies as well as State and Federal law.

LOCATION: 1081 - BUS OPERATIONS		ACTUAL 2016	ACTUAL 2017		ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTED VS FY2 PRELIMINARY	
1901 - DOS OF ERRITORIS	EXP		EXP		EXI	PENDITURES	BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	250	\$	-	\$	-	\$ _	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		3,139,739		3,091,837		3,062,623	3,253,920		2,998,571		(255,349)	-7.8%
360 - EMPLOYEE BENEFITS		3,493,562		3,461,288		3,544,005	3,708,341		3,982,767		274,426	7.4%
TOTAL PERSONNEL EXPENDITURES	_	6,633,551		6,553,125		6,606,628	6,962,261		6,981,338		19,077	0.3%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	89,565	\$	78,827	\$	70,736	\$ 99,750	\$	107,750	\$	8,000	8.0%
420 - STAFF TRAVEL		992		-		4,205	4,050		4,800		750	18.5%
425 - STUDENT TRAVEL		12,182,100		13,533,630		13,650,922	14,190,000		14,094,289		(95,711)	-0.7%
430 - UTILITY SERVICES		3,065		2,919		1,998	5,040		1,998		(3,042)	-60.4%
435 - ENERGY		-		-		-	-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		12,580		51,886		20,457	274,888		253,888		(21,000)	-7.6%
445 - INSURANCE AND BOND PREMIUMS		40,866		55,655		54,975	55,000		71,000		16,000	29.1%
450 - SUPPLIES, MATERIALS, AND MEDIA		335,156		362,127		412,104	540,636		536,642		(3,994)	-0.7%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		595		595		595	-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		9,454,974		43,813		-	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		205,903		235,811		243,658	253,603		261,450		7,847	3.1%
TOTAL NON-PERSONNEL EXPENDITURES		22,325,796		14,365,263		14,459,650	15,422,967		15,331,817		(91,150)	-0.6%
TOTAL EXPENDITURES	\$	28,959,347	\$	20,918,388	\$	21,066,278	\$ 22,385,228	\$	22,313,155	\$	(72,073)	-0.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

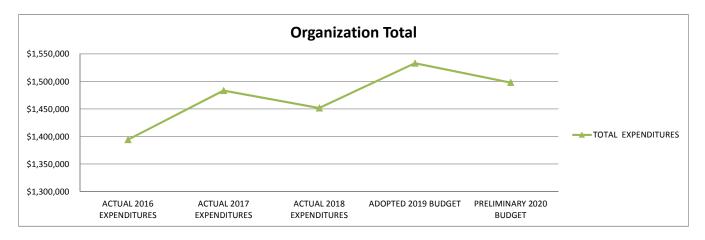
LOCATION: 1081 - BUS OPERATIONS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 · -
1001 200 01 2111120.10	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	3.00	3.00	3.00	3.00	3.00	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	0.50	0.50	0.50	0.50	0.50	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	100.68	95.21	99.56	98.31	95.15	(3.16)	-3.2%
TOTAL CLASSIFIED	104.18	98.71	103.06	101.81	98.65	(3.16)	-3.1%
TOTAL STAFFING (FTE)	104.18	98.71	103.06	101.81	98.65	(3.16)	-3.1%



STATEMENT OF PROGRAM:

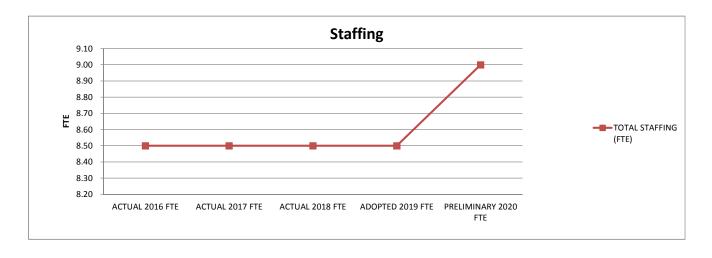
The major goal of Bus Operations is to ensure all students who are eligible are transported to and from school by the safest means possible. Every attempt will be made to achieve this goal in the most efficient and affordable way. The Transportation Department will continue to maintain programs to recruit develop and retain effective staff whose goal will be to provide safe transportation service in a caring environment free from violence.

LOCATION: 1082 - GARAGE & BUS MAINTENANCE	A	ACTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
1002 - GARAGE & BUS MAINTENANCE	EXP		EX		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		486,879		500,145		496,844	507,932		498,575	(9,357)	-1.8%
360 - EMPLOYEE BENEFITS		398,458		408,435		397,910	441,900		441,709	(191)	0.0%
TOTAL PERSONNEL EXPENDITURES		885,337		908,580		894,754	949,832		940,284	(9,548)	-1.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	9,058	\$	7,640	\$	9,936	\$ 9,945	\$	9,945	\$ -	0.0%
420 - STAFF TRAVEL		-		-		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		21,927		23,653		22,738	25,260		25,150	(110)	-0.4%
435 - ENERGY		119,053		142,597		140,721	160,800		135,400	(25,400)	-15.8%
440 - OTHER PURCHASED SERVICES		63,914		50,335		45,616	49,400		49,400	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		294,747		349,469		337,274	336,794		336,794	-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		1,027		627	1,000		1,000	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		508,699		574,721		556,912	583,199		557,689	(25,510)	-4.4%
TOTAL EXPENDITURES	\$	1,394,036	\$	1,483,301	\$	1,451,666	\$ 1,533,031	\$	1,497,973	\$ (35,058)	-2.3%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

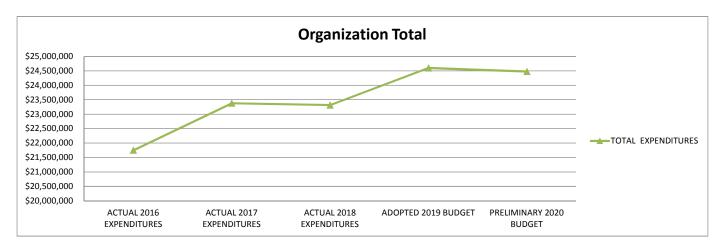
LOCATION: 1082 - GARAGE & BUS MAINTENANCE	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
1002 - GARAGE & BUS MAINTENANCE	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	0.50	0.50	0.50	0.50	-	(0.50)	-100.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	7.00	7.00	7.00	7.00	8.00	1.00	14.3%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	8.50	8.50	8.50	8.50	9.00	0.50	5.9%
TOTAL STAFFING (FTE)	8.50	8.50	8.50	8.50	9.00	0.50	5.9%



STATEMENT OF PROGRAM:

The Garage & Bus maintenance Department is responsible for the maintenance of all school buses and Transportation Department support vehicles. Vehicle maintenance personnel repair district owned school buses and perform preventative maintenance, maintain vehicle maintenance records, purchase parts and supplies, maintain Transportation Department facility grounds, write specifications for all district vehicles and process accident reports.

STUDENT NUTRITION TOTAL		ACTUAL 2016	I	ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020				VS FY20 ARY
	EXP		EXP		EXI	PENDITURES	BUDGET		BUDGET		\$	% %
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	(4,248)	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		6,079,711		6,387,209		6,349,685	6,768,444		6,365,172		(403,272)	-6.0%
360 - EMPLOYEE BENEFITS		5,070,518		5,378,133		5,206,931	5,976,318		5,666,688		(309,630)	-5.2%
TOTAL PERSONNEL EXPENDITURES		11,145,981		11,765,342		11,556,616	12,744,762		12,031,860		(712,902)	-5.6%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	71,316	\$	104,844	\$	107,581	\$ 107,933	\$	123,418	\$	15,485	14.3%
420 - STAFF TRAVEL		10,568		9,263		18,032	18,425		33,515		15,090	81.9%
425 - STUDENT TRAVEL		-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES		28,671		31,978		26,249	37,975		36,094		(1,881)	-5.0%
435 - ENERGY		166,472		185,771		176,254	187,811		188,000		189	0.1%
440 - OTHER PURCHASED SERVICES		176,689		161,896		132,323	389,205		434,756		45,551	11.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		9,645,219		10,519,131		10,571,281	10,446,079		10,492,567		46,488	0.4%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		8,445		1,823		2,215	(4,433)		388,065		392,498	-8854.0%
495 - INDIRECT COSTS		492,136		561,868		677,024	656,901		636,070		(20,831)	-3.2%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		-		29,691		-	7,709		67,000		59,291	769.1%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		5,647		44,378	5,647		44,378		38,731	685.9%
TOTAL NON-PERSONNEL EXPENDITURES		10,599,516		11,611,912		11,755,337	11,853,252		12,443,863		590,611	5.0%
TOTAL EXPENDITURES	\$	21,745,497	\$	23,377,254	\$	23,311,953	\$ 24,598,014	\$	24,475,723	\$	(122,291)	-0.5%



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- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

STUDEN	TN	HTRITIC	ON TOTAL

CLASSROOM TEACHER SPECIAL SERVICE TEACHER

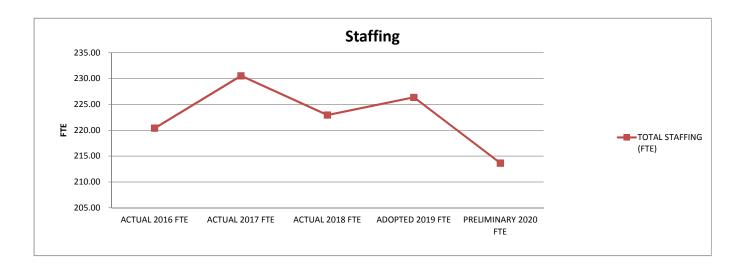
STAFFING (FTE) CERTIFICATED DIRECTOR PRINCIPAL

AVERAGE DAILY MEMBERSHIP (ADM)

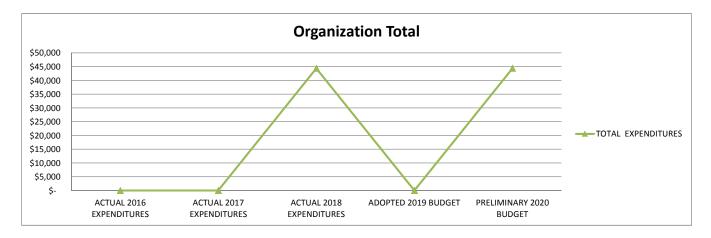
ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTEI PRELIMIN	
FTE	FTE	FTE	FTE	FTE	FTE	%
47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
_	_	_	_	_	_	0.0%
-	-	-	-	-	-	0.0%
_	-	-	-	-	_	0.0%

0.0%

PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	<u> </u>	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	2.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	16.00	17.00	18.00	20.00	20.00	-	0.0%
CLERICAL	3.69	5.00	4.00	3.75	3.00	(0.75)	-20.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	0.50	0.50	0.50	0.20	0.20	-	0.0%
MAINTENANCE	16.00	16.00	13.00	13.00	14.00	1.00	7.7%
OTHER CLASSIFIED	183.22	190.04	186.44	188.41	175.44	(12.97)	-6.9%
TOTAL CLASSIFIED	220.41	230.54	222.94	226.36	213.64	(12.72)	-5.6%
TOTAL STAFFING (FTE)	220.41	230.54	222.94	226.36	213.64	(12.72)	-5.6%

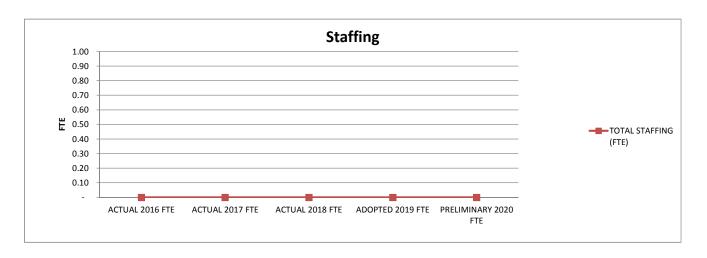


LOCATION: 6099 - FIXED CHARGES FOOD SERVICE		TUAL 016	A	CTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	ELIMINARY 2020]	FY19 ADOPTED PRELIMIN	1.15
	EXPENI	DITURES	EXPI	ENDITURES	EXP	ENDITURES	BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$	-	0.0%
320 - NON-CERTIFICATED SALARIES		-		-		-	-		-		-	0.0%
360 - EMPLOYEE BENEFITS		-		-		-	-		-		-	0.0%
TOTAL PERSONNEL EXPENDITURES	,	-		-		-	-		-		-	0.0%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	_	\$	_	\$ _	\$	_	\$	_	0.0%
420 - STAFF TRAVEL		-		-		-	-		-		-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-		-	0.0%
435 - ENERGY		-		-		-	-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		-		-		-	-		-		-	0.0%
480 - TUITION AND STIPENDS		-		-		-	-		-		-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-		-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-		-	0.0%
510 - EQUIPMENT		-		-		-	-		-		-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		44,378	-		44,378		44,378	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		-		-		44,378	-		44,378		44,378	0.0%
TOTAL EXPENDITURES	\$	-	\$	-	\$	44,378	\$ -	\$	44,378	\$	44,378	0.0%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 6099 - FIXED CHARGES FOOD SERVICE	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
0077 - FIAED CHARGES FOOD SERVICE	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED		-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
CLERICAL	-	-	-	-	-	-	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED		-	-	-	-	-	0.0%	
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%	
TOTAL STAFFING (FTE)	-	-	-	_	-	-	0.0%	



STATEMENT OF PROGRAM: #N/A

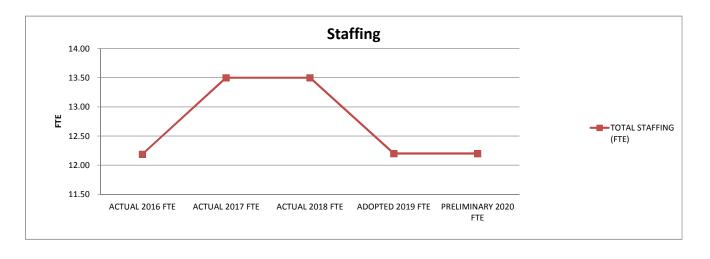
LOCATION: 6639 - FOOD SERVICE ADMINISTRATION	A	ACTUAL 2016				ACTUAL ADOPTED 2018 2019			PRELIMINARY 2020			FY19 ADOPTED VS FY20 PRELIMINARY		
	EXP	ENDITURES	EXP	ENDITURES	EXF	PENDITURES		BUDGET		BUDGET		\$	%	
PERSONNEL EXPENDITURES														
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	-	\$	-	\$	_	\$	_	0.0%	
320 - NON-CERTIFICATED SALARIES		853,154		861,803		979,497		919,024		948,522		29,498	3.2%	
360 - EMPLOYEE BENEFITS		549,504		541,448		561,699		567,859		572,721		4,862	0.9%	
TOTAL PERSONNEL EXPENDITURES		1,402,658		1,403,251		1,541,196		1,486,883		1,521,243		34,360	2.3%	
NON-PERSONNEL EXPENDITURES														
410 - PROFESSIONAL AND TECHNICAL	\$	17,938	\$	70,579	\$	85,225	\$	78,379	\$	92,200	\$	13,821	17.6%	
420 - STAFF TRAVEL		5,428		6,928		11,753		16,930		21,442		4,512	26.7%	
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%	
430 - UTILITY SERVICES		2,670		2,499		2,990		3,627		35,000		31,373	865.0%	
435 - ENERGY		-		-		-		-		188,000		188,000	0.0%	
440 - OTHER PURCHASED SERVICES		3,276		6,389		7,640		24,350		288,486		264,136	1084.7%	
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%	
450 - SUPPLIES, MATERIALS, AND MEDIA		25,762		36,424		72,385		29,239		178,850		149,611	511.7%	
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%	
490 - OTHER EXPENSES		6,160		1,427		1,630		(4,895)		385,665		390,560	-7978.8%	
495 - INDIRECT COSTS		492,086		561,918		593,279		655,401		534,570		(120,831)	-18.4%	
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%	
510 - EQUIPMENT		-		-		-		-		-		-	0.0%	
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%	
TOTAL NON-PERSONNEL EXPENDITURES		553,320		686,164		774,902		803,031		1,724,213		921,182	114.7%	
TOTAL EXPENDITURES	\$	1,955,978	\$	2,089,415	\$	2,316,098	\$	2,289,914	\$	3,245,456	\$	955,542	41.7%	



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

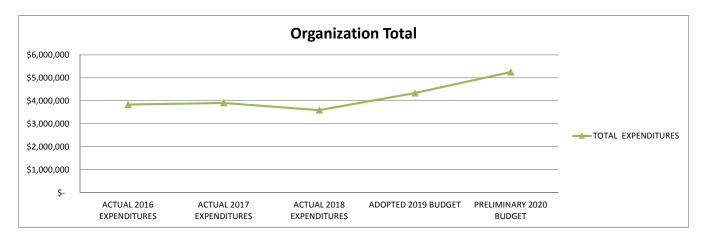
LOCATION: 6639 - FOOD SERVICE ADMINISTRATION	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	
0039 - FOOD SERVICE ADMINISTRATION	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	2.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	9.00	9.00	10.00	10.00	10.00	-	0.0%
CLERICAL	1.69	2.00	2.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	0.50	0.50	0.50	0.20	0.20	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	12.19	13.50	13.50	12.20	12.20	-	0.0%
TOTAL STAFFING (FTE)	12.19	13.50	13.50	12.20	12.20	-	0.0%



STATEMENT OF PROGRAM:

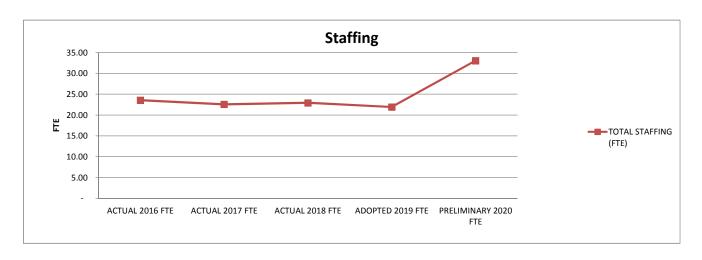
The Food Service Administration is responsible for the planning, organizing, coordination, accountability, regulating, control and evaluation of all Student Nutrition Program functions within the District, i.e., administration, unit operations and delivery. The administrative staff role is to assess the program needs; set measurable goals; maintain advisory groups as appropriate; meet and respond to inquiries from students, staff, parents and the community. The main department goal is to provide proper student nutrition to enhance their overall wellness, to increase their participation, and to provide resources for employees to be creative and to promote good practices.

LOCATION: 6640 - FOOD SERVICE CENTER	ACTUAL 2016					ACTUAL ADOPTED 2018 2019		PRELIMINARY 2020		PRELIMINARY			
	EXP	ENDITURES	EXI	PENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - NON-CERTIFICATED SALARIES		558,309		577,253		553,101		546,367	Ċ	1,166,152		619,785	113.4%
360 - EMPLOYEE BENEFITS		648,076		668,336		638,022		694,834		1,119,205		424,371	61.1%
TOTAL PERSONNEL EXPENDITURES		1,206,385		1,245,589		1,191,123		1,241,201		2,285,357		1,044,156	84.1%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	1,526	\$	14,934	\$	1,060	\$	5,758	\$	23,998	\$	18,240	316.8%
420 - STAFF TRAVEL		106		112		60		573		573		´-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		26,001		29,479		23,259		34,348		-		(34,348)	-100.0%
435 - ENERGY		166,472		185,771		176,254		187,811		-		(187,811)	-100.0%
440 - OTHER PURCHASED SERVICES		-		5,039		497		1,717		1,717		-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		2,432,604		2,418,967		2,197,638		2,861,141		2,872,025		10,884	0.4%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		492		362		47		-		400		400	0.0%
495 - INDIRECT COSTS		-		-		-		-		-		-	0.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		7,884		-		2,047		67,000		64,953	3173.1%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		2,627,201		2,662,548		2,398,815		3,093,395		2,965,713		(127,682)	-4.1%
TOTAL EXPENDITURES	\$	3,833,586	\$	3,908,137	\$	3,589,938	\$	4,334,596	\$	5,251,070	\$	916,474	21.1%



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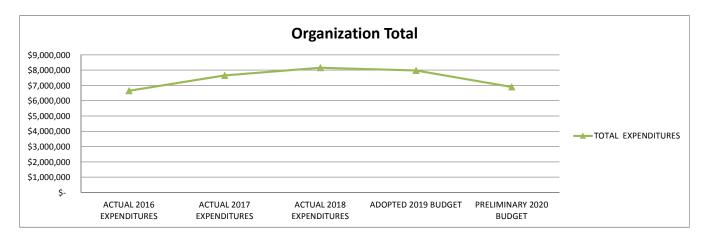
LOCATION: 6640 - FOOD SERVICE CENTER	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
0040 - FOOD SERVICE CENTER	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	10.00	9.00	900.0%	
CLERICAL	1.00	1.00	1.00	-	1.00	1.00	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	21.56	20.58	20.94	20.94	22.06	1.13	5.4%	
TOTAL CLASSIFIED	23.56	22.58	22.94	21.94	33.06	11.13	50.7%	
TOTAL STAFFING (FTE)	23.56	22.58	22.94	21.94	33.06	11.13	50.7%	



STATEMENT OF PROGRAM:

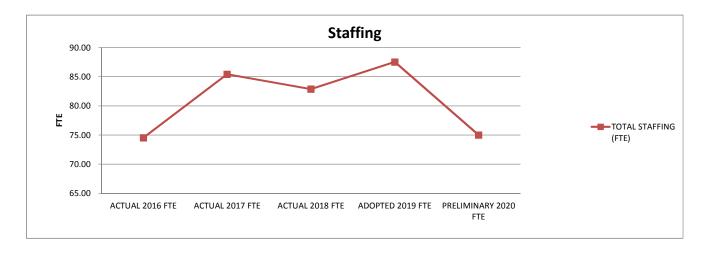
The Food Service Center provides for the purchasing and preparation of raw ingredients and finished products used to serve meals according to Federal guidelines.

LOCATION: 6641 - ELEMENTARY KITCHENS	A	ACTUAL 2016	A	ACTUAL 2017		ACTUAL 2018		ADOPTED 2019	PI	RELIMINARY 2020		FY19 ADOPTED PRELIMIN	
	EXP	ENDITURES	EXP.	ENDITURES	EX	PENDITURES		BUDGET		BUDGET		\$	%
PERSONNEL EXPENDITURES													
310 - CERTIFICATED SALARIES	\$	(2,676)	\$	_	\$	_	\$	_	\$	_	\$	_	0.0%
320 - NON-CERTIFICATED SALARIES	Ψ	1.757.424	Ψ	1.916,234	Ψ	2,094,863	Ψ	2,325,473	Ψ	1,615,297	Ψ	(710,176)	-30.5%
360 - EMPLOYEE BENEFITS		1,688,700		1,865,503		1.917.387		2,332,411		1,861,569		(470,842)	-20.2%
TOTAL PERSONNEL EXPENDITURES		3,443,448		3,781,737		4,012,250		4,657,884		3,476,866		(1,181,018)	-25.4%
NON-PERSONNEL EXPENDITURES													
410 - PROFESSIONAL AND TECHNICAL	\$	42,140	\$	10,313	\$	10,080	\$	10,561	\$	-	\$	(10,561)	-100.0%
420 - STAFF TRAVEL		1,598		1,488		3,975		-		-			0.0%
425 - STUDENT TRAVEL		-		-		-		-		-		-	0.0%
430 - UTILITY SERVICES		-		-		-		-		171		171	0.0%
435 - ENERGY		-		-		-		-		-		-	0.0%
440 - OTHER PURCHASED SERVICES		-		6,308		-		2,728		-		(2,728)	-100.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-		-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		3,163,904		3,839,222		4,076,235		3,307,896		3,393,061		85,165	2.6%
480 - TUITION AND STIPENDS		-		-		-		-		-		-	0.0%
490 - OTHER EXPENSES		43		47		538		-		-		-	0.0%
495 - INDIRECT COSTS		-		-		53,764		500		35,500		35,000	7000.0%
500 - CAPITAL OUTLAY		-		-		-		-		-		-	0.0%
510 - EQUIPMENT		-		14,994		-		3,893		-		(3,893)	-100.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-		-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES	- <u>-</u> -	3,207,685		3,872,372		4,144,592		3,325,578		3,428,732		103,154	3.1%
TOTAL EXPENDITURES	\$	6,651,133	\$	7,654,109	\$	8,156,842	\$	7,983,462	\$	6,905,598	\$	(1,077,864)	-13.5%



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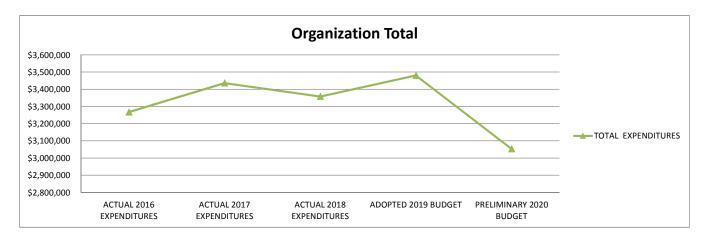
LOCATION: 6641 - ELEMENTARY KITCHENS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	4.00	5.00	5.00	8.00	-	(8.00)	-100.0%	
CLERICAL	-	1.00	-	1.75	-	(1.75)	-100.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	70.53	79.43	77.88	77.78	75.00	(2.78)	-3.6%	
TOTAL CLASSIFIED	74.53	85.43	82.88	87.53	75.00	(12.53)	-14.3%	
TOTAL STAFFING (FTE)	74.53	85.43	82.88	87.53	75.00	(12.53)	-14.3%	



STATEMENT OF PROGRAM:

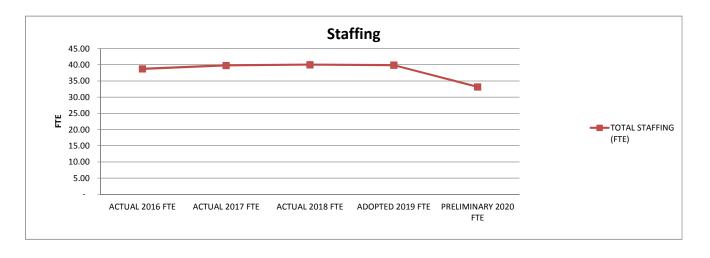
The Elementary Kitchens provide for the proper nutrition for the elementary school children to enhance their overall wellness and ability to learn.

LOCATION: 6642 - MIDDLE SCHOOL KITCHEN	A	ACTUAL 2016	A	CTUAL 2017	A	CTUAL 2018	ADOPTED 2019	PRELIMINARY 2020		FY19 ADOPTE PRELIMI	1.00
WILLIAM SCHOOL MICHEN	EXP	ENDITURES	EXPE		EXPI		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	(1,572)	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		912,112		919,573		880,764	942,573		725,571	(217,002)	-23.0%
360 - EMPLOYEE BENEFITS		653,006		690,892		689,706	779,431		641,481	(137,950)	-17.7%
TOTAL PERSONNEL EXPENDITURES		1,563,546		1,610,465		1,570,470	1,722,004		1,367,052	(354,952)	-20.6%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	1,803	\$	1,760	\$	1,600	\$ 2,582	\$	-	\$ (2,582)	-100.0%
420 - STAFF TRAVEL		274		-		83	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		66	66	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		34,629		46,342		48,375	40,244		46,553	6,309	15.7%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		1,667,595		1,777,918		1,727,433	1,714,790		1,614,009	(100,781)	-5.9%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		50		(50)		10,251	500		25,500	25,000	5000.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,704,351		1,825,970		1,787,742	1,758,116		1,686,128	(71,988)	-4.1%
TOTAL EXPENDITURES	\$	3,267,897	\$	3,436,435	\$	3,358,212	\$ 3,480,120	\$	3,053,180	\$ (426,940)	-12.3%



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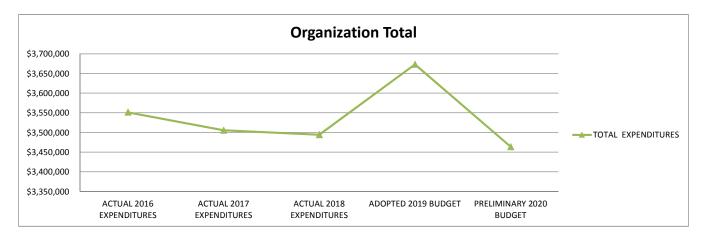
LOCATION: 6642 - MIDDLE SCHOOL KITCHEN	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY		
WHILE SCHOOL RICHER	FTE	FTE	FTE	FTE	FTE	FTE	%	
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%	
STAFFING (FTE)								
CERTIFICATED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PRINCIPAL	-	-	-	-	-	-	0.0%	
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%	
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%	
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%	
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%	
CLASSIFIED								
DIRECTOR	-	-	-	-	-	-	0.0%	
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	1.00	-	(1.00)	-100.0%	
CLERICAL	-	-	-	-	-	-	0.0%	
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%	
CUSTODIAL	-	-	-	-	-	-	0.0%	
MAINTENANCE	-	-	-	-	-	-	0.0%	
OTHER CLASSIFIED	37.75	38.80	39.06	38.88	33.19	(5.69)	-14.6%	
TOTAL CLASSIFIED	38.75	39.80	40.06	39.88	33.19	(6.69)	-16.8%	
TOTAL STAFFING (FTE)	38.75	39.80	40.06	39.88	33.19	(6.69)	-16.8%	



STATEMENT OF PROGRAM:

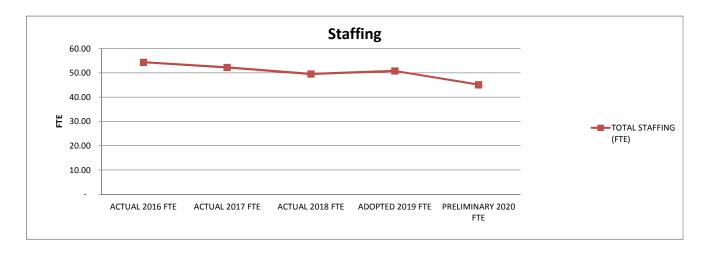
The Middle School Kitchens provide for the proper nutrition for the middle school children to enhance their overall wellness and ability to learn.

LOCATION: 6643 - HIGH SCHOOL KITCHEN	A			ACTUAL 2017	ACTUAL 2018		ADOPTED 2019		PRELIMINARY 2020		FY19 ADOPTED VS FY20 PRELIMINARY	
With Montgemod Mitchell	EXP		EXF		EX	PENDITURES		BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES												
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		1,112,430		1,130,765		1,086,896		1,144,859		1,042,610	(102,249)	-8.9%
360 - EMPLOYEE BENEFITS		804,195		830,345		792,294		897,696		869,600	(28,096)	-3.1%
TOTAL PERSONNEL EXPENDITURES		1,916,625		1,961,110		1,879,190		2,042,555		1,912,210	(130,345)	-6.4%
NON-PERSONNEL EXPENDITURES												
410 - PROFESSIONAL AND TECHNICAL	\$	1,365	\$	1,280	\$	2,200	\$	3,433	\$	-	\$ (3,433)	-100.0%
420 - STAFF TRAVEL		413		-		552		-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-		-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-		-		79	79	0.0%
435 - ENERGY		-		-		-		-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		74,402		73,318		73,233		86,158		90,000	3,842	4.5%
445 - INSURANCE AND BOND PREMIUMS		-		-		-		-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		1,558,698		1,470,182		1,519,539		1,540,536		1,421,086	(119,450)	-7.8%
480 - TUITION AND STIPENDS		-		-		-		-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-		-		-	-	0.0%
495 - INDIRECT COSTS		-		-		19,730		500		40,500	40,000	8000.0%
500 - CAPITAL OUTLAY		-		-		-		-		-	-	0.0%
510 - EQUIPMENT		-		-		-		-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-		-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		1,634,878		1,544,780		1,615,254		1,630,627		1,551,665	(78,962)	-4.8%
TOTAL EXPENDITURES	\$	3,551,503	\$	3,505,890	\$	3,494,444	\$	3,673,182	\$	3,463,875	\$ (209,307)	-5.7%



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LOCATION: 6643 - HIGH SCHOOL KITCHEN	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED VS FY20 PRELIMINARY	
	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	1.00	1.00	1.00	-	-	-	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	53.38	51.24	48.56	50.81	45.19	(5.63)	-11.1%
TOTAL CLASSIFIED	54.38	52.24	49.56	50.81	45.19	(5.63)	-11.1%
TOTAL STAFFING (FTE)	54.38	52.24	49.56	50.81	45.19	(5.63)	-11.1%



STATEMENT OF PROGRAM:

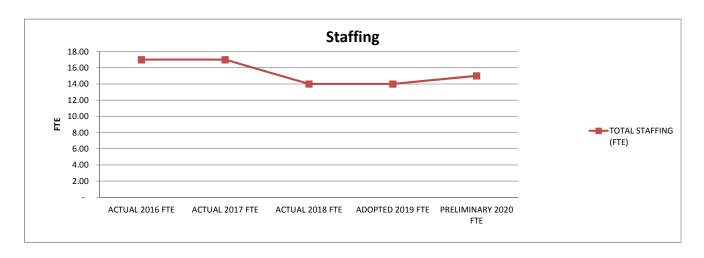
The High School Kitchens provide for the proper nutrition for the high school children to enhance their overall wellness and ability to learn.

LOCATION: 6644 - FOOD SERVICE DELIVERY	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTE PRELIMI	
0044 - FOOD SERVICE DELIVERI	EXP		EXI		EX	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		847,951		956,005		726,024	890,148		867,020	(23,128)	-2.6%
360 - EMPLOYEE BENEFITS		727,037		781,609		607,823	704,087		602,112	(101,975)	-14.5%
TOTAL PERSONNEL EXPENDITURES		1,574,988		1,737,614		1,333,847	1,594,235		1,469,132	(125,103)	-7.8%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	6,544	\$	5,978	\$	6,668	\$ 7,220	\$	7,220	\$ -	0.0%
420 - STAFF TRAVEL		2,749		735		1,609	922		11,500	10,578	1147.3%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		778	778	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		64,382		24,500		2,578	234,008		8,000	(226,008)	-96.6%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		190,802		193,129		196,003	259,477		143,536	(115,941)	-44.7%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		1,750		(13)		-	462		2,000	1,538	332.9%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		6,813		-	1,769		-	(1,769)	-100.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		5,647		-	5,647		-	(5,647)	-100.0%
TOTAL NON-PERSONNEL EXPENDITURES		266,227		236,789		206,858	509,505		173,034	(336,471)	-66.0%
TOTAL EXPENDITURES	\$	1,841,215	\$	1,974,403	\$	1,540,705	\$ 2,103,740	\$	1,642,166	\$ (461,574)	-21.9%



^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations 2. State of Alaska on-behalf pension payments have been removed from individual organizations

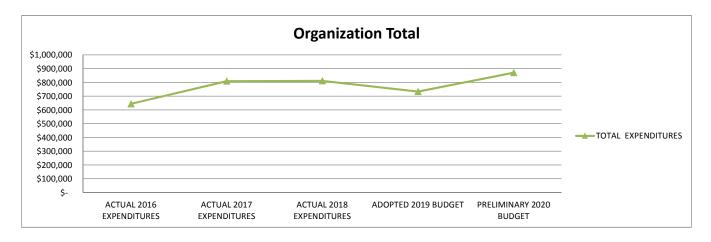
LOCATION: 6644 - FOOD SERVICE DELIVERY	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	
WHY - FOOD SERVICE DELIVERY	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED	-	-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
CLERICAL	1.00	1.00	1.00	1.00	1.00	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	16.00	16.00	13.00	13.00	14.00	1.00	7.7%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	17.00	17.00	14.00	14.00	15.00	1.00	7.1%
TOTAL STAFFING (FTE)	17.00	17.00	14.00	14.00	15.00	1.00	7.1%



STATEMENT OF PROGRAM:

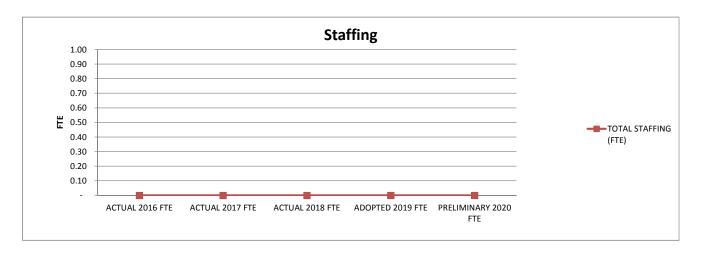
Food Service Delivery role is to receive and store all food (staples, expendables, frozen foods) and supply items purchased into general inventory, make deliveries of these items, plus those received and/or processed at the Food Center, to all District preparation and service units.

LOCATION: 6650 - SN GRANTS	A	CTUAL 2016		ACTUAL 2017		ACTUAL 2018	ADOPTED 2019	PR	RELIMINARY 2020	FY19 ADOPTEI PRELIMIN	- 1 To 1 T
	EXPE	NDITURES	EXP	ENDITURES	EXI	PENDITURES	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES											
310 - CERTIFICATED SALARIES	\$	_	\$	_	\$	-	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		38,331		25,576		28,540	-		-	-	0.0%
360 - EMPLOYEE BENEFITS		-		-		-	-		-	-	0.0%
TOTAL PERSONNEL EXPENDITURES		38,331		25,576		28,540	-		-	-	0.0%
NON-PERSONNEL EXPENDITURES											
410 - PROFESSIONAL AND TECHNICAL	\$	_	\$	_	\$	748	\$ -	\$	-	\$ -	0.0%
420 - STAFF TRAVEL		_		_		-	-		-	-	0.0%
425 - STUDENT TRAVEL		-		-		-	-		-	-	0.0%
430 - UTILITY SERVICES		-		-		-	-		-	-	0.0%
435 - ENERGY		-		-		-	-		-	-	0.0%
440 - OTHER PURCHASED SERVICES		-		-		-	-		-	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-		-		-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		605,854		783,289		782,048	733,000		870,000	137,000	18.7%
480 - TUITION AND STIPENDS		-		-		-	-		-	-	0.0%
490 - OTHER EXPENSES		-		-		-	-		-	-	0.0%
495 - INDIRECT COSTS		-		-		-	-		-	-	0.0%
500 - CAPITAL OUTLAY		-		-		-	-		-	-	0.0%
510 - EQUIPMENT		-		-		-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		-		-		-	-		-	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		605,854		783,289		782,796	733,000		870,000	137,000	18.7%
TOTAL EXPENDITURES	\$	644,185	\$	808,865	\$	811,336	\$ 733,000	\$	870,000	\$ 137,000	18.7%



- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from individual organizations

LOCATION: 6650 - SN GRANTS	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMIN	- 1 · 1 · 1
000	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED	-	-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	_	_	_	_	_	_	0.0%
PROFESSIONAL/TECHNICAL	_	_	_	_	_	_	0.0%
CLERICAL	-	-	-	-	-	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	-	-	-	-	-	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL CLASSIFIED	-	-	-	-	-	-	0.0%
TOTAL STAFFING (FTE)				-			0.0%
TOTAL STAITING (I'IE)							0.0%



STATEMENT OF PROGRAM:

The Student Nutrition grants purpose is to provide for the purchase of healthy and nutritious foods and encourage healthy eating habits. Proper nutrition supports student participation and learning while enhancing overall health and wellness.

GRANTS SUMMARY BY FUNDING SOURCE		Actual	Actual			Actual		Adopted	P	reliminary]	FY19 Adopte Prelimi	
	F	Y 2015-16	I	FY 2016-17]	FY 2017-18	F	Y 2018-2019	FY	Z 2019-2020		\$	%
LOCAL GRANTS	\$	619,174	\$	778,644	\$	710,731	\$	510,976	\$	1,667,188	\$	956,457	57.4%
STATE GRANTS		2,907,877		2,335,287		2,199,723		2,496,248		12,215,821		10,016,098	82.0%
FEDERAL GRANTS		38,400,482		41,737,906		44,984,412		58,258,970		53,194,412		8,210,000	15.4%
TOTAL	\$	41,927,533	\$	44,851,837	\$	47,894,866	\$	61,266,194	\$	67,077,421	\$	5,811,227	8.7%

Notes:

- 1. Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations
- 2. State of Alaska on-behalf pension payments have been removed from the total

LOCAL/STATE/FEDERAL GRANTS FUND

GRANT/PROJECT	SA	ALARIES		PLOYEE	URCHASED SERVICES		JPPLIES & ATERIALS	CAPITAL OUTLAY	OTHER	TOTAL
LOCAL:	-SF	15/81(115/5)	- БІ		DERVICES	IVI	449(4849)	OUIDAT		TOTAL
LUCAL:										
ALASKA RAILROAD SUMMER YOUTH ENRICHMENT	\$	19,530	\$	3,320	\$ -	\$	2,150	\$ -	\$ -	\$ 25,000
ANCHORAGE SCHOOLS FOUNDATION		-		-	-		13,000	-	-	13,000
CARRS SAFEWAY ALASKA EDUCATION GRANT		-		-	-		35,000	5,000	-	40,000
CTE PLTW BEGICH MIDDLE		-		-	750		4,250	-	-	5,000
NOVO FOUNDATION ANCCS		119,419		60,601	7,692		12,288	-	-	200,000
TRAUMA-INFORMED PRACTICES		724,241		247,379	131,694		3,794	12,080	-	1,119,188
OTHER LOCAL GRANTS		-		-	-		245,000	-	-	245,000
CONTINGENCY - LOCAL		-		-	-		20,000	-	-	20,000
TOTAL LOCAL	\$	863,190	\$	311,300	\$ 140,136	\$	335,482	\$ 17,080	\$ -	\$ 1,667,188
STATE:										
ALASKA PREK	\$	160,320	\$	84,854	\$ 11,398	\$	788	\$ -	\$ -	\$ 257,360
ALASKA STATE COUNCIL FOR THE ARTS		2,500		222	9,800		-	-	-	12,522
ALASKA STATE LEGISLATIVE GRANTS		-		-	8,750,000		-	-	-	8,750,000
BEHAVIORAL HEALTH GRANT		8,000		1,219	5,769		5,012	-	-	20,000
EDUCATIONAL INTERPRETERS GRANT ASDHH		21,837		11,264	31,548		351	-	-	65,000
INCLUSION OPTIONAL PRESCHOOL		814,629		491,527	60,159		13,047	15,000	-	1,394,362
PROVIDENCE HEIGHTS		75,964		34,570	5,577		18,889	10,000	-	145,000
SUICIDE PREVENTION		16,000		2,436	3,169		3,395	-	-	25,000
YOUTH IN DETENTION MYC		231,072		94,322	24,849		38,300	10,000	-	398,543
YOUTH IN DETENTION NEW PATH		85,200		13,130	9,819		28,885	11,000	-	148,034
CONTIGENCY - STATE		-		-	-		1,000,000	-	-	1,000,000
TOTAL STATE	\$	1,415,522	\$	733,544	\$ 8,912,088	\$	1,108,667	\$ 46,000	\$ -	\$ 12,215,821
FEDERAL:										
ALASKA COMMUNITY CENTERS LEARNING		839,035		308,310	165,297		36,987	-	-	\$ 1,349,629
ALASKA FAMILY DIRECTORY		15,188		10,937	2,615		260	-	-	29,000
ALASKA SCHOOL DEAF & HARD OF HEARING (FED)		195,650		88,239	31,919		3,192	-	-	319,000
CARL PERKINS BASIC		342,617		131,367	265,620		136,534	211,703	-	1,087,841
NATIONAL PARK SERVICE ED CAMP PROGRAM		-		-	10,464		-	-	-	10,464
PRESCHOOL DISABLED		223,845		105,826	13,187		-	-	-	342,858
PROJECT YUGTAN QANERLUTEN		298,689		129,592	128,260		4,615	27,642	-	588,798
STAR TALK SUMMER CHINESE LANGUAGE CAMP		55,853		9,096	16,131		8,767	-	-	89,847
TITLE 1 - 21ST CENTURY		98,439		72,223	-		-	-	-	170,662
TITLE 1 - ADMINISTRATION		2,679,020		989,200	1,126,646		170,992	325,000	-	5,290,858
TITLE 1 - ABBOTT LOOP		56,027		21,748	14,000		49,528	20,000	-	161,303
TITLE 1 - AIRPORT HEIGHTS		125,705		51,482	4,000		7,763	-	-	188,950
TITLE 1 - ALASKA NATIVE		142,404		33,868	-		2,148	-	-	178,420
TITLE 1 - ALASKA NATIVE PRESCHOOL		81,210		59,869	500		250	-	-	141,829

		EMPLOYEE	PURCHASED	SUPPLIES &	CAPITAL		
GRANT/PROJECT	SALARIES	BENEFITS	SERVICES	MATERIALS	OUTLAY	OTHER	TOTAL
FEDERAL CONTINUED	-	-	-	-	-	-	-
TITLE 1 - BARTLETT	350,932	180,870	98,000	49,662	13,799	-	693,263
TITLE 1 - AVAIL	38,165	15,822	-	660	-	-	54,647
TITLE 1 - BEGICH	361,607	121,177	20,000	3,501	-	-	506,285
TITLE 1 - BENNY BENSON	75,965	42,090	19,000	1,205	-	-	138,260
TITLE 1 - CHESTER VALLEY	100,781	35,687	-	1,131	-	-	137,599
TITLE 1 - CHESTER VALLEY PRESCHOOL	95,283	63,741	500	250	-	-	159,774
TITLE 1 - CHILD IN TRANSITION (CIT)	510,738	335,051	60,063	3,676	500	-	910,028
TITLE 1 - CLARK	272,339	137,460	72,000	29,092	-	-	510,891
TITLE 1 - CREEKSIDE	166,583	63,601	-	6,174	-	-	236,358
TITLE 1 - EAST	582,139	230,725	33,000	26,616	15,000	-	887,480
TITLE 1 - FAIRVIEW	175,240	81,102	-	-	-	-	256,342
TITLE 1 - FAIRVIEW PRESCHOOL	88,340	65,338	500	250	-	-	154,428
TITLE 1 - LAKE HOOD	111,649	64,394	2,000	2,376	-	-	178,419
TITLE 1 - LAKE OTIS	171,241	56,830	2,000	6,287	-	-	236,358
TITLE 1 - LAKE OTIS PRESCHOOL TITLE 1 - MT. VIEW	87,535 110,807	63,055 50,636	500	250	-	-	151,340 161,443
TITLE 1 - MT. VIEW TITLE 1 - MT. VIEW PRESCHOOL	86,402	41,066	500	250	-	-	128,218
TITLE 1 - MIL VIEW PRESCHOOL TITLE 1 - MULDOON	193,428	46,346	3,500	11,510	-	-	254,784
TITLE 1 - MOLDOON TITLE 1 - NORTH STAR	155,413	56,396	750	8,653	-	-	221,212
TITLE 1 - NORTH STAR TITLE 1 - NORTH STAR PRESCHOOL	96,240	47,024	500	250	-	-	144,014
TITLE 1 - NORTHWOOD ABC	127,397	39,276	500	18,644	-	-	185,317
TITLE 1 - NUNAKA VALLEY	91,277	42,338	_	3,325	-	_	136,940
TITLE 1 - NCLB PARENT INVOLVEMENT	70,000	13,785	_	56,215	_		140,000
TITLE 1 - PREK ADMINISTRATION	128,888	40,583	144,619	4,494	_	_	318,584
TITLE 1 - PTARMIGAN	159,541	47,502	1,200	5,728	_	_	213,971
TITLE 1- RUSSIAN JACK	97,695	64,159	500	250	_	_	162,604
TITLE 1 - TAKU	118,784	48,410	1,500	9,724	_	_	178,418
TITLE 1 - WILLIAM TYSON	159,065	68,446	13,500	-,	1.927	_	242,938
TITLE 1 - WILLIAM TYSON PRESCHOOL	106,522	67,705	500	250	-	-	174,977
TITLE 1 - WILLIWAW	127,230	73,786	-	9,667	_	-	210,683
TITLE 1 - WILIWAW PRESCHOOL	100,098	43,533	500	250	_	-	144,381
TITLE 1 - WILLOW CREST	132,571	79,012	_	1,730	_	-	213,313
TITLE 1 - WONDER PARK	162,422	70,252	1,000	5,313	_	-	238,987
TITLE 1 C - MIGRANT EDUCATION	2,356,077	851,483	738,211	420,419	127,000	-	4,493,190
TITLE 1 D - N & D - MYC SUBPART 2	72,445	30,769	6,205	5,106	-	-	114,525
TITLE II A - CONSOLIDATED ADMIN POOL	546,651	333,018	75,344	1,250	-	-	956,263
TITLE II A - PROFESSIONAL LEARNING DEPARTMENT	1,983,523	834,965	179,980	30,000	-	-	3,028,469
TITLE III - ENGLISH LANGUAGE ACQUISITION	250,000	35,517	173,984	26,500	-	-	486,001
TITLE VI-B, PART B, IDEA	6,713,577	5,284,374	897,198	198,000	16,000	-	13,109,149
TITLE VII - INDIAN EDUCATION	1,717,582	1,324,147	234,658	94,378	24,335	-	3,395,100
CONTIGENCY - FEDERAL	-	-	-	8,980,000	-	-	8,980,000
TOTAL FEDERAL	\$ 24,205,854	\$ 13,203,228	\$ 4,558,351	\$ 10,444,072	\$ 782,906	\$ -	\$ 53,194,412
TOTAL GRANTS	\$ 26,484,566	\$ 14,248,072	\$ 13,610,575	\$ 11,888,221	\$ 845,986	\$ -	\$ 67,077,421

LOCAL / STATE / FEDERAL PROJECTS

FTE BY OBJECT DESCRIPTION AND CODES

				(Certificated							Classi	fied			i
	Program	Other	Nurses			Elem	Sec	Spec Serv		Program	Other	Technical		Teacher	Safety-	Total
	Director	Professional		Coordinators	Principals	Teachers	Teachers	Teachers	Counselors	Director	Professional	Classified		Assistant	Security	FTE all
GRANT/PROJECT TITLE	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	codes
DISCRETIONARY GRANTS																
ALASKA COMMUNITY CENTERS LEARNING	-	=	=	=	-	-	=	=	=	-	=	7.50	1.00	-	-	8.50
ALASKA FAMILY DIRECTORY	-	-	-	-	-	-	-	-	-	-	0.30	-	-	-	-	0.30
ALASKA EDUCATIONAL INTERPRETERS	-	=	-	-	-	-	-	-	-	-	0.20	-	-	-	-	0.20
INCLUSION OPTIONAL PRESCHOOL	-	=	-	-	-	9.35	-	-	-	-	-	-	-	5.25	-	14.60
NOVO FOUNDATION ANCCS	-	-	-	-	-	2.00	-	-	-	-	-	-	-	-	-	2.00
PROJECT YUGTAN QANERLUTEN	-	-	-	-	-	3.00	-	-	-	-	-	-	-	0.88	-	3.88
TRAUMA-INFORMED PRACTICES		=	-	-	-	2.00	1.00	-	-	-	1.00		1.00		-	5.00
TOTAL FTE IN DISCRETIONARY GRANTS	=	=	=	≘	=	16.35	1.00	-	≘	=	1.50	7.50	2.00	6.13	=	34.48
ENTITLEMENT GRANTS																
ALASKA STATE SCHOOL DEAF & HARD OF HEARING	1.00		-	-	-	-	-	-	-	-	0.80		-	-	-	1.80
CARL PERKINS	-	1.00	-	-	-	-	-	-	-	-	1.00	1.00	-	-	-	3.00
PRESCHOOL DISABLED	0.50	-	-	-	-	-	-	1.00	-	-	-	-	1.00	-	-	2.50
PROVIDENCE HEIGHTS	-	=	-	-	=-	-	-	1.00	-	-	=-	-	-	0.50	-	1.50
TITLE 1 - 21ST CENTURY	-	-	-	-	-	-	-	-	-	-	-	2.00	-	-	-	2.00
TITLE 1 - ABBOTT LOOP	-	-	-	-	-	-	-	-	-	-	-	0.50	-	-	-	0.50
TITLE 1- AIRPORT HEIGHTS	-	-	-	-	-	1.00	-	-	0.50	-	-	-	-	-	-	1.50
TITLE 1 - AK NATIVE	-	=	-	-	=-	-	-	-	1.00	-	=-	2.00	-	-	-	3.00
TITLE 1 - AK NATIVE PRESCHOOL	-	=	-	-	=-	1.00	-	-	-	-	=-	=.	-	0.88	-	1.88
TITLE 1 - AVAIL	-	=	-	-	=	-	0.25	-	-	-	-	-	-	0.69	-	0.94
TITLE 1 - BARTLETT	-	-	=	=	-	-	3.20	=	-	-	=	2.00	-	-	-	5.20
TITLE 1- BEGICH	-	=	-	-	=	-	2.40	-	1.00	-	-	-	-	-	3.00	6.40
TITLE 1 - BENNY BENSON	-	=	-	-	-	-	0.20	-	-	-	-	1.00	-	-	-	1.20
TITLE 1 - CHESTER VALLEY	-	=	-	-	1.00	-	-	-	-	-	=	-	-	-	-	1.00
TITLE 1 - CHESTER VALLEY PRESCHOOL	-	=	-	-	=	1.00	-	-	-	-	=	-	-	0.88	-	1.88
TITLE 1 - CLARK	-	-	=	=	-	-	2.00	=	-	-	=	-	-		2.00	4.00
TITLE 1 - CREEKSIDE PARK	-	-	-	-	-	1.00	-	-	-	-	-	1.25	-	0.63	-	2.88
TITLE 1 - EAST	-	-	=	=	- 0.50	-	7.00	=	-	-	=	=	-	-	1.00	8.00
TITLE 1 - FAIRVIEW	-	-	=	=	0.50	2.00	-	=	-	-	=	=	-	-	-	2.50
TITLE 1 - FAIRVIEW PRESCHOOL	-	-	=	=	-	1.00	=	=		-	=	- 0.50	-	0.88	-	1.88
TITLE 1 - LAKE OTIS	-	-	-	-	-	1.00	-	-	0.50	-	-	0.50	-	0.25	-	2.25
TITLE 1 - LAKE OTIS PRESCHOOL	-	-	-	-	-	1.00	-	-	-	-	-	- 0.00	-	0.88	-	1.88
TITLE 1 - LAKE HOOD	-	-	-	-	-	1.00	-	-	- 0.50	-	-	0.88	-	-	-	1.88
TITLE 1 - MT. VIEW	-	-	-	-	-	1.00	-	-	0.50	-	-	-	-	- 0.00	-	1.50
TITLE 1 - MT. VIEW PRESCHOOL	-	-	-	-	-	1.00 1.00	-	-	=	-	-	-	-	0.88	-	1.88 1.00
TITLE 1 - MULDOON TITLE 1 - NORTH STAR	-	-	-	-	0.50	1.00	-	-	-	-	-	-	-	-	-	1.50
TITLE 1 - NORTH STAR TITLE 1 - NORTH STAR PRESCHOOL	-	=	=	=	0.50	1.00	=	-	=	-	=	=	-	0.88	-	1.88
TITLE 1 - NORTH STAR FRESCHOOL TITLE 1 - NORTHWOOD	-	=	=	=	0.50	1.00	-	=	0.50	-	=	-	-	-	-	1.00
TITLE 1 - NONTHWOOD TITLE 1 - NUNAKA VALLEY	-	=	=	=	0.50	-	-	=	0.50	-	=	1.00	-	0.25	-	1.75
TITLE 1 - NUNAKA VALLET TITLE 1 - PTARMIGAN	-	=	=	=	0.60	1.00	=	-	0.50	-	=	1.00	-	- 0.23	-	1.60
TITLE 1 - PREK	-	=	=	=	0.00	2.76	-	=	=	-	=	-	-	-	-	2.76
TITLE 1 - PREK SUPPORT	0.30	-	=	=	_	0.74	_		-	-	-	_		-	-	1.04
TITLE 1 - RUSSIAN JACK	-	_	_	-	_	1.00	_	_	-	_	_	_	-	0.88	-	1.88
TITLE 1 - RUSSIAN JACK PRESCHOOL	-	_	_	-	_	0.49	_	_	-	_	_	1.88	-	-	-	2.37
TITLE 1 - TAKU	-	_	_	-	_	1.00	_	_	-	_	_	1.25	-	_	-	2.25
TITLE 1 - WILLIAM TYSON	-	_	_	_	_	2.00	_	-	-	_	_	-	-	_	-	2.00
TITLE 1 - WILLIAM TYSON PRESCHOOL	-	-	-	-	-	1.00	_	-	-	_	-	_	-	0.88	-	1.88
TITLE 1 - WILLIWAW	-	=	_	-	-	1.00	-	-	-	-	=	-	-	1.63	-	2.63
TITLE 1 - WILLIWAW PRESCHOOL	-	=	_	-	-	1.00	-	-	-	-	=	-	-	0.88	-	1.88

	Program	Other	Nurses			Elem	Sec	Spec Serv		Program	Other	Technical		Teacher	Safety-	Total
	Director	Professional		Coordinators	Principals	Teachers	Teachers	Teachers	Counselors	Director	Professional	Classified	Clerical	Assistant	Security	FTE all
GRANT/PROJECT TITLE	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	codes
ENTITLEMENT GRANTS CONT.																
TITLE 1 - WILLOWCREST	-	=	-	-	-	1.00	-	-	0.50	-	-	0.88	-	=	-	2.38
TITLE 1 - WONDER PARK	-	-	=	-	-	2.00	-	-	-	-	-	-	-	-	-	2.00
TITLE 1 A - CHILD IN TRANSITION	-	-	=	-	-	-	1.00	-	-	-	1.00	4.50	1.00	1.00	-	8.50
TITLE 1 A- PARENT INVOLVEMENT	-	=	-	-	-	29.00	-	-	-	-	-	-	-	=	-	29.00
TITLE 1 C - MIGRANT EDUCATION	-	=	-	-	-	2.15	1.25	-	-	-	7.00	0.50	4.00	1.50	-	16.40
TITLE 1 D - N & D SUBPART 2 - MCLAUGHLIN	-	=	-	-	-	-	-	-	-	-	1.00	-	-	-	-	1.00
TITLE II A - CONSOLIDATED ADMIN POOL	-	1.00	-	-	-	0	-	-	-	0.50	2.65	1.00	3.20	-	-	8.35
TITLE II A - CLASS SIZE REDUCTION	-	-	-	-	-	27.00	-	-	-	-	-	-	-	-	-	27.00
TITLE VI-B, PART B, IDEA	-	4.00	-	2.00	-	-	-	30.99	-	-	4.01	17.75	27.75	72.13	-	158.63
TITLE VI - INDIAN EDUCATION	1.00	=	-	-	-	-	-	-	-	-	-	15.00	1.75	17.56	-	35.31
YOUTH IN DETENTION		-	-	-	-	-	3.00	-	-	-	-	-	-	=	-	3.00
TOTAL FTE IN ENTITLEMENT GRANTS	2.80	6.00	-	2.00	3.10	88.14	20.30	32.99	5.00	0.50	17.46	54.88	38.70	104.00	6.00	381.87
Grand Total FTE in Discretionary and Entitlement																
Grants	2.80	6.00	-	2.00	3.10	104.49	21.30	32.99	5.00	0.50	18.96	62.38	40.70	110.13	6.00	416.34

These are grant application FTE projections for FY 2019-2020

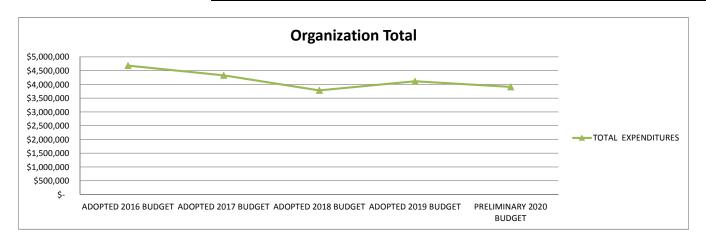
Discretionary Grants: Grants that are awarded on the basis of a competitive process. Entitlement Grants: Grants that are awarded on basis of legally defined formula.

	Program Director	Other Professional	Nurses	Coordinators	Principals	Elem Teachers	Sec Teachers	Spec Serv Teachers	Counselors		Other Professional				Safety- Security	Total FTE all
Grand Total Budget FTE by Year	1170	1180	1240	1250	1300	1310	1320	1360	1400	1171	1181	1191	1201	1231	1851	codes
(ARRA GRANTS) FISCAL YEAR 2010-2011	-	7.54	0.20	8.00	2.20	139.05	42.50	57.50	10.40	-	20.50	80.83	31.96	108.13	-	508.81
(Education Jobs Bill) FISCAL YEAR 2011-2012	2.28	19.00	7.10	7.10	=	101.51	64.19	68.60	4.50	6.40	54.74	30.24	104.77	1.20	-	471.63
FISCAL YEAR 2012-2013	-	22.00	7.50	7.50	=	68.51	13.75	51.00	7.00	9.00	43.36	19.75	105.65	-	-	355.02
FISCAL YEAR 2013-2014	-	6.00	6.00	6.00	0.25	44.09	16.75	55.90	6.70	0.35	23.00	48.60	26.24	90.42	-	330.30
FISCAL YEAR 2014-2015	1.00	3.00	=.	4.00	=.	46.21	20.40	53.13	8.90	1.43	29.58	57.33	22.92	109.73	-	357.63
FISCAL YEAR 2015-2016	1.00	6.00	-	4.00	-	57.97	20.30	43.99	4.89	1.00	25.88	59.22	21.41	127.10	-	372.76
FISCAL YEAR 2016-2017	1.00	7.50	0.49	3.00	-	48.46	20.85	37.49	7.00	1.00	18.50	60.80	36.52	107.69	-	350.30
FISCAL YEAR 2017-2018	1.00	7.68	0.50	3.00	-	57.61	23.10	37.18	8.40	1.00	24.69	62.44	42.94	117.41	-	386.95
FISCAL YEAR 2018-2019	2.00	8.80	1.50	3.00	-	96.99	21.30	32.79	8.00	1.75	23.97	73.71	45.11	111.13	1.00	431.05
FISCAL YEAR 2019-2020	2.80	6.00	=	2.00	3.10	104.49	21.30	32.99	5.00	0.50	18.96	62.38	40.70	110.13		416.34

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ANCHORAGE SCHOOL DISTRICT 2019-2020 PRELIMINARY BUDGET CAPITAL PROJECTS FUND

LOCATION: 3010 - CAPITAL PLANNING & CONSTRUCT	A	ADOPTED 2016	ADOPTED 2017	ADOPTED 2018	ADOPTED 2019	PI	RELIMINARY 2020	FY19 ADOPTED PRELIMIN	1 15
]	BUDGET	BUDGET	BUDGET	BUDGET		BUDGET	\$	%
PERSONNEL EXPENDITURES									
310 - CERTIFICATED SALARIES	\$	30,000	\$ _	\$ -	\$ -	\$	-	\$ -	0.0%
320 - NON-CERTIFICATED SALARIES		2,866,893	2,644,085	2,191,668	2,563,510		2,322,807	(240,703)	-9.4%
360 - EMPLOYEE BENEFITS		1,470,436	1,468,395	1,360,827	1,276,634		1,287,321	10,687	0.8%
TOTAL PERSONNEL EXPENDITURES		4,367,329	4,112,480	3,552,495	3,840,144		3,610,128	(230,016)	-6.0%
NON-PERSONNEL EXPENDITURES									
410 - PROFESSIONAL AND TECHNICAL	\$	30,000	\$ 30,000	\$ 35,000	\$ 110,000	\$	65,000	\$ (45,000)	-40.9%
420 - STAFF TRAVEL		68,000	38,000	48,000	38,000		38,000	-	0.0%
425 - STUDENT TRAVEL		-	-	-	-		-	-	0.0%
430 - UTILITY SERVICES		12,000	12,000	12,000	12,000		75,405	63,405	528.4%
435 - ENERGY		41,500	41,500	41,500	41,500		46,000	4,500	10.8%
440 - OTHER PURCHASED SERVICES		10,000	10,000	10,000	10,000		10,000	-	0.0%
445 - INSURANCE AND BOND PREMIUMS		-	-	-	-		-	-	0.0%
450 - SUPPLIES, MATERIALS, AND MEDIA		117,500	47,500	47,500	47,500		48,000	500	1.1%
480 - TUITION AND STIPENDS		-	-	-	-		-	-	0.0%
490 - OTHER EXPENSES		8,000	8,000	8,000	8,000		8,000	-	0.0%
495 - INDIRECT COSTS		-	-	-	-		-	-	0.0%
500 - CAPITAL OUTLAY		4,000	4,000	4,000	4,000		4,000	-	0.0%
510 - EQUIPMENT		-	-	-	-		-	-	0.0%
540 - CAPITAL OUTLAY OTHER EXPENSES		25,000	25,000	25,000	5,000		5,000	-	0.0%
TOTAL NON-PERSONNEL EXPENDITURES		316,000	216,000	231,000	276,000		299,405	23,405	8.5%
TOTAL EXPENDITURES	\$	4,683,329	\$ 4,328,480	\$ 3,783,495	\$ 4,116,144	\$	3,909,533	\$ (206,611)	-5.0%

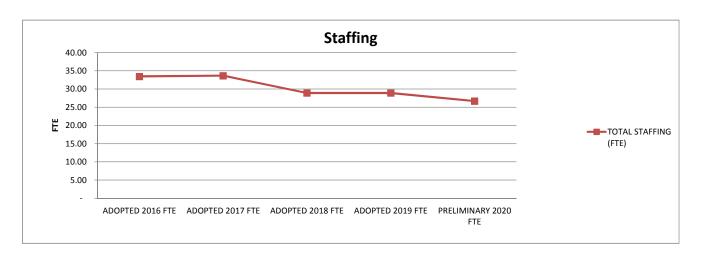


^{1.} Actual expenditures are on the GAAP basis and include expenditures against prior year authorizations

^{2.} State of Alaska on-behalf pension payments have been removed from individual organizations

ANCHORAGE SCHOOL DISTRICT 2019-2020 PRELIMINARY BUDGET CAPITAL PROJECTS FUND

LOCATION: 3010 - CAPITAL PLANNING & CONSTRUCT	ADOPTED 2016	ADOPTED 2017	ADOPTED 2018	ADOPTED 2019	PRELIMINARY 2020	FY19 ADOPTED PRELIMINA	- 1 To 1 T
5010 - CATITAL FLANNING & CONSTRUCT	FTE	FTE	FTE	FTE	FTE	FTE	%
AVERAGE DAILY MEMBERSHIP (ADM)	47,661.65	47,539.98	46,964.45	45,916.51	45,336.09	(580.42)	-1.3%
STAFFING (FTE)							
CERTIFICATED							
DIRECTOR	-	-	-	-	-	-	0.0%
PRINCIPAL	-	-	-	-	-	-	0.0%
CLASSROOM TEACHER	-	-	-	-	-	-	0.0%
SPECIAL SERVICE TEACHER	-	-	-	-	-	-	0.0%
PROFESSIONAL/TECHNICAL	-	-	-	-	-	-	0.0%
OTHER CERTIFICATED		-	-	-	-	-	0.0%
TOTAL CERTIFICATED		-	-	-	-	-	0.0%
CLASSIFIED							
DIRECTOR	1.00	1.00	1.00	1.00	1.00	-	0.0%
PROFESSIONAL/TECHNICAL	30.75	30.95	26.20	26.20	24.00	(2.20)	-8.4%
CLERICAL	1.50	1.50	1.50	1.50	1.50	-	0.0%
TEACHERS ASSISTANTS	-	-	-	-	-	-	0.0%
CUSTODIAL	0.20	0.20	0.20	0.20	0.20	-	0.0%
MAINTENANCE	-	-	-	-	-	-	0.0%
OTHER CLASSIFIED		-	-	-	-	-	0.0%
TOTAL CLASSIFIED	33.45	33.65	28.90	28.90	26.70	(2.20)	-7.6%
TOTAL STAFFING (FTE)	33.45	33.65	28.90	28.90	26.70	(2.20)	-7.6%



STATEMENT OF PROGRAM:

The Planning & Construction Department manages planning, design and construction of new and renewal of existing facilities, according to Board policy and administrative action. The division works with design professionals during design and construction of capital projects and it is responsible for assuring designs comply with ASD Educational Specifications and code requirements. The District primarily receives project funds from municipal bonds, grants, and some general funds. Major projects include districtwide building life extension projects such as roof, HVAC, and the West/Romig IMC renovation. Approximately \$70 million us budgeted for current projects.

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Functions

<u>FUNCTION</u> is used to group within a fund the different broad classifications of financial activities or services performed; for example, Instruction is function 100, a broad group of activities and services performed. Functions provide for the reporting of financial information in a manner, that is useful to school boards, superintendents, the Department of Education and Early Development, the Legislature and in some instances provides for the accumulation of expenditures in such a manner as to show compliance with law or regulation.

For school districts that wish to accumulate financial information in greater detail than the required function level many required functions are further subdivided into optional functions. Optional functions provide for the grouping of activities or services in further detail; for example, Instruction 100 is a required function but could be further broken out into the optional function Correspondence Instruction 120. The optional functions are components of the required functions and if optional functions are used, then they should be aggregated and reported at the required function level. When establishing coding for required functions the explanations and detail provided in the optional functions should be considered.

- 100 INSTRUCTION - Instruction includes the educational activities directly involving the interaction between teachers and students. Instruction may be provided in the school classroom, in another location such as a home or hospital, or in other learning situations such as student curricular field trips. It may also be provided through some other approved medium such as televisions, radio, computer, multimedia, telephone, or correspondence. Technology that is used by students in the classroom or that has a student instruction focus should be coded here. Included here are the certificated classroom teachers or other certificated personnel who are performing as classroom teacher and classroom aides or classroom assistants who directly assist in the instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools or other locations for instructional purposes. Inservice teacher training, conferences and workshops that are for the benefit of teachers for staff development are not included here but in Support Services - Instruction, function 350. (Required)
- BILINGUAL/BICULTURAL INSTRUCTION Bilingual and bicultural instruction includes the educational activities directly involving the interaction between teachers and students of limited English-speaking ability. Included here are the certificated bilingual and bicultural classroom teachers or other certificated personnel who are performing as the bilingual and bicultural classroom teacher and classroom aides or classroom assistants who directly assist in the bilingual and bicultural instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools and other locations for bilingual and bicultural instructional purposes. Specific inservice teacher training, conferences and workshops for bilingual and bicultural staff development are also included here. (Optional)

- GIFTED/TALENTED INSTRUCTION Gifted and talented instruction includes the educational activities directly involving the interaction between teachers and students who exhibit outstanding intellect, ability, or creative talent. Included here are the certificated gifted and talented classroom teachers or other certificated personnel who are performing as the gifted and talented classroom teacher and classroom aides or classroom assistants who directly assist in the gifted and talented instructional process. Examples of the types of expenditures included are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, and travel between schools and other locations for gifted and talented instructional purposes. (Optional)
- 140 <u>CORRESPONDENCE STUDY INSTRUCTION</u> Correspondence study instruction includes the educational activities directly involving the interaction between teachers and students when the primary medium of instruction is communication between the instructor at one physical location and the student at another physical location when the student does not attend a designated school on a regular basis. Included here are the certificated correspondence study teachers or other certificated personnel who are performing as the correspondence study teacher and classroom aides or classroom assistants who directly assist in the correspondence study instructional process. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, equipment and equipment repair directly used in the teaching process, telephone, internet, courses and postage, and travel to visit correspondence students for instructional purposes. (Optional)
- VOCATIONAL EDUCATION INSTRUCTION Vocational education instruction includes the educational activities directly involving the interaction between teachers and students in state approved vocational education classes. Included here are the certificated vocational education teachers or other certificated personnel who are performing as the vocational educational teacher and classroom aides or classroom assistants who directly assist in the vocational education instructional process. Examples of the types of expenditures to include are salaries, employee benefits, instructional supplies, textbooks, equipment and equipment repair directly used in the teaching process and travel between schools and other locations for vocational instructional purposes. (Optional)
- 200 <u>SPECIAL EDUCATION INSTRUCTION</u> Special education instruction includes the educational activities directly involving the interaction between teachers and special education students in the classroom or other facility. Included here are the costs of instruction for the student who deviates from the average or normal child in mental, physical or social characteristics to such an extent that he or she requires a modification of school practices or special education services in order to develop to his or her maximum potential. Included here are the certificated special education teachers or other certificated personnel who are performing as the special education teacher and classroom aides or classroom assistants who directly assist in the special education instructional process. Examples of the types of expenditures to include are salaries, employee benefits, instructional supplies, textbooks, equipment and equipment repair directly used in the

teaching process, and travel between schools and other locations for special education instructional purposes. Included are specific inservice teacher training, conferences or workshops for the special education teacher's staff development. General instructional inservice attended by special education teachers is <u>not</u> included here but in Support Services - Instruction, function 350. (**Required**)

- SPECIAL EDUCATION SUPPORT SERVICES STUDENTS Special education support services students includes educational activities designed to assess and improve the well being of special education students. Special education students are those who deviate from the average or normal child in mental, physical or social characteristics to such an extent that he or she requires a modification of school practices or special education services in order to develop to his or her maximum potential. Included here is the special education director/coordinator/manager. Also included are the costs of such activities as special education guidance, health services, social work, psychological services, speech pathology services, audiology services, and physical therapy services provided to students as the result of an Individualized Education Program (IEP). Examples of the types of expenditures to include are salaries, employee benefits, instructional support supplies and equipment, equipment repair directly used in special education support services, and travel when assisting students through special education support services-students activities. (Required)
- 300 <u>SUPPORT SERVICES STUDENTS</u> Support services students includes activities designed to assess and improve the well being and health of students and to supplement the instruction process. Included here are guidance services, health services, attendance and social work services and boarding home costs. Examples of the types of expenditures to include are salaries, employee benefits, professional and technical services for specialists involved in support services students, supplies and equipment and equipment repair directly used in support services students, and travel when assisting students through support services-students activities. (**Required**)
- BOARDING HOMES Boarding homes includes the expenditures for providing food and shelter for students who must live on or near the school grounds. "Child care" programs not directly involved with the instructional programs are **not** included here but in Community Services, function 780. Boarding home costs related to special education and short-term vocational education are **not** included here but in their respective functions. (Optional)
- 310 <u>ATTENDANCE AND SOCIAL WORK</u> Attendance and social work activities includes those activities designed to improve student attendance and that attempt to prevent or solve student problems involving the home, the school, and the community.

Attendance services consist of such activities as early identification of patterns of absence, promotion of pupils' and parents' positive attitudes toward attendance, analysis of causes of absences, and enforcement of compulsory attendance laws. Included here are the

personnel with applicable training who are directly assigned to social work and attendance. The time spent on attendance recording and reporting on a district wide basis is charged to District Administration Support Services, function 550. Secretarial or other general duties should be recorded in their respective functions. Examples of the types of expenditures to include are salaries and employee benefits. (Optional)

- 320 <u>GUIDANCE SERVICES</u> Guidance services include those activities designed to help students assess and understand their abilities, aptitudes, interests, environmental factors and educational needs; assist students in increasing their understanding of educational and career opportunities; and aid students in the formulation of realistic goals. Included here are personnel with specialized training and who are directly assigned to guidance services. Secretarial or other general activities should be recorded in their respective functions. Examples of the types of expenditures to include are salaries and employee benefits. (Optional)
- 330 <u>HEALTH SERVICES</u> Health services include those activities that pertain to physical and mental health student services, that are not direct instruction or classified under a special education function. Health services includes psychological services; medical, dental and nursing services; speech and audiology services, and pupil testing and assessment costs when related to health services. Included here are personnel with specialized training and who are directly assigned to health services. Secretarial or other general activities should be recorded in their respective functions. (Optional)
- 350 <u>SUPPORT SERVICES INSTRUCTION</u> Support services instruction includes those activities that assist instructional staff with the content and process of providing learning experiences for students. Included are improvement of instructional services (curriculum development and techniques of instruction), library services, and inservice training. Included here are the costs of nonteaching director/coordinator/managers who are specifically trained and directly assigned to instructional programs and librarians and library aides. Also included here are general teacher inservice expenditures whether provided for by the director/coordinator/manager of curriculum, by outside professional consultants or through conference attendance. Examples of the types of expenditures to include are salaries, employee benefits, supplies, inservice and curriculum development materials, travel, and conference fees. See function 360, Instructional-Related Technology, for all E-Rate eligible expenditures. (Required)
- 351 <u>IMPROVEMENT OF INSTRUCTIONAL SERVICES</u> Improvement of instructional services includes activities that assist instructional staff in planning, developing and evaluating the process of providing instruction to students. These activities include curriculum development performed by director/coordinator/managers of instructional programs, or other specifically related purchased professional services. Included here are the costs of nonteaching director/coordinator/managers who are specifically trained and directly assigned to instructional programs. Activities of directing and managing a school should <u>not</u> be recorded here but in school administration or in other applicable function.

General overall management of district activities should <u>not</u> be recorded here but in district administration or in other applicable function. Examples of the types of expenditures to include are salaries, employee benefits, supplies, and travel when related to improvement of instructional services. (Inservice expenditures are recorded in function 354.) (Optional)

- LIBRARY SERVICES Library service includes activities of organizing and maintaining libraries. This includes selecting, acquiring, preparing, cataloging and circulating books and other materials. Also included here are the costs of librarians and library aides. Examples of the types of expenditures to include are salaries, employee benefits, supplies, travel when related to library service and purchase of library materials. Textbooks are <u>not</u> included here but in Instruction, function 100. (Optional)
- 354 <u>INSERVICE</u> Inservice includes activities that contribute to the professional growth and competence of members of the <u>instructional staff</u>. Included here are expenditures for teacher training, conferences, workshops, staff development, and membership in staff development networks. Examples of the types of expenditures to include are conference fees and related travel; expenditures for curriculum development materials when related to inservice training; and other inservice expenditures, whether the training is provided through a director/coordinator/manager of curriculum, a professional consultant, or through conference attendance. (Optional)
- INSTRUCTIONAL-RELATED TECHNOLOGY This function category encompasses all technology activities and services for the purpose of supporting instruction. These activities include expenditures for internal technology support as well as support provided by external vendors. These activities include costs associated with the staffing, administrating, and supervising of technology personnel; systems planning and analysis; systems application development; systems operations; network support services; hardware and software maintenance and support services; and other technology-related costs that relate to the support of instructional activities. Technology that is used by students in the classroom or that has a student instruction focus should be coded to function 100. Technology that is used by students in the special education classroom or that has a special education student instruction focus should be coded to functions 200 or 220. See Appendix B for specific examples. (Optional)

It should be noted that although GASB has not issued applicable accounting and financial reporting guidance specific to E-Rate, districts should record all E-Rate eligible expenditures in this function.

400 <u>SCHOOL ADMINISTRATION</u> - School administration includes the activities of overall management, direction and leadership of a school. This includes general supervision of the school, evaluation of school staff members, assignment of duties to staff members, and coordination of school instructional activities. Included here are <u>certificated school</u> <u>administration staff</u> including principals and head teachers while not in the classroom

teaching. Also included here are other corresponding expenditures related to principals, and head teachers. Examples of the types of expenditures to include are certificated salaries, employee benefits, supplies, communication expenditures, travel, dues and fees. General office expense such as copy machines for school administration is recorded in School Administration Support Services, function 450. (**Required**)

- 450 <u>SCHOOL ADMINISTRATION SUPPORT SERVICES</u> School administration support services includes the activities that support School Administration, function 400 in the overall management of a school. Included here are the <u>non-certificated school</u> <u>administration staff</u> including secretaries and clerks. Also included here are other corresponding expenditures related to secretaries and clerks. Examples of the types of expenditures to include are non-certificated salaries, employee benefits, supplies, communication expenditures, equipment and equipment repair and travel. (**Required**)
- DISTRICT ADMINISTRATION District administration includes the activities of overall district-wide executive and general administration of the school district. This includes the office of the superintendent; activities of the elected school board and any expenditures for lobbyists; public relations and information services; and any district-wide planning, research, development and evaluation activities. Included are the superintendent, assistant superintendents and contracted chief administrators, specific directions for allocation are included in respective object codes. Examples of the types of expenditures to include are salaries, employee benefits, professional and technical services, supplies, communication expenditures, travel, dues and fees, board stipends and board travel, communication and travel. (Required)
- 511 <u>BOARD OF EDUCATION</u> Activities of the elected body which has been created according to state law and vested with responsibilities for educational activities in a given geographical area. Included are expenditures for lobbyists. (Optional)
- OFFICE OF THE SUPERINTENDENT Activities performed by the superintendent, deputy, associate and assistant superintendents, and a contracted chief administrator in the broad overall executive and general direction and management of all affairs of the school district. (Optional)
- 513 <u>PLANNING, RESEARCH, DEVELOPMENT, AND EVALUATION</u> Activities involving the managing and conducting instructional planning, research, development and evaluation functions for the school district as a whole. (Optional)
- 515 <u>PUBLIC RELATIONS/INFORMATION SERVICES</u> Activities involving internal information, public information and community relations. Included are planning and managing the publication of internal information (e.g., a periodic newsletter or newspaper for internal dissemination), providing or arranging for radio and television programs and otherwise informing the public concerning education in the school district, and directing and managing any other community relations service for the school district. (Optional)

- DISTRICT ADMINISTRATION SUPPORT SERVICES Activities of managing and conducting general administrative services of the school district including accounting, payroll and budgeting, purchasing, recruiting and placement, statistical manipulation and reporting, and data processing. Included are collecting and organizing data, converting data to machine-usable form and preparing financial, property, student, personnel, program, community and statistical reports. Included are director/coordinator/manager of fiscal responsibilities, accountants, bookkeepers, and secretaries. Examples of the types of expenditures to include are salaries, employee benefits, supplies, materials, communication, travel, liability insurance (except property and vehicle insurance), interest on current loans, and indirect costs. (Required)
- 551 <u>FISCAL SERVICES</u> Activities of managing and conducting the fiscal operations including budgeting, receiving and disbursing, financial accounting, payroll and internal auditing of the school district. (Optional)
- 552 <u>INTERNAL SERVICES</u> Activities of buying, storing and distributing of supplies, furniture and equipment, and activities involving duplicating and printing for the school district. (Optional)
- 553 <u>STAFF SERVICES</u> Activities of administrative support involved with maintaining an efficient work force for the school district. Includes are recruiting and placement, staff transfers, staff health services and staff accounting. (Optional)
- 554 <u>STATISTICAL SERVICES</u> Activities of manipulating, relating, describing and reporting of statistical information for the school district. (Optional)
- DATA PROCESSING SERVICES Activities of managing and conducting district-wide data processing services for the school district. Included are collecting and organizing data, converting data to machine-usable form and preparing financial, property, student, personnel, program, community and statistical reports. (Optional)
- 556 <u>OTHER DISTRICT ADMINISTRATION SUPPORT SERVICES</u> Activities of any support services or classification of services, general in nature, which cannot be classified in the preceding functions. (Optional)
- 557 <u>INDIRECT COST POOL</u> Expenditures aggregated for use in determining indirect costs. (Optional)
- ADMINISTRATIVE TECHNOLOGY SERVICES Activities concerned with supporting the school district's information technology systems, including supporting administrative networks, maintaining administrative information systems, and processing data for administrative and managerial purposes. These activities include expenditures for internal technology support as well as support provided by external vendors. These activities include costs associated with the staffing, administrating, and supervising of technology

personnel, systems planning and analysis, systems application development, systems operations, network support services, hardware and software maintenance and support services, and other technology-related administrative costs. See Appendix C for specific examples. (Optional)

- OPERATIONS AND MAINTENANCE OF PLANT Activities of keeping buildings open and ready for use, equipment in an effective state of repair and grounds keeping. This includes the director/coordinator/manager of operations, janitors, and custodial staff. Examples of the types of expenditures to include are salaries, employee benefits, utilities, energy, building rental expenses, property and vehicle insurance and custodial and maintenance supplies. Costs related to the purchase of land or buildings, construction of buildings, or any capital improvements to sites are <u>not</u> included here but in Construction and Facilities Acquisition, function 880. (**Required**)
- 5TUDENT ACTIVITIES Used in the School Operating Fund and Student Activity
 Fund for activities that are non-instructional school sponsored and sanctioned student
 activities (clubs, interscholastic activities, etc.). The director or coordinator of activities,
 other staff salaries and related expenses are classified under this function. Travel for all
 extra-curricular activities and student activity extra duty compensation is included in this
 function. (Required)
- TO AND FROM SCHOOL Activities of transporting students to and from school only that meet the Minimum Standards for Alaska School Buses. Included here are the director/coordinator/manager of transportation, bus drivers, and support staff. Examples of the types of expenditures to include are salaries, employee benefits, other administrative costs for managing the student transportation system, and any contracted services. Travel related to student activities and student instructional travel is not included here, but in their respective functions. Expenses related to Student Transportation School Activities should be included in function 761. (Fund 205 Only) (Required)
- STUDENT TRANSPORTATION SCHOOL ACTIVITIES Activities of transporting students on school buses for all extra-curricular activities, field trips, interscholastic activities, and other non-educational activities paid for with state transportation grant funding. Examples of the types of expenditures to include are salaries, employee benefits, and other administrative and direct costs for providing the transportation of pupils outside the normal to and from school transportation services, including any contracted services. Travel related to student activities and student instructional travel is not included here, but in their respective functions. (Fund 205 Only) (Required)

- 5762 STUDENT TRANSPORTATION OTHER TRANSPORTATION SERVICES Expenditures for optional equipment beyond the Minimum Standards for Alaska School
 Buses that the district chooses to add to school buses paid for with state transportation
 grant funding. Also included here are other expenditures that are not to and from school
 transportation services or school activities and cannot be classified in function 760 or
 function 761. (Fund 205 Only) (Required)
- ADULT AND CONTINUING EDUCATION INSTRUCTION Activities of teaching adults and out-of-school youth in an educational program not based primarily on previous education attainment and which is generally characterized by less than full time attendance. Included here are the director/coordinator/manager of adult education, classroom teachers, teacher aides and other support staff. Included also are specific inservice teacher training, conferences or workshops for adult and continuing education teacher's staff development. Examples of the types of expenditures to include are salaries, employee benefits, teaching supplies, textbooks, classroom equipment and repair, and travel between schools and/or other locations for adult and continuing instructional purposes. (Required)
- 771 <u>ADULT BASIC EDUCATION</u> Instruction costs for providing fundamental education to adults whom have never attended school or who have interrupted formal schooling. (Optional)
- COMMUNITY SERVICES Activities provided by a school or school district for purposes of relating to the community as a whole or some segment of the community not directly related to providing education for students. Specifically, it is an additional responsibility delegated to the school district beyond its primary function of providing education. Included are community recreation programs, civic activities, public libraries, public radio programs, community welfare activities and care of children in residential day schools. Examples of the types of expenditures to include are salaries, employee benefits, travel, and supplies. (**Required**)
- FOOD SERVICES Activities of non-instructional management and operation of food service programs of the school or school district; the preparation and serving of regular and incidental meals, lunches or snacks in connection with school activities, and the delivery of food. Examples of the types of expenditures to include are salaries, employee benefits, milk, food, and equipment. (Fund 255 Only) (Required)
- DEBT SERVICE Included are payments for both principal and interest on, normally, long-term debt service (obligations exceeding one year). Interest on current loans (repayable within one year of receiving the obligation) is <u>not</u> included here but in District Administration Support Services, function 550. (**Required**)

- Solution Struction AND FACILITIES ACQUISITION Activities of acquiring land, buildings and equipment; remodeling of buildings; construction of buildings and additions to buildings; initial installation or extension of service systems and other built-in equipment; and improvements to sites, including environmental remediation. The following optional function codes are also provided to allow the accumulation of expenditure information for grant and non-grant reporting purposes. They define the minimum reporting requirements for Alaska construction grant accounting for purposes of periodic grant reporting and closeout. (Fund 500 Only) (Required)
- 881 <u>ADMINISTRATION</u> Costs associated with construction grant administration. Includes audits, legal fees, accounting services and related expenditures. (**Fund 500 Only**) (Optional)
- SITE ACQUISITION AND INVESTIGATION Services directly contracted to conduct percolation tests, soil temperature, moisture content of permafrost, depth of water table, and all other such soil tests. Costs of consultants to conduct boundary, topography, onsite easements or right-of-way surveys, including all other types of ground surveys, consultant(s) to inspect a site for suitability or acceptability as a facility or a construction site, special services negotiated with and performed by a consultant pertaining to site investigation; feasibility studies, water survey, special drawings, renderings, plans and specifications, etc. Charge the actual cost of appraisals, including the cost of transportation, per diem, or other such related costs which are caused by the direct act of appraising a site by a qualified appraiser. Include the acquisition cost, legal expenses, relocating businesses, dwellings, household furnishings, persons and personal belongings, in accordance with federal requirements when condemnation action is being pursued to obtain the land. (Fund 500 Only) (Optional)
- DESIGN Design costs for the performance of design development and services. Fees paid to consultants, such as engineers or architects for the design of the facility. Reimbursable expenses that have been incurred by consultants while performing services associated with the design. These costs include, but are not limited to: transportation costs, living expenses, long distance phone calls, telegrams, postage and freight, and blue line and photo reproductions. Services performed by consultants such as: programs and feasibility studies, special drawings and renderings, preparation of alternate bid documents, start-up assistance, warranty review service, including preparation of maintenance and operational manuals, and course of construction inspections. (Fund 500 Only) (Optional)
- 884 <u>CONSTRUCTION MANAGEMENT</u> Costs associated with the management of the construction project during the course of construction. (**Fund 500 Only**) (Optional)

- CONSTRUCTION Cost appraisal(s) of a facility being considered for purchase and the purchase cost of an existing facility. Costs of contracted construction for remodeling or repair of an existing facility. The cost of demolition of an existing facility. Costs for water and/or sewer installations, costs for work performed by construction laborers employed by the school district, construction material cost for materials used. The cost of work for constructing a facility performed by a contractor. All power installation costs incurred under vendor agreements or construction contracts. Costs of relocating a facility, including a building, relocatable structure, mobile trailer or home. (Fund 500 Only) (Optional)
- 886 <u>EQUIPMENT/FURNISHINGS</u> Costs associated with the equipping of a newly constructed building including: instructional furniture and equipment, and library books and equipment. (**Fund 500 Only**) (Optional)
- 888 <u>PERCENT FOR ART</u> Art includes the selection, design/fabrication, and installation works of art. (**Fund 500 Only**) (Optional)
- PROJECT CONTINGENCY Project contingency is a safety factor to allow for unforeseen changes. The use of contingency funds to address budget overruns should be coordinated with DEED. No costs shall be accounted for as Contingency Expenditures. (Fund 500 Only, Budget Account Only) (Optional)
- 900 OTHER FINANCING USES Transfers of cash between funds, either for the purpose of subsidizing programs or matching federal grants, such as transferring School Operating Fund cash to the Food Services Fund or Student Transportation Fund to subsidize such programs or to transfer School Operating Fund cash to Special Revenue Funds for matching federal funds or providing additional local support. (**Required**)
- 000 UNDESIGNATED (Required)

Object Codes - Expenditures

EXPENDITURES are decreases in assets or increases in liabilities which decrease the amount of fund balance available. Object codes 300 through 599 have been reserved for expenditures. For school districts that wish to accumulate financial information in greater detail than the required object level, many required objects are further subdivided into optional objects. Optional objects provide for the grouping of expenditures or services in further detail; for example, Supplies, Materials, and Media, object 450 is a required object but could be further broken out into the optional Teaching Supplies, object 451. **The optional objects are components of the required objects** and if optional objects are used they should be aggregated and reported at the required object level. When establishing coding for required objects, the explanations and detail provided in the optional objects should be considered.

- EMPLOYEE SALARIES AND EMPLOYEE BENEFITS Expenditures to bona fide employees who are in positions of a permanent or temporary nature. This includes gross salary and employee benefits for personal services rendered while on the payroll of the school district. Object codes 310 through 349 have been reserved for salaries. Object codes 350 through 399 have been reserved for employee benefits. Salary and employee benefits are required to be prorated between functions as described when applicable.
- 210 <u>CERTIFICATED SALARIES</u> Expenditures to employees who are in positions of a permanent nature or hired temporarily that are required to hold a teaching certificate as a condition of their employment, including personnel substituting for those in permanent positions. For all certificated positions, salary is required to be coded to Instruction, function 100 for any portion of time the employee is a classroom teacher. (**Required**)
- 311 <u>CERTIFICATED SUPERINTENDENT</u> Certificated chief administrator of a school district. Directs and coordinates activities concerned with administration of the school district in accordance with Board of Education policies. Salary is required to be prorated outside of function 510 by those districts whose superintendent performs as described in the following examples.

Examples of required allocations for superintendent's salary outside of function 510 are: (1) The superintendent is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The superintendent is the only administrator in the district and is certificated to evaluate teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; and (3) The superintendent is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220. (Optional)

312 <u>CERTIFICATED ASSOCIATE/ASSISTANT SUPERINTENDENT</u> - Certificated administrator who assists superintendent in district-wide administrative duties. Salary is required to be prorated outside of function 510 by those districts whose associate/assistant superintendent performs as described in the following examples.

Examples of allocation for associate/assistant superintendent salary outside of function 510 are: (1) The associate/assistant superintendent is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The associate/assistant superintendent works in the business office, this portion of time is allocated to District Administration Support Services, function 550; (3) The associate/assistant superintendent evaluates teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; (4) The associate/assistant superintendent is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220; and (5) The associate/assistant superintendent is assigned and performs the duties of a director/coordinator/manager as described in object code 314, this portion of time is allocated as prescribed in object code 314. (Optional)

2313 CERTIFICATED PRINCIPAL/ASSISTANT PRINCIPAL - Certificated chief or assistant chief who leads, manages and coordinates instructional, administrative, and support activities of a primary or secondary attendance center. This code includes that portion of time that a head/lead teacher is delegated principal duties. Salary is required to be prorated outside of function 400 by those districts whose principal/assistant principal performs as described in the following examples.

Examples for allocation for principal/assistant principal salary outside of function 400 are: (1) The principal/assistant principal is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The principal/assistant principal is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services, function 220; (3) The principal/assistant principal is assigned and performs the duties of a director/coordinator/manager as described in object code 314, this portion of time is allocated as prescribed in object code 314; and (4) The principal/assistant principal is the only personnel in the school who has specific training and certification for counseling and has been assigned and performs these specific duties, this portion of time is allocated to Support Services - Student, function 300. (Optional)

314 CERTIFICATED DIRECTOR/COORDINATOR/MANAGER - Certificated individuals who have specific training and expertise and are hired to perform direct primary and supervisory responsibility in a program area (for example, Title I) or area of instruction (for example, correspondence education). This includes certificated director/coordinator/manager for: federal programs, bilingual & bicultural, correspondence, curriculum, student services, community education, special education, staff development and vocational education. This category is distinguished from the principal or other certificated staff who may perform coordination of overall activities and overall support, the director/coordinator/manager perform directly with specific program or instruction areas. (Optional)

- 315 <u>CERTIFICATED TEACHER</u> A certificated individual who works under a contract, is paid from the teacher salary schedule, and provides direct instruction to students. The portion of time a head/lead teacher is delegated school administration-principal duties should be coded to School Administration, function 400. (Optional)
- 316 <u>CERTIFICATED EXTRA DUTY PAY</u> A category used to account for additional salary or stipends of certificated personnel who perform extra-curricular duties, such as coaches, sponsors, and advisors. (Optional)
- 317 <u>CERTIFICATED SUBSTITUTES</u> Certificated individuals who provide direct instruction to students in the absence of regular employees. (Optional)
- CERTIFICATED SPECIALISTS Certificated individuals who are specifically trained, certificated, and hired to perform in a special service area. Examples in the area of Special Education Support Services Students, function 220 are: audiologist, physical or occupational therapist, psychologist. Examples in the area of Bilingual/Bicultural Instruction, function 120 are: recognized expert. Examples in the area of Student Support Students, function 300 are: social workers, counselors, and nurses. Examples in the area of Support Services Instruction, function 350 are: librarians. (Optional)
- NON-CERTIFICATED SALARIES Expenditures to employees who are in positions of a permanent nature or hired temporarily that are not required to hold a teaching certificate as a condition of their employment, including personnel substituting for those in permanent positions. This does <u>not</u> include contractual agreements for services or volunteers. (**Required**)
- 321 <u>NON-CERTIFICATED DIRECTOR/COORDINATOR/MANAGER</u> Individuals who have specific training and expertise and are hired to perform direct primary and supervisory responsibility in designated areas. Examples include director/coordinator/manager for operations and maintenance, construction projects, the business office, public relations, and student transportation. (Optional)
- 322 <u>NON-CERTIFICATED SPECIALISTS</u> Individuals who are specifically trained and hired to perform in a special service area. Examples include engineers, architects, and other non-certificated professionals. (Optional)
- NON-CERTIFICATED AIDES Instructional personnel specifically hired to assist certificated staff members with instruction or duty assignments. These positions are different then secretaries or other administrative support because they are specifically instructional. (Optional)
- 324 <u>NON-CERTIFICATED SUPPORT STAFF</u> Individuals who are hired to perform administrative support services such as secretaries, bookkeepers, data processing clerks, attendance clerks, accounting clerks, and technicians. (Optional)

NON-CERTIFICATED MAINTENANCE/CUSTODIAL - Individuals hired to keep the 325 grounds, buildings and equipment in repair or daily upkeep such as janitors, electricians, plumbers, and gardeners. (Optional) 326 NON-CERTIFICATED FOOD SERVICE STAFF - Individuals hired into the school food service program who are responsible for preparing or serving food to students or staff. (Optional) NON-CERTIFICATED BUS DRIVERS - Individuals hired to drive buses for student 327 transportation. (Optional) 328 NON-CERTIFICATED CONSTRUCTION LABOR - Individuals hired to work on a construction project. (Optional) NON-CERTIFICATED SUBSTITUTE/TEMPORARIES - Individuals hired to perform 329 duties in the absence of regular employees or of a short-term nature. Includes substitute teachers who do **not** need a teaching certificate as a condition of their employment. Includes substitute secretaries, aides, bookkeepers, and data processing clerks. Payments to school board members are included here, not in object code 485, Stipends. (Optional) 330 NON-CERTIFICATED SCHOOL BUS AIDES AND MONITORS - The salaries for school bus aides and monitors on to and from school transportation services for both regular and special education routes and other state-approved student transportation. Expenditures can occur while students are in transit and while they are being loaded and unloaded, and it includes directing traffic at the loading stations. (Optional) 350 TOTAL EMPLOYEE BENEFITS - Expenditures for all employee benefits. All employee benefits are required to be prorated to the functions with the corresponding salary. Object codes 360 through 399 have been reserved for employee benefits. 360 EMPLOYEE BENEFITS - Expenditures by the school district for the benefit of the employees including life, health and accident premiums, unemployment insurance, workers' compensation premiums, FICA, SBS, TRS, and PERS. These amounts are items not included in the gross salary nor considered compensation. (**Required**) 361 INSURANCE - LIFE AND HEALTH - Expenditures by the school district for life, health and accident insurance for the benefit of the employees. (Optional) 362 <u>UNEMPLOYMENT INSURANCE</u> - Expenditures by the school district's to provide unemployment insurance for employees. (Optional) 363 WORKERS' COMPENSATION - Expenditures by the school district to provide workers' compensation insurance for employees. (Optional)

364 FICA CONTRIBUTION - Expenditures by the school district for the employer's share of taxes required by the Federal Insurance Contributions Act. (Optional) 365 RETIREMENT CONTRIBUTION - TRS - Expenditures by the school district for the employer's share of the required contribution to the Teachers' Retirement System. (Optional) RETIREMENT CONTRIBUTION - PERS - Expenditures by the school district for the 366 employer's share of the required contribution to the Public Employees' Retirement System. (Optional) 367 TRS ON-BEHALF PAYMENTS - Payments made by the state or other governments on behalf of the school district that benefit employees of the school district. These payments typically include State funding of the retirement contributions of school district personnel. An equal revenue amount should be recorded in revenue source 056. The full amount of the TRS on-behalf payments from all funds must be recorded in the operating fund. On-behalf payments for Student Transportation and Food Service functions should be included in function 300 and on-behalf payments for Construction & Facilities Acquisition functions should be included in function 600. (Optional) 368 PERS ON-BEHALF PAYMENTS - Payments made by the state or other governments on behalf of the school district that benefit employees of the school district. These payments typically include State funding of the retirement contributions of school district personnel. An equal revenue amount should be recorded in revenue source 057. The full amount of the PERS on-behalf payments from all funds must be recorded in the operating fund. On-behalf payments for Student Transportation and Food Service functions should be included in function 300 and on-behalf payments for Construction & Facilities Acquisition functions should be included in function 600. (Optional) 369 OTHER EMPLOYEE BENEFITS - Expenditures by the school district for other costs of employee benefits that cannot be accounted for elsewhere. Included are amounts for educational expenses that are either paid on behalf of or reimbursed to an employee. Other examples include SBS contributions, tuition, costs associated with maintaining professional certifications, and automobile and communication allowances. (Optional) 380 HOUSING ALLOWANCE/SUBSIDY - Expenditures by a school district to the housing lessor to cover part or all the cost of employee housing, and costs in excess of rental revenues on district owned teacher housing. (**Required**) 390 TRANSPORTATION ALLOWANCE - Expenditures by the school district to an employee or to a carrier for the cost of transportation to and/or from point of hire and duty station and for "R & R" travel for employees. (**Required**) 400 MATERIALS, SUPPLIES, SERVICES & OTHER

- 410 <u>PROFESSIONAL AND TECHNICAL SERVICES</u> Expenditures for services which can only be performed by persons or firms with specialized skills and knowledge. Included are the services of architects, engineers, dentists, medical doctors, consultants, and accountants. Also included are personnel who provide direct instruction for students or inservice training for instructional staff. These are services rendered by personnel <u>not</u> on the payroll of the school district. (**Required**)
- 411 <u>INSTRUCTIONAL SERVICES</u> Expenditures of non-employee services performed by qualified persons providing direct instruction for students or in-service training for instructional staff. (Optional)
- 412 <u>AUDITING AND ACCOUNTING SERVICES</u> Expenditures of non-employee accounting services, or fees for independent audit services. (Optional)
- 413 <u>MANAGEMENT SERVICES</u> Expenditures of non-employee management services including evaluations of systems and procedures, management audits, and construction management. (Optional)
- 414 <u>LEGAL SERVICES</u> Expenditures of non-employee legal services performed. (Optional)
- 415 <u>MEDICAL SERVICES</u> Expenditures of medical services provided by dentists and doctors. (Optional)
- 416 <u>ENGINEERING AND ARCHITECTURAL SERVICES</u> Expenditures of engineering and architectural professional services. (Optional)
- DATA PROCESSING AND CODING SERVICES Expenditures of contract payments for data entry, formatting, and processing services other than programming provided by a private company or a State agency. The rental of data processing equipment is **not** included here but in object code 441, Rentals. (Optional)
- 418 OTHER PROFESSIONAL SERVICES Expenditures for all other special services including, but not limited to: the Department of Natural Resources for inspecting and investigating a site for archaeological significance; a consultant hired for design reviews; a contracted "cost estimator;" making a material take-off from the plans and specifications; fees and costs for various state, federal, municipal or borough design/construction review, such as: State Fire Marshall for code compliance and municipality fees for plan review. (Optional)
- 419 <u>CHIEF ADMINISTRATOR CONTRACT SERVICES</u> Expenditures for the contracted services of a certificated chief administrator for a school district. Directs and coordinates activities concerned with administration of the school district in accordance with Board of Education policies. The contracted chief administrator expenditure is required to be

prorated outside of function 510 by those districts whose contracted chief administrator performs as described in the following examples.

Examples of required allocations for contracted expenditure outside of function 510 are: (1) The chief administrator is the classroom teacher, this portion of time is allocated to Instruction, function 100; (2) The chief administrator is the only administrator in the district and is certificated to evaluate teachers and performs other principal duties, this portion of time is allocated to School Administration, function 400; and (3) The chief administrator is the only personnel in the district who is qualified as the special education coordinator, this portion of time is allocated to Special Education Support Services - Students, function 220. (**Required**)

- 420 <u>STAFF TRAVEL</u> Expenditures for transportation, meals, hotel and other expenses associated with traveling on business for all school district personnel including public transportation fares or private vehicle reimbursement at the designated rate per mile. Staff accompanying students as chaperones are recorded under student travel. (**Required**)
- 421 <u>STAFF TRANSPORTATION</u> Expenditures for employee airfare, mileage reimbursements, car rental, aircraft charters, train fares, bus fares, and ferry fares. Conference fees are also recorded here. (Optional)
- 422 <u>STAFF PER DIEM</u> Expenditures for housing, meals, daily travel allowances and other expenditures for employees while away from home on business. (Optional)
- 425 <u>STUDENT TRAVEL</u> Expenditures for transportation and related costs of classroom related and extra-curricular travel for students and chaperones. Expenditures for contracted services for to and from school transportation services and other state-approved student transportation should not be included here, but rather under object 440, Other Purchased Services. (**Required**)
- 426 <u>STUDENT TRANSPORTATION</u> Expenditures for student airfare, mileage allowances, car rental, aircraft charters, train fares, and bus fares. (Optional)
- 427 <u>STUDENT PER DIEM</u> Expenditures for housing, meals, daily travel allowance, and other expenditures for students while away from home. (Optional)
- 430 <u>UTILITY SERVICES</u> Expenditures for utility services provided by public or private organization. Included are water/sewage and disposal services, telephone services, and postage machine rental and postage. Energy services are <u>not</u> included here but in Energy, object 435. (**Required**)
- 431 <u>WATER AND SEWAGE</u> Expenditures to third parties for water consumption and sewage facilities. (Optional)

- 432 <u>GARBAGE</u> Expenditures to third parties for garbage collection and related services. (Optional)
- 433 <u>COMMUNICATIONS</u> Services provided by persons or businesses to assist in transmitting and receiving messages or information. This category includes telephone and voice communication services; data communication services to establish or maintain computer-based communications, networking, and internet services; video communications services to establish or maintain one-way or two-way video communications via satellite, cable, or other devices; and postal communications services to establish or maintain postage machine rentals, postage, express delivery services, and couriers. Expenditures for software should be coded to object code 475, Supplies-Technology Related, if the software was not capitalized or object code 513, Technology Software, if the software is eligible for capitalization as determined by Appendix A. (Optional)
- 434 <u>OTHER UTILITY SERVICES</u> Expenditures to third parties for other utility services that cannot be accounted for elsewhere. (Optional)
- 435 <u>ENERGY</u> Expenditures for electricity, heating oil, natural or bottled gas, coal, gasoline, diesel and other energy. (**Required**)
- 436 <u>ELECTRICITY</u> Expenditures for electricity paid to a private or public utility company. (Optional)
- 437 <u>NATURAL OR BOTTLED GAS</u> Expenditures for natural or bottled gas paid to a private or public utility company. (Optional)
- 438 GASOLINE, DIESEL OR HEATING OIL Expenditures for gasoline, diesel or heating oil that is used to produce energy. Vehicle gasoline or diesel are <u>not</u> included here but in Supplies, Materials, and Media, object 450. (Optional)
- 439 <u>OTHER ENERGY</u> Expenditures for other energy that cannot be accounted for elsewhere. (Optional)
- 440 <u>OTHER PURCHASED SERVICES</u> Expenditures for purchased services which include building, equipment, or land rentals, repair and maintenance services, advertising and printing. Included are bus and other vehicle rental when operated by school district personnel, lease of data processing equipment, lease-purchase arrangements and similar rental agreements. School bus contracts related to contractor-operated services for to and from school transportation services and other state-approved student transportation should be included here. (**Required**)
- 441 <u>RENTALS</u> Expenditures for the lease or rental of land, buildings and equipment for the temporary or long-range use of the school district. Included are bus and other vehicle

rental when operated by school district personnel, lease of data processing equipment, lease-purchase arrangements and similar rental agreements. Also included here are rentals and operating leases of computers and related equipment for both temporary and long-range use. This only includes operating leases, not capital leases. Equipment acquired with capital leases (e.g., lease to own) that meet the capitalization criteria are recorded in object code 510, Equipment. Capital leases that do not meet the capitalization criteria are recorded in object code 475, Supplies-Technology Related. (Optional)

- 442 <u>SITE AND BUILDING REPAIR AND MAINTENANCE SERVICES</u> Expenditures for contracted site and building repairs and maintenance services. (Optional)
- 443 <u>EQUIPMENT REPAIR AND MAINTENANCE SERVICES</u> Expenditures for contracted equipment repairs and maintenance services. (Optional)
- TECHNOLOGY-RELATED REPAIRS AND MAINTENANCE Expenditures for repairs and maintenance services for technology equipment that are not directly provided by school district personnel. This includes ongoing service agreements for the maintenance and support of technology hardware (e.g., personal computers and servers) and software (located on a school district's computers or servers). Software costs are not recorded here but under object code 475, Supplies-Technology Related. (Optional)
- 445 <u>INSURANCE AND BOND PREMIUMS</u> Expenditures for all types of insurance coverage, including property, liability, fidelity and student accident. Insurance for group health is **not** included here but under Employee Benefits, object 360. (**Required**)
- 446 <u>PROPERTY INSURANCE</u> Expenditures for all forms of insurance covering the loss of or damage to property of the school district from fire, theft, storm or any other peril. Included are costs for appraisals of property for insurance purposes. (Optional)
- 447 <u>LIABILITY INSURANCE</u> Expenditures for insurance coverage of the school district or its officers against losses resulting from judgments awarded against the system. Included are expenditures (not judgments) made in lieu of liability insurance. (Optional)
- FIDELITY BOND PREMIUMS Expenditures for bonds guaranteeing the school district against losses resulting from actions of the treasurer, employees, or other persons of the district. Included are any expenditures (not judgments) made in lieu of fidelity bonds. (Optional)
- 449 <u>STUDENT ACCIDENT INSURANCE</u> Expenditures for accident insurance for part or all of the students of the school district. Insurance premiums collected by the district from students and paid to an insurance company on behalf of the students do <u>not</u> constitute an expenditure of the district. (See Agency Fund.) (Optional)

450 <u>SUPPLIES, MATERIALS AND MEDIA</u> - Expenditures for supplies, materials, and media items as listed in optional codes 451 through 479. A supply item is any article or material which meets one or more of the following conditions: (1) it is consumed in use; (2) it loses its original shape or appearance with use; (3) it is expendable, that is, if the article is damaged or some of its parts are lost or worn out it is usually more feasible to replace it with an entirely new unit rather than repair it; (4) it is an inexpensive item whose small unit cost makes it inadvisable to capitalize the item; or (5) it loses its identity through incorporation into a different or more complete unit or substance. (See Appendix A for additional guidance in supplies vs. equipment.)

Costs and delivery costs of teaching supplies, textbooks and bindings or repairs, library books, periodicals and newspapers, and audio-visual costs are recorded here. Costs associated with materials and supplies used by district maintenance employees in the repair and upkeep of buildings, apparatus, equipment and grounds, and custodial supplies. Also included are office supplies, shop tools, office appliances, home economics dishes and kitchen utensils, items for science laboratories, athletic equipment, gasoline and lubricants used for the district's vehicles or equipment, food and milk. (**Required**)

- 451 <u>TEACHING SUPPLIES</u> Expenditures for instructional supplies for all grades and instructional departments including physical education. Included are delivery costs for such supplies. Textbooks, library books and audio-visual costs are <u>not</u> recorded here. (Optional)
- 452 <u>MAINTENANCE AND CONSTRUCTION SUPPLIES AND MATERIALS</u> Expenditures for all materials and supplies used by the district for the construction, repair and upkeep of buildings, apparatus, equipment and grounds. (Optional)
- 453 <u>JANITORIAL SUPPLIES</u> Expenditures for all custodial supplies consumed in use, such as brooms, mops, sweeping compound, soap, paper towels, and other such supplies. (Optional)
- OFFICE SUPPLIES Expenditures for all supply items necessary for the operation of an office, such as printed stationery and forms, duplicating supplies, pencils and pens, and minor office equipment not capitalized. (Optional)
- SCHOOL BUS MAINTENANCE, SUPPLIES, AND MATERIALS Expenditures relating to the maintenance, supplies, and materials of the student transportation vehicles. These include lubricants, tires and tubes, repairing and replacing parts for school buses and other transportation vehicles, repairing and replacing parts for equipment, fuel (gasoline and diesel) for buses and other equipment, and inspecting vehicles for safety. (Optional)
- 456 <u>WAREHOUSE INVENTORY ADJUSTMENT</u> Recorded here are inventory shrinkage determined by an audit or count of items held in a store or warehouse inventory.

Expenditures for the purpose of these items are generally debited to an Asset account, and are charged to the proper appropriation as they are requisitioned. Only a loss should be charged to this account. If the physical inventory reflects an overage in items, the excess is debited to the Asset account "Inventory." (Optional)

- 457 <u>SMALL TOOLS AND EQUIPMENT</u> Expenditures for articles not readily classified as supplies but as minor equipment. Items are inexpensive and are expendable, including but not limited to: shop tools, office appliances, home economics dishes and kitchen utensils, items for science laboratories, and athletic equipment. (Optional)
- 458 <u>VEHICLE GASOLINE, DIESEL, AND OIL</u> Expenditures of all gasoline, diesel and lubricants used for the district's vehicles or equipment. (Optional)
- FOOD Expenditures of all food to be served in the school food service program. Food purchased for instructional purposes are <u>not</u> included here but in Teaching Supplies, object 451. (Optional)
- 460 <u>MILK</u> Expenditures of all milk to be served in the school food service program. (Optional)
- 471 <u>TEXTBOOKS</u> Expenditures for prescribed books purchased for students or groups of students and resold or furnished free to them. Included are the costs of textbooks and binding or repairs. (Optional)
- 472 <u>LIBRARY BOOKS</u> Expenditures for regular or incidental purchases of library books available for general use by students, including any reference books, even though such reference books may be used solely in the classroom. Included are costs of binding or other repairs to school library books. (Optional)
- 473 <u>PERIODICALS</u> Expenditures for periodicals and newspapers for general use in the school library. A periodical is any publication appearing at regular intervals of less than a year and continuing for an indefinite period. (Optional)
- 475 <u>SUPPLIES-TECHNOLOGY RELATED</u> Technology-related supplies include supplies that are typically used in conjunction with technology related hardware or software. Some examples are CDs, flash or jump drives, cables, monitor stands, E-readers (including tablets and mobile devices), printers, copiers, software costs, and cloud-based applications that do not meet the capitalization criteria (See Appendix A) should be reported here. Any items that meet the capitalization criteria are not included here, but in object code 512, Technology-Related Hardware or object code 513, Technology Software. (Optional)
- 479 <u>OTHER SUPPLIES, MATERIALS, AND MEDIA</u> Expenditures for all other supplies, materials and media items that cannot be accounted for elsewhere. (Optional)

- 480 <u>TUITION-STUDENTS AND STIPENDS</u> See definitions below for tuition and stipends. (**Required**)
- 481 <u>TUITION-STUDENT</u> Expenditures to reimburse other school districts or other educational organizations for providing specialized instructional services to students residing within the boundaries of the paying school district. (Optional)
- STIPENDS Expenditures by the school district for the meals and lodging of students in a private home or other facility when such students are required to live away from home to attend school on a regular basis. Included are payments and allowances to boarding home and RSVP students and short-term vocational education lodging costs. Payments to school board members are **not** included here but in object code 329, Non-Certificated Substitute/Temporaries. Payments to permanent or temporary school personnel for salary or extra-duty are **not** included here but in Certificated Salaries, object 310 or Non-Certificated Salaries, object 320. (Optional)
- 487 <u>STUDENT TRANSPORTATION IN-LIEU-OF AGREEMENTS</u> Expenditures relating to the reimbursement of mileage for school transportation service expenditures paid to parents who transport their children to the nearest attendance center or bus pickup point. (Fund 205 Only) (Required)
- 490 <u>OTHER EXPENSES</u> Expenditures for goods and services that cannot be accounted for elsewhere, including items in optional codes 491 through 494. (**Required**)
- 491 <u>DUES AND FEES</u> Expenditures for dues and fees including dues in professional organizations as determined by school district policy and procedures. Fees paid to financial institutions and paying agents are also recorded here. (Optional)
- JUDGMENTS AGAINST THE SCHOOL DISTRICT Expenditures from current funds for all judgments (except as indicated) against the school district that are not covered by liability insurance, but are of a type that might have been covered by insurance. Only included are amounts paid as the result of court decisions. Judgments against the school district resulting from failure to pay bills or debt service are recorded under the appropriate expenditure accounts as though the bills or debt service had been paid when due. (Optional)
- 493 <u>INTEREST</u> Expenditures from current funds for interest on short-term debt. (Optional)
- 494 <u>LOSS ON INVESTMENTS</u> (Optional)
- 495 <u>INDIRECT COSTS</u> Expenditures related to indirect cost recovery on grants and the corresponding credit to the General Fund. (**Function 550 Only**) (**Required**)

- CAPITAL OUTLAY Expenditures of capital assets or additions to capital assets. To determine if an item should be capitalized, the following criteria should be met: (1) the life of the item purchased must be longer than one year; (2) the cost should exceed a minimum amount to be specified by the district; (3) the item purchased is not a repair part; and (4) an improvement must increase the value, or extend the life, of the item being improved. (**Required**)
- 510 <u>EQUIPMENT</u> Expenditures for furnishings, classroom or office equipment, software, vehicles, generators and other equipment. (See Appendix A for additional guidance on supplies vs. equipment.) (**Required**)
- 512 <u>TECHNOLOGY-RELATED HARDWARE</u> Expenditures for technology-related equipment and technology infrastructure that meet the capitalization criteria. These costs include those associated with the purchase of network equipment, servers, PCs, printers, other peripherals, and devices. Technology-related supplies should be coded to object code 475, Supplies Technology Related. (Optional)
- 513 <u>TECHNOLOGY SOFTWARE</u> Expenditures for purchased software, including related software implementation costs, used for educational or administrative purposes that meet the capitalization criteria. Expenditures for software that meet the standards for classification as a supply (e.g., an annual subscription) should be coded to object code 475, Supplies Technology Related. (Optional)
- 515 <u>STUDENT TRANSPORTATION VEHICLES AND EQUIPMENT</u> Expenditures related to the purchase of school buses and other transportation vehicles for to and from school transportation services and other state-approved student transportation. (**Fund 205 Only**) (**Required**)
- LAND Expenditures for the actual cost of appraisals, including the cost of transportation, per diem, or other such related costs which are caused by the direct act of appraising a site by a qualified appraiser. Include the acquisition cost, legal expenses, relocating businesses, dwellings, household furnishings, persons and personal belongings, in accordance with legal requirements when condemnation action is being pursued to obtain the land. (Fund 500 and Proprietary Fund Only) (Required)
- 523 <u>BUILDINGS AND IMPROVEMENTS PURCHASED</u> Expenditures associated with landscaping, drainage, playground equipment, and lighting not related to the building. (Fund 500 and Proprietary Fund Only) (Required)
- 525 <u>DEPRECIATION</u> (**Required**)
- 527 <u>CONTINGENCY</u> For estimated capital project costs dependent upon the occurrence of future events. (**Fund 500 Capital Projects Only**) (Optional)

528	OVERHEAD - Expenditures by the Department of Education and Early Development for department administration costs. (Fund 500 Capital Projects Only) (Optional)
532	INTEREST ON LONG-TERM DEBT - (Required)
533	$\underline{REDEMPTION\ OF\ PRINCIPAL\ ON\ LONG-TERM\ DEBT} - (\textbf{Required})$
540	OTHER CAPITAL OUTLAY EXPENSES - Expenditures for other capital outlay expenses that cannot be accounted for elsewhere. (Required)
550	TRANSFER TO OTHER FUNDS - Payments of cash or other assets from one fund to another. Transfers between funds generally are from the School Operating Fund to other funds. Designated codes are: (Required)
551	TRANSFER TO GENERAL FUND - (Optional)
552	TRANSFER TO SPECIAL REVENUE FUND - (Optional)
553	TRANSFER TO DEBT SERVICE FUND - (Optional)
554	TRANSFER TO CAPITAL PROJECTS FUND - (Optional)
555	TRANSFER TO ENTERPRISE FUND - (Optional)
556	TRANSFER TO INTERNAL SERVICE FUND - (Optional)
557	TRANSFER TO TRUST FUND - (Optional)
560	<u>OTHER NONCURRENT DEBITS</u> - To account for prior period adjustments and/or other noncurrent unclassified debits. (Required)
561	<u>AGENCY FUND OUTFLOW</u> - To account for cash disbursements from Agency funds. (Optional)
562	<u>TRANSFER TO OTHER GOVERNMENTAL UNITS</u> - To account for transfers to other governmental agencies. (Optional)

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Instruction	2,656.55	2,599.88	2,491.91	2,441.18	2,354.67
Professional/Technical	25.00	25.00	25.00	25.00	25.00
Teacher Assistants	211.16	212.25	201.69	191.44	184.13
Elementary Teachers	1,349.45	1,299.55	1,262.86	1,242.07	1,191.16
Secondary Teachers	902.54	900.89	840.47	843.28	806.19
Special Service Teachers	98.30	98.79	98.89	88.19	91.99
CTE Teachers	69.10	63.40	63.00	50.20	56.20
Counselors	1.00	-	-	1.00	-
Special Education Instruction	904.84	928.79	920.26	951.14	993.34
Professional/Technical	23.00	24.00	23.00	26.00	27.00
Teacher Assistants	424.69	439.44	434.32	456.00	483.71
Elementary Teachers	5.00	7.00	7.00	1.00	2.00
Secondary Teachers	0.50	4.00	3.00	3.00	4.00
Special Service Teachers	445.15	447.85	446.44	458.64	471.13
CTE Teachers	6.50	6.50	6.50	6.50	5.50
Special Education Support Services	228.18	228.30	226.01	223.39	229.88
Program Directors	5.00	5.00	5.00	5.00	5.00
Professional/Technical	32.00	32.00	34.25	33.75	34.50
Clerical	14.75	13.88	13.88	7.88	8.63
Teacher Assistants	18.23	18.23	17.56	17.56	16.55
Nurses	2.00	2.00	1.00	1.00	1.00
Special Service Teachers	152.70	152.70	149.32	149.20	155.20
Counselors	3.50	4.50	5.00	9.00	9.00
Support Services - Students	324.70	331.09	317.37	307.01	308.21
Program Directors	1.00	1.00	1.00	1.00	1.00
Professional/Technical	6.00	7.00	7.00	7.00	9.00
Clerical	1.00	1.00	1.00	1.00	1.00
Teacher Assistants		0.75	0.75	0.75	-
Nurses	86.29	87.30	87.30	87.30	85.30
Secondary Teachers		0.20	0.20	-	-
Special Service Teachers	1.00	1.00	1.00	1.00	3.00
Counselors	95.30	98.80	95.70	92.90	94.10
Safety/Security Specialists	61.00	61.00	47.50	46.00	46.00
Noon Duty Attendants	73.11	73.04	75.92	70.06	68.81
Support Services - Instruction	158.35	155.26	162.47	152.43	147.85
Program Directors	13.00	15.30	15.30	15.30	15.30
Professional/Technical	12.79	13.00	14.70	15.25	16.25
Clerical	22.38	18.88	16.29	15.82	16.80
Teacher Assistants	14.69	14.69	14.69	13.56	14.00
Sr. Curriculum Specialists	5.00	5.00	4.00	5.00	5.00
Librarians	79.50	78.90	78.50	78.50	75.50
Elementary Teachers	9.00	8.00	14.00	8.00	4.00
Secondary Teachers	2.00	1.50	5.00	1.00	1.00
School Administration	149.00	148.00	142.49	142.99	143.00
Principals	149.00	148.00	142.49	142.99	143.00

Five Years Personnel History

	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
School Administration Support Services	243.09	244.03	246.26	243.55	246.00
Professional/Technical	3.40	4.40	4.20	4.00	4.00
Clerical	239.69	239.63	242.06	239.55	242.00
District Administration	32.00	28.00	27.92	23.25	27.50
School Board	7.00	7.00	7.00	7.00	7.00
Superintendent	1.00	1.00	1.00	2.00	2.00
Chief Academic Officer	1.00	1.00	1.00	1.00	1.00
Chief Operating Officer	1.00	1.00	1.00	1.00	1.00
Program Directors	4.00	3.00	3.25	3.25	3.50
Professional/Technical	12.00	9.00	9.00	6.00	10.00
Clerical	6.00	6.00	5.67	3.00	3.00
District Administration Support Services	181.20	182.20	184.00	186.69	186.89
Program Directors	13.00	14.70	13.70	13.70	14.70
Professional/Technical	119.70	119.00	120.80	124.49	126.69
Clerical	29.50	29.50	30.50	29.50	26.50
Maintenance	19.00	19.00	19.00	19.00	19.00
Operations and Maintenance of Plant	495.80	494.60	500.13	482.18	477.76
Program Directors	2.00	2.00	4.00	4.00	4.00
Professional/Technical	11.50	11.30	10.83	11.83	13.41
Clerical	6.50	6.50	6.50	6.50	5.50
Custodian Security Supervisor	10.00	10.00	10.00	5.00	5.00
Custodians	331.80	332.80	333.80	320.85	315.85
Maintenance	134.00	132.00	135.00	134.00	134.00
Community Services	4.00	4.00	4.00	4.00	4.00
Program Directors	1.00	1.00	1.00	1.00	1.00
Clerical	3.00	3.00	3.00	3.00	3.00
Grand Total	5,377.70	5,344.15	5,222.82	5,157.81	5,119.10
Granu Total	3,317.70	3,344.13	3,222.02	3,137.01	3,119.10

Anchorage School District Summary of FTE and Significant Discretionary Budget Changes General Fund FY 2019-20

Organization Code	Description	FTE	Cost (in lions)
	Changes to Department Oversight Alignment		
1039	Web content personnel	(2.00)	\$ (0.201)
1050	Web content personnel	2.00	0.201
	Total Department Oversight Changes	-	\$ -
	New Administration Changes		
1002	Legal fees	_	\$ (0.200)
1004	Executive Secretary	(1.00)	(0.098)
1004	Business Manager	1.00	0.117
1011	Controller - reclassify as a director level position	(1.00)	(0.144)
1011	Controller - reclassify as a director level position	1.00	0.144
1012	Purchasing services/supplies/equipment	-	(0.037)
1013	Risk Management/Safety Specialist	1.00	0.104
1013	Risk Management/Safety Technician	1.00	0.081
1013	Risk Management Administrative Assistant	(1.00)	(0.086)
1016	HR Administrative Assistant	(1.00)	(0.065)
1016	HR Generalist	1.00	0.108
1016	HR added duty/extra help/substitutes for mentor program	-	0.086
1016	New teacher induction	-	0.300
1019	Energy Conservation Project Manager (moved to 1063)	(0.80)	(0.108)
1028	Executive Secretary time shifted to Grants Fund	(0.02)	(0.002)
1028	Teaching and Learning added duty/extra help/substitutes	-	(0.308)
1028	Teaching and Learning services/supplies/equipment	-	0.339
1030	Secondary Education Registrar	1.00	0.097
1031	Elementary Education Volunteer Specialist	1.00	0.087
1031	Elementary substitutes (moved to 1499)	-	(0.130)
1033	Secondary Activities services/supplies/equipment	-	0.078
1038	Director of Federal Programs time shifted from Grants Fund	0.25	0.039
1039	IT Education Technology	(4.00)	(0.472)
1039	IT Sr. Project Manager	1.00	0.125
1039	IT Systems Analyst	1.00	0.116
1039	IT extra help	-	(0.081)
1039	IT services/supplies/equipment	-	0.295
1039	IT Records Management Clerical	(1.00)	(0.880)
1039	IT Records Management Technical	1.00	0.880
1044	CTE vacant teacher position	(1.00)	(0.110)
1044	CTE added duty and contracted services	-	0.110
1050	Communications Videographer	1.00	0.120
1050	Communications Administrative Assistant	1.00	0.060
1050	Communications services/supplies/equipment	-	(0.040)
1061	Recycling Coordinator time shifted from Grants Fund	0.08	0.013
1061	Custodians reduced due to school closures	(3.00)	(0.195)
1061	Night/weekend security	-	0.066
1061	Operations services/supplies/equipment	-	0.109
1062	Security/Emergency Preparedness Specialist	1.00	0.083

Anchorage School District Summary of FTE and Significant Discretionary Budget Changes General Fund FY 2019-20

Organization Code	Description	FTE		l Cost (in llions)
1062	Security/Emergency Preparedness Administrative Assistant	(1.00)	щ	(0.068)
1063	Facilities Project Manager (moved from 1019)	1.00		0.103
1063	Maintenance services/supplies/equipment	-		0.203
1064	Major Maintenance contracts	_		0.605
1066	Rentals services/supplies/equipment	_		0.030
1084	Vehicle Maintenance Supervisor	(0.50)		(0.071)
1099	Districtwide attrition	(0.50)		(3.500)
1099	Districtwide services/supplies/equipment	_		(2.019)
1099	Districtwide insurance, liability claims, and other fees	_		0.409
10,7,7	Total New Administration Changes	(0.99)	\$	(3.707)
	Total Iven Humanistation Changes	(0.55)	Ψ	(01101)
	Special Service Changes			
1601	Special Education Administration Executive Secretary	(1.00)	\$	(0.100)
1603	Deaf Education Interpreter 1	(1.00)		(0.062)
1603	Deaf Education Interpreter 2	2.00		0.162
1603	Deaf Education Teacher's Assistant	(0.88)		(0.064)
1612	Gifted Teachers	(0.01)		(0.001)
1625	Whaley Intervention Coach	1.00		0.070
1625	Whaley Teacher's Assistants	(1.75)		(0.104)
1638	Speech/Language Grant Facilitator	(0.25)		(0.030)
1638	Speech/Language Clerical	1.75		0.108
1638	Speech/Language Teacher's Assistants	(1.00)		(0.064)
1638	Speech/Language Speech Pathologists	2.00		0.210
1638	Speech/Language Audiologist	0.90		0.095
1653	Psychologists	1.00		0.106
1655	OT/PT Occupational Therapist Assistant	(1.00)		(0.074)
1655	OT/PT Occupational Therapist	0.60		0.064
1658	Middle School Special Education Teacher's Assistants	3.50		0.189
1658	Middle School Special Education Teachers	(1.00)		(0.106)
1659	Pre-K Special Education Teacher's Assistants	7.76		0.407
1659	Pre-K Special Education Teachers	18.00		1.908
1660	Elementary Special Education Teacher's Assistants	12.33		0.665
1660	Elementary Special Education Teachers	(6.00)		(0.636)
1665	High School Special Education Teacher's Assistants	4.37		0.237
1665	High School Special Education Teachers	2.00		0.212
1670	Special Schools Teacher's Assistants	1.75		0.095
1670	Special Schools Teachers	2.49		0.259
1670	Special Schools services/supplies/equipment	-		0.053
1673	Health Services Teacher's Assistant	(0.75)		(0.045)
1673	Health Services added duty/extra help	-		0.062
1678	Special Education summer school transportation	-		0.033
1679	Special Education recruitment and retention	-		0.520
1680	AEL Education Interpreters	3.00		0.208
1680	AEL Teacher's Assistants	(5.25)		(0.359)
1680	AEL Teachers	0.81		0.086
	Total Special Service Changes	45.37	\$	4.104

Anchorage School District Summary of FTE and Significant Discretionary Budget Changes General Fund FY 2019-20

Organization Code	Description	FTE		Cost (in lions)
	School Based Changes			
Schools	Metric-based Teachers (enrollment)	(76.21)	\$	(8.078)
Schools	Metric-based Teachers (PTR)	-	Ψ	-
Schools	Metric-based Counselors	0.20		0.022
Schools	Metric-based Nurses	(3.00)		(0.300)
Schools	Metric-based Librarians	(3.00)		(0.339)
Schools	Metric-based Principals	(0.49)		(0.068)
Schools	Metric-based Teacher's Assistants	(3.69)		(0.166)
Schools	Metric-based BPO	(3.00)		(0.207)
Schools	Metric-based Security	-		-
Schools	Metric-based Clerical	1.45		0.111
Schools	Metric-based Library Assistants	0.44		0.014
Schools	Kindergarten TAs - increase hours to cover noon duty	28.89		0.800
Schools	Noon duty	(28.87)		(0.400)
Schools	Clerical substitutes	-		0.195
1499	Elementary unallocated	_		0.057
1805	King Tech supplies	_		(0.050)
1805	King Tech partnership with Lower Yukon SD	-		0.500
1870	Alaska Middle College UAA tuition	-		0.800
1878	PAIDEIA services/supplies/equipment	-		0.362
1892	ASD iSchool supplies and materials	-		(0.100)
1899	Secondary unallocated/credit recovery	-		0.226
	Total School-based Reductions	(87.28)	\$	(6.621)
	Total Non-charter Discretionary General Fund Changes	(42.90)	\$	(6.225)
	Charter School Personnel Changes			
Charter	Charter schools Clerical	1.00	\$	0.068
Charter	Charter schools Teachers	(0.30)		(0.032)
Charter	Charter schools Nurses	1.00		0.100
Charter	Charter schools Principals	0.50		0.077
Charter	Charter schools Teachers assistants	2.25		0.101
Charter	Charter schools Custodians	1.00		0.069
Charter	Charter schools Noon duty	(1.26)		(0.019)
Charter	Charter schools service/supply/equipment			0.054
	Total Charter School Personnel Changes	4.19	\$	0.418
	Total Discretionary Budget Changes	(38.71)	\$	(5.806)

PROJECTED REVENUES AND EXPENDITURES SUMMARY

			Re	venues and	Fund	Balance			R	2019-2020 Sevenue/Source		2019-2020 Expenditure	
Fund	Local					State Federal			Projections			Projections	
		Taxes		Other									
General Fund	\$	209,041,914	\$	10,927,654	\$	333,441,831	\$	18,891,278	\$	572,302,677	\$	572,302,677	
Project Carryover			2	20,000,000						20,000,000		20,000,000	
Transportation Fund		3,249,869		500,000		21,279,363				25,029,232		25,029,232	
Local, State and													
Federal Grants Fund				1,667,188		12,215,821		53,194,412		67,077,421		67,077,421	
Debt Service Fund		36,575,536				41,077,291		222,720		77,875,547		77,875,547	
Capital Projects Fund				10,000,000						10,000,000		10,000,000	
Student Nutrition Fund				2,507,584		250,000		21,718,139		24,475,723		24,475,723	
Student Activities Fund				7,900,000						7,900,000		7,900,000	
ASD Managed Total		248,867,319		53,502,426		408,264,306		94,026,549		804,660,600		804,660,600	
SOA PERS/TRS On-behalf						46,000,000				46,000,000		46,000,000	
TOTAL	\$	248,867,319	\$	53,502,426	\$	454,264,306	\$	94,026,549	\$	850,660,600	\$	850,660,600	
Percentage of Revenue Sources													
to Total Revenue Projections		29.26%		6.29%		53.40%		11.05%		100.00%			

Computation of Total Taxes for Calendar Year 2019

		General and Transportation Funds	Debt Service Fund
Amount required to fund second half of Adopted FY 2018-2019 Budget: January 1, 2019/June 30, 2019	\$ 122,787,723	\$ 104,173,639	\$ 18,614,084
Amount required to fund first half of Adopted FY 2019-2020 Budget: July 1, 2019/December 31, 2019	\$ 124,433,660	106,145,892	18,287,768
TOTAL Taxes for Calendar Year 2019		\$ 210,319,531	\$ 36,901,852
Total Taxes for Calendar Year 2019			
A) Total Taxes 2019		\$ 210,319,531 \$ 34,559,295,046	\$ 36,901,852 \$ 34,559,295,046
		6.086 mills	1.068 mills

COMPUTATION OF MUNICIPAL PROPERTY TAX LIMITATION Taxes Allowable under the Charter Limit vs. Limited Funding and Transferred Services

	Charter Limit
Taxes Projected – Anchorage School District FY 2018-2019 Less: Prior Year Taxes Required for Debt Service	\$ 208,347,278
Net Taxes Approved for General Fund	208,347,278
Allowable Growth Factors Population – 5 year Average -0.3% CPI – 5 Year Average Anchorage Urban 1.3% 1.0%	2,070,421
Basic Tax Limitation	210,417,699
Plus Exclusions: Judgments/Legal Settlements Taxes for Operations and Maintenance on New Voter Approved Facilities Taxes Requested on New Construction/Property Improvements (A)	1,903,766
Tax Limitation – General Fund	212,321,465
Taxes Requested for Debt Service	36,575,536
TAX LIMITATION FY 2019-2020	248,897,001
General and Transportation Funds Debt Service Fund 36,575,536 TAXES PROJECTED IN FINANCIAL PLAN – FY 2019-2020	248,867,319
TAXES I ROJECTED IN PINANCIAL I LAIN—F I 2017-2020	210,007,017
AMOUNT OVER (UNDER) as allowed by the Property Tax Cap Limitation under the MOA Charter	\$ (29,682)

(A) The new construction/property improvement value was obtained from the Municipality of Anchorage's Office of Management and Budget Proposed Operating Budget Fall 2018 estimate.